

# Public Document Pack



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Commissioning**

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Monday 24 August 2020

## Notice of Meeting

Dear Member

### **Cabinet**

A Meeting of **Cabinet** will take place remotely at **2.00 pm** on **Tuesday 1 September 2020**.

This meeting will be live webcast. To access the webcast please go to the Council's website at the time of the meeting and follow the instructions on the page.

The items which will be discussed are described in the agenda and there are reports attached which give more details.

A handwritten signature in black ink, appearing to read 'Julie Muscroft', on a light-colored background.

**Julie Muscroft**

**Service Director – Legal, Governance and Commissioning**

Kirklees Council advocates openness and transparency as part of its democratic processes. Anyone wishing to record (film or audio) the public parts of the meeting should inform the Chair/Clerk of their intentions prior to the meeting.

## The Cabinet members are:-

<b>Member</b>	<b>Responsible For:</b>
Councillor Shabir Pandor	Leader of the Council
Councillor Viv Kendrick	Cabinet Member - Children (Statutory responsibility for Children)
Councillor Musarrat Khan	Cabinet Member - Health and Social Care
Councillor Naheed Mather	Cabinet Member - Greener Kirklees
Councillor Peter McBride	Deputy Leader and Cabinet Member for Regeneration
Councillor Carole Pattison	Cabinet Member for Learning, Aspiration and Communities
Councillor Cathy Scott	Cabinet Member - Housing and Democracy
Councillor Graham Turner	Cabinet Member - Corporate
Councillor Rob Walker	Cabinet Member for Culture and Environment

### Emergency Cabinet Portfolio Responsibilities During Covid-19

Cllr Shabir Pandor	Leading the immediate response to the pandemic Leading recovery strategy Public Health
Cllr Peter McBride	Immediate support to business Planning the post-pandemic inclusive economy
Cllr Viv Kendrick	Statutory responsibility for children's social care Safeguarding our most vulnerable children throughout the pandemic
Cllr Musarrat Khan	Statutory responsibility for vulnerable adults Responsible for vulnerable adult social care, and safeguarding our most vulnerable adults throughout the pandemic
Cllr Carole Pattison	Working with schools to maintain services Planning for return to school
Cllr Graham Turner	Financial oversight Resources
Cllr Naheed Mather	Council staff, including staff wellbeing
Cllr Cathy Scott	Engaging and supporting voluntary sector capacity for immediate responses to the pandemic Strengthening place-based working for the future (North Kirklees)
Cllr Rob Walker	Engaging and supporting voluntary sector capacity for immediate responses to the pandemic Strengthening place-based working for the future (South Kirklees)

# Agenda

## Reports or Explanatory Notes Attached

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**Pages**

**1: Membership of Cabinet**

To receive apologies for absence from Cabinet Members who are unable to attend this meeting.

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**2: Minutes of Previous Meetings**

1 - 42

To receive the Minutes of the meetings of the Cabinet held on 2 June, 16 June, 29 June, 13 July and 28 July 2020.

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**3: Interests**

43 - 44

The Councillors will be asked to say if there are any items on the Agenda in which they have disclosable pecuniary interests, which would prevent them from participating in any discussion of the items or participating in any vote upon the items, or any other interests.

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**4: Admission of the Public**

Most debates take place in public. This only changes when there is a need to consider certain issues, for instance, commercially sensitive information or details concerning an individual. You will be told at this point whether there are any items on the Agenda which are to be discussed in private.

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**5: Deputations/Petitions**

The Cabinet will receive any petitions and hear any deputations from members of the public. A deputation is where up to five people can attend the meeting and make a presentation on some particular issue of concern. A member of the public can also hand in a petition at the meeting but that petition should relate to something on which the body has powers and responsibilities.

In accordance with Council Procedure Rule 10 (2), Members of the Public should provide at least 24 hours' notice of presenting a deputation.

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## **6: Questions by Members of the Public (Written Questions)**

Due to current Covid-19 restrictions, Members of the Public may submit written questions to the Leader, and/or Cabinet Members.

Any questions should be emailed to [executive.governance@kirklees.gov.uk](mailto:executive.governance@kirklees.gov.uk) no later than 10.00am on Friday 28 August 2020.

In accordance with Council Procedure Rule 11(5), the period allowed for the asking and answering of public questions shall not exceed 15 minutes. A maximum of four questions per person may be submitted.

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## **7: Questions by Elected Members (Oral Questions)**

Cabinet will receive any questions from Elected Members (via remote access).

In accordance with Executive Procedure Rule 2.3 (2.3.1.6) a period of up to 30 minutes will be allocated.

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## **8: Devolution Deal for West Yorkshire – Consultation Outcomes**

45 - 258

To seek agreement to submit the Summary of Consultation Responses to the Secretary of State by 11<sup>th</sup> September, and to jointly delegate authority to the Managing Director of the Combined Authority, in consultation with the Leader and Chief Executive of each Constituent Council and the Chair of the Combined Authority, to finalise and submit the relevant documentation subject to any technical issues which may arise.

Wards affected: All

Contact: Nick Howe, Partnerships and Corporate Planning / Julie Muscroft, Service Director, Legal, Governance and Commissioning

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**9: Spen Place Partnership - Supporting the Mental Health and Wellbeing of Children and Young People** 259 - 264

To consider allocating funding from the Place Partnership Mental Health themed budget towards support for Children and Young People returning to schools in the Spen Valley Place Partnership area.

Wards affected: Cleckheaton, Heckmondwike, Liversedge and Gomersal, Mirfield

Contact: Susan Ginty, Active Citizens and Places

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**10: Kirklees Transforming Cities Fund Programme** 265 - 270

To receive details on the current status of the Transforming Cities Fund Programme and to consider the entering the projects within the programme onto the Kirklees Capital Plan.

Wards affected: Newsome, Cleckheaton, Liversedge and Gomersal, Heckmondwike, Batley West, Batley East, Dewsbury East

Contact: Robert Stanley, Major Projects – Economy and Skills

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**11: Huddersfield Public Art Plan** 271 - 296

To consider the Huddersfield Public Art Plan.

Wards affected: All

Contact: Kath Davies, Cultural Development

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**12: Achieve and Aspire Strategic Priorities Libraries & Public Buildings Programme – Proposals to allocate funding to and deliver the new build Birkby Fartown Library** 297 - 306

To consider the allocation of funding from the Achieve & Aspire Strategic Priorities section of the Capital Plan, and authorise officers to deliver a new build library facility within the Birkby Fartown community.

Wards affected: Greenhead

Contact: Carol Stump, Chief Librarian / David Martin, Corporate Landlord

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**13: Corporate Financial Monitoring Report - Quarter 1, 2020-2021** 307 - 364

To receive information on financial monitoring for General Fund Revenue, Housing Revenue Account (HRA) and Capital Plan, as at Quarter 1 (month 3), 2020/21.

Wards affected: All

Contact: Eamonn Croston, Service Director – Finance

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**14: Code of Practice for Commercial Property Relationships during the COVID-19 pandemic** 365 - 386

To consider the adoption of the Government's Code of Practice for commercial property relationships to provide a basis for future negotiation with tenants of the Council's leased estate seeking support to mitigate the economic impacts of COVID-19.

Wards affected: All

Contact: Chris Duffill, Head of Business and Skills

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**15: Disposal of land at St Paul's Road, Mirfield** 387 - 396

To consider the disposal of the former Council depot site at St Paul's Road, Mirfield.

Wards affected: Mirfield

Contact: Debbie Bates, Housing Growth Manager

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**16: Exclusion of the Public**

To resolve that under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the meeting during consideration of the following item of business, on the grounds that they involve the likely disclosure of exempt information, as defined in Part 1 of Schedule 12A of the Act.

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**17. Disposal of land at St Paul's Road, Mirfield**

397 -  
398

(Exempt information relating to Part 1 of Schedule 12A of the Local Government Act 1972, namely that the report contains information relating to the financial or business affairs of any particular person (including the authority holding that information). The public interest in maintaining the exemption outweighs the public interest in disclosing the information and providing greater openness in the Council's decision making).

Exempt information relating to Agenda Item 15

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Contact Officer: Andrea Woodside

## KIRKLEES COUNCIL

### CABINET

**Tuesday 2nd June 2020**

Present: Councillor Shabir Pandor (Chair)  
Councillor Musarrat Khan  
Councillor Naheed Mather  
Councillor Peter McBride  
Councillor Carole Pattison  
Councillor Cathy Scott  
Councillor Graham Turner  
Councillor Rob Walker

Observers: Councillor Martyn Bolt  
Councillor Andrew Cooper  
Councillor Aleks Lukic  
Councillor Alison Munro  
Councillor Richard Smith  
Councillor Mohan Sokhal  
Councillor John Taylor  
Councillor Michael Watson

Apologies: Councillor Viv Kendrick

**182 Membership of Cabinet**

Apologies for absence were received on behalf of Councillor Kendrick.

**183 Minutes of previous meeting - 1 May 2020**

**RESOLVED** – That the Minutes of the Meeting held on 1 May 2020 be approved as a correct record.

**184 Interests**

Councillors Mather and Pattison advised that, in their capacity as Board Members for Kirklees Neighbourhood Housing, they had been granted dispensations on Agenda Item 7, and were permitted to speak but not vote on the item.

**185 Admission of the Public**

It was noted that all agenda items would be considered in public session.

**186 Questions by Elected Members (Oral questions)**

Cabinet received the following questions from Members of the Council;

**Question from Councillor Bolt**

“Crown Green Bowling in Kirklees and Mirfield is a very popular sport. When will the bowling greens be open?”

A response was provided by the Leader of the Council.

**Question from Councillor Bolt**

“When will the full details be disclosed about the recent purchases by Cabinet – the cost, building condition and remediation costs, and crucially, the business case for these premises to repay the borrowing – places like the George Hotel, the Arcade in Dewsbury etc. and have you worked out how much per household this borrowing is costing Kirklees residents?”

A response was provided by the Cabinet Member for Regeneration (Councillor McBride).

**Question from Councillor Lukic**

“Why haven’t parking charge suspension notices been displayed in Dewsbury Town Centre over the last few weeks and had this now been rectified?”

A response was provided by the Leader of the Council.

**Question from Councillor Lukic**

“Last week I asked if there was a date for the reintroduction of parking charges yet, can I ask if there is yet a date?”

A response was provided by the Leader of the Council.

**Question from Councillor Munro**

“When will the two Planning Sub Committees be reinstated online?”

A response was provided by the Leader of the Council.

**Question from Councillor Munro**

“How many Primary Schools have actually opened across Kirklees?”

A response was provided by the Cabinet Member for Learning, Aspiration and Communities (Councillor Pattison).

**Question from Councillor R Smith**

“Given that so many children are some way off returning to school, what is the Council doing to support the schools in respect of home working?”

A response was provided by the Cabinet Member for Learning, Aspiration and Communities (Councillor Pattison).

**Question from Councillor J Taylor**

“With regards to the Outbreak Boards which are being set up to assist with management locally of Covid 19 as test, trace and isolate starts to get into gear. Are you able to share any detail as to the make-up of these boards and who would be members of that board?”

A response was provided by the Leader of the Council.

**Question from Councillor J Taylor (on behalf of Councillor Patrick)**

“Senior Officers tell me that the dispute in the refuse collection service was resolved last autumn. If that is the case, can the Cabinet Member tell me why the service does not improve in Holme Valley South and why both green and grey bins continue to be missed on a regular basis, including whole streets? A resident recently contacted me to say that their bin had not been emptied since January. This is not good enough. When can residents expect to receive the service they pay for?”

When bins are missed residents phone Kirklees Council. Residents tell me that the staff that answer the phones are not very helpful and that the bin is seldom ever collected following a complaint. The common observation by residents who phone in to complain is that they are told that the bin is recorded as having been collected. Why are bins recorded as collected when they are missed? What are we doing to improve the telephone complaints process?”

A response was provided by the Cabinet Member for Culture and Environment (Councillor Walker).

**Question from Councillor Cooper**

“Over the years I have asked a number of times if access to Castle Hill can be regulated at night. One suggestion I have made in the past is a retractable bollard. Is there going to be some action on this as we have been waiting a long time and there are a lot of ongoing issues?”

A response was provided by the Cabinet Member for Culture and Environment (Councillor Walker).

**Question from Councillor Munro**

“In relation to bin collections, we appreciate the work that bin collections are doing but our concern is whether messages are getting through when bin collections are missed because people are being told that their bins have been emptied when they haven’t, so I just wanted to raise that as a concern.”

A response was provided by the Cabinet Member for Culture and Environment (Councillor Walker).

**Question from Councillor Bolt**

“You said earlier that resumption of Planning Committees was a planning function, whereas it’s an administrative function. So, can you tell us when the Planning Committees will resume please?”

A response was provided by the Leader of the Council.

**Question from Councillor Watson**

“I’ve had concerns raised by a number of residents of Denby Dale as to the service being provided at our refuse site at Bromley Farm, which I can best express those concerns by quoting directly from one email which says as follows; ‘It seems to me that whilst everyone else in the country is trusted to understand the concept of social distancing, at our recycling centres there is an implicit assumption that the public are unable to understand the concept. Currently only two cars are allowed on the site at any one time whereas the site could probably take 6 or more. The reason for the restriction is clearly to protect the public as the employees manning the site are in deck chairs sunbathing. Does the Council not think that if 6 cars were on the site the public would be able to do the social distancing it is required to do everywhere else in the UK?’

What work has been undertaken since the sites reopened to evaluate operating methods and consider whether they are operating in the most efficient manner possible whilst at the same time being able to maintain social distancing and how does the Cabinet assess and bench mark whether council tax payers of Kirklees are being provided the best service possible in terms of refuse sites at the moment?”

**187**

**Questions by Members of the Public (Written Questions)**

Cabinet received the following question from members of the Public;

**Question from Andrew Leader**

“Further to my question on 21 May regarding Rights of Way obstructions, could you please clarify a couple of points? (i) Firstly, my question referred to reported problems which are over a year old. So from 2017/2018 you cite Covid 19 as a reason for slowing down progress. Could you explain how the current Covid 19 crisis of 2020 has had an effect on the Council’s lack of action on straight forward footpath obstructions reported to it in 2017 and 2018? (ii) I also asked ‘Can the

Cabinet Member responsible outline what the Council's policy/procedure is for removing such obstructions and what timescales the Council works to?"

A response was provided by the Cabinet Member for Culture and Environment (Councillor Walker).

**188 Options on the future model for the management and maintenance of Kirklees Council Housing**

(Under the provisions of Council Procedure Rule 36(1) Cabinet received a representation from Councillor J Taylor. Councillor Taylor declared an interest in this item in his capacity as a Member of Kirklees Neighbourhood Housing Board).

Cabinet gave consideration to a report which provided options for the future management and maintenance of Kirklees Council Housing. It advised that the Council owned c.a 22,000 homes which were currently managed by Kirklees Neighbourhood Housing (KNH) as its Arm's Length Management Organisation (ALMO). The report provided information on the current context in relation to the social housing management and maintenance sector across the country and set out information which compared and contrasted the models under consideration as options for the future maintenance and management of council housing in Kirklees. The report emphasised the importance of how housing tenants, as citizens, were central to the shaping of places and services. It also set out the need for clarity in regards to decision making and accountability in terms of the management of strategic and operational risk.

The report advised that, arising from a recommendation of the LGA Corporate Peer Review in 2019, which recommended that the Council prioritises a decision on the long term future of the ALMO arrangement, the Council had initiated a re-consideration of a the independent review previously carried out in 2018 which had looked at an options appraisal of the various models for managing and maintaining the Council's housing stock. An Ad Hoc Scrutiny Panel had been established to consider the future options for the management of the Council's housing stock and Cabinet noted the outcome report which had been submitted to the meeting of Cabinet on 21 May 2020.

Cabinet noted the detail of the options as set out within the report; (i) to transfer the stock to a registered provider (ii) to retain the ALMO model and manage the stock through KNH and (iii) to directly manage the stock and integrate with other services (in-house). The report set out the rationale for the recommendation to approve, in principle, changing to an in-house delivery model in order to provide the greatest opportunity for control, influence and strategic alignment with place based working whilst also offering a greater degree of assurance and enabling the Council to promote and deliver its ambition for the regeneration of its own housing stock in the context of the broader housing market.

**RESOLVED –**

- 1) That the outcome of the options assessment for the management and maintenance of housing stock be noted.

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- 2) That approval be given in principle to changing the model to an inhouse-delivery of council housing management and maintenance services by transferring activity undertaken by Kirklees Neighbourhood Housing back to the Council, and adopting an approach of combining the benefits of the ALMO model with those of in-house delivery.
- 3) That approval be given to the proposal to engage with tenants on the preferred model, using a range of approaches, including the place standard tool and that authority be delegated to the Strategic Director – Adults and Health to finalise and implement the approach.
- 4) That, pursuant to (3) above, engagement with tenants and Kirklees Neighbourhood Housing staff be undertaken over the summer period.
- 5) That, following the engagement exercise, a report be submitted to Cabinet in September/October 2020 in order to inform the final decision on the future housing management and maintenance of council housing in Kirklees, including recommendations on matters that would require to be progressed to run Council housing services in-house on or before 31 March 2021, should that decision be confirmed.

### 189 **Viability Guidance Note**

(Under the provisions of Council Procedure Rule 36(1), Cabinet received representations from Councillors Bolt and J Taylor)

Cabinet gave consideration to a report which sought approval to publish a viability guidance note, which was intended to provide clarity to the process of commissioning or undertaking viability assessments in relation to planning applications for new housing development, with particular regard to the provision of affordable housing or other planning applications where compliance with planning policy was subject to a consideration of viability.

The guidance note, which was appended to the considered report, provided advice as to the level of information that the Council would require in order to commence discussions around development viability and how it would be evaluated.

Cabinet were advised that, subject to approval, the guidance note would be published on the Council website, in order to provide clarity to the viability process and ensure that opportunities to secure infrastructure as a result of development is reasonable, openly and fairly secured.

**RESOLVED** - That approval be given to the publication of the Viability Guidance Note.

### 190 **Financial Outturn 2019-20 - Early Closedown Review**

(Under the provisions of Council Procedure Rule 36(1) Cabinet received representations from Councillors Munro and J Taylor).

Cabinet received a report which set out proposals to review earmarked reserves as part of the current 2019-2020 final accounts process. The report advised that

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consideration had been given to early measures to release further revenue resources to earmarked general fund reserves in light of the heightened corporate risk assessment from the financial impact of Covid-19, through both 2020-2021 and the longer term structural impact on the Council's Medium Term Financial Strategy.

Cabinet noted the detail of the proposals which were to; (i) increase existing financial resilience reserves by up to £6.5m through a year-end review of capitalization opportunities and funding sources, within allowable accounting rules and existing Council policies, where appropriate and (ii) to set aside a specific reserve to support the costs of the Council's Covid-19 response in 2020-2021. The report advised that contributions to this reserve would be met from the transfer of un-ringfenced government grant to support Covid-19 costs of £12.2m, which was received on 27 March 2020, and that the amount transferred would be adjusted for any Covid-19 related expenditure incurred in the period up to 31 March 2020, which would be identified as part of the final accounts process.

It was noted that the finalised 2019-2020 revenue and capital outturn position and detailed report would be presented to Cabinet and Council at a later date and would incorporate the proposals as detailed within the report.

### **RESOLVED –**

- 1) That approval be given to the COVID-19 Grant Reserve.
- 2) That the capitalisation measures to release £6.5m revenue resources as part of the early closedown review 2019/2020 be noted.
- 3) That approval be given to the subsequent transfer of the £6.5m released revenue resources to earmarked financial resilience reserves.

### **191 Kirklees Council Pet Policy**

(Under the provisions of Council Procedure Rule 36(1) Cabinet received representations from Councillors Bolt and R Smith).

Cabinet gave consideration to a report which outlined a proposal for the introduction of a new pet policy, which had been formulated in order to enable effective management of pet associated issues, and provide clear guidance on pet ownership for both officers and tenants.

Cabinet were advised that the policy would replace an existing Kirklees Neighbourhood Housing 'Good Pet Keeping Guide' and would provide for a more consistent approach to enable responsible pet ownership in Kirklees Council owned properties. The report advised that the guide had been developed in 2012 and was no longer deemed to be robust enough, and so the new policy was required in order to support effective tenancy management and enforcement action, when needed, in both Kirklees Neighbourhood Housing and Pinnacle Group managed properties.

Cabinet noted that the key aims of the Pet Policy which were to ensure that (i) pets were kept in line with the terms of the policy and the tenancy agreement (ii) suitable property types were identified in relation to keeping cats and dogs (iii) tenants had clarity in relation to their roles and responsibilities in relation to keeping

## Cabinet - 2 June 2020

pets (iv) complaints about nuisance pets could be dealt with swiftly and effectively and in accordance with all associated policies and good practice guidance and (v) all tenants were treated in a fair and equitable way.

### RESOLVED –

- 1) That approval be given to the Pet Policy for Kirklees Council properties, to be implemented by Kirklees Neighbourhood Housing and Pinnacle Group.
- 2) That an amendment be made to the policy in order to require a pet owner to demonstrate that any dogs and cats have been microchipped, and that appropriate fencing be provided.
- 3) That the Cabinet Portfolio Holder be advised of any further suggested amendments to the policy.

### 192 **Kirklees Music Ambition including Year of Music 2023 and Music Investment**

(Under the provisions of Council Procedure Rule 36(1) Cabinet received representations from Councillors Bolt, Lukic, J Taylor and Munro).

Cabinet received a report which sought approval for on-going investment into key music festivals and the Kirklees concert season, and endorsement of the approach and ambition for the Year of Music. The report advised that the Council had committed to the delivery of a Year of Music in 2023 to complement the Leeds Year of Culture, and was asked to approve the approach to the Year of Music, which it was anticipated would be funded through existing budget streams.

Cabinet noted that the Council currently invests in three key festivals (Cleckheaton Folk Festival, Huddersfield Contemporary Music Festival and Marsden Jazz Festival) to deliver a diverse music festival offer and contribute to the Council's shared outcomes. It was also noted that the Council was currently in a partnership to deliver the Kirklees Concert Season with Opera North, which was in its 17<sup>th</sup> Year.

The report provided detail with regards to (i) investment in music festivals (ii) investment in the Kirklees concert season (iii) the approach to the Year of Music 2023 and (iv) the application to UNESCO Creative City Status 2021. Cabinet were asked to approve investment into music with the focus being upon its longest continually running festivals and the partnership with Opera North to deliver the Kirklees Concert Season for three years, with an option to extend until 2024, therefore extending beyond the 2023 Year of Music and ensuring a legacy. It was noted that a further report would be submitted to a future meeting setting out further detail in regards to the programme for the Year of Music 2023.

### RESOLVED –

- 1) That approval be given in principle to a three year investment in the Cleckheaton Folk Festival (£5k), Huddersfield Contemporary Music Festival (£30k), Marsden Jazz Festival (£5k) and Opera North (£60k), at a total cost of £100k each year for 3 years, with the possible extension of a further two years, subject to annual confirmation through the budget process and review



of agreement objectives and meeting the targets as set out at paras. 2.1.8-2.1.9.

- 2) That approval be given to the approach to the Year of Music 2023 in principle, including the UNESCO bid, and that further details on the programme and funding strategy be submitted at a later date.
- 3) That Officers be asked to further explore the availability of assets within the area with regards to the Council's ability to host large scale events.

**193 2020/21 – 2021/22 Corporate Landlord and Strategic Asset Utilisation Capital Plans - Proposed allocation of 2020/21 – 2021/22 Capital Funding**

(Under the provisions of Council Procedure Rule 36(1) Cabinet received a representation from Councillor J Taylor.)

Cabinet received a report which set out identified projects or themes, to be funded in financial years 2020-2021 and 2021-2022 from (a) Corporate Landlord Asset Investment Programme (b) Corporate Landlord Compliance Programme (c) Corporate Landlord Sustainability Programme (d) Strategic Asset Utilisation Programme and (e) a number of accommodation related schemes identified as strategic priorities, as contained in the five year capital plan approved by Council on 12 February 2020.

Cabinet were asked to give approval to the baseline programme, and the projects as set out at Appendix A of the considered report, and were advised that, subject to approval, Officers would ensure that the programmes were updated and that the specified projects would be developed, designed, procured and implemented.

**RESOLVED –**

- 1) That the programme of works for 2020/2021-2020/2022, as set out at Appendix A of the report, be approved.
- 2) That approval be given to the delegation of power to Officers (paras.2.18 to 2.20 refer) to (i) add new urgent projects to the programmes detailed in this report without prior Cabinet approval providing that total cost of the programmes remains within the approved capital allocations set by Council (ii) transfer resources between the Corporate Landlord / Asset Strategy funding streams / programmes without restrictions to enable efficient delivery of projects and (iii) slip, delete or reallocate budget between projects during the course of the two financial years providing that the total cost of the programmes remains within the approved capital allocations set by the Council to enable the effective management of the programmes concerned over the two year period.
- 3) That officers be authorised to design, tender and implement the delivery of projects and work streams as identified in Appendix A.

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Contact Officer: Andrea Woodside

## KIRKLEES COUNCIL

### CABINET

**Tuesday 16th June 2020**

Present: Councillor Shabir Pandor (Chair)  
Councillor Viv Kendrick  
Councillor Musarrat Khan  
Councillor Naheed Mather  
Councillor Peter McBride  
Councillor Carole Pattison  
Councillor Graham Turner  
Councillor Rob Walker

Observers: Councillor Masood Ahmed  
Councillor Martyn Bolt  
Councillor Andrew Cooper  
Councillor Aleks Lukic  
Councillor Bernard McGuin  
Councillor Alison Munro  
Councillor Anthony Smith  
Councillor John Taylor  
Councillor Michael Watson

Apologies: Councillor Cathy Scott

**194 Membership of Cabinet**

Apologies for absence were received on behalf of Councillor Scott.

**195 Minutes of Cabinet - 21 May 2020**

**RESOLVED** – That the Minutes of the Meeting held on 21 May 2020 be approved as a correct record.

**196 Interests**

No interests were declared.

**197 Admission of the Public**

It was noted that exempt information had been submitted in respect of the late/urgent item at Agenda Item 9, and was appended at Agenda item 11 (Minute 204 refers).

**198 Deputations/Petitions**

No deputations or petitions were received.

**199 Questions by Members of the Public (Written Questions)**

No questions were received.

**200 Questions by Elected Members (Oral Questions)**

Cabinet received the following questions from Members of the Council;

**Question from Councillor Cooper:**

“Was a business plan produced by the Council for the George Hotel before you decided to purchase it?”

A response was provided by the Leader of the Council.

**Question from Councillor Bolt:**

“Could you tell me if the commitment that you’ve just expressed about the George Hotel extends to restoring other iconic town centre buildings?”

A response was provided by the Leader of the Council.

**Question from Councillor J Taylor:**

“I’m sure that you welcome the gradual reopening of the town centre and the reopening of the shops as of yesterday. Amongst the shops that have reopened are bookshops. Do you agree with me that it’s rather disappointing that Kirklees Council hasn’t managed to find a way to reopen its libraries to allow people to borrow books, yet they can actually go into book shops to buy books?”

A response was provided by the Cabinet Member for Corporate Services (Councillor Turner)

**Question from Councillor McGuin:**

“I’ve had a number of representations from disabled people and business owners complaining about the access to the town centre for their cars and for deliveries. Why did you do no consultation with these people to see what you could do before you went ahead and closed some of the streets off?”

A response was provided the Cabinet Member for Regeneration (Councillor McBride)

**Question from Councillor Lukic:**

“The Council recently completed the purchase of The Arcade in Dewsbury so as far as I’m aware there’s no reason why the amount paid can’t be disclosed in the interests of transparency. Can this amount be given?”

A response was provided the Cabinet Member for Regeneration (Councillor McBride)

**Question from Councillor A Smith:**

“I think it’s obvious that many care homes are facing severe pressures and it’s anticipated that many of them may actually be forced to close due to the consequences of Covid 19. Are the Council aware of any care homes in Kirklees that are in this position?”

A response was provided by the Cabinet Member for Health and social Care (Councillor Khan).

**Question from Councillor Munro:**

“What level of risk of flooding has to be reached before the Council puts a stop to building more new houses in an area that had a serious impact by increasing the level of risk of flash floods in the immediate vicinity and downstream?”

A response was provided the Cabinet Member for Regeneration (Councillor McBride)

**Question from Councillor Cooper:**

“I’ve been around Huddersfield Town Centre today and there are direction indicators on the pavements but they are not being observed, so could we have direction markers for pedestrians to help us with social distancing on lampposts down New Street and other streets. When could these be introduced?”

A response was provided the Cabinet Member for Regeneration (Councillor McBride)

**Question from Councillor Bolt:**

“Having had it confirmed at a scrutiny meeting that Planning Services, before and after the decision making process, are the responsibility of the Cabinet member, could we see more responsibility for the lack of enforcement, the failure to collect developer contributions, and the delay in delivering contributions from the Cabinet – can we see some accountability?”

A response was provided the Cabinet Member for Regeneration (Councillor McBride)

**Question from Councillor J Taylor**

“One of the concerns I have about the impacts of Covid 19 will be the financial resilience of a lot of the small groups that we have across the Council area, and by small groups I mean from uniform groups who have been unable to collect subs because they have not been meeting, through to sports clubs that may have cafes and bars. Have we started to put in place any plans or thoughts around how we could as a Council support them through what is a difficult period. We hear a lot of talk about business and charities, these are what make our communities what they are and interesting, good places to live.”

## **Cabinet - 16 June 2020**

A response was provided by the Cabinet Member for Culture and Environment (Councillor Walker)

### **Question from Councillor Watson:**

“For a number of weeks now there have been some caravans living at the recreation park in Skelmanthorpe and we’ve been getting regular updates from Officers which seem to show that the Council is doing everything it can to look after these people, but the situation is causing concerns amongst some of the people I have spoken to in the area in that they feel that the Council is essentially pandering to what are law breakers. Does the Council consider that it is acceptable for people to be living in caravans on play areas and if not when are we likely to see some action to address this?”

A response was provided by the Cabinet Member for Corporate Services (Councillor Turner)

### **Question from Councillor McGuin:**

“When King James’s expands its capacity, will pedestrian access be improved as many pupils will be coming on foot from the Almondbury area down to King James’s and a lot of residents in the area are particularly concerned about traffic and the narrowness of the pavements. Would the Council commit to doing something about that?”

A response was provided by the Cabinet Member for Culture and Environment (Councillor Walker)

### **Question from Councillor A Smith**

“I ask on behalf of a resident about the restrictions on Firth Street which are currently restricted to cyclists only. She asks, can the Council suggest an alternative route for vehicles approaching Firth Street from Colne Road who are travelling to Almondbury or Newsome in order to avoid being caught up in queuing traffic at Kings Bridge Road?”

A response was provided by the Cabinet Member for Culture and Environment (Councillor Walker)

### **Question from Councillor Munro:**

“Can the Council confirm whether they have purchased the former County Court building on Queen Street in the town centre?”

A response was provided the Cabinet Member for Regeneration (Councillor McBride)

**Question from Councillor J Taylor:**

“With regards to the Dewsbury Town Centre Fund, there were some further announcements this week by the Government about any changes to the criteria for the fund and I was wondering if there was a comment from the Council whether we’ve looked at that? This is in light of Covid 19 and whether that will change our proposals in terms of our bid for town funding.”

A response was provided by the Cabinet Member for Regeneration (Councillor McBride)

**Question from Councillor Munro**

“How many more accidents and how many more people have to be injured at the road junctions along Penistone Road in Fenay Bridge before the Council will install filter lights or traffic lights at the dangerous junctions?”

A response was provided by the Cabinet Member for Culture and Environment (Councillor Walker)

**201 2020/21 to 2024/25 Council Capital Plan – Proposed Allocation of Capital Funding from the Directorate for Children’s Achieve & Aspire Strategic Priorities and Basic Need Baseline Funding Sections of the Capital Plan**  
(Under the provision of Council Procedure Rule 36(1) Cabinet received representations from Councillors Ahmed, McGuin and Munro).

Cabinet gave consideration to a report which identified potential projects to be funded from the 2020/2021 to 2024/2025 Achieve and Aspire Strategic Priorities and Basic Need funding sections of the Capital Plan. The report provided information relating to specific individual school related capital projects identified to be funded from the Directorate for Children’s Services Achieve and Aspire Section of the Council’s Five Year Capital Plan, as approved by Council on 12 February 2020.

Cabinet were asked to consider and approve the projects as detailed within the report, along with the capital allocation, in regards to (i) Brambles Primary Academy – Temporary Modular Accommodation for September 2020 Intake (ii) King James’s Development to Increase Capacity (iii) Almondbury Community School – Primary Provision in the Greenside Building (iv) Netherhall Learning Campus High School (v) SEND Schools – Potential Sites Masterplan (vi) Proposal for Post 16 Provision at Ravenshall Special School (vii) Scissett Middle School .

**RESOLVED –**

- 1) That approval be given to the capital allocation of £402k for the provision of modular accommodation for Brambles Primary Academy to ensure that there is sufficient space for September 2020 intake.
- 2) That approval be given to the capital allocation of £5.25m for the implementation of new build and remodelling works at King James’s School to enable the provision of 150 additional secondary school places.

## Cabinet - 16 June 2020

- 3) That approval be given to the capital allocation of £275k for the implementation of a package of works required to ensure that the Greenside Building at Almondbury Community School (Primary) is fit for purpose for a 210 place primary school.
- 4) That approval be given to the capital allocations of £200k for the implementation of a package of works to enable the existing accommodation at Netherhall Learning Campus High School to be adapted to accommodate increased pupil numbers and implement a PAN increase of 15 places.
- 5) That approval be given to capital allocations of £151k for the conversion of the former Thornhill Lees Library and Information Centre to a post 16 centre for Ravenshall Special School.
- 6) That the progress and expenditure incurred to date on the development of an SEN Masterplan to deliver additional specialist SEND places across the system in Kirklees be noted and that approval be given to the expenditure of £150k of further development funds to enable the masterplan to move into a phase 2 study.
- 7) That approval be given to the proposed use of Section 106 funds to implement a package of works at Scissett Middle School at a cost of £210k to enable its PAN to increase from 195 to 200.

### **202 The George Hotel, Huddersfield (Urgent Item)**

(The report was considered as a late urgent item. Cabinet were advised that the Chair of Overview and Scrutiny Management Committee had agreed to (i) the addition of the item for consideration, having not been listed on the forward plan and (ii) that the right to Call-In be waived).

(Under the provision of Council Procedure Rule 36 (1) Cabinet received representations from Councillors Cooper and A Smith).

Cabinet gave consideration to a report which sought approval for funding to carry out remedial works to the building, and to enter into discussions with third parties with a view to them re-opening the building for uses that would be appropriate to the town centre location, including negotiations with Rugby League Cares to establish a national museum for rugby league in the George Hotel by 2023. It was also proposed that some early improvements be undertaken to improve the appearance of the hotel and its frontage onto the square.

The report advised that the Council had been shortlisted as one of the two potential locations for the national museum, but had been asked by the Rugby League Cares charity to demonstrate a clear intention to purchase the hotel. The report highlighted the benefits that the opportunity of being the home of the national museum for rugby league would bring to the town, including economic benefits through tourism and the wider benefits of promoting Huddersfield positively and to a global audience. It was noted that the report was brought to this meeting of Cabinet in order to enable a decision to be taken urgently.

(Cabinet gave consideration to the exempt information at Agenda Item 11 (Minute No. 204 refers) prior to the determination of this agenda item.)



**RESOLVED –**

- 1) That approval be given to the acquisition of the George Hotel by the Council, on the terms as set out within the exempt appendix to this report, in order to progress the delivery of a key project within the Huddersfield Blueprint.
- 2) That authority be delegated to the Strategic Director (Economy and Infrastructure) in consultation with the Cabinet Member (Economy Portfolio) to negotiate and agree the terms of any lease of the hotel, or part thereof, that is to be granted to a third party, and the terms of any supporting or ancillary management agreement or operating that may be entered into with the third party in order to enable the effective delivery of the George Hotel project.
- 3) That approval be given to the funds required to purchase the building, as set out within the exempt appendix to this report.
- 4) That approval be given to the funds required to carry out remedial works to the building, as set out within the exempt appendix to this report.

**203 Exclusion of the Public**

**RESOLVED** – That under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the meeting during the consideration of the following item of business, on the grounds that it involves the likely disclosure of exempt information, as defined in Part 1 of Schedule 12A of the Act.

**204 The George Hotel, Huddersfield**

(Exempt information relating to Part 1 of Schedule 12A of the Local Government Act 1972, namely that the report contains information relating to the financial or business affairs of any particular person (including the authority holding that information). The public interest in maintaining the exemption outweighs the public interest in disclosing the information and providing greater openness and transparency in the Council's decision making).

Cabinet gave consideration to the exempt information prior to the determination of Agenda Item 9 (Minute No. 202 refers).

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Contact Officer: Andrea Woodside

## KIRKLEES COUNCIL

### CABINET

**Monday 29th June 2020**

Present: Councillor Shabir Pandor (Chair)  
Councillor Viv Kendrick  
Councillor Naheed Mather  
Councillor Peter McBride  
Councillor Carole Pattison  
Councillor Cathy Scott  
Councillor Graham Turner  
Councillor Rob Walker

Observers: Councillor Bill Armer  
Councillor Martyn Bolt  
Councillor David Hall  
Councillor Aleks Lukic  
Councillor Andrew Marchington  
Councillor Bernard McGuin  
Councillor Alison Munro  
Councillor Richard Smith  
Councillor Mohan Sokhal  
Councillor John Taylor  
Councillor Mark Thompson  
Councillor Lesley Warner  
Councillor Michael Watson

Apologies: Councillor Musarrat Khan

**205 Membership of Cabinet**

Apologies for absence were received on behalf of Councillor Khan.

**206 Interests**

No interests were declared.

**207 Admission of the Public**

It was noted that exempt information was submitted in respect of Agenda Item 9, and was appended at Agenda Item 11 (Minute No. 215 refers).

**208 Deputations/Petitions**

No deputations or petitions were received.

**209 Questions by Members of the Public (Written Questions)**

Cabinet received the following questions from Members of the Public;

**Question from James Taylor**

“How many brown garden bins are there in Mirfield, and since collections started at the end of February for this year, what percentage of those garden bins have been collected on their scheduled collection date?”

A response was provided by the Cabinet member for Culture and Environment (Councillor Walker)

**Question from James Taylor**

“Out of 10 collections for my brown bin so far this year, it has only been emptied on the scheduled day five times.

What does Cabinet think about this level of service, for which I'm paying a premium?”

A response was provided by the Cabinet member for Culture and Environment (Councillor Walker)

**Question from James Taylor**

“On Gardeners World they are always talking about how you can get cheap compost from some Local Authorities as some Local Authorities that collect garden waste then turn it into compost and sell it back to residents, not only helping the environment but also helping out residents who are keen gardeners.

Once my brown bin has been emptied what actually happens to all the garden waste collected throughout the borough?”

A response was provided by the Cabinet member for Culture and Environment (Councillor Walker)

**Question from James Taylor**

“Cabinet can't have failed to notice many residents commenting on social media including newspaper websites questioning how much KMC has paid to buy The George Hotel.

Will Cabinet be transparent and disclose to council tax payers the full purchase price of The George Hotel, or will it be a case in a few weeks' time, of reading in the paper a quote from an Kirklees officer stating "it's not in the public interest to know."?

A response was provided by the Cabinet Member for Regeneration (Councillor McBride)

**210 Questions by Elected Members (Oral Questions)**

Cabinet received the following questions from Members of the Council;

**Question from Councillor J Taylor:**

“Please can you confirm who took the decision in light of the Covid pandemic to not take any action to evict illegal occupations of council land? Why was there a u-turn on this policy a week on Friday?”

A response was provided by the Cabinet Member for Regeneration (Councillor McBride).

**Question from Councillor R Smith:**

“I just want you to confirm please that, as soon as this possession order is granted by the County Court in Huddersfield, that you enforce this immediately?”

A response was provided by the Cabinet Member for Corporate Services (Councillor Turner).

**Question from Councillor Watson:**

“Following on from the same issue, why has it taken so long for us to get to the position of serving the papers when it seems to have been a very effective way of dealing with this matter?”

A response was provided by the Cabinet Member for Corporate Services (Councillor Turner).

**Question from Councillor McGuin:**

“With regards to Penistone Road and Station Road junction, after 4 accidents within 16 days in June and after being highlighted last year as a dangerous junction by Councillors, will Cabinet support measures to the junction safer?”

A response was provided by the Cabinet Member for Culture and Environment (Councillor Walker).

**Question from Councillor Munro:**

“I’ve made demands for lights at this junction and a reduction of the speed limit along Penistone Road, but all I am getting back from highways is that they are insisting on us implementing a small scale scheme and this will not address the increase in the volume of traffic, it will not address queuing traffic at the junction and it will not address vehicles speeding on Penistone Road and it will not provide a safe space for cyclists.

Councillor Walker has referred to the fact that we are having a meeting on Friday but do you know if they are considering a substantial scheme? Will they please put lights in at this junction and reduce the speed limit along Penistone Road?”

A response was provided by the Cabinet Member for Culture and Environment (Councillor Walker).

**Question from Councillor Armer:**

“In non-Covid times, what plan does the Council have for dealing expeditiously with trespassers bringing vehicles onto Kirklees land?”

A response was provided by the Leader of the Council.

**Question from Councillor Bolt:**

“You said earlier on that the law is the law and the policy is the policy, so bearing in mind the Criminal Justice and Order Act 1994, which gives specific remits for Councils to do in case of illegal encampments, why aren't you following the law? Section 77 of that Act refers to specific powers of the councils.”

A response was provided by the Leader of the Council.

**Question from Councillor Warner:**

“Regarding the proposed action that the Council is planning to take regarding Black Lives Matter, I know you've had some discussion on this but with the summer holidays coming up and the potential for some innovative creative projects that could be embraced, I wondered where we are with thinking and planning? I'd quite like to be involved as I'm sure others would.”

A response was provided by the Leader of the Council.

**Question from Councillor Marchington:**

“I've had questions raised by residents with disabilities about accessing the town centres – what consultations were done with residents with disabilities before stopping residents being able to park in parts of central Huddersfield where they used to be able to do so?”

A response was provided by the Cabinet Member for Culture and Environment (Councillor Walker).

**211 Kirklees Council's Vision for Adult Social Care 2020-2024**

(Under the provision of Council Procedure Rule 36(1), Cabinet received a representation from Councillor J Taylor.)

Cabinet gave consideration to a report which sought approval of the Council vision for Adult Social Care 2020-2024. The five year vision document, which was appended to the considered report, had been produced following a request in 2018 to refresh the current vision, which had been published in 2016. It was noted that a series of engagement sessions had taken place with stakeholders, including service

users, carers, user groups and partnership boards, in order to inform and shape the refreshed vision document.

Cabinet noted that the renewed vision set out challenges and ambitions that could only be achieved by working together with people and partners by requiring input from wider services across the Council, from partners and from the voluntary sector.

**RESOLVED** - That the Vision for Adult Social Care 2020-2024 be endorsed.

**212 Re-opening Town Centres (Active Travel and Cultural Interventions)**  
(Under the provisions of Council Procedure Rule 36(1), Cabinet received representations from Councillors Bolt, D Hall, Lukic and J Taylor.)

Cabinet received a report which set out detail of immediate, short term, active travel and cultural interventions, aimed at supporting the re-opening of Dewsbury and Huddersfield Town Centres, and schools. The report advised that the aim of the interventions was to ensure that people could still socially distance and move about safely and that practical measures including signage and pavement stickers were being applied. Details were also provided as to a series of cultural interventions which would help make the town centre environments more welcoming to businesses and residents as the town centres re-open. It was noted that the schemes, which were set out within the Appendix to the considered report, were at various stages of delivery.

**RESOLVED** –

- 1) That the approach set out within the report regarding the implementation of active travel measures, the temporary re-allocation of road space and the installation of cultural interventions in Huddersfield and Dewsbury in order to (i) help assist the economic recovery of these towns (ii) make them attractive places to visit (iii) promote public health (iv) help address the climate emergency and (v) ensure that residents can access these areas safely, be endorsed.
- 2) That the proposed list of cultural interventions, as set out in the Appendix to the report, be approved with an initial budget of £200,000.

**213 Adult Social Care Capital Investment Programme - Knowl Park House/Centre of Excellence, Mirfield and The Homestead, Almondbury**  
(Under the provision of Council Procedure Rule 36(1) Cabinet received a representation from Councillor Bolt).

Cabinet gave consideration to a report which sought approval to proceed with Lead Consultant Architects, following a successful tender exercise for the dementia day care capital programme at Knowl Park House, Mirfield and The Homestead, Almondbury. The report advised that the current facilities were former 1960s residential units which were unsuitable for the delivery of modern day dementia services and needed to be replaced with buildings of modern, appropriate construction and flexible design in order for the best quality care to be provided in appropriate environments.

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Cabinet were advised that the schemes would require the demolition of the existing buildings and that the estimated completion of the site at Knowl Park House was autumn 2022, and The Homestead shortly after. It was noted that the capital planning process would require a further detailed report to be submitted to Cabinet to confirm the design and estimated detailed cost of the schemes and seek approval to the release of appropriate capital funding and permission to tender. The draft commissioning document was attached at as an exempt appendix to the report.

(Cabinet gave consideration to the exempt information at Agenda Item 11 (Minute No.215 refers) prior to the determination of this item.)

### **RESOLVED –**

- 1) That approval be given to the appointment of Lead Consultant Architects following a tendering exercise for the scheme.
- 2) That approval be given to the production of biodiversity reports for the Knowl Park House site.

### **214 Exclusion of the Public**

**RESOLVED** – That under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the meeting during the consideration of the following item of business, on the grounds that it involves the likely disclosure of exempt information, as defined in Part 1 of Schedule 12A of the Act.

### **215 Adult Social Care Capital Investment Programme - Knowl Park House/Centre of Excellence, Mirfield and The Homestead, Almondbury**

(Exempt information within Part 1 of Schedule 12A of the Local Government Act 1972, as amended by the Local Government (Access to Information) (Variation) Order 2006, namely information relating to the financial or business affairs of any particular person (including the authority holding that information).

Cabinet gave consideration to the exempt information prior to the determination of Agenda Item 9 (Minute No. 213 refers).



Contact Officer: Andrea Woodside

## KIRKLEES COUNCIL

### CABINET

**Monday 13th July 2020**

Present: Councillor Shabir Pandor (Chair)  
Councillor Viv Kendrick  
Councillor Musarrat Khan  
Councillor Naheed Mather  
Councillor Peter McBride  
Councillor Carole Pattison  
Councillor Cathy Scott  
Councillor Graham Turner  
Councillor Rob Walker

Observers: Councillor Andrew Cooper  
Councillor John Lawson  
Councillor Alison Munro  
Councillor Anthony Smith  
Councillor Lesley Warner

**216 Membership of Cabinet**

All Members of Cabinet were present.

**217 Minutes of Previous Meeting - 26 May 2020**

**RESOLVED** – That the Minutes of the Meeting held on 26 May 2020 be approved as a correct record.

**218 Interests**

No interests were declared.

**219 Admission of the Public**

It was noted that Agenda Item 14 would be considered in exempt session (Minute No. 229 refers).

**220 Deputations/Petitions**

No deputations or petitions were received.

**221 Questions by Members of the Public (Written Questions)**

Cabinet received the following questions from Members of the Public:

**Question from Richard Stow**

“In regards to Agenda Item 12 - The proposal states at para 3.1 ... “Community Forestry is the process of widening and deepening our communities’ involvement

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with and connection to the planning, planting and management of trees and woodlands”

This has not been my experience of seeking to engage with WRF and thus, I expect the community at large have had no contact at all, apart from specific organisations YWT, RHC, CVTS and a few business sponsors of tree planting.

I look forward to WRF having a much more engaging and inclusive relationship with the whole community going forward, especially disadvantaged and marginalised communities. I know there have been small engagements in planting schemes, which need to be much greater, and longer term, e.g Mersey Forest support 10 community forest management groups, there being no WRF equivalent. This has been raised before.

I waited a year for a response to proposals to Northern Forest, still unresolved, and no response from WRF. Mersey Forest and HEYwoods were the most responsive.

As a community forestry campaigner and innovator I am constantly surprised that too late, I hear of projects, such as Castle Hill Wildwood, but never ahead of the game. Again if this is my experience, I doubt current community engagement.

There must be a host of possible related developments ongoing that are not community engaged, even to the likes of me. Leeds Road nursery? Is there a plan related to this proposal? Are we invited to be involved? What else?”

A response was provided by the Cabinet Member for Greener Kirklees (Councillor Mather).

### **Question from Richard Stow**

“I note reference in the current Government Tree Strategy consultation, ahead of the Environment Act 2020, to eliminating plastics from tree planting. Brilliant. Noting conventional forestry insistent on tree planting guards, virtually always plastic, routinely littering the landscape and only partially recovered, rarely recycled, so plastic waste.

Currently Northern Forest is committed to 50 million plastic tree guards over 25 years. As the proposed national leader in delivering reforestation, WRF and partners need to seriously and urgently ramp up procurement of non-plastic tree guards, now, before the upcoming planting season, as an absolute priority.

If there is a shortage of such non plastic tree guards, or a need for sustainable product development, then this should be initiated with immediate effect. Is there a product? A new local sustainable product springboard.

The WRF report reference to sustainability, actually seems to be addressing financial sustainability, thus giving a poor impression of environmental credibility - 2.47 The sustainability of the WRF’s element of the “Trees for Climate” programme will be determined by the success of the full 5 year capital programme being signed

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off by the Treasury as part of the wider Nature For Climate fund announced in the March budget.”

A response was provided by the Cabinet Member for Greener Kirklees (Councillor Mather).

### Question from Richard Stow

“The report only shows interest in project management. I have for several years sought to engage with Northern Forest and WRF, in this aspect noting that the delivery of planting by NF and WRF far exceeds the scope for volunteer planting, I have identified a likely need for at least 200 forestry workers, maybe double, plus support services and admin, ongoing for a newly emerging regional forest economy. I haven’t seen this recognised anywhere else. 10% volunteer 90% forest contractor.

Our detailed business case was presented in - Response to: Council Owned Tree and Woodland Management Policy and; White Rose Forest, 11.2 Northern Forest Community Forestry Scope. Kirklees Council Scrutiny Meeting - 12 December 2019

With the likelihood of high unemployment post Covid, and existing local unresolved long term deprivation areas, the programme needs to address the opportunity to develop the whole forest and timber sector economy, including new sustainability opportunities, such as plastic free tree guards, and much more. There is huge scope for sustainable innovation, with innovator access to resources, probably more beneficial than actual financial support. We can discuss? A role for WYCA.

All of this is very timely opportunity, for social enterprise forestry and sustainable economic regeneration, central to Green Economic recovery. As I have drawn attention before, possibly the immediate opportunity, is to develop social enterprise contract forestry, out of the South Yorkshire Forest, which manages maybe 500ha of forested former mine land, managed by TCV and Doncaster Council, building on the experience and significant resource, adding further timber value if there is scope, and capacity building towards NF delivery.

The opportunity in South Yorkshire, is to address the continuing need for economic regeneration of mining communities with social enterprise contract forestry industries, as also across the whole NF, in former mining areas, from Lancashire to the Selby Coalfield, then from a base, serving neighbouring economic development needs, with urban forestry development, serving towns and inner cities. I have tried to engage variously on this, but it needs the support and influence of Kirklees and/or NF/WRF. Unfortunately, my experience is that influence is everything – not what you know but who you know.

Thus the report reference at para 2.37 to forestry skills pool, is very limited in its scope and only about management. There will be a need for 200+ forestry workers.”

A response was provided by the Cabinet Member for Greener Kirklees (Councillor Mather).

**Question from Richard Stow**

“As a long experienced, both practical, and business innovator, environmental scientist, engineer, I have to say that the UK and regionally we underachieve massively on our human resources, by not enabling innovation. My experience is that influence is everything – not what you know but who you know.

The Northern Forest and Trees for Climate are a brilliant springboard opportunity for sustainable innovation, feeding the emerging green recovery. The opportunity is to enable access to resources and opportunity to pilot and showcase. Even more useful than cash. Innovation opportunity delivering reforestation projects.

The opportunity needs to be very openly accessible, and modestly supported with facilities and a good showcase social hub. As an example, the Huddersfield Piazza arts projects and Climate Hub in March 2020, were good examples of how this could materialise, but longer term, maybe in an urban woodland/park setting/Leeds Rd nursery?

Kirklees Council Climate Emergency Working Party Final Report September 2019, We reported to Council thus:

We propose Kirklees Council enable and stimulate a regional lead in developing the forest and timber sector that will emerge with the Northern Forest. Sustainable forestry, forestry and timber technology innovation, saw milling, novel forest products, furniture, joinery, wood fibre technology, bioplastics and wood derived bio chemicals. Etc.

We propose establishing an Open access Eco Innovation Hub, based at a redundant site, self help, business support, social, cafe, workshops, Innovation Showcase. Broadly to encourage social enterprise, eco innovation, a space linked to Community Forestry, as a self help resource centre.”

A response was provided by the Cabinet Member for Greener Kirklees (Councillor Mather).

**Question from Heather Peacock**

“In January I saw an article on Examiner live. It was about areas of green and woodland earmarked for business and industry. These sights are Lindley moor east, Cleckheaton, Leeds Road, Mirfield and also a site at Colne Bridge Road.

This interested me as it’s an air quality management area. It has elevated levels of Nitrogen Dioxide. This is dangerous for residents and people in the area. In this area the ancient woodland at Cooper Bridge and the Upper quarry nature reserve is threatened with destruction. So this land advertised for industrial development is important as it’s mainly woodland.

This little green area is so important to the area to help reduce the terrible air pollution nearby. I see green areas being sold off for industry. I realise jobs in our area are crucial. I see so many industrial units by me in Milnsbridge up for rent.

I ask has enough been done to source industrial areas that are already established rather than encouraging destruction of our green areas?"

A response was provided by the Cabinet Member for Regeneration (Councillor McBride).

**222 Questions by Elected Members (Oral Questions)**

**Question from Councillor Cooper**

"How do we keep MPs in Kirklees informed of the action that we are taking to tackle the Covid 19 crisis?"

A response was provided by the Leader of the Council.

**Question from Councillor Lawson**

"What plans are there to bring the Planning Sub Committees back into operation?"

A response was provided by the Cabinet Member for Regeneration (Councillor McBride).

**Question from Councillor Munro**

"How many shops and businesses have remained permanently closed in Huddersfield Town Centre following the easing of lockdown restrictions?"

A response was provided by the Cabinet Member for Regeneration (Councillor McBride).

**Question from Councillor Warner**

"In regards to Agenda Item 11, the proposal that is coming from our area regarding the pilot funding for mental health provision is for a counsellor to work with students over the summer holidays for a three month period. Please can Cabinet look favourably upon this proposal?"

A response was provided by the Cabinet Member for Housing and Democracy (Councillor Scott).

**223 Kirklees Children and Young People's Partnership Plan**

Cabinet received a report which provided an update on the relaunched Children and Young People's Partnership and sought endorsement of the Children and Young People's Plan. The report advised that the plan set out the partnership's agreed priorities which enabled the Council and its partners to focus upon achieving a shared ambition, and provided a framework for partners to collaborate, share expertise, and work across the system to bring about positive changes that improve children's outcomes.

Cabinet noted that the Children and Young People's Partnership had been relaunched in 2019, replacing a formal Committee, and providing a model which aspired to bring together collective insight, expertise and resources to achieve the best start in life for young people and focus upon priority areas of work by providing strategic leadership.

The report advised that, whilst there was no longer a statutory requirement for a Children and Young People's Plan to be produced, there was consensus amongst the partnership that such a plan would provide clarity and focus and a plan had therefore been developed which set out nine agreed priorities and would help close gaps in children's inequalities and life chances.

**RESOLVED** - That the Children and Young People's Plan be endorsed and submitted to Council with a recommendation of approval.

**224 Small Affordable Housing Sites Programme update - Disposal of Land at Nabcroft Lane, Huddersfield**

Cabinet gave consideration to a report which (i) provided a further update on the Small Affordable Housing Sites Programme and (ii) sought approval to dispose of a site at Nabcroft Lane, Huddersfield, varying the terms of the previous Cabinet authority granted on 9 August 2018, to enable the disposal of the site at less than market value.

The report advised that, on 26 May 2020, Cabinet delegated authority for the disposal of three sites at Mirfield and Hightown to Johnnie Johnson Housing Trust at less than market value following the grant of permission for 20 affordable bungalows and that these were scheduled to be the first units to be constructed in the programme.

Cabinet were also advised that Unity Housing, which was part of the Council's preferred partner Accent Development Consortium, had applied for planning permission for 19 affordable homes at Nabcroft Lane and that site evaluations had identified cost and development challenges due to (i) physical challenges of the sites including site levels and (ii) increased costs due to additional drainage requirements and attenuation required. Due to these circumstances, Cabinet were asked to consider the options of either withdrawing the site from the programme and seeking disposal on the open market, or disposing of the sites at less than market value. The latter option was recommended within the report due to the benefits that would be delivered, which were set out in para 2.11 of the considered report.

The report advised that, subject to approval, the disposal of the site at Nabcroft Lane in two parcels would be progressed, and that it was expected that site work could commence in October 2020 in order to enable the drawdown of Homes England funding.

**RESOLVED** -

- 1) That the programme update, as set out in the report, and the proposed investment of the Preferred Partner and Homes England in enabling the acquisition and development of the second phase site at Nabcroft Lane, Huddersfield, be noted.

- 2) That approval be given to the disposal of land at Nabcroft Lane, Huddersfield, as detailed within the considered report.
- 3) That authority be delegated to the Strategic Director (Economy and Infrastructure) to negotiate and agree terms and dispose of land at Nabcroft Lane.
- 4) That authority be delegated to the Service Director (Legal, Governance and Commissioning) to enter such agreements on negotiated and agreed terms for disposal.
- 5) That it be noted that these resolutions will enable the delivery of the second phase of the SAHS programme as previously authorised, and contribute to the delivery of the Council's housing strategy, and Housing Growth Plan.

**225 Kirklees Local Economic Recovery Plan**

(Under the provision of Council Procedure Rule 36(1) Cabinet received a representation from Councillor Lawson).

Cabinet received a report which set out the Kirklees Economic Recovery Plan, in response to the economic impacts of the Covid-19 pandemic. The report advised that the plan had been developed in parallel with, and would inform the development of, the West Yorkshire Recovery Plan, and detailed how the Council and its key public, private and voluntary sector partners could support the economic recovery.

Cabinet were advised that the primary purpose of the document was to set out how the Council and stakeholders, could directly support the recovery and how these anchor institutions, including Kirklees College and the University of Huddersfield, have a vital role to play in leading recovery efforts through investment, procurement and recruitment decisions, and use of key property and other assets. The report indicated that the plan, which covered the 2020-2023 period, had a strong focus upon supporting people, including vulnerable residents, amongst other priorities relating to job creation, economic recovery, tackling the digital divide and developing the role of the voluntary and community sector. The plan, which was attached at Appendix 1 of the considered report set out detail of the proposed initiatives.

It was noted that, subject to approval, the plan would be issued for a six week period of public consultation, following which appropriate amendments would be made.

**RESOLVED –**

- 1) That the content of the report and draft Economic Recovery Plan be noted and that approval be given to the draft plan for the purposes of public consultation.
- 2) That authority be delegated to the Strategic Director (Economy and Infrastructure) to implement the consultation programme and finalise the Economic Recovery Plan in consultation with the Cabinet Member for Regeneration.
- 3) That authority be delegated to the Strategic Director (Economy and Infrastructure) and the Service Director (Finance), in consultation with the Cabinet Member for Regeneration and the Cabinet Member for Corporate and Asset Strategy, to establish the Economic Recovery Fund and pursue external funding to support delivery of the plan.

- 4) That authority be delegated to the Strategic Director (Economy and Infrastructure), in consultation with the Cabinet Member for Regeneration, to establish appropriate monitoring and evaluation arrangements for the Economic Recovery Plan and to prepare regular reports to the relevant Scrutiny Committee.
- 5) That authority be delegated to the Strategic Director (Economy and Infrastructure) in consultation with the Cabinet Member for Regeneration, for the delivery of the key projects as outlined in the Economic Recovery Plan, where this authority is not already in place, and to commence any related procurement exercises.

**226 Colne Valley Place Partnership - Mental Health Initiatives - Summer 2020**

(Under the provision of Council Procedure Rule 36(1) Cabinet received a representation from Councillor A Smith).

Cabinet gave consideration to a report which requested that funding of £27,600 be allocated from the Place Partnership Mental Health themed budget to fund support and help for families living in the Colne Valley Place Partnership area, over the summer 2020 period.

The report advised that the proposal comprised of two elements; (i) Timestep Community Dance Exercise and Wellbeing Provision - £8,400 and (ii) The Ladder Group – Counselling provision based at United Church Healing Ministries - £19,200.

Cabinet were advised that, subject to approval, school hub co-ordinators would work with mental health and well-being leads at schools within the place partnership area in order to identify the children and young people who would benefit from it, and that a subsequent evaluation exercise would inform the development of medium to long term proposals to build mental health and well-being capacity within the area, working alongside local services, partners and communities.

**RESOLVED** - That approval be given to the following funding from the Place Partnership Mental Health Theme allocation for children and young people in the Colne Valley Place Partnership during summer 2020; (i) £8,400 for the provision of Timestep Community Dance Provision (Luke's Lads/Butterflies) and (ii) £19,200 for the provision of The Ladder Group counselling provision based at United Church Healing Ministries, Milnsbridge, amounting to a total of £27,600.

**227 White Rose Forest Plan and the Trees for Climate Programme**

Cabinet gave consideration to a report which sought confirmation that the Council would take the role as the accountable body for the White Rose Forest and would take on a leadership role across the geography of the White Rose Forest joint venture to deliver the White Rose Forest Plan as a way of tackling the climate emergency and supporting a 'green' economic recovery.

Cabinet noted that the White Rose Forest Plan would (i) set broad targets for increasing tree and woodland cover up to 2050 in the Leeds city region and (ii) provide a delivery pathway for landowners and White Rose Forest partners to design, deliver and maintain new community woodland, using a variety of funding streams. The report advised that, once the plan has been agreed by the Leeds City



## Cabinet - 13 July 2020

Region, local authorities and partners, a new governance structure to deliver it would require a revised Joint Venture Agreement and that the Council would need to oversee this process. It was noted that funding was currently being sought to cover the costs of the revising the Agreement.

The report advised that the Government had announced a £640m Nature for Climate Programme to create 30,000 hectares of new woodland by 2025 and that work was underway to develop a community forest led strand of this fund, creating 6000 hectares of new woodland in England's community forest areas, including 1500 hectares in the White Rose Forest. Cabinet noted that, should the community forest strand be successful, DEFRA had invited Cheshire West and Chester Council to make an application to be the accountable body for the Trees for Climate programme, who would then contract Kirklees Council to deliver the programme in line with the White Rose Forest plan across the geography of the joint venture.

(Cabinet gave consideration to the exempt information at Agenda Item 14 (Minute No. 229 refers) prior to the determination of this Agenda Item).

### **RESOLVED -**

- 1) That authority be granted to Kirklees Council as the accountable body for the White Rose Forest, for the four key decisions in respect to the 'Trees for Climate' grant and revising the joint venture agreement, namely;
  - (i) an authority for the Council to enter into grant agreements to receive both revenue and capital funding from Cheshire West and Chester (as the accountable body for 'Trees for Climate' programme) re White Rose Forest Project – both in Kirklees Council's capacity as the accountable body for the White Rose Forest and also as a grant recipient
  - (ii) an authority for the Council to enter into grant agreements, in its capacity as accountable body, with the other parties to the White Rose Forest (from time to time) re both revenue and capital funding
  - (iii) an authority for the Council to enter into grant agreements, in its capacity as accountable body, with third party landowners who are not party to the White Rose Forest joint venture agreement
  - (iv) an authority for the Council to vary the existing joint venture project agreement/enter a new joint venture project agreement for the White Rose Forest Project upon completion of the White Rose Forest Plan expected December 2020.
- 2) That authority be granted for the Council to take a leadership role across the geography of the White Rose Forest joint venture to deliver the White Rose Forest Plan as a way of tackling the emergency climate and support a 'green' economic recovery.

**228**

### **Exclusion of the Public**

**RESOLVED** – That under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the meeting during the consideration of the following item of business, on the grounds that it involves the likely disclosure of exempt information, as defined in Part 1 of Schedule 12A of the Act.

**229**

**White Rose Forest Plan and the Trees for Climate Programme**

(Exempt information relating to Part 1 of Schedule 12A of the Local Government Act 1972, namely that the report contains information relating to the financial or business affairs of any particular person (including the authority holding that information). The public interest in maintaining the exemption outweighs the public interest in disclosing the information and providing greater openness in the Council's decision making).

Cabinet gave consideration to the exempt information prior to the determination of Agenda Item 12 (Minute No. 227 refers).

Contact Officer: Andrea Woodside

## KIRKLEES COUNCIL

### CABINET

**Tuesday 28th July 2020**

Councillor Shabir Pandor (Chair)  
Councillor Viv Kendrick  
Councillor Musarrat Khan  
Councillor Naheed Mather  
Councillor Peter McBride  
Councillor Carole Pattison  
Councillor Cathy Scott  
Councillor Graham Turner  
Councillor Rob Walker

Observers: Councillor Martyn Bolt  
Councillor Andrew Cooper  
Councillor Aleks Lukic  
Councillor Andrew Marchington  
Councillor Anthony Smith  
Councillor Mohan Sokhal

**230 Membership of Cabinet**

All Members of the Cabinet were present.

**231 Interests**

No interests were declared.

**232 Admission of the Public**

It was noted that Agenda Item 12 would be considered in exempt session (Minute No. 241 refers).

**233 Deputations/Petitions**

No deputations or petitions were received.

**234 Questions by Members of the Public (Written Questions)**

Cabinet received the following questions from Members of the Public:

**Question from James Taylor**

“Can the Leader provide details of Council investment and expenditure on community buildings by ward?”

A response was provided by the Cabinet Member for Corporate Services (Councillor Turner)

**Question from James Taylor**

“Mirfield has a proud record of supporting environmental projects and as the Leader should hopefully know Mirfield has been chosen to represent Yorkshire in the Britain in Bloom competition.

What support and investment is coming to Mirfield from Kirklees' plans to plant more trees on council owned land and will Kirklees continue to provide the annual Christmas Tree to Mirfield?”

A response was provided by the Cabinet member for Culture and Environment (Councillor Walker)

**Question from James Taylor**

“Mirfield along with other areas of Kirklees has had a recent illegal encampment on one of our recreation grounds. Travellers gained access as the padlock was cut off.

Will the Leader undertake a review of all Council owned sites in Mirfield and across the borough for their security? For example, on Thursday evening I watched online Mirfield ward crime and community safety webinar and asked a question about whether it would be possible for the Council to consider swapping the padlock system for a keypad entry and the Kirklees officer attending the virtual meeting said a keypad entry system could be done.”

A response was provided by the Cabinet Member for Corporate Services (Councillor Turner)

**Question from James Taylor**

“Can the Leader update the people of Mirfield on the future of Mirfield library and in particular the use of Eastthorpe Lodge as its location?”

A response was provided by the Cabinet Member for Corporate Services (Councillor Turner)

**235 Questions by Elected Members (Oral Questions)**

**Question from Councillor Bolt**

“At the Cabinet meeting on 29 June you gave a full response to a question when you said that you would not willingly or unwillingly discriminate against groups of people, you were sick and tired of people picking on travellers, and travellers should be treated in the same way as any other group. Bearing in mind those sentiments, how does that square with your Council using its threats of legal action against travellers carrying out legitimate business? Members of the Showman’s Guild of Great Britain who set up a site with the landowner’s permission in Popley Fields, White Lee, have done nothing wrong. Kirklees have not clarified to these businesses their specific concerns or quoted regulations on how many people they

should have at their open air event in much greater space than any others. Quoting the reasons from Kirklees, the decision was taken on public health grounds that Kirklees is considered by the Government as an area of concern and that the communities surrounding the site are experiencing high levels of infection. That site is in two wards – Liversedge and Gomersal and Birstall and Birkenshaw. The ward members I have spoken to are unaware of high levels of infection in their ward. The other side of the road (A62) is in the Heckmondwike ward and I'll leave Cllr Kendrick to say if she's aware of any high levels of infection in that area. So, how do these sentiments square that you are stopping legitimate businesses but you are allowing others to operate in manners that are far more dangerous and crucially, your Council and your staff have not said to these people how many people they can get at their event? As the legislation says, they should work with them to resolve problems, not threaten legal action."

A response was provided by the Leader of the Council.

**Question from Councillor Lukic**

"I'd like to ask Councillor McBride, when can we expect further details on the outstanding review of parking charges and should we extend the current suspension of parking charges past the end of August until this review is ready to be considered and enacted?"

A response was provided by the Cabinet Member for Regeneration (Councillor McBride).

**Question from Councillor J Taylor**

"At the last meeting of the Public Emergency Advisory Group we talked about libraries and community buildings, and that some buildings may be more problematic to reopen than others and that we needed to take a risk based approach. I was fully supportive of that proposal. We were advised that we would hold place based meetings with ward members to discuss the community buildings in their places, so that we could look at circumstances. Those meetings haven't happened and so why haven't we had those meetings yet and what is being done about it?"

A response was provided by the Leader of the Council.

**Question from Councillor A Smith**

"Could you confirm that there will be no change to the current structure of the Planning Committees and let us perhaps know when the Planning Committees are likely to be meeting again, and given the Government's guidance on encouraging people to return to work, would the Council consider holding the meetings in the Council Chambers with member of the public in attendance with appropriate social distancing measures?"

A response was provided by the Leader of the Council.

**Question from Councillor Marchington**

“Could Cabinet tell us what impact they think the Government’s suggestion to remove Permitted Development Rights will have upon development in Kirklees?”

A response was provided by the Cabinet Member for Regeneration (Councillor McBride).

**Question from Councillor A Smith**

“In respect of Kirklees Active Leisure, does the Cabinet agree that the current KAL structure has served the Council, the community, and KAL well, and is still fit for purpose? And could you confirm how much additional funding is required to support KAL in dealing with the shortfall in income caused by the Covid pandemic, and where these funds are coming from?”

A response was provided by the Cabinet Member for Corporate Services (Councillor Turner).

**Question from Councillor Bolt**

“You were recently quoted calling upon Parliament to relocate to Kirklees. What do you think are the selling points that you could say to Parliament as to why they should relocate to Kirklees?”

A response was provided by the Leader of the Council.

**236 Council Owned Tree and Woodland Management Policy; Tree Works on Council Owned Trees Guidance Document; Tree Risk Management Framework**

(Under the provision of Council Procedure Rule 36(1) Cabinet received representations from Councillors Bolt and J Taylor).

Cabinet received a report which sought approval for (i) the new ‘Council Owned Tree and Woodland Management Policy’ and (ii) the implementation of procedures outlined in the ‘Tree Works on Council Owned Trees: Guidance Document’ and the ‘Tree Risk Management Framework.’

The report advised that the aim of the ‘Council Owned Tree and Woodland Management Policy’ was to set out how the Council would effectively manage and enhance the trees and woodlands for which it was responsible ensuring that they (i) positively contribute to the area and the achievement of the Council’s corporate priorities, helping to create an attractive, healthy environment which maximise the quality of life of residents (ii) maximise benefits to the wider environment, including contributing towards the Council’s response to the climate emergency (iii) meet legal obligations and (iv) minimise conflict with the public and other landowners.

It was noted that the accompanying documents ‘Tree Works on Council Owned Trees Guidance’ and ‘Tree Risk Management Framework’ provided detail on how

specific tree related issues would be dealt with and how the Council would effectively manage tree related risk.

**RESOLVED** - That the (i) Council Owned Tree and Woodland Management Policy and (ii) Tree Works on Council Owned Trees: Guidance Document and the Tree Risk Management Framework be approved.

**237 Major Transport - Major Scheme Approvals and Update**

(Under the provision of Council Procedure Rule 36(1) Cabinet received a representation from Councillor Bolt).

Cabinet received a report which sought authority to carry out the following major infrastructure schemes; (i) A62 Leeds Road Smart Corridor (ii) Huddersfield Better Connected Stations and (iii) Cross Church Street. The report provided updates in respect of the progress of each scheme and proposed implementation dates.

Cabinet noted that (i) the A62 Smart Corridor Scheme would deliver improvements to address a long standing area of congestion, improve traffic flow and incorporate multi-functional green infrastructure improvements into the scheme design (ii) the Huddersfield Better Connected Stations Scheme would provide a safe, direct and attractive link between Huddersfield Bus and Rail Station to improve connectivity for public transport users and help incentivise the use of public transport and (iii) the Cross Church Street Scheme would create a new pedestrian and cycle zone to create a safer, more pleasant environment for users of the town centre.

**RESOLVED -**

- 1) That in regards to A62 Leeds Road Smart Corridor – Huddersfield (Corridor Improvement Package) Phase 1; (i) approval be given to the Council applying for planning permission for the A62 Smart Corridor Scheme (ii) the Council be authorised to accept and enter into any agreement with the West Yorkshire Combined Authority for the funding of the A62 Smart Corridor Scheme (iii) approval be given to the acquisition, from the owner of the Great Northern Retail Park, of the parcels of land that are required in order to be able to deliver the A62 Smart Corridor Scheme and the disposal of the parcels of land to the owner of the Great Northern Retail Park in exchange (iv) approval be given to carrying out and implementing the A62 Smart Corridor Scheme subject to the Council's application to the Local Planning Authority for planning permission being granted, the Council's application to the West Yorkshire Combined Authority for funding of £7.352m for the Scheme being successful and the necessary land being acquired from the owner of the Great Northern Retail Park (v) authority be delegated to the Strategic Director (Economy and Infrastructure) to negotiate and agree the terms of any agreements that may be necessary to carry out the A62 Smart Corridor Scheme, including the terms of the funding agreement as detailed in para 6.2 and the land acquisition and disposal as detailed at para 6.3 and (vi) authority be delegated to the Service Director (Legal, Governance and Commissioning) to enter into any transfer of land in relation to the exchange with the owner of Great Northern Retail Park, grant agreement with the West Yorkshire Combined Authority for the funding of the A62 Smart Corridor

- Scheme and any other relevant agreements and documents to which the Council is party.
- 2) That in regards to Huddersfield Better Connected Stations; (i) Council be authorised to accept and enter into any agreement with the West Yorkshire Combined Authority for the funding of the Huddersfield Better Connected Stations Scheme (ii) approval be given to the inclusion of the Huddersfield Better Connected Stations with a budget provision of £1.885m into the Kirklees Capital Plan (iii) approval be given to the carrying out and implementation of the Huddersfield Better Connected Stations Scheme (iv) authority be delegated to the Strategic Director (Economy and Infrastructure) to negotiate and agree the terms of any agreements that may be necessary to carry out the Huddersfield Better Connected Stations Scheme, including the funding agreement with the West Yorkshire Combined Authority (para 6.7 refers) and (v) authority be delegated to the Service Director (Legal, Governance and Commissioning) to enter into the grant agreement with the West Yorkshire Combined Authority for the funding of the Huddersfield Better Connected Stations Scheme, and any other relevant agreements and documents to which the Council is party.
  - 3) That in regards to the Cross Church Street Scheme; (i) the Council be authorised to accept and enter into any agreement with the West Yorkshire Combined Authority for the funding of the Cross Church Street Scheme (ii) approval be given to the Council carrying out and implementing the Cross Church Street Scheme as long as the Council's application to the West Yorkshire Combined Authority for £1,290,925 funding is successful (iii) authority be delegated to the Strategic Director (Economy and Infrastructure) to negotiate and agree the terms of any agreements that may be necessary to carry out the Cross Church Street Scheme including the funding agreement with the West Yorkshire Combined Authority (para. 6.11 refers) and (iv) authority be delegated to the Service Director (Legal, Governance and Commissioning) to enter into the grant agreement with the West Yorkshire Combined Authority for the funding of the Cross Church Scheme and any other relevant agreements and documents to which the Council is party.

**238 Council Financial Outturn & Rollover Report 2019-20 incorporating General Fund Revenue, Housing Revenue account, Capital and Treasury Management**  
Cabinet received a report which set out information on the Council's 2019 financial outturn position for General Fund Revenue, Housing Fund Revenue and Capital Plan, including proposals for revenue and capital rollover from 2019-2021, and an annual review of Council Treasury management activity.

The report advised that the Council's revised General Fund controllable (net) revenue budget for 2019-2020 was £287.1m and that the budget included adjusted (net) revenue savings in-year of £7.7m as reported at Quarter 3, reflecting the reversal of existing savings targets as part of the Council approved 2020-2023 budget.

Cabinet were advised that the revised budget was net of a number of planned transfers to reserves during the year, with the most significant being £3.8m from the



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revenue grants reserve, £1.4m from the strategic investment reserve and £1.3m from the waste management reserve.

The report indicated that the Council spend was £287.1m in 2019-2020 which reflected an overall break-even financial performance against budget, with a marginal overspend of £27k (0.01%) against the revised budget, including (i) £6.5m savings achievement against the £7.7m revised target, equating to 84% and (ii) £1.2m net underspends elsewhere.

The report provided a summary of information relating to Children and Families, Adults and Health, Economy and infrastructure Service budgets, along with detail regarding central budgets, general fund reserves, collection fund, housing revenue account, capital and prudential indicators.

It was noted that the report would be submitted to the meeting of Council on 9 September 2020.

### **RESOLVED -**

- 1) That in regards to the General Fund, (i) the revenue outturn position for 2019-2020 be noted (ii) the year end position on corporate reserves and balances be noted (iii) it be noted that regular monitoring and review of corporate reserves in 2020-2021 will be reported to Cabinet as part of the quarterly financial monitoring cycle and (iv) the use of the Council's flexible receipts strategy for the year end capitalisation of £2.4m transformation related costs in 2019-2020.
- 2) That the year-end position on the Collection Fund be noted.
- 3) That the Housing Revenue Account outturn and reserves position 2019-2020 be noted.
- 4) That in regards to Capital, (i) the capital outturn position for 2019-2020 be noted (ii) the £17.8m capital rollover from 2019-2020 to 2020-2021 be approved (iii) the revised capital plan for the period 2020-2025 after taking into account rollover, the re-phasing of schemes and changes to grant assumptions be approved (iv) the detailed two year highways capital plan 2020-2021 and 2021-2022 which incorporates the large scheme road resurfacing programme be approved and (v) authority be delegated to the Strategic Director (Children's Services) in consultation with the Cabinet Member (Children's Services) and the Head of Corporate Landlord and the Head of Legal Services, to negotiate and to procure identified properties to meet service needs within the £2m programme total (para. 1.10.20 refers).
- 5) That the review of Treasury Management activity for 2019-2020 be noted.

**239**

### **Kirklees Active Leisure Covid-19 Funding Support**

(Under the provision of Council Procedure Rule 36(1) Cabinet received a representation from Councillor J Taylor).

Cabinet gave consideration to a report which set out details of the irrecoverable losses directly attributed to Covid-19 lockdown and anticipated phased re-opening faced by Kirklees Active Leisure, and proposals that they be underwritten from the Covid-19 funding received from the Government in order to allow KAL to be able to

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re-open facilities in-line with guidance, and protect both jobs and the services offered to residents of Kirklees.

The report advised that current projections indicated that the Council may need to underwrite irrecoverable losses of up to £4m, on the assumption of no redundancies, no extension of the current furlough scheme beyond October 2020, and a partial and gradual resumption of some leisure activity from August with presumed social distancing guidelines.

Cabinet noted that the role of KAL in helping to address existing health and activity inequalities was currently under review as it had been recognised that it could play a greater role as a health and wellbeing provider. The report advised that there was an expectation for KAL to be transformed and work differently with a greater focus upon engaging and supporting target groups and improving their health outcomes. It was noted that there was also an expectation for KAL to embrace a systems working approach with a range of partners so that resources could be maximised.

(Cabinet gave consideration to the exempt information at Agenda Item 12 (Minute No. 241 refers) prior to the determination of this Agenda Item).

### **RESOLVED -**

- 1) That the Council commit to underwrite irrecoverable KAL income loss as a direct result consequence of Covid-19 to current financial year end 31 March 2021 of up to £4m in order to help KAL through the financial challenges caused by Covid-19.
- 2) That, as part of the forthcoming Medium Term Financial Strategy review, Officers will review the Council commissioning brief with KAL in line with emerging priority outcomes, including consideration of attendant resourcing implications, and will submit further proposals to a future meeting of Cabinet.

### **240 Exclusion of the Public**

**RESOLVED** – That under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the meeting during the consideration of the following item of business, on the grounds that it involves the likely disclosure of exempt information, as defined in Part 1 of Schedule 12A of the Act.

### **241 Kirklees Active Leisure Covid-19 Funding Support**

(Exempt information relating to Part 1 of Schedule 12A of the Local Government Act 1972, namely that the report contains information relating to the financial or business affairs of any particular person (including the authority holding that information). The public interest in maintaining the exemption outweighs the public interest in disclosing the information and providing greater openness in the Council's decision making).

Cabinet gave consideration to the exempt information prior to the determination of Agenda Item 10 (Minute No. 239 refers).

<b>KIRKLEES COUNCIL</b>			
<b>COUNCIL/CABINET/COMMITTEE MEETINGS ETC</b>			
<b>DECLARATION OF INTERESTS</b>			
<b>Name of Councillor</b>			
<b>Item in which you have an interest</b>	<b>Type of interest (eg a disclosable pecuniary interest or an "Other Interest")</b>	<b>Does the nature of the interest require you to withdraw from the meeting while the item in which you have an interest is under consideration? [Y/N]</b>	<b>Brief description of your interest</b>

Signed: ..... Dated: .....

## NOTES

### Disclosable Pecuniary Interests

If you have any of the following pecuniary interests, they are your disclosable pecuniary interests under the new national rules. Any reference to spouse or civil partner includes any person with whom you are living as husband or wife, or as if they were your civil partner.

Any employment, office, trade, profession or vocation carried on for profit or gain, which you, or your spouse or civil partner, undertakes.

Any payment or provision of any other financial benefit (other than from your council or authority) made or provided within the relevant period in respect of any expenses incurred by you in carrying out duties as a member, or towards your election expenses.

Any contract which is made between you, or your spouse or your civil partner (or a body in which you, or your spouse or your civil partner, has a beneficial interest) and your council or authority -

- under which goods or services are to be provided or works are to be executed; and
- which has not been fully discharged.

Any beneficial interest in land which you, or your spouse or your civil partner, have and which is within the area of your council or authority.

Any licence (alone or jointly with others) which you, or your spouse or your civil partner, holds to occupy land in the area of your council or authority for a month or longer.

Any tenancy where (to your knowledge) - the landlord is your council or authority; and the tenant is a body in which you, or your spouse or your civil partner, has a beneficial interest.

Any beneficial interest which you, or your spouse or your civil partner has in securities of a body where -

- (a) that body (to your knowledge) has a place of business or land in the area of your council or authority; and
- (b) either -

the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or

if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, or your spouse or your civil partner, has a beneficial interest exceeds one hundredth of the total issued share capital of that class.



**Name of meeting:** Cabinet  
**Date:** 1<sup>st</sup> September 2020  
**Title of report:** Devolution Deal for West Yorkshire – Consultation Outcomes

**Purpose of report:**

To seek Member agreement to submit the Summary of Consultation Responses to the Secretary of State by 11<sup>th</sup> September, and to jointly delegate authority to the Managing Director of the Combined Authority, in consultation with the Leader and Chief Executive of each Constituent Council and the Chair of the Combined Authority, to finalise and submit the relevant documentation subject to any technical issues which may arise.

<b>Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?</b>	<b>Yes</b>  Likely to result in expenditure and savings of greater than £250,000 and affects more than 1 ward
<b>Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)?</u></b>	<b>Key Decision – Yes</b>  Private Report/Private Appendix – No
<b>The Decision - Is it eligible for call in by Scrutiny?</b>	<b>No</b>  The Chair of Overview & Scrutiny Management Committee has agreed that this be exempt from call-in on the grounds of urgency, for the reasons set out in paragraph 3.6 of this report.
<b>Date signed off by <u>Strategic Director</u> &amp; name</b>	Jacqui Gedman 19/08/20
<b>Is it also signed off by the Service Director for Finance IT and Transactional Services?</b>	James Anderson 19/08/20
<b>Is it also signed off by the Service Director for Legal Governance and Commissioning Support?</b>	Julie Muscroft 19/08/20
<b>Cabinet member <a href="#">portfolio</a></b>	Cllr Pandor, Leader of the Council

**Electoral wards affected: ALL**

**Ward councillors consulted: YES**

**Public or private: Public**

**Has GDPR been considered: YES**

## 1. Summary

- 1.1. The West Yorkshire “minded-to” Devolution Deal was announced as part of the Budget on 11 March 2020. Subject to statutory processes, this will lead ultimately to the adoption of a mayoral combined authority model with additional functions, and will require an Order of the Secretary of State.
- 1.2. At their meetings in May, the Combined Authority and each Constituent Council:
  - Endorsed the conclusions of the Governance Review.
  - Considered and endorsed the Scheme for the establishment of the Mayoral Combined Authority.
  - Agreed that a public consultation exercise should be undertaken on the proposals contained in the Scheme.
- 1.3. Following these approvals this report seeks to:
  - Consider the outcome of the public consultation on the Scheme, which has been undertaken jointly by the Combined Authority with the Constituent Councils.
  - Resolve to submit the summary of responses to the Secretary of State.
- 1.4. Subject to authorisation of Combined Authority and each Constituent Council, it is proposed that the report detailing the summary of the consultation responses attached as Appendix 1 is submitted to the Secretary of State.

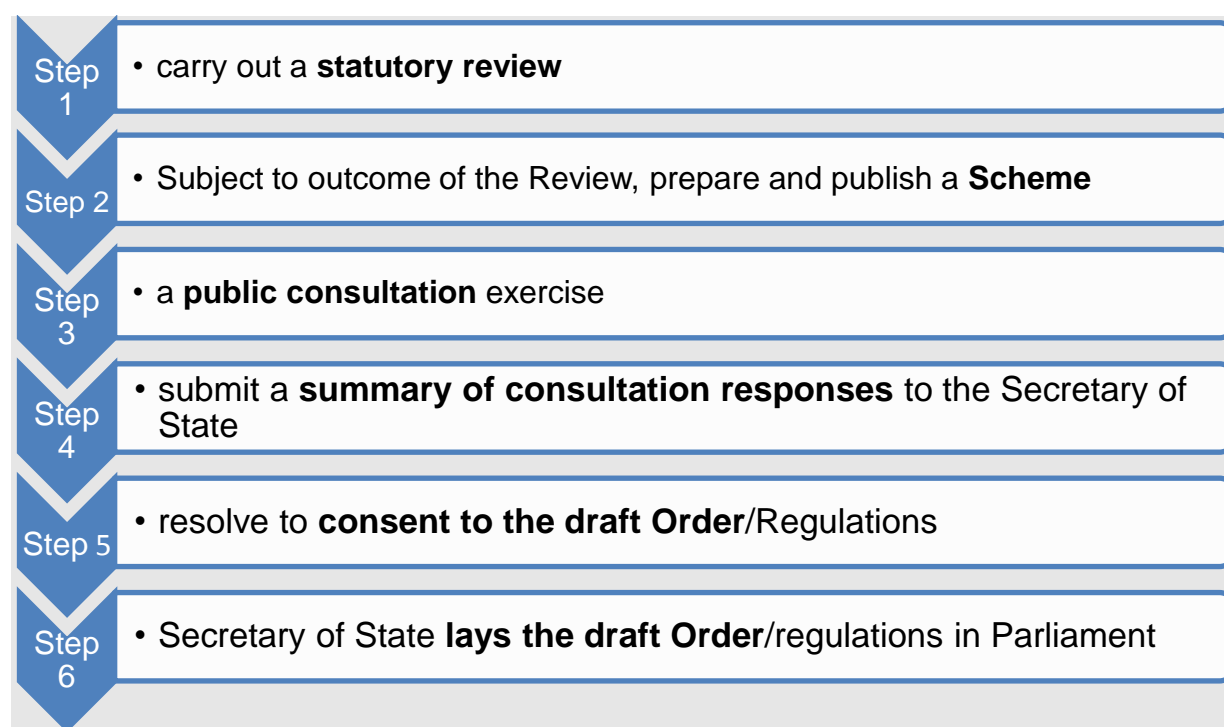
## 2. Information required to take a decision

- 2.1 As previously reported, the “minded-to” Deal will devolve a range of powers and responsibilities to West Yorkshire Combined Authority (WYCA), supporting the region to drive economic growth and prosperity within its communities and across the north. In addition, it will unlock significant long-term funding and give the region greater freedom to decide how best to meet local needs and create new opportunity for the people who live and work here.
- 2.2 The initial gainshare funding for the financial year 2020/2021 will be available prior to the first Mayoral election, but subject to: the establishing legislation being in place; and a revised WYCA Assurance Framework (used to appraise projects and schemes) being approved.

### Process for enacting the deal

- 2.3 The Local Democracy, Economic Development and Construction Act 2009 sets out statutory processes to be followed before any Order is made. Each aspect has a specific statutory procedure to be followed. In addition, the consent of each Constituent Council and the Combined Authority is required to any Regulations giving the Combined Authority powers to borrow for non-transport functions, however these are to be progressed separately and at a later date to the making of the Order as they will encompass a number of other combined authorities
- 2.4 It was previously agreed that the process set out in the flow chart below be followed. This process addresses all statutory procedural requirements, facilitates an understanding of the overall impact of the changes, and maximises engagement with stakeholders including the public.

## 2.5 Flow chart of proposed process:



2.6 Stages 1-3 are now complete. The following sections of the report provides a summary of the consultation process and responses. Full documents are available in the appendices to this paper.

### Consultation

2.7 Following the approval of the draft Scheme by Constituent Councils and the Combined Authority, the Scheme was finalised and published. A public consultation open to members of the public, businesses and other stakeholders was then undertaken. The consultation exercise was co-ordinated by the Combined Authority.

2.8 The Combined Authority hosted a web page of the proposed devolution deal on its Your Voice consultation and engagement website. It included:

- The devolution Scheme.
- A summary of the proposed deal.
- A West Yorkshire Authorities ‘Governance Review’ document, which was undertaken in accordance with Section 111 of the Local Democracy Economic Development and Construction Act 2009; and
- An initial [Equality Impact Assessment](#), which covered the implementation of the mayoral order overall and the functions that will be conferred to the Mayoral Combined Authority as a result.

The website included a number of other pages, including associated background information and a detailed FAQ section. Questions asked by members of the public during the consultation were also published along with responses.

2.9 The consultation opened on Monday 25 May 2020 and closed at 00.01 on Monday 20 July 2020. There were a number of formal channels through which individuals and stakeholder organisations could give their views on the proposals:

- Online through the Your Voice platform, which could be accessed through the Combined Authority's devolution web pages.
- Hard copy response form, which was available to print out from the website and on request. Materials were also available in another format, such as large print, braille, or another language on request.
- A written letter, sent via the Freepost address listed on the paper response form.
- By email, via a dedicated consultation email address; or
- Via informal channels such as Freephone number.

2.10 Due to the social distancing guidelines that were in place when the consultation commenced face-to-face consultation channels were not available. In order to enhance the accessibility of the consultation for groups and individuals who may not be able to access digital channels, a specialist consultant – Ipsos Mori were procured. They have undertaken a direct postal mailshot to 2,000 households across West Yorkshire that have been identified as “digitally disadvantaged”. They have also prepared the analysis of the response to the consultation which forms Appendix 1 of this report.

2.11 A comprehensive communications plan was implemented by the Combined Authority, working in partnership with each council, to promote the consultation exercise. This has included:

- Clear simple messages about the benefits of devolution that flow through all communications, focusing on “More decisions made locally; more investment for the things that matter to you; more opportunities for our region”
- Development of a toolkit containing communications messages, content, graphics and other material that partner councils and other stakeholders can use to promote the consultation to their members
- Print and digital media advertising in all local newspapers across West Yorkshire and on business websites targeting a SME audience. This has created an estimated 1.79 million opportunities for people to see information about the consultation and consider participating.
- Direct email communications with a wide range of stakeholders – including businesses representative organisations, education institutions, third sector groups, and all councillors and MPs across West Yorkshire – encouraging them to respond to the consultation and share information with their networks.
- Media activity including a joint article in the Yorkshire Post by the five West Yorkshire Leaders, an appearance on Look North by the Chair of the Combined Authority, and media interviews generated by local authority communications teams.
- Social media – both paid and organic – driven by the Combined Authority and local authority communications teams.

2.12 In addition, local authority communications teams have promoted the consultation via their local community networks and partnerships. In Kirklees we issued a press release to launch the consultation, posted articles on Kirklees Together and the Council's website, created a web page linked to the consultation, sent messages within briefings to councillors and MPs to encourage them to tell communities about the consultation and used social media extensively to target specific groups and inform people that the consultation was taking place.



2.13 The initial strategy was to encourage as many people as possible across West Yorkshire to take part in the consultation. A target of 1,000 responses to the open consultation was set, on the basis of responses to other English regional devolution consultations elsewhere (the Sheffield City Region consultation received 664 responses and the West Midlands around 1,300 responses).

### Consultation Results

2.14 In total 4413 people responded to the consultation, 4317 through the channels detailed above at 2.9 and 96 responded to the mailout to a representative sample of digitally disconnected communities.

2.15 Across all questions asked and all key themes within the consultation, there is overall support for the proposals set out in the Scheme, with the positive responses outweighing the negative.

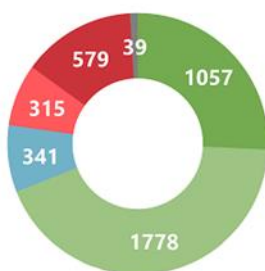
2.16 An overview of the consultation results is set out below, with the full detail contained in the report at [Appendix 1](#). Please note the diagrams below do not include the responses from the digitally disconnected communities. Due to the different methodologies used these results have been reported separately. However, the results of the representative sample of digitally disconnected communities survey broadly follow those of the main survey.

2.17 The majority of responses are positive for each of the six questions in the survey, as set out in the diagrams below:

### Revised arrangements for Combined Authority

Q1. Do you agree or disagree with our proposals for the revised arrangements for the Combined Authority, as set out above and in the Scheme, in particular the proposed arrangements for a Mayor, mayoral combined authority, and the councils, working together?

■ Strongly agree   
 ■ Agree   
 ■ Neither/nor   
 ■ Disagree   
 ■ Strongly disagree   
 ■ Don't know



Agree	2835
Disagree	894

Base: All participants (4109) : Fieldwork dates: 25th May-10th July 2020

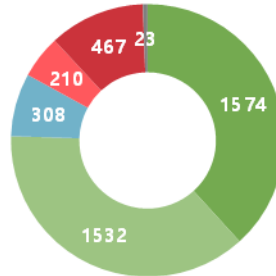
1



## Confer transport functions to West Yorkshire Mayor and mayoral combined authority

Q2. Do you support or oppose this proposal to confer transport functions and new transport related functions to a West Yorkshire Mayor and mayoral combined authority

■ Strongly support ■ Support ■ Neither/nor ■ Oppose ■ Strongly oppose ■ Don't know



Support	3106
Oppose	677

Base: All participants (4114); Fieldwork dates: 26th May-19th July 2020

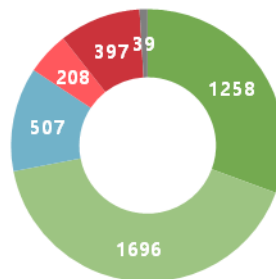
2

Ipsos MORI 

## Confer skills and employment functions to West Yorkshire mayoral combined authority

Q3. Do you support or oppose this proposal to confer skills and employment functions to a West Yorkshire mayoral combined authority?

■ Strongly support ■ Support ■ Neither/nor ■ Oppose ■ Strongly oppose ■ Don't know



Support	2954
Oppose	605

Base: All participants (4105); Fieldwork dates: 26th May-19th July 2020

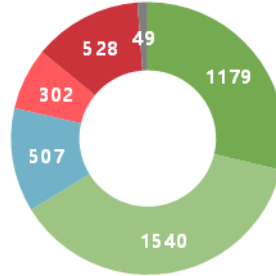
3

Ipsos MORI 

## Confer housing and planning functions to West Yorkshire Mayor and mayoral combined authority

Q4. Do you support or oppose this proposal to confer housing and planning functions to a West Yorkshire Mayor and mayoral combined authority?

■ Strongly support   
 ■ Support   
 ■ Neither/nor   
 ■ Oppose   
 ■ Strongly oppose   
 ■ Don't know



Support	2719
Oppose	830

Base: All participants (4105); Fieldwork dates: 26th May-19th July 2020

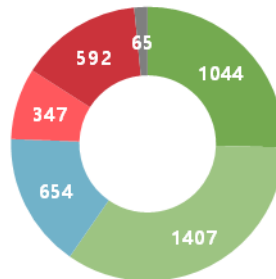
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Ipsos MORI 

## Confer Police and Crime Commissioner functions to West Yorkshire Mayor

Q5. Do you support or oppose this proposal to confer Police and Crime Commissioner functions to a West Yorkshire Mayor?

■ Strongly support   
 ■ Support   
 ■ Neither/nor   
 ■ Oppose   
 ■ Strongly oppose   
 ■ Don't know



Support	2451
Oppose	939

Base: All participants (4109); Fieldwork dates: 26th May-19th July 2020

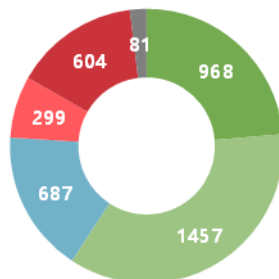
5

Ipsos MORI 

## Confer additional finance functions on West Yorkshire Mayor and mayoral combined authority

Q6. Do you support or oppose this proposal to confer additional finance functions on a West Yorkshire Mayor and mayoral combined authority?

■ Strongly support ■ Support ■ Neither/nor ■ Oppose ■ Strongly oppose ■ Don't know



Support	2425
Oppose	903

Base: All participants (4006); Fieldwork dates: 25th May-19th July 2020

6

Ipsos MORI 

### 2.18 These positive responses have demonstrated strong support for:

- The opportunities devolution will bring to the region, including a stronger voice for the region.
- The devolution of money and power from central government.
- Greater local autonomy, coordination, decision making and control over finances.
- The proposals regarding employment and skills.
- The cohesion and co-ordination the transfer of the PCC functions offers.
- The housing and planning proposals, and how they will improve the supply and quality of housing.
- The transport proposals and the opportunity to improve public transport and increased connectivity.

### 2.19 There were some areas of disagreement raised by the minority of respondents, who did not support the proposals. These are set out below along with a clear response to each of them. None of the areas raised represent any fundamental issue of concern in terms of moving forward to the next stage of the process. The areas raised are:

- a perception by some that the governance proposals would lead to greater bureaucracy and cost. It is believed that to some extent, this may be based on the view that there will be another layer of local government, which is not the case.
- the role of the elected Mayor, with some adding that they did not want a Mayor. This was considered in the Governance Review, which concluded that the benefits of the “minded to” deal are dependent on moving to a Mayoral Combined Authority. The governance proposals contained within the Scheme have been designed to ensure that there are appropriate checks and balances on the powers of the elected Mayor. It will be important to clearly communicate these proposals to the public and other stakeholders.
- objection to the proposal relating to the mayoral precept with some not wishing to see any tax rises as a result of the proposals. No decisions have been taken yet regarding

whether or not the precept function will be used. Again, it will be important to clearly communicate any proposals relating to a precept to the public.

- a concern by some that policing needs political independence and as such the PCC functions should not transfer to the Mayor. Maintaining the current PCC model was also considered as part of the Governance Review. Which concluded that the transfer of the PCC functions offered improved functional effectiveness by strengthening links.
- Some suggested that devolution should be Yorkshire wide, rather than just West Yorkshire. Options relating to geography were fully considered in the Governance Review, which concluded that in order to achieve the policy aims and objectives and the benefits of the “minded to” devolution deal it was appropriate to create a Mayoral Combined Authority for West Yorkshire. This will enable West Yorkshire to pursue its economic policy agenda at greater pace, while continuing to collaborate with the wider Leeds City Region, Yorkshire and the North in pursuit of shared economic objectives.

2.20 Further detail of the comments and suggestions provided by individuals and stakeholders are detailed in the report at [Appendix 1](#). Consideration has been given to the comments and suggestions made. Although many will be helpful to the implementation and delivery of the ‘minded to’ devolution deal, at this time it is not proposed that anything raised requires representations to be made for significant changes to the proposals. The Combined Authority will reflect on all views expressed in this consultation and will continue to communicate with residents and partners on the development and implementation of devolution. As an early action, it plans to respond to these comments through ‘you said, we did’ communications.

2.21 Ipsos Mori have provided independent analysis of the consultation responses. The full report they produced is included as [Appendix 1](#) to this report.

2.22 To ensure independence of process, The Consultation Institute were also procured to provide independent quality assurance and recommendations on the process adopted. The outcome of their final report was that the consultation is deemed as good practice.

2.23 The following stakeholder responses were received:

- City of York Council
- Environment Agency and Natural England (joint response)
- First
- Leeds City Council (scrutiny board)
- Northern (OLR)
- North Yorkshire County Council
- The Office of the Police and Crime Commissioner
- Transdev
- TUC Yorkshire and the Humber
- TUC Yorkshire and the Humber Creative and Leisure Industries Committee
- University of Bradford
- University of Leeds
- West and North Yorkshire Chamber, Mid Yorks Chamber, CBI and FSB (joint response)
- West Yorkshire Police – Chief Constable
- Yorkshire Universities

2.24 The Police and Crime Commissioner and West Yorkshire Police Chief Constable, although overall supportive of a Mayoral Model, raised queries about the proposed PCC

governance model. Home Office officials have since confirmed that the only viable governance model for a 2021 transfer is the Mayoral Combined Authority model. A letter jointly signed by the PCC and the five West Yorkshire Leaders has been sent to the Policing Minister setting out that there are no insurmountable barriers to a 2021 transition based on the Mayoral Combined Authority Model. Transition planning for the transfer of the PCC functions to the Mayor in 2021 therefore continues on this basis.

### **Next Steps**

- 2.25 With regard to next steps, it is proposed that the summary of the consultation responses, attached at Appendix 1, be submitted to the Secretary of State. It is not proposed that any representations are to be made for significant changes to the proposals. However, to ensure that the submission incorporates any issues which may be raised by any Constituent Council or the Combined Authority further to their consideration of this report, it is proposed that each Constituent Council and the Combined Authority jointly delegate authority to the Managing Director of the Combined Authority in consultation with Leaders, Chief Executives and the Chair of the Combined Authority to finalise the documents prior to submission by 11 September 2020.
- 2.26 Following this, the Secretary of State will need to decide whether to make the Order and as part of this process must consider whether the Order is likely to improve the exercise of the statutory functions in West Yorkshire. The Secretary of State must also have regard to the need to reflect the identities and interests of local communities, and secure effective and convenient local government. Subject to the Secretary of State being so satisfied, details of the Scheme will then be embodied in a draft statutory Order to establish a mayoral combined authority. At this point the formal consent to the making of the Order will be required from each of the Constituent Councils and the Combined Authority. It is intended that these consents will be sought in November to enable sufficient parliamentary time for the Order to be made in January/February 2021. This is essential to enable a mayoral election to take place in May 2021 and further to enable the first gainshare payment to be received during this financial year.
- 2.27 As part of the parliamentary process and potentially in parallel with the 'consent stage' set out in paragraph 2.26 above, the draft Order will also be considered by Parliament's Joint Committee on Statutory Instruments (JCSI). Their role is to focus on the technical quality of the draft Order as opposed to the policy content and amendments at this point would be those required to ensure that the Order is well drafted. In order to recognise that there may be further technical amendments to the draft Order following the consent of each Constituent Council and the Combined Authority, it is proposed that at that point, Members will be asked to give delegated authority to the Managing Director of the Combined Authority, in consultation with the Chief Executive and Leader of each Constituent Council and the Chair of the Combined Authority to consent to the 'final form' of the Order. Councils will also need to authorise their Chief Executives and Leaders for this purpose.
- 2.28 Appendix 2 to this report sets out a revised timeline for implementing the deal. It should be noted that the timetable has been revised slightly since it was last considered by Constituent Councils and the Combined Authority at their respective meetings during May.
- 2.29 In response to points raised about how we work with the mayoral authority and future reporting procedures, Cabinet is asked to invite Corporate Governance and Audit Committee to consider the governance arrangements in place, including those which enable the council to hold the mayoral authority to account. In particular:

- To consider whether agreement should be sought from the Combined Authority and Mayor, when they enter office, for an annual report to be provided to Full Council for debate.
- To consider whether arrangements should be made to invite the Mayor to Full Council to answer elected members' questions at least once a year.

2.30 It is noted that it may be necessary to amend the council procedure rules, as set out in the constitution, to give effect to the recommendations of Corporate Governance and Audit Committee in this regard. Therefore, any recommendations would be considered by Corporate Governance & Audit Committee prior to seeking Council's approval to the amendment.

## **Wider Devolution Considerations**

### **Police and Crime Commissioner Functions**

2.31 The original "Minded to" agree deal in March 2020 contemplated a transfer of PCC functions to a Mayoral Combined Authority in 2024. Following Covid 19 and the postponement of the PCC election in 2020 it was proposed that the transfer take place sooner if possible to allow one election in May 2021. To support understanding of the degree of work required to meet a potential transfer date of May 2021, an external due diligence exercise has been commissioned by the Combined Authority through a competitive tender process. The scope of this critical exercise includes an understanding of the scale of the transfer, the mechanisms necessary to transfer PCC functions, as well as the instruments and resourcing required to enable this. The final report will comprise a comprehensive risk assessment of the transfer and a critical path if a May 2021 transfer is to be achieved. Consultants have been appointed to carry out this work, and a final report is anticipated in early September 2020. If any issues arise from this due diligence work that require further action, this will be progressed with a view to resolution prior to the 'consent stage' for Constituent Councils and the Combined Authority which is due to take place in November.

## **3. Implications for the Council**

### **3.1 Working with People**

The premise of the "minded-to" Deal is on bringing funding and functions to a more local level. In due course, it is anticipated that the establishment of the Mayoral Combined Authority will have staffing implications in terms of additional resources to deliver the ambition of the Deal and these will be considered at the appropriate point to ensure operational effectiveness and efficiency of the Combined Authority.

### **3.2 Working with Partners**

The "minded-to" Deal will encourage collaboration on systems, structures and procedures to support the area to make decisions, set strategy and manage delivery across a range of partners in West Yorkshire. Inclusive Growth is a key priority for West Yorkshire Combined Authority and the LEP. Although there are no immediate implications on Inclusive Growth arising as a direct result of the report.

### **3.3 Place Based Working**

The "minded-to" Deal will put in place appropriate governance structures that reflect the needs and opportunities across the West Yorkshire area and the places within it.

### **3.4 Climate Change**

As part of the “minded-to” Deal text, the Government welcomed West Yorkshire’s commitment to becoming a net zero carbon economy by 2038, with significant progress by 2030. There are however, no immediate implications on Clean Growth arising as a direct result of the report.

### **3.5 Improving outcomes for children**

The “minded-to” Deal includes measures around funding and functions focused on skills and education, including careers advice, apprenticeships and Further Education.

### **3.6 Other (e.g. Legal/Financial or Human Resources)**

- It is proposed that this decision is exempt from call-in on the grounds of urgency as any delay caused by the call-in process would prejudice the Combined Authority’s and Constituent Councils’ interests as delaying the submission to the Secretary of State, which would have a significant detrimental impact on the proposed timeline set out in Appendix 2.
- Statutory processes need to be followed, before any Order or regulations may be made to implement the “minded-to” Deal.
- S101(5) Local Government Act 1972 provides that two or more local authorities (defined to include a Combined Authority) may discharge any of their functions jointly and may arrange for the discharge of those functions by an officer of one of the authorities.
- The ‘minded to’ Devolution Deal includes a number of flagship funding arrangements including £38m for 30 years into the West Yorkshire Investment Fund, £317m from the Transforming Cities Fund and control over the £63m annual Adult Education budget. The implications of these and the other funding provisions contained within the ‘minded to’ Deal will be subject to future reports.
- Equalities Impact Assessments have been undertaken for both the consultation process and the overall implementation of the deal. These assessments have taken account of the obligations under section 149 of the Equality Act 2010 (i.e. the public sector equality duty). It is not expected that the proposals described in this report will have any adverse impacts on people with protected characteristics. The Combined Authority will ensure that the equality impact assessments are reviewed throughout the devolution implementation process.

## **4. Consultees and their opinions**

- 4.1 As part of the statutory process, as set out above, public consultation has been undertaken. The summary of the results must be submitted to the Secretary of State before an Order creating the West Yorkshire Mayoral Combined Authority can be made.
- 4.2 The Leader of the Council supports the recommendations.
- 4.3 The consultation was discussed by Overview & Scrutiny Management Committee formally 9<sup>th</sup> June and informally 10<sup>th</sup> July.
- 4.4 This report will be referred to Council 9 September to consider, provide any comments and endorse.

## **5. Officer recommendations and reasons**

- 5.1. To consider and comment on the content of this report, along with the Summary of Consultation Responses attached as Appendix 1 to this report.



- 5.2. To agree to submit the Summary of Consultation Responses set out in Appendix 1 to the Secretary of State by 11 September, and to jointly delegate authority to the Managing Director of the Combined Authority, in consultation with the Leader and Chief Executive of each Constituent Council and the Chair of the Combined Authority, to finalise and submit documents subject to any technical issues which may arise. Accordingly, to authorise Kirklees Council's Chief Executive and Leader to act as the consultees on behalf of the Council for these purposes.
- 5.3. To note the updated timetable set out in Appendix 2 to this report and the next steps which are subject to the consent being given by the Constituent Councils and Combined Authority, to the draft Order in November 2020 so that a mayoral combined authority model and associated changes may be adopted and implemented by May 2021, as set out in the Deal.
- 5.4. To resolve that this decision is exempt from call-in on the grounds of urgency, for the reasons set out in paragraph 3.6 of this report.
- 5.5. To invite Corporate Governance and Audit Committee to consider the proposed governance arrangements, as set out at paragraph 2.29 regarding the council's reporting arrangements on devolution.

## **6. Cabinet Portfolio Holder's recommendations**

- 6.1 The Leader of the Council supports the recommendations at Paragraph 5 above which will support his vision to secure additional investment and opportunities for Kirklees and to take decisions affecting our communities within the region.
- 6.2 The Leader thanks all Kirklees councillors from across different parties in working together with us on this to deliver such a ground-breaking deal for West Yorkshire.

## **7. Appendices**

Appendix 1 – Summary of Consultation Responses

Appendix 2 – Timetable for implementation

## **8. Contact officer**

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**Karl Larrad – Legal Governance and Commissioning –**

[karl.larrad@kirklees.gov.uk](mailto:karl.larrad@kirklees.gov.uk) - 01484221000

## **9. Background Papers and History of Decisions**

The 'minded to' Devolution Deal is referenced as a background document within this report.

*West Yorkshire Devolution Deal – Review of Governance Arrangements: Cabinet 24<sup>th</sup> March 2020*

<https://democracy.kirklees.gov.uk/documents/s35794/West%20Yorkshire%20Devolution%20Deal.pdf>

*Devolution Deal for West Yorkshire – Review, Scheme and Consultation: Cabinet May 21<sup>st</sup> 2020*

<https://democracy.kirklees.gov.uk/documents/g5962/Agenda%20frontsheet%2021st-May-2020%2015.00%20Cabinet.pdf?T=0>

Attach links to the March and May papers as well here

**10. Service Director responsible**

Jacqui Gedman – Chief Executive –  
[jacqui.gedman@kirklees.gov.uk](mailto:jacqui.gedman@kirklees.gov.uk) – 01484 221000

**August 2020**

# **West Yorkshire Combined Authority**

## **Analysis of Devolution Deal Consultation**

**Summary Report**



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# 1 Introduction & methodology

## 1.1 Context

On 11 March 2020, a “minded-to” devolution deal was agreed between the Government and local authority leaders of West Yorkshire (comprising Bradford, Calderdale, Kirklees, Leeds and Wakefield councils) and West Yorkshire Combined Authority (the Combined Authority).

The deal proposes the devolution of a range of powers and responsibilities to the Combined Authority, supporting the region to drive economic growth and prosperity within its communities and across the North of England. It will build upon the area’s history of collaboration to maximise this investment and increase its contribution to national economies. Through partnership, West Yorkshire is determined to unleash its full economic potential and in doing so raise living standards for its communities and make a full contribution to the UK economy. The local authorities of the West Yorkshire Combined Authority and Government have agreed an initial devolution deal which will provide powers and funding to enable the region to make progress as a significant step forward towards achieving that ambition.

West Yorkshire is strongest when it works together to deliver for all its communities and has a track record of effective partnership working, having secured the area’s City Deal in 2012 and a £1bn Growth Deal in July 2014. With a population of over 2.3 million people and a GVA of over £55bn p.a., West Yorkshire offers enormous potential. Sizeable parts of West Yorkshire enjoy a great quality of life, good wages, and lower living and housing costs, and for many the region is a great place to live, work, visit and invest. But substantial long-term investment and greater powers are needed, to tackle the challenges facing the region, and to harness its huge economic opportunity for the benefit of people in the region and for the whole UK.

The West Yorkshire deal will unlock significant long-term funding and give the region greater freedom to decide how best to meet local needs and create new opportunity for the people who live and work there. This agreement is the first step in a process of further devolution. The Government will continue to work with West Yorkshire on important areas of public service reform and infrastructure investment, to support inclusive economic growth in towns, cities and rural areas whilst tackling the climate emergency.

As a Mayoral Combined Authority, West Yorkshire will have an important role and voice across the Northern Powerhouse, and will be a key partner of central government to drive regional growth and productivity, joining the existing Mayoral Combined Authorities and engaging with Government as a Mayoral Combined Authority from the date of this deal – 11 March 2020.

The “minded-to” devolution deal is subject to statutory processes including public consultation on the proposals contained in the scheme, and on 25 May 2020 the Combined Authority launched an open public consultation on the detail of the devolution scheme.

## 1.2 Purpose of the report

This report presents a summary of the main responses to the public consultation, and will be a part of the submission to the Secretary of State for Housing, Communities and Local Government, summarising consultation responses. The report covers the responses to any closed questions (i.e. those with an answer scale), split out by stakeholder individuals and organisations and non-stakeholder. It also includes an analysis of the most common themes mentioned in response to the open questions, based on thematic coding undertaken by Ipsos MORI (an explanation of which can be found in Appendix D) and again split out by stakeholder and non-stakeholder responses.

A full analysis of all themes can be found in Appendix I.

### 1.3 Methodology

The Combined Authority hosted a web page of the proposed devolution deal on its Your Voice consultation and engagement website. It was also linked on West Yorkshire councils' websites. It included:

- A document entitled 'Scheme setting out proposals for changes to the governance and functions of the West Yorkshire Combined Authority';
- A summary of the proposed deal;
- A West Yorkshire Authorities 'Governance Review' document, which was undertaken in accordance with Section 111 of the Local Democracy Economic Development and Construction Act 2009; and
- An initial Equality Impact Assessment, which covered the implementation of the mayoral order overall and the functions that will be conferred to the Mayoral Combined Authority as a result.

The website included a number of other pages, including associated background information and a detailed FAQ section.

The consultation opened on Monday 25 May 2020 and closed at 00.01 on Monday 20 July 2020. There were a number of formal channels through which individuals and stakeholder organisations could give their views on the proposals:

- Online response platform, which could be accessed through the Combined Authority's devolution web pages;
- Hard copy response form, which was available to print out from the website and on request;
- A written letter, sent via the Freepost address listed on the paper response form;
- By email, via a dedicated consultation email address; or
- Via informal channels such as Freephone and the YourVoice platform.

A hard copy of response forms and supplementary information was sent to a stratified sample of households deemed to be 'digitally disconnected'. More detail on this formal channel is in Appendix G of this report.

### 1.4 Response rates

Overall, the online consultation form was completed 4,114 times, along with nine paper response forms, 189 e-mail responses, and five written letters (whitemail).

The table below shows how the response rates are broken down by public and stakeholder audiences – stakeholders have been identified by the Combined Authority, some of which are statutory stakeholders i.e. organisations or bodies defined by statute:



	Non-stakeholder responses (e.g. public/organisations)	Stakeholder responses	TOTAL
Online response forms	4,110	4	4,114
Paper response forms	9	0	9
Email	179	10	189
Whitemail	4	1	5
<b>TOTAL</b>	<b>4,302</b>	<b>15</b>	<b>4,317</b>

For a full breakdown of those who responded to the consultation please see Appendix B and Appendix F (stakeholders).

### 1.5 Receipt and handling of responses

Online consultation responses were received by the Combined Authority. They were transferred directly to Ipsos MORI via a secure transfer portal. All original electronic responses were securely filed, catalogued and given a serial number for future reference, in line with requirements of the Data Protection Act (2018), and General Data Protection Regulations (GDPR).

E-mail responses were received directly by Ipsos MORI, whilst other responses (for example to the Combined Authority email address) were also passed on if they represented a bonafide response to the consultation. The handling of consultation responses was subject to a rigorous process of checking, logging and confirmation to ensure a full audit trail.

The Combined Authority also worked with the Consultation Institute to provide independent quality assurance of the consultation.

### 1.6 Analysis and coding of responses

For those who provided comments via email or letter (and not as per the questionnaire format), each of their comments were attributed to the relevant questions in the response form. This means for example, that if a member of the public submitted a response via email and made comments about the devolution of transport powers to the Mayoral Combined Authority (relating to Question 2 of the response form), such comments were analysed alongside responses submitted to Question 2 of the official response form. This approach ensures that responses via all channels were analysed using the same framework.

The purpose of having closed questions was to enable measurement of support/agreement for the devolution of powers relating to a particular policy area within the proposal, whilst the open ended follow up questions then allowed participants to further expand upon their opinion or provide reasoning.

## Coding of open question and free text responses

The process of analysing the content of each response to the open ended follow up questions was based on a system where unique summary ‘codes’ are applied to specific words or phrases contained in the text of the response. These codes include a sentiment, in this case whether a comment was positive/supportive or negative/unsupportive. A number of responses also made suggestions, and these have prefixed as such in the codeframe. The application of these summary codes and sub-codes to the content of the responses allows systematic analysis of the data.

Ipsos MORI developed an initial coding framework (i.e. a list of codes to be applied) based on the text of the first responses received. This initial set of codes was created by drawing out the common themes and points raised. The initial coding framework was then updated throughout the analysis process to ensure that any newly-emerging themes were captured. Developing the coding framework in this way ensured that it would provide an accurate representation of what participants said.

Ipsos MORI used a web-based system called *Ascribe* to manage the coding of all the text in the responses. *Ascribe* is a system which has been used on numerous large-scale consultation projects. Responses were uploaded into the *Ascribe* system, where members of the Ipsos MORI coding team then worked systematically through the comments and applied a code to each relevant part(s) of them.

The *Ascribe* system allowed for detailed monitoring of coding progress and the organic development of the coding framework (i.e. the addition of new codes to new comments). A team of coders worked to review all of the responses as they were uploaded to the *Ascribe* system. All coders received a thorough briefing about the objectives of the consultation before they could undertake analysis of responses. It was also necessary for coders to have read the consultation document before undertaking their analysis of responses.

To ensure that no detail was lost, coders were briefed to raise codes that reflected what was being said in responses. These were then collapsed into a smaller number of key themes at the analysis stage to help with reporting. During the initial stages of the coding process, weekly meetings were held with the coding team to ensure a consistent approach in raising new codes and to ensure that all additional codes were appropriately and consistently assigned.<sup>1</sup>

### 1.7 Interpreting the findings

While a consultation exercise is a valuable way to gather opinions about a wide-ranging topic, there are a number of factors that should be kept in mind when interpreting the responses:

- While the consultation was open to everyone, the participants were self-selecting. In consultations there can be a tendency for responses to come from those more likely to consider themselves affected and therefore more motivated to express their views. In previous consultations we have also found that responses tend to be polarised between those who think the proposals will benefit them or their area, and conversely those who think they will have a negative effect. Consultations do not tend to fully capture the views of the ‘silent majority’, who may be less opinionated about the proposals under consideration;

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<sup>1</sup> For further detail on the coding, see Appendix D: Technical note on coding

- Therefore, it must be understood that the consultation findings, as reflected through this report, can only be used to record the various opinions of the members of the stakeholder and non-stakeholder participants who have chosen to respond to the proposals contained within the Scheme and Governance Review documents. Due to the self-selecting nature of the method, findings should not be aggregated up to be representative of the population of West Yorkshire. As such any figures presented are done so as numbers and not as percentages.

## 1.8 Comments about the consultation

In addition to responses submitted in answer to the questions themselves, some responses were received commenting on the process of the consultation, including the supporting documents and supplementary information.

In total, 96 participants submitted comments regarding the consultation itself. The majority of these expressed negative issues with the consultation, with most common comments including the complexity of the information presented and/or the response form itself, the belief that the consultation is merely a 'box ticking exercise' and a potential lack of awareness of the consultation.

Of those who responded positively, comments were generally thankful for the public to be given an opportunity to have their say on a process which will affect them.

## 1.9 The representative survey

The Combined Authority acknowledge that this consultation happened at a challenging time during the coronavirus pandemic. The primary response channel for the open consultation was via an online survey, and therefore there is a possibility that this could have precluded participation by areas of West Yorkshire which are likely to have reduced access to the internet and/or limited connectivity.

A total of 96 completed surveys were received from the mailout. A full breakdown on the methodology of the representative survey can be found in Appendix G.

## 1.10 Report structure

This report has been divided into eight chapters:

- This first chapter covers the background and objectives of the consultation, including how the consultation was carried out, the number of participants, including stakeholders, who responded via available channels, and how the responses were analysed and reported on. It also provides background to the representative survey of digitally disconnected communities;
- Chapters two to seven include a summary of comments received on the devolution of powers across policy areas: Governance, Transport, Skills and Employment, Housing and Planning, Police and Crime and Finance
- Each of these chapters follows the same structure:
  - Firstly, it summarises responses to the closed question with a graph to illustrate the balance of opinion across all responses, followed by a summary of responses from non-stakeholder participants and stakeholder participants;
  - This is followed by thematic analysis of open-ended responses from non-stakeholder responses, which includes members of the public and organisations;

- Stakeholder responses are then analysed; and
  - Finally, results of the digitally disconnected representative survey are presented for each policy questions.
- The appendices include a copy of the response form, the participant profile, a list of organisations that responded to the consultation, late responses received, technical details on the coding process and the Ipsos MORI Standards and Accreditations.

## 2 Executive summary

On 11 March 2020, a “minded-to” devolution deal was agreed between the Government and local authority leaders of West Yorkshire (comprising Bradford, Calderdale, Kirklees, Leeds and Wakefield councils) and West Yorkshire Combined Authority (the Combined Authority). The deal proposes to devolve a range of powers and responsibilities to the Combined Authority, including some around governance, transport, skills and employment, housing and planning, police and crime and finance.

### 2.1 The open consultation

The “minded-to” devolution deal is subject to statutory processes including public consultation on the proposals contained in the scheme, and on 25 May 2020 the Combined Authority launched an open public consultation on the detail of the devolution scheme. The consultation closed at midnight on Sunday 19 July 2020.

There were a number of formal channels through which individuals and stakeholder organisations could give their views on the proposals:

- Online response platform, YourVoice, which could be accessed through the Combined Authority’s devolution web pages;
- Hard copy response form, which was available to print out from the website and on request;
- A written letter, sent via the Freepost address listed on the paper response form;
- By email, via a dedicated consultation email address; or
- Via informal channels such as Freephone and the Q&A section of the YourVoice platform.

Overall, the online consultation form was completed 4,114 times, along with nine paper response forms, 189 e-mail responses, and five written letters (whitemail). The table below shows how the response rates are broken down by public and stakeholder audiences – stakeholders have been identified by the Combined Authority, some of which are statutory stakeholders i.e. organisations or bodies defined by statute:

	Non-stakeholder responses (e.g. public/organisations)	Stakeholder responses	TOTAL
Online response forms	4,110	4	4,114
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<b>TOTAL</b>	<b>4,302</b>	<b>15</b>	<b>4,317</b>

## 2.2 Representative survey of digitally disconnected communities

The Combined Authority acknowledge that this consultation happened at a challenging time during the coronavirus pandemic. The primary response channel for the open consultation was via an online survey, and therefore there is a possibility that this could have precluded participation by areas of West Yorkshire which are likely to have reduced access to the internet and/or limited connectivity.

A total of 2,000 hard copy response forms were sent to a stratified sample of digitally disconnected households. A total of 96 responses were received to the survey, the results of which supplement the open consultation responses.

## 2.3 Governance

### Stakeholder responses

Of the four responses from stakeholders to the closed question on the response form, all were in agreement with the proposals for revised arrangements for the Combined Authority. One stakeholder stated that they 'strongly agree' whilst the other three stated that they 'agreed'.

Fourteen stakeholders provided a detailed response to the open ended question on governance. **Transdev** wanted to see the Bus Alliance expanded, **Northern (OLR)** felt that the region needs the renewed strength and focus that an elected mayor could bring and **The City of York Council** was pleased that close collaboration was recognised.

**The University of Bradford** recognised a political benefit of establishing a regional mayoralty and given that a Mayoral Combined Authority is the only mechanism in which these powers can be transferred, they supported it. **Yorkshire Universities** also welcomed the devolution deal because it would provide West Yorkshire with the resource and flexibility to address socio-economic opportunities that have been amplified by the COVID-19 pandemic. **The University of Leeds** strongly supported the Combined Authority, which would give the region powers and funding from central government and provide momentum to the regional economy.

**The Office of the Police and Crime Commissioner** commented that the governance model is important to maintain the operational independence of policing, but emphasised that the governance model outlined impacts on the ease and efficiency of the PCC transfer timeline. **West Yorkshire Police** supported the delivery of the Police and Crime plan in the proposed model as it presents an opportunity for policing to become embedded in the wider public service landscape. However, they added that there is no specific mention of policing, crime or community safety in the challenges laid out in the consultation document nor in the ambitions of the deal itself.

**A joint response from West and North Yorkshire Chamber, Mid Yorkshire Chamber, the Federation of Small Businesses and the Confederation of British Industry** emphasised the importance of the Mayor providing strong political leadership and the role that they can play and that they must work closely with other metro mayors to ensure local collaboration takes place. **First** felt that West Yorkshire is strongest when working together, citing their involvement in the Bus Alliance partnership which they want to be continued. **TUC Yorkshire and The Humber** outlined their concerns regarding the proposed structure of the Mayoral Combined Authority, commenting that they fear the structure of an 11 seat body composed of elected members, plus a seat for the Leeds City Region Enterprise Partnership (LEP), would fail to deliver growth for working people in the region. **TUC Yorkshire and The Humber Creative & Leisure Industries Committee** expressed reservations about having an elected mayor.

Finally, **Leeds Council (Scrutiny board)** wanted a firmer commitment by the Combined Authority to ensure that overview and scrutiny arrangements will be resourced and supported by experience and skilled staff whilst **North Yorkshire County Council** noted the benefits of working closely on strategic matters that have cross boundary implications and recognised the benefits that devolution can offer

### Non-stakeholder responses

Of the 4,105 non-stakeholders who responded to the closed question on the response form, 2,831 agreed with proposed revised governance arrangements with 1,056 saying they strongly agree and 1,775 saying they agree. Comments received in support of the revised governance arrangements for the Combined Authority felt such proposals would:

- Provide local autonomy, power and control over decision making (570) and provide local autonomy (and devolve power from) central Government / Westminster (323);
- Create a unique opportunity for further cohesion / joined up thinking and working (308) and that local problems could be solved by those locally who are most likely to have the greatest experience, knowledge and understanding of them (275). There was also support for the proposal from non-stakeholders who stated that it was long overdue and needed to happen as soon as possible (200);
- Provide local control of budgetary spending (173) and capital investment / resources (152), and that it has a proven track record of working well elsewhere (123).

There were 894 non-stakeholders who disagreed with the proposed governance arrangements, of which 579 strongly disagreed while 315 just disagreed. Comments received in disagreement with the revised governance arrangements for the Combined Authority felt such proposals would:

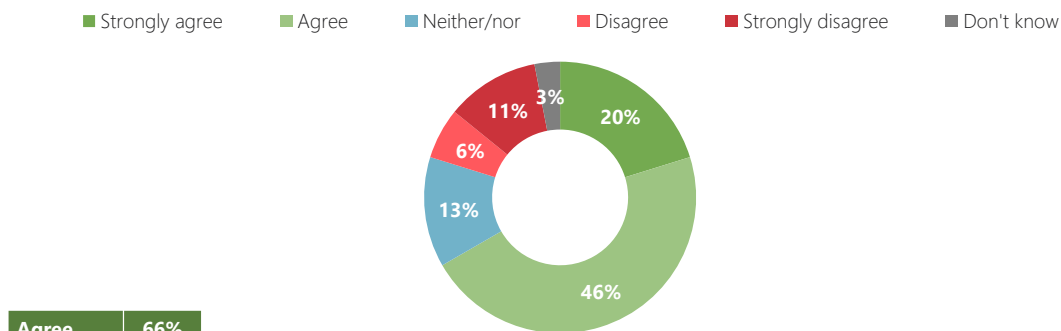
- Add unnecessary tiers of local government and additional bureaucracy (346) and that it would be a waste of public funds that could be better spent elsewhere (309);
- Be a waste of time because they have failed elsewhere (134);
- Place too much responsibility into the Mayor's hands (118),

The most frequently cited suggestion on the proposals relating to the revised governance arrangements for the Combined Authority was that it should include all of Yorkshire, be 'One Yorkshire' (168).

## Responses to the representative survey of digitally disconnected residents

### Revised arrangements for Combined Authority

Q1. Do you agree or disagree with our proposals for the revised arrangements for the Combined Authority, as set out above and in the Scheme, in particular the proposed arrangements for a Mayor, mayoral combined authority, and the councils, working together?



Agree	66%
Disagree	17%

Base: All participants (89) : Fieldwork dates: 25th May-19th July 2020

1



## 2.4 Transport

### Stakeholder responses

Of the four responses from stakeholders to the closed question on the response form, all supported the proposals to devolve significant responsibilities and functions regarding transport to the Mayor and Mayoral Combined Authority. One stakeholder stated that they strongly support the proposals whilst the other three stated that they were in general support.

There were nine stakeholders who provided an open response on their views towards the transport functions proposals. **The University of Bradford** were in support of the proposals and highlighted the importance of good transport links and integration for the students and staff who travel to their campuses on a daily basis, whilst **The University of Leeds** echoed this view and also highlighted how investment and planning in the transport system will be beneficial in the long run across the region.

**North Yorkshire County Council** highlighted the benefit of working closely with West Yorkshire Combined Authority on strategic transport initiatives, in particular those which help commuters travelling to and from Leeds from neighbouring North Yorkshire areas (such as Harrogate, Selby and Craven). **The Environment Agency** welcomed the devolution deal’s commitment to low-carbon transport options in the region, such as moving towards more active travel, as well as the importance of making the road network more resilient to climate change

**Northern Trains** were supportive of the transport proposals in the region, but also emphasised that cross-boundary travel should be given equal consideration and **Transdev** was also welcoming of regional leadership for transport, but were also critical of the bus franchising powers that would become available. **First** echoed Transdev’s views on bus franchising and advocated a partnership approach for bus travel.



**TUC Yorkshire and The Humber** felt that the devolution deal was an opportunity to improve the region's public transport system for workers and tackle climate change, yet was concerned and argued that the scheme heavily focussed towards road use. It called for an immediate initiation of the bus franchising process. **TUC Yorkshire and The Humber's Creative & Leisure Industries Committee** also emphasised the importance of an integrated public transport system and the significance of franchising.

### Non stakeholder responses

Of the 4,110 non-stakeholders who responded to the closed question on the response form, most (3,102) were supportive of the proposals to devolve transport related responsibilities, with 1,573 stating they strongly support it and 1,529 expressing their general support. Comments received in support of the proposals relating to transport included:

- Such proposals were long overdue and should be implemented as soon as possible (438);
- The need to improve the connectivity and integration of services within the region (332), which would be facilitated by the decentralisation of powers which would allow for local autonomy and decision making in relation to transport services (279). There were also 154 participants who supported the proposals and advocated local autonomy, explaining that local areas understand their own transport needs better than anyone else;
- Improvement to public transport across the region (243), encouraging more joined up thinking and working across the region (263), the potential for the proposals to increase funding and investment for transport services (119) and the focus on meeting the climate change challenge. Some felt that elements of the transport proposals would be essential to generating economic growth within the region and helping local businesses thrive (67), while other participants were supportive due to the plans to implement integrated smart ticketing and universal fares (65).

There were 677 non-stakeholders who were opposed to the transport function proposals – 467 participants were strongly opposed while 210 were generally opposed. Comments received in disagreement to the transport proposals included:

- The proposals were unnecessary (92), whilst others opposed it on the grounds that it would be a waste of public funds and the money could be better spent elsewhere (69);
- Concern as to unnecessary, additional layers of bureaucracy and red tape (61), whilst others opposed it because they felt that the proposals were a waste of time and would not work due to having a bad track record elsewhere (50). A number of participants also expressed the view that there would likely be unfair representation, with big cities such as Leeds being prioritised at the expense of other areas (38).

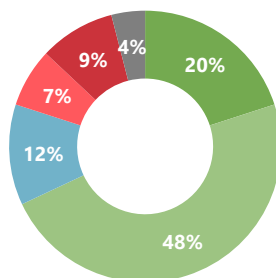
The most frequently mentioned suggestions on the transport proposals included the need to ensure environment and climate change targets are central to the formulation of any devolved transport strategy (111) and the need to focus on cycling infrastructure (88) linked to reduce car dependency across the region (63).

## Responses to the representative survey of digitally disconnected residents

### Confer transport functions to West Yorkshire Mayor and mayoral combined authority

Q2. Do you support or oppose this proposal to confer transport functions and new transport related functions to a West Yorkshire Mayor and mayoral combined authority

■ Strongly support ■ Support ■ Neither/nor ■ Oppose ■ Strongly oppose ■ Don't know



Support	68%
Oppose	16%

Base: All participants (90) : Fieldwork dates: 25th May-19th July 2020

2



## 2.5 Skills and employment

### Stakeholder responses

Of the three stakeholders responded to this question on the response form, one expressed strong support for the proposal relating to skills and education, while two expressed general support.

Eight stakeholders provided an open response on their views towards the proposals relating to skills and education. **The University of Bradford** supported the proposal but were keen to see education and training span those with higher level skills, those who contribute to organisational development, research and innovation, and low-mid level skills. **The University of Leeds and Yorkshire Universities** both felt the proposals were a significant development because they would enable the region to make decisions based on collaboration, an understanding of local needs and what is required to respond to current challenges of supporting people back to work.

A joint response to this question from **West and North Yorkshire Chamber, Mid Yorkshire Chamber, the Federation of Small Businesses and the Confederation of British Industry** stated that they wanted further clarity on how the West Yorkshire Combined Authority would actively and formally set up mechanisms to engage businesses. **TUC Yorkshire and Humber** focussed on the need to embed strategic skills partnerships with employer support and union-employer engagement.

**The Environment Agency, Natural England and Forestry Commission** welcomed the comments within the deal relating to a skills system that meets the needs of local people and local employers.

**The Creative & Leisure Industries Committee within the TUC Yorkshire and Humber** did not commit to supporting the proposal as they felt that it lacked details as to how a devolved function would bring benefits compared with the existing arrangements of the local authorities being in charge of the AEB and that Trade Unions were not represented.

### Non-stakeholder responses

The majority of non-stakeholders supported the proposal relating to skills and employment (2,951) with 1,257 saying they strongly supported it and 1,694 saying they generally supported it. Comments received in support of the proposals relating to transport included:

- The establishment of local autonomy which would enable decisions to be based upon knowledge and understanding of local needs (186). A further 166 non-stakeholders were supportive of local power in order to have greater control over local decisions;
- There was support for the deal providing education, training and skills tailored to the needs of local people (175) as well as providing opportunities specifically for young people in the region (168);
- Other participants welcomed the general support which this element of the Scheme would deliver (170), and more specifically support in education, training and employment skills (155) and in adult education (120). Non-stakeholders felt the proposal would support growth in the region and deliver benefits for local businesses (121) and reduce unemployment in the region (86).

There were 605 participants who opposed the skills and employment proposal with 397 stating they were strongly opposed and 208 were opposed. Comments received in disagreement to the proposals included:

- The changes were deemed to be unnecessary (82), whilst 52 felt that the money could be better spent elsewhere. A further 47 participants were in opposition to the additional bureaucracy, whilst another 39 felt that control in this policy area should remain at a national level.

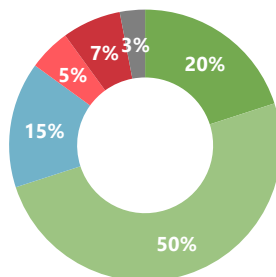
The most frequently made suggestions in relation to skills and employment included the need to guarantee inclusivity (47) and that adult education would be available to everyone (36).

### Responses to the representative survey of digitally disconnected residents

#### Confer skills and employment functions to West Yorkshire mayoral combined authority

Q3. Do you support or oppose this proposal to confer skills and employment functions to a West Yorkshire mayoral combined authority?

■ Strongly support   ■ Support   ■ Neither/nor   ■ Oppose   ■ Strongly oppose   ■ Don't know



Support	70%
Oppose	11%

Base: All participants (88) : Fieldwork dates: 25th May-19th July 2020



## 2.6 Housing and planning

### Stakeholder responses

Of the three stakeholders who provided a response to the closed question in the response form, two were supportive of the proposal to devolve housing and planning functions to a West Yorkshire Mayor and Mayoral Combined Authority. One stakeholder said they neither supported nor opposed the proposal.

There were nine stakeholders who provided an open response on their views towards the housing and planning proposals. **TUC Yorkshire and The Humber** were particularly concerned that the proposed decision-making structures around housing and planning did not include a trade union voice. **TUC Yorkshire and The Humber's Creative & Leisure Industries Committee** felt it could not support the housing proposals as a number of issues were not addressed, including the lack of reference to housing tenure for public sector rented accommodation or the need to maximise energy efficiency in new and refurbished buildings.

**North Yorkshire County Council** stated that the devolution deal would benefit from further collaboration with them, specifically in relation to strategic spatial planning. **The Environment Agency** highlighted future flooding and water resources risks as a result of climate change and offered to work with West Yorkshire Combined Authority to help manage these aspects of planning policy. **West and North Yorkshire Chamber, Mid Yorkshire Chamber, the Federation of Small Businesses and the Confederation of British Industry** felt that the deal needed to do more to recognise the importance of, and make provisions for, long-term planning and policy consistency through the development of an evidenced based strategy for the region.

**Transdev** argued the need to strengthen the role of public transport in serving new housing developments. It stated it would support a proposal which would link decision making bodies; whilst **Northern Trains** echoed Transdev's response highlighting the importance of linking housing to transport, and vice-versa.

**The University of Leeds** supported the conferment of housing and planning functions to a West Yorkshire Mayor and the Mayoral Combined Authority and **The University of Bradford** felt that the housing and planning proposals were outside of their remit and left no further comments.

### Non-stakeholder responses

Of the 4,102 non-stakeholder who responded to the question, the majority (2,717) were supportive of the proposals to devolve housing and planning responsibilities. There were 1,179 non-stakeholder participants who expressed strong support for the proposals and 1,538 who were in general support

Comments received in support of the proposals relating to housing and planning included:

- Support for decentralisation, which would lead to local control and decision making (149), whilst a further 131 back local autonomy as they felt local people would understand local housing priorities better (131);
- An improvement in the overall supply and quality of housing in the area (127), while a further 51 participants were particularly supportive of more affordable housing becoming available. Others who were supportive felt the proposals were long overdue and should be implemented as soon as possible to maximise the benefits (110);

- Some participants who supported the proposals made specific reference to the development of brownfields in their comments and were keen to see this become reality (84), while others supported the proposals as the developments outlined they would take into consideration and not disrupt any countryside or green spaces (37).

There were 830 non-stakeholders who opposed the housing and planning proposals, of which 528 were in strong opposition and 302 who were generally opposed. General comments from these participants included:

- Concern as to compulsory purchases when it comes to land acquisition (73) and this contributing to overdevelopment in already overpopulated areas (50);
- The environment was also a concern with opposition by 70 participants to developments on greenbelt land, across woodland or in the countryside. There were also 47 participants who were opposed to the amount of power and responsibility the Mayor would have and deemed the role to be too large;
- The proposals were perceived to be unnecessary (44) while others were opposed as they felt that the proposals would add further unnecessary tiers of bureaucracy and additional red tape (43), whilst others (41) felt that devolution would lead to power being removed from their local councils and/or communities.

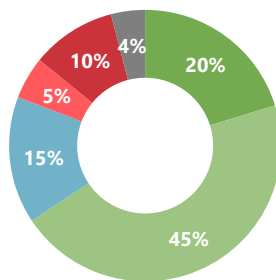
The most frequently cited suggestions included the need to provide affordable housing (125) and the protection of the countryside and greenspace in housing policies (121).

### Responses to the representative survey of digitally disconnected residents

## Confer housing and planning functions to West Yorkshire Mayor and mayoral combined authority

Q4. Do you support or oppose this proposal to confer housing and planning functions to a West Yorkshire Mayor and mayoral combined authority?

■ Strongly support   ■ Support   ■ Neither/nor   ■ Oppose   ■ Strongly oppose   ■ Don't know



Support	65%
Oppose	15%

Base: All participants (91) : Fieldwork dates: 25th May-19th July 2020

4



## 2.7 Police and crime

### Stakeholder responses

Four stakeholders provided a view on the proposals to devolve police and crime commissioner functions to a West Yorkshire Mayor by responding to the closed question in the response form. One stakeholder was supportive of the proposals while the remaining three were neutral and did not offer support or opposition.

Six stakeholders provided an open response on their opinions towards the proposals. **The University of Leeds** identified the potential for greater collaboration, specifically concerning the sharing of information across the region, via the N8 Research Partnership.

**The Office of the Police and Crime Commissioner for West Yorkshire** was supportive of the transfer of functions to a West Yorkshire Mayor and emphasised its overriding priority for communities to be safe and feel safe. **West Yorkshire Police** felt that there could be a dilution of focus on policing given the Mayor's (and Deputy Mayor's) competing responsibilities, including transport, adult education, housing, planning and economic regeneration. As a result it supported the inclusion of a Deputy Mayor for Policing who can give policing and crime the specific focus and support it needs.

**Leeds City Council's Scrutiny Board** reiterated a need to develop clear principles in terms of scrutiny engagement and lines of accountability, which the Combined Authority should lead on to ensure collective agreement across all the districts is achieved.

### Non-stakeholder responses

Of the 4,105 who responded to the closed question, a total of 2,450 were supportive of the police and crime proposals, with 1,044 saying they strongly supported the proposals and 1,406 saying they generally supported it. Comments received in support of the proposals included:

- Strong support for the potential of the proposals to encourage joined up thinking, working and co-ordination, which could lead to a cohesive delivery of front line police services (174);
- Support for decentralisation and the resulting support it would provide for the police and address the causes of crime and aid prevention at a local level (88). The importance of understanding local issues and local knowledge when it comes to crime was also seen as a significant strength of the proposals (75);
- The increased local accountability of the role, and the resulting transparency of running the police force, was another main reason for support (78). This sentiment was also expressed via criticism of the current Police and Crime Commissioner, and some supporting the proposal cited a lack of confidence in the current role/incumbent (76). The latter opinion is mainly due to a perceived lack of visibility and effectiveness, whilst the relatively low voter turnout at the last election potentially undermines the political mandate of the role. There was also a belief that the Mayor would provide the political accountability which was necessary (34).

When responding to the closed questions, there were 939 non-stakeholders who were opposed the police and crime proposals – 592 were strongly opposed and 347 who generally opposed them. Comments received in disagreement to the proposals included:

- The need for the police to retain its independence and be free from political interference and bias (162), with a further 89 thinking that such a role should be the responsibility of the police itself. There were also 130 participants who deemed the changes to be unnecessary, whilst a further 113 were critical of the cost and felt the money would be better spent elsewhere;

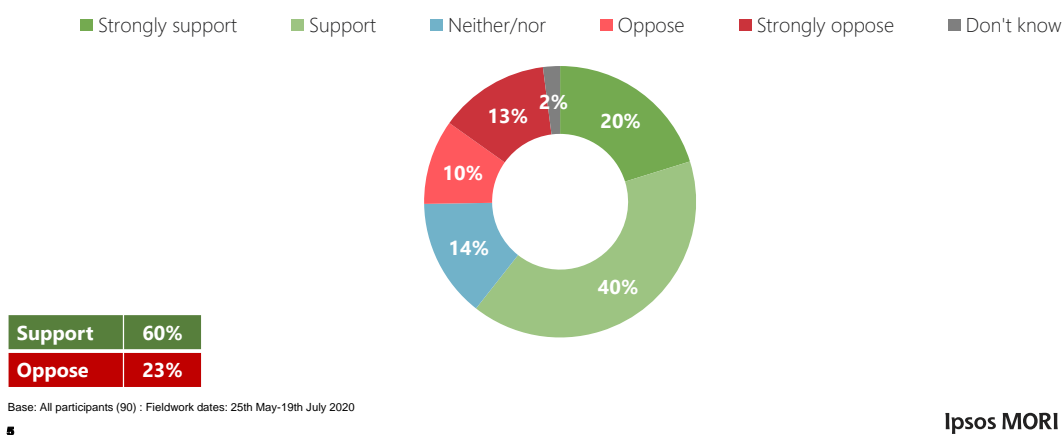
- There was uncertainty of the potential benefits and advantages of the proposals (103) whilst the appointment, rather than election, of a Deputy Mayor was a principle opposed to by 100 participants;
- There was also concern that the role and associated responsibility would be too much responsibility, too large and ultimately concentrate the power into the hands of one individual (67) whilst others simply did not think that the Police and Crime Commissioner function should sit with the Mayor (62).

The most frequently made suggestions included the need to ensure police numbers are increased (111) and the need to engage and consult with local communities (53).

### Responses to the representative survey of digitally disconnected residents

## Confer Police and Crime Commissioner functions to West Yorkshire Mayor

Q5. Do you support or oppose this proposal to confer Police and Crime Commissioner functions to a West Yorkshire Mayor?



## 2.8 Finance

### Stakeholder responses

Of the four stakeholders who responded to the closed question on the response form three were supportive while one stakeholder had no view either way. Of those who were in support of the proposal, one stakeholder expressed strong support while the remaining two were in general support.

Eight stakeholders provided an open response on their opinions towards the proposals. **The University of Bradford** recognised that some financial flexibility, subject to democratic consent and oversight, would enable prioritisation of local needs. **Yorkshire Universities** highlighted the size of the investment funding compared to other city regions, which signifies significant ambition on the part of West Yorkshire. **The University of Leeds** supported the availability of focused, coordinated finances, in particular a single pot to invest in economic growth. It urged the continuation of partnership working;

**West Yorkshire Police** welcomed that any receipts arising from property, rights and liabilities are to be paid into the Police Fund but expressed concern about conflicting interests if decisions on borrowing, buying and disposal of police assets and contract agreements were influenced by the Combined Authority, which would lessen the accountability of the Chief Constable.

**TUC Yorkshire and the Humber** welcomed the significant opportunity to support progressive procurement and commissioning via the new Mayoral budget, and felt that the Mayor would have a prominent role to play in driving up pay, terms and conditions across a localised economy. **TUC Yorkshire and The Humber Creative & Leisure Industries Committee** saw the ability to raise finance and spend money to benefit the people of West Yorkshire as an advantage of having an elected Mayor.

**Leeds City Council's Scrutiny Board** welcomed the role of the Combined Authority's Overview and Scrutiny Committee in being transparent and accountable when it comes to robust treasury management. **The Environment Agency and Natural England** emphasised the need to increase the value of natural capital assets in West Yorkshire an essential part of the economic and green recovery.

### Non-stakeholder responses

Of the 4,092 non-stakeholders who responded to the question, 2,422 were in support of the finance proposals, with 967 expressing strong support and a further 1,455 in general support. Comments received in support of the proposals included:

- The local autonomy and local control of budget expenditure (253) and the prospect of funding being spent by those with a local knowledge and understanding of local priorities (121). A further 119 specifically referenced the importance of local decision making when it comes to finance;
- Support for the proposed amount of additional investment (referencing £1.8bn) which would be devolved from Central Government (100) and for the proposal that the Mayor would have the necessary powers to set the rate of Council Tax and the Mayoral precept (71) (with those considering that powers without funding would be a pointless step);
- Further supportive comments for the finance proposal were grounded in wider reasons for supporting the wider devolution deal. For example, the proposals would result in greater transparency and accountability of local politicians (44), that such changes are long overdue and should be carried out as soon as possible (61) and will provide advantages and benefits for the region (40).

When responding to the closed question, there were 903 non-stakeholder who were opposed to the finance proposals, of which 604 were strongly opposed and 299 who were opposed. Comments received in disagreement to the proposals included:

- Opposition to increases in Council Tax and the Council Tax precept specifically related to additional Mayoral functions and the policing and crime functions (306) with a further 134 participants who felt that the costs would be unnecessary and could be better spent elsewhere, along with concerns about the cost of additional bureaucracy (104);
- More specific comments in opposition related to the Business Rate Supplement (62);
- The ability of local politicians to manage such devolved powers and responsibilities, with 69 participants having little confidence in West Yorkshire local authorities and politicians due to perceived historic mismanagement of public funds and concern that the powers and areas of responsibility would be too much for one person (i.e. a Mayor) to manage effectively (42).



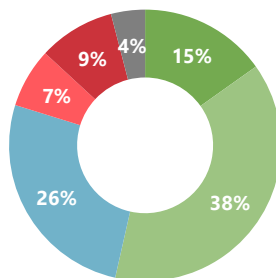
The most frequently made suggestions included the need for strict transparency and accountability is put in place, alongside an effective means of scrutinising the Combined Authority spending (35), the need to consult with and involve local people (26) and the need to ensure that the Council Tax/ Council Tax Precept should be fair and proportionate (23).

### Responses to the representative survey of digitally disconnected residents

## Confer additional finance functions on West Yorkshire Mayor and mayoral combined authority

Q6. Do you support or oppose this proposal to confer additional finance functions on a West Yorkshire Mayor and mayoral combined authority?

■ Strongly support   
 ■ Support   
 ■ Neither/nor   
 ■ Oppose   
 ■ Strongly oppose   
 ■ Don't know



<b>Support</b>	<b>54%</b>
<b>Oppose</b>	<b>15%</b>

Base: All participants (91) : Fieldwork dates: 25th May-19th July 2020

6



## 3 Governance

### 3.1 Background

Before answering this question, participants were provided with the following information regarding the proposed governance structures and ways of working as detailed in Section 2 of the Scheme.

#### Governance

Below is a summary of how we propose the new mayoral combined authority will work in terms of governance, scrutiny and auditing arrangements. For the full details, please refer to section 2 the scheme which is published on our website.

To implement the West Yorkshire devolution deal we are proposing the following:

- The first Mayor for West Yorkshire will be elected in May 2021 by registered voters in the five West Yorkshire council areas: Bradford, Calderdale, Kirklees, Leeds and Wakefield.
- The initial term of the Mayor will be for three years, to 2024. After then, each mayoral term will last for four years to align with other mayoral combined authority elections in England.
- The mayoral combined authority will have a total of 11 members, comprising:
  - eight voting members from the constituent councils, which are expected to include the five leaders of each council (Bradford, Calderdale, Kirklees, Leeds and Wakefield). Three additional members will be chosen in collective agreement to reflect as far as practical the political make-up of the constituent councils
  - the Mayor
  - plus, two non-voting additional members: an elected member from City of York Council; and a member nominated by the Leeds City Region Enterprise Partnership (LEP)
- Police and Crime Commissioner functions will be passed to the mayor who will be able to appoint a Deputy Mayor for Policing and Crime and delegate some functions to that person.
- The Mayor will also have functions relating to transport, housing and planning and finance
- The mayoral combined authority will have responsibility for transport-related functions, adult education and skills functions, housing functions, economic development, and finance functions in addition to those exercised by the Mayor.
- The mayoral combined authority will be required to make arrangements for the overview and scrutiny of mayoral and non-mayoral functions, as well as retaining statutory arrangements in relation to audit. The Mayor's Police and Crime Commissioner functions will be scrutinised by a Police and Crime Panel.

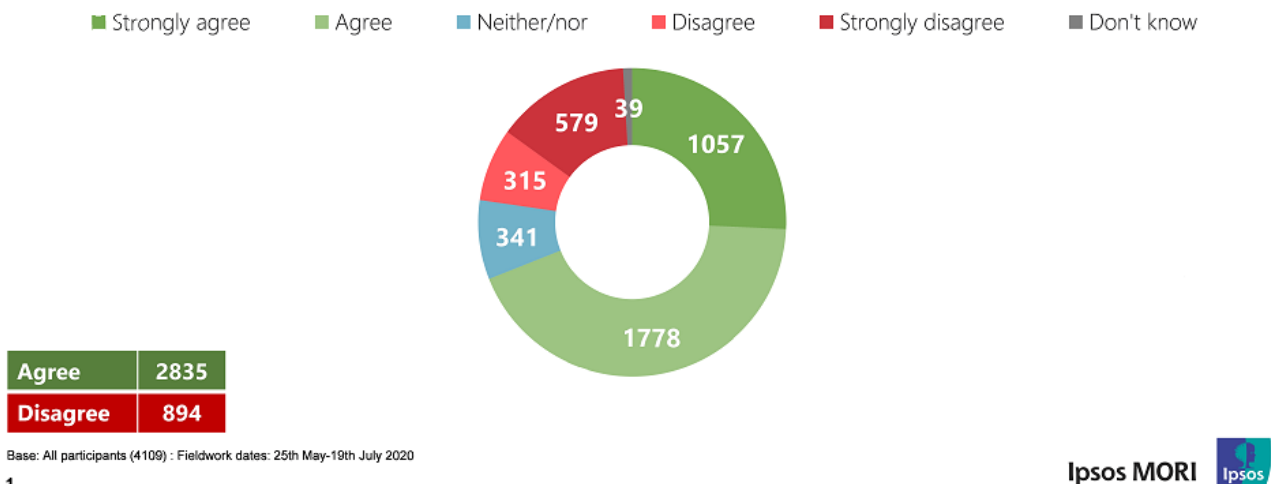
### 3.2 Summary of closed question responses

Participants were asked to what extent they agreed or disagreed with the proposed revised governance arrangements for the Combined Authority, as set out in the Scheme. Of the 4,109 who responded to this question, the majority (2,835) agreed with the proposed governance arrangements while 894 disagreed.

**Figure 3.1: Summary of open consultation**

### Revised arrangements for Combined Authority

Q1. Do you agree or disagree with our proposals for the revised arrangements for the Combined Authority, as set out above and in the Scheme, in particular the proposed arrangements for a Mayor, mayoral combined authority, and the councils, working together?



Of the 4,105 non-stakeholders who responded to the question, 2,831 agreed with proposed revised governance arrangements with 1,056 saying they strongly agree and 1,775 saying they agree.

There were 894 non-stakeholders who disagreed with the proposed governance arrangements, of which 579 strongly disagreed while 315 just disagreed.

There were 341 non-stakeholders who did not have an opinion either way while 39 stated they don't know.

Of the four responses from stakeholders to this question, all were in agreement with the proposals for revised arrangements for the Combined Authority. One stakeholder stated that they 'strongly agree' whilst the other three stated that they 'agreed'.

### 3.3 Summary of stakeholder responses

Fourteen stakeholders provided additional information elaborating further on their opinions towards the proposals:

- Transdev referenced the Bus Alliance between West Yorkshire Combined Authority and bus operators, believing that there is scope for this to be expanded and developed with further commitments on both sides;
- Northern (OLR) felt that the region needs the renewed strength and focus that an elected mayor could bring;
- The City of York Council supported the devolution deal and acknowledged its role in it, recognising the collaboration:

*“York has had a long and fruitful partnership with West Yorkshire and I look forward to this continuing into the future. I am particularly pleased that the devolution deal acknowledges the role of City of York Council as a non-constituent member of the Combined Authority.*

*It is also pleasing that the deal recognises the importance of wider collaboration across the whole of Yorkshire and the significance of the Yorkshire Leader’s Board.”*

City of York Council

- The University of Bradford recognised a political benefit of establishing a regional mayoralty and given that a Mayoral Combined Authority is the only mechanism in which these powers can be transferred, they supported it. They identified the relationship between adult education and skills and economic development would benefit from closer examination and potentially the formal integration of governance and policy. They suggest a smaller scale but integrated office within the Mayoral Combined Authority, to advance the opportunity for West Yorkshire residents to improve productivity and enjoy better lives through diverse ideas;
- Yorkshire Universities welcomed the devolution deal because it would provide West Yorkshire with the resource and flexibility to address socio-economic opportunities that have been amplified by the COVID-19 pandemic. They added that finding a balance between devolution from government to West Yorkshire and convening partners to work on shared priorities would be pivotal to the success of the deal. They emphasised that relationships between business operators, supply and labour markets help to strengthen connections in the region and across the North of England, and feel that these relationship will be vital.

*“Through a process of genuine devolution, underpinned by a renewed partnership between the government and West Yorkshire, with local partners also working collaboratively in pursuit of common goals, there is a much better chance of building a more prosperous, resilient and healthier economy and society in the region.”*

Yorkshire Universities

- The University of Leeds strongly supported the Combined Authority, which would give the region powers and funding from central government and provide momentum to the regional economy. They welcomed a collaborative approach, wanting to ensure that the benefits of their involvement are felt across West Yorkshire;
- The Office of the Police and Crime Commissioner commented that the governance model is important to maintain the operational independence of policing, but emphasised that the governance model outlined impacts on the ease and efficiency of the PCC transfer timeline. A model that replicates an accountable individual within a separate entity such as the Mayor’s office means that they could continue in a similar fashion to how they currently operate, providing positive impacts on the community and minimising disruption to West Yorkshire policing. They supported devolution for West Yorkshire, and feel that the mayoral system being promoted provides for overdue additional resources, but emphasised that direct accountability should be maintained;

- West Yorkshire Police supported the delivery of the Police and Crime plan in the proposed model as it presents an opportunity for policing to become embedded in the wider public service landscape. However, they added that there is no specific mention of policing, crime or community safety in the challenges laid out in the consultation document nor in the ambitions of the deal itself. They did not think it was clear from the proposed devolution deal what the future responsibilities would be for regional and national requirements and collaboration;
- West and North Yorkshire Chamber, **Mid Yorkshire Chamber, the Federation of Small Businesses and the Confederation of British Industry** emphasised the importance of the Mayor providing strong political leadership and the role that they can play. They felt that the Mayor must work with and be supported by local leaders, and that they can play a role in representing the West Yorkshire Combined Authority area to government (by having engagement with the Prime Minister and Chancellor). They also added that the West Yorkshire Mayor must work closely with other metro mayors to ensure local collaboration takes place, citing business best practice/public procurement and climate change as examples;
- First felt that West Yorkshire is strongest when working together, citing their involvement in the Bus Alliance partnership which they want to be continued;
- TUC Yorkshire and The Humber outlined their concerns regarding the proposed structure of the Mayoral Combined Authority, commenting that they fear the structure of an 11 seat body composed of elected members, plus a seat for the Leeds City Region Enterprise Partnership (LEP), would fail to deliver growth for working people in the region. They expressed concerns that trade unions would not be offered similar consultancy levels to the business community or LEP and that an economic strategy informed by both businesses and unions would have wide-ranging benefits. They make several requests of the incoming mayor, local authority leaders and LEP, including:

*“We therefore call on the incoming mayor propose, and local authority leaders and the LEP to support:*

- *The appointment of a trade union representative to the Leeds LEP, based on a recommendation from the TUC;*
- *The appointment of a trade union observer to the Mayoral Combined Authority, with a standing invitation to speak at Mayoral Combined Authority meetings, based on a recommendation from the TUC;*
- *The appointment of a trade union representative to all existing Combined Authority committees where a business representative already exists, based on a recommendation from the TUC;*
- *The appointment of a trade union representative to any new committees or subcommittees of the Mayoral Combined Authority, or any bodies created on the mayor’s prerogative, to ensure the voice of working people is heard throughout the policy making process; and*
- *The appointment of a trade union liaison to the mayor’s office, an informal and nonremunerated role to act as a sounding board through all steps of the policy process.”*

TUC Yorkshire and The Humber

- Leeds Council (Scrutiny board) felt that the principles of involvement, transparency and accountability remain central to new government systems, including the role of scrutiny. They wanted a firmer commitment by the Combined Authority to ensure that overview and scrutiny arrangements will be resourced and supported by experience and skilled staff;
- North Yorkshire County Council noted the benefits of working closely on strategic matters that have cross boundary implications and recognised the benefits that devolution can offer;
- TUC Yorkshire and The Humber Creative & Leisure Industries Committee expressed reservations about having an elected mayor.

*“There has been opposition to the creation of Elected Mayors over several years. It is galling that this government and its predecessors having slashed local government funding as part of their austerity policies are now offering some additional West Yorkshire-wide funding but insisting that we have to accept the imposition of an Elected Mayor in order to get that funding. However there is some merit in obtaining this funding even if we have to bear having an elected mayor through gritted teeth to get it. So agreement to these proposals is offered with these serious reservations.”*

TUC Yorkshire and The Humber Creative & Leisure Industries Committee

### 3.4 Summary of non-stakeholder responses

There were 2,994 non-stakeholder participants who provided a response on the proposed revised governance arrangements, of which, 1,794 participants left comments in agreement with the proposals while 1,253 left comments in disagreement.

**Of the 1,794 participants who provided a response in agreement with the revised governance arrangements for the Combined Authority**, 570 commented that it would provide local autonomy, power and control over decision making. A further 323 felt it would provide local autonomy (and devolve power from) central Government / Westminster.

*“I think although there have been reservations in the past it was always widely accepted that we needed a deal and to be able to access the funding and autonomy for our region to determine I’s[sic] own future to suit the requirements of the local people.”*

Non-stakeholder

A total of 308 participants stated that it would create a unique opportunity for further cohesion / joined up thinking and working, and 275 felt it would mean that local problems could be solved by those locally who are most likely to have the greatest experience, knowledge and understanding of them. There was support for the proposal from non-stakeholders who stated that it was long overdue and needed to happen as soon as possible (200), and that it would provide advantages and benefits for the area / West Yorkshire.

*“As usual we are playing catch up with Manchester, Birmingham and Liverpool. The sooner we get on with this the better”*

Non-stakeholder

Non-stakeholders also stated that it would provide local control of budgetary spending (173) and capital investment / resources (152), and that it has a proven track record of working well elsewhere (123).

There was also support for the proposal that it would provide a ‘voice for the area’ (121), would be balanced and provide fair representation (94) and would enable a faster and more efficient response to local issues (78).

*“The system works well in Greater Manchester and Liverpool. It feels like Andy Burnham and Steve Rotherham are making strong cases for the North, but we need somebody similar in West Yorkshire to represent our opinions. This is an opportunity that we can’t miss”*

Non-stakeholder

**A total of 1253 participants left comments in disagreement with the revised governance arrangements for the Combined Authority.** The most commonly cited reason was that it would add unnecessary tiers of local government and additional bureaucracy (346) and that it would be a waste of public funds that could be better spent elsewhere (309).

*“Isn’t this just more layers of bureaucracy? It provides opportunities for politicians we don’t need and also, doesn’t it detach responsibility from Westminster while making accountability difficult to navigate locally and only reliable at elections that have limited choice”*

Non-stakeholder

Some non-stakeholders disagreed because they do not want a Mayor (140), or because they felt it was a waste of time and has failed elsewhere (134). Others felt that the Mayor would have too much responsibility (118), that it would not be democratic, and the public would not have a say (97), with some believing that the entire scheme is unnecessary (94). Non-stakeholders also referenced a lack of confidence in local authorities (91), that a Mayor isn’t required (85), and that big cities such as Leeds would be priorities and other areas ignored (83).

*“I do not agree with having a directly elected Mayor as, from experience elsewhere, they are given disproportionate power and are easily ‘corrupted’ into pursuing their own per projects and policies”*

Non-stakeholder

**A further 349 participants gave conditional agreement to the proposals,** which means they were minded to agree as long as certain things were put into place or guaranteed. The most commonly mentioned themes included there being accountability and scrutiny (62) and that their support depended on the appointment of a Mayor (45).

When responding to the consultation, **participants make suggestions** which could complement the proposals they are responding to, or draw in additional points which they wish to make. The most frequently cited suggestions on the proposals relating to the revised governance arrangements for the Combined Authority included:

- That it should include all of Yorkshire, be ‘One Yorkshire’ (168);
- The Mayoral Combined Authority should consult and listen to local people and communities (80);
- It should be democratic with new members elected (75);

- It should extent to other local issues, such as environment and climate change targets (68);
- It should provide accountability and be subject to strict scrutiny (61);
- It should extent to other local issues, such as public health and social care (58);
- The Mayoral Combined Authority should be independent, with no political ties (57).

### 3.5 Representative survey summary of responses

Of the 89 representative survey participants who responded to this question, two thirds (66%) agreed with the proposed governance arrangements, with one in five (20%) saying they strongly agreed and 46% saying they agreed. Less than one in five (17%) disagreed with the proposals, of which one in ten (11%) said they strongly disagreed and 6% disagreed.

Over one in ten (13%) did not have an opinion either way on the proposals while 3% said they don't know.

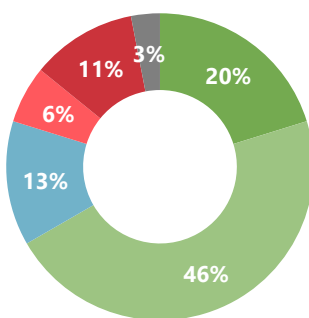
There was little to no variance in the proportion of opinion when comparing the open consultation to representative sample survey.

**Figure 3.2: Summary of representative survey of digitally disconnected communities**

## Revised arrangements for Combined Authority

Q1. Do you agree or disagree with our proposals for the revised arrangements for the Combined Authority, as set out above and in the Scheme, in particular the proposed arrangements for a Mayor, mayoral combined authority, and the councils, working together?

Strongly agree Agree Neither/nor Disagree Strongly disagree Don't know



Agree	66%
Disagree	17%

Base: All participants (89) : Fieldwork dates: 25th May-19th July 2020

1



## 4 Transport

### 4.1 Background

Before answering this question, participants were provided with the following information regarding the proposed devolution of powers related to transport.

#### Transport

The West Yorkshire devolution deal will give the Mayor and mayoral combined authority responsibilities for significant investment in transport infrastructure and services, including public transport. This will help create an effective and efficient West Yorkshire transport system for the long term, and give greater certainty over future funding for transport improvements.

Below is a summary of how it is proposed that this will work. You can find full details by reading the section 3.3 of the scheme.

It is proposed that this will be done by:

Conferring functions on the Mayor to:

- produce a Local Transport Plan and related transport strategies
- have access to franchising powers for bus services that would enable the Mayor to decide what bus services are provided (routes, timetables and fares). It is expected that this would have many benefits including smart, simple, integrated ticketing across West Yorkshire. Please note that there would be a separate process and consultation if the Mayor decided to consider franchising.
- request the provision of electric vehicle charging points in order to promote lower carbon transport options

Conferring functions on the mayoral combined authority to:

- set up a Key Route Network across West Yorkshire on behalf of the Mayor. This would enable a consistent approach to the management of that network, building on the existing Key Route Network of local roads
- minimise disruption on the Key Route Network with a permit scheme to help plan and manage utility and highway works
- enter into agreements with local highway authorities for construction, improvement and maintenance. The expectation is that all operational responsibility for highways will remain with local councils, so the use of these functions will need to be agreed with constituent authorities
- make grants to bus operators

These functions will unlock transport funds and funding flexibilities that will build on successful funding bids in the region, including the recently announced £317m Transforming Cities Fund allocation for Leeds City Region.

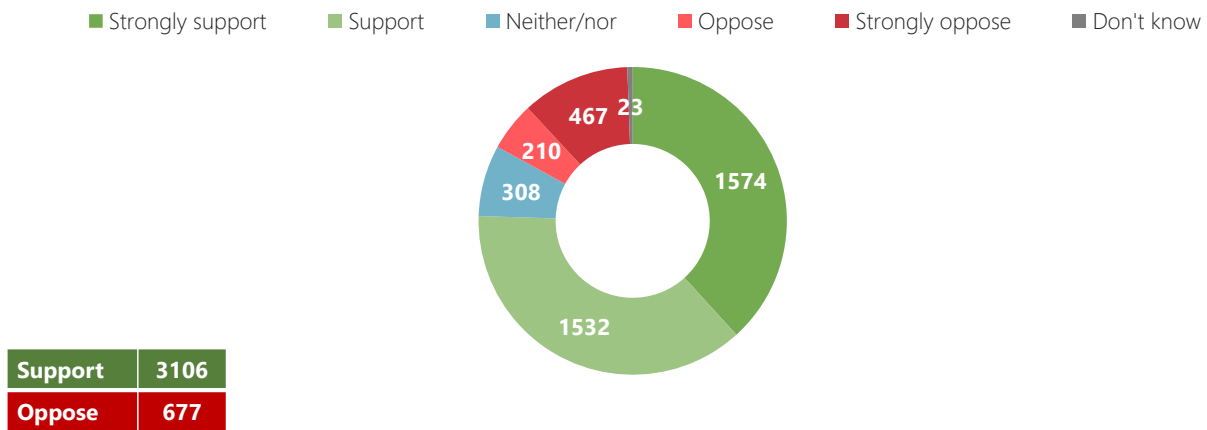
### 4.2 Summary of closed question responses

Participants were asked whether they support or oppose the proposals to devolve significant responsibilities and functions regarding transport to the West Yorkshire Mayor and Mayoral Combined Authority, as set out in the Scheme. Of the 4,114 who responded to the question, the vast majority (3,106) supported the proposals to devolve transport related responsibilities, while 677 participants were in opposition. A further 308 had no opinion either way while 23 were unsure.

Figure 4.1: Summary of open consultation

## Confer transport functions to West Yorkshire Mayor and mayoral combined authority

Q2. Do you support or oppose this proposal to confer transport functions and new transport related functions to a West Yorkshire Mayor and mayoral combined authority



Base: All participants (4114) : Fieldwork dates: 25th May-19th July 2020

2



Of the 4,110 non-stakeholders who responded to this question, most (3,102) were supportive of the proposals to devolve transport related responsibilities, with 1,573 stating they strongly support it and 1,529 expressing their general support.

There were 677 non-stakeholders who were opposed to the transport function proposals – 467 participants were strongly opposed while 210 were generally opposed.

There were 308 non-stakeholders who had no opinion either way and 23 were unsure.

Of the four responses from stakeholders to this question, all supported the proposals to devolve significant responsibilities and functions regarding transport to the Mayor and Mayoral Combined Authority. One stakeholder stated that they strongly support the proposals whilst the other three stated that they were in general support.

### 4.3 Summary of stakeholder responses

There were nine stakeholders who provided an open response on their views towards the transport functions proposals:

- The University of Bradford were in support of the proposals and highlighted the importance of good transport links and integration for the students and staff who travel to their campuses on a daily basis. It also called on the new West Yorkshire Mayor to promote the Next Stop Bradford campaign as part of the Local Transport Plan;
- The University of Leeds echoed the University of Bradford’s response and also highlighted how investment and planning in the transport system will be beneficial in the long run across the region. It went on to highlight the need for a review of the future of transport in the region post-pandemic. It also mentioned its Institute for Transport Studies (ITS) and welcomed the opportunity to further collaborate with West Yorkshire Combined Authority on all elements of the transport proposals;

- North Yorkshire County Council highlighted the benefit of working closely with West Yorkshire Combined Authority on strategic transport initiatives, in particular those which help commuters travelling to and from Leeds from neighbouring North Yorkshire areas (such as Harrogate, Selby and Craven). It also emphasised the importance of building on the continued cooperation and funding for the delivery of the North Yorkshire elements, identified by Government in the successful Leeds City Region Transforming Cities Fund bid;
- The Environment Agency welcomed the devolution deal's commitment to low-carbon transport options in the region, such as moving towards more active travel. It also highlighted the importance of making the road network more resilient to climate change, including the implementation of sustainable drainage systems.

*“We welcome the commitment to low-carbon transport options identified in the Devolution Deal...The move towards sustainable transport modes, including your ambitions around cycling and walking presents opportunities for integrated outcomes around climate change resilience and habitat improvements on the route networks.”*

The Environment Agency

- Northern Trains were supportive of the transport proposals in the region, but also emphasised that cross-boundary travel should be given equal consideration;
- Transdev were welcoming of regional leadership for transport, but were also critical of the franchising powers that would become available. It argued that improvements for buses could be made without the additional time and cost required for any scheme development. Despite this, Transdev expressed willingness to engage in partnership or franchising schemes if developed;
- First echoed Transdev's views on franchising and advocated a partnership approach for bus travel. It was particularly supportive of the deal's aim to improve management of service disruption and invest in further urban traffic control, but critical of transferring bus functions and funding streams to the Mayor, as it could see no clear benefit. It also highlighted the importance of infrastructure in the region and asked that sufficient road space is afforded to buses, not only cycle and pedestrian pathways;
- TUC Yorkshire and The Humber felt that the devolution deal was an opportunity to improve the region's public transport system for workers and tackle climate change – because of this, it felt concerned and argued that the scheme heavily focussed towards road use. It called for the incoming West Yorkshire Mayor to prioritise the maximisation of transport investment and take immediate action to initiate the bus franchising process;
- TUC Yorkshire and The Humber's Creative & Leisure Industries Committee also emphasised the importance of an integrated public transport system and the significance of franchising, if it could facilitate this.

#### 4.4 Summary of non-stakeholder responses

There were 2,477 participants who provided an open response on the transport proposals. Overall, 1,557 made supportive comments whilst 626 made comments in opposition to the proposals.

**Of the 1,557 participants who made supportive comments regarding the devolution of transport related responsibilities**, 438 commented that the proposals relating to transport were long overdue and should be implemented as soon as possible.

*“Improving the transport infrastructure and improving public transport is a long overdue objective of many of the councils in West Yorkshire.”*

Non-stakeholder

One of the most common reasons for support was the potential for the proposals to improve the connectivity and integration of services within the region (332). The decentralisation of powers which would allow for local autonomy and decision making in relation to transport services was also important for many (279). There were also 154 participants who supported the proposals and advocated local autonomy, explaining that local areas understand their own transport needs better than anyone else.

*“Transport within and across West Yorkshire is in a dismal state and needs serious investment, as well as oversight from people who know the area and the needs of the people living here.”*

Non-stakeholder

*“We know better what we need here rather than the government in Westminster...”*

Non-stakeholder

There were 243 participants who felt that the transport proposals would generally improve public transport across the region, whilst an additional 216 participants left supportive comments towards the proposals but provided no further explanation as to why in their response.

*“There is the potential for a lot of improvement, especially in public transport.”*

Non-stakeholder

There was also support for the proposals to potentially enable more joined up thinking and working across the region, which would ultimately lead to improved transport services (263). The potential for the proposals to increase funding and investment for transport services was also seen as very important (119).

*“We need a real focus on improving public transport. It would be great if there were combined powers to look at linking up bus and train services.”*

Non-stakeholder

Another reason for support was that the proposals considered the environment and meeting challenging climate change targets when detailing transport improvements (90). Some felt that elements of the transport proposals would be essential to generating economic growth within the region and helping local businesses thrive (67), while other participants were supportive due to the plans to implement integrated smart ticketing and universal fares (65).

*“Simpler, more efficient and more standard methods of travelling in the county will increase the area’s economy dramatically.”*

Non-stakeholder

*“Integrated ticketing would save both in convenience and money for the passengers. Plus it would give the opportunity for a coordinated approach to funding bids and developing the infrastructure.”*

Non-stakeholder

Some participants supported the proposals and cited transport improvements specifically for Leeds (59), while others were supportive due to the benefits the proposals would provide for West Yorkshire as a whole (49).

*“The transport system in Leeds is and has been appalling for years now - no decisions appear to have the interest of the public at their heart.”*

Non-stakeholder

*“It should enable the transport system throughout West Yorkshire operate more efficient to benefit local people.”*

Non-stakeholder

Finally, 47 participants were in support of the proposals and cited they would reduce dependency on car travel and benefit the environment, while a further 45 participants felt that the proposals would work well because they have a proven track record elsewhere.

*“We have seen how Manchester, Sheffield and other metropolitan areas have benefitted from a combined transport strategy. West Yorkshire must have the same arrangements.”*

Non-stakeholder

**There were 626 participants who made statements opposing the proposed devolution of transport powers.** The most commonly cited reason was that the changes were deemed as unnecessary (72), whereas others opposed it on the grounds that it would be a waste of public funds and the money could be better spent elsewhere (69).

*“What’s wrong with the current setup? This may lead to nepotism with change.”*

Non-stakeholder

*“Again the principle is good in theory, but I would be concerned that time and money would be unnecessarily spent trying to fix something which may not be broken.”*

Non-stakeholder

Some participants who opposed the proposals felt the changes would result in an unnecessary additional layer of bureaucracy and red tape (61), whilst others opposed it because they felt that the proposals were a waste of time and would not work due to having a bad track record elsewhere (50). A number of participants also expressed the view that there would likely be unfair representation, with big cities such as Leeds being prioritised at the expense of other areas (38).

*“Unnecessary and costly extra level bureaucracy that simply allows the responsibility of future funding cuts to be blamed on the regions rather than central government.”*

Non-stakeholder

*“Too short-sighted. The whole of the north of England, potentially North Wales and the East Mids need to be connected. Whenever these proposals are released, they always appear to be Leeds centric.”*

Non-stakeholder

**A further 146 participants gave conditional support to the transport proposals**, meaning they would be supportive if certain criteria were met. There were 23 participants who were conditionally supportive of the proposals so long as they were implemented and worked, whilst others stated they would be supportive if public transport in the area would actually see improvement (14) and providing devolution would deliver on accountability and transparency (11).

*“If this means that changes will actually be made and the companies that are failing to carry out a sufficient service will be held accountable then I fully support this.”*

Non-stakeholder

Participants were also able to **make suggestions** in their response to improve the transport proposals. The most frequently mentioned suggestions on the transport proposals included:

- Consideration being given to the environment and climate change targets in the formulation of any devolved transport strategy (111);
- An increased importance placed on cycling infrastructure (88);
- The implementation of a network similar to other major cities, such as the Transport for London system (70);
- The public transport network as a whole should be integrated (69); and
- Encouragement for people to reduce car dependency (63).

#### 4.5 Representative survey summary of responses

Of the 90 representative survey participants who responded to this question, over two-thirds (68%) were supportive of the transport function proposals - 20% had strongly support towards the proposal while around half (48%) were generally supportive. Less than one in five (16%) opposed the proposals, of which 9% said they strongly oppose while 7% said they oppose.

Over one in ten (12%) had no opinion either way on the transport function proposal. Only 4% said they don't know.

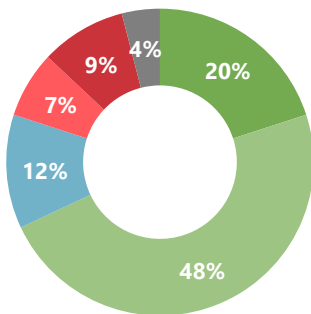
There was little to no variance in the proportion of opinions when comparing the open consultation to representative sample survey.

Figure 4.2: Summary of representative survey of digitally disconnected communities

## Confer transport functions to West Yorkshire Mayor and mayoral combined authority

Q2. Do you support or oppose this proposal to confer transport functions and new transport related functions to a West Yorkshire Mayor and mayoral combined authority

■ Strongly support   
 ■ Support   
 ■ Neither/nor   
 ■ Oppose   
 ■ Strongly oppose   
 ■ Don't know



Support	68%
Oppose	16%

Base: All participants (90) : Fieldwork dates: 25th May-19th July 2020

2



## 5 Skills and employment

### 5.1 Background

Before answering this question, participants were provided with the following information regarding the proposed devolution of powers related to skills and employment.

#### Skills and employment

The deal will give the mayoral combined authority powers to help people and businesses in West Yorkshire get the skills and support necessary to reach their ambitions, as well as support the region's economy. This will be achieved through control of the government's Adult Education Budget, currently £63 million per year.

Below is a summary of how this will work. For full details please refer to section 3.4 of the scheme, available at <https://www.yourvoice.westyorks-ca.gov.uk/wydevolution>

It is proposed that this will work by conferring functions on the mayoral combined authority to:

- provide adult education and training and control the Adult Education Budget (AEB) from the academic year 2021/2022, subject to meeting readiness conditions.
- promote the effective participation in education and training of young people aged 16 and 17.
- make available to young people and relevant young adults appropriate support services to encourage, enable and help them participate in education and training.
- ensure that adult education and training in West Yorkshire promotes high standards, fair access to opportunity for education and training, and fulfils individuals' learning potential.
- require relevant institutions in the further education sector to provide appropriate education to specified individuals aged between 16 and 18 years.

Devolved control of the Adult Education Budget will give us greater influence over the adult skills and training to better meet the needs of individuals, businesses and the economy. It will also help deliver inclusive growth in the region by allowing as many people as possible to contribute to our region's prosperity.

**Please note:** At the same time as this devolution consultation a separate consultation will be held on the Adult Education Budget Strategy – it is a public consultation, but we are particularly keen to hear from education and training providers and other interested stakeholders. If you are interested in knowing more about this consultation, please visit our website.

### 5.2 Summary of closed question responses

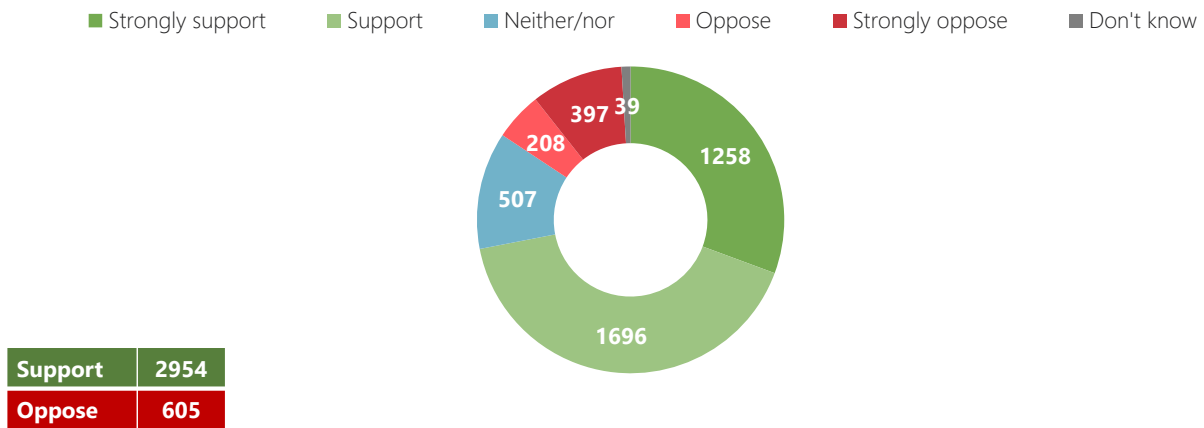
Participants were asked if they were supportive or opposed to the devolution of skills and employment responsibilities to a West Yorkshire Mayoral Combined Authority. Of the 4,105 that responded, 2,954 expressed their support for the proposals, while 605 provided responses in opposition.



Figure 5.1: Summary of open consultation

## Confer skills and employment functions to West Yorkshire mayoral combined authority

Q3. Do you support or oppose this proposal to confer skills and employment functions to a West Yorkshire mayoral combined authority?



Base: All participants (4105) : Fieldwork dates: 25th May-19th July 2020

3



A total of 4,102 non-stakeholders provided a response to the proposals relating to devolving skills and education functions. The majority of non-stakeholders supported the proposal (2,951) with 1,257 saying they strongly supported it and 1,694 saying they generally supported it.

There were 605 participants who opposed the skills and employment proposal with 397 stating they were strongly opposed and 208 were opposed.

There were 507 non-stakeholders who had no view either way on the proposals and a further 39 who said they don't know.

Of the three stakeholders responded to this question, one expressed strong support for the proposal relating to skills and education, while two expressed general support.

### 5.3 Summary of stakeholder responses

Eight stakeholders provided a more detailed response to this question summarising their opinions towards the proposals:

- The University of Bradford welcomed the principle of devolution, supported the proposal but were keen to see education and training span those with higher level skills, those who contribute to organisational development, research and innovation, and low-mid level skills. A regional approach that integrates skills and innovation would be required;
- The University of Leeds and Yorkshire Universities both felt the proposals were a significant development because they would enable the region to make decisions based on collaboration, an understanding of local needs and what is required to respond to current challenges of supporting people back to work, whether this was through training or re-training;

- A joint response to this question from West and North Yorkshire Chamber, Mid Yorkshire Chamber, **the Federation of Small Businesses** and the Confederation of British Industry stated that they wanted further clarity on how the West Yorkshire Combined Authority would actively and formally set up mechanisms to engage businesses. They felt effective engagement needed to be long-term, representative and based on trust for the proposal to be a success.

*“Ongoing collaboration will be key to ensuring businesses in the region can continue to successfully operate across all parts of the country. This is particularly important as devolution develops and new powers may create further divergence across regions”*

Confederation of British Industry , the Federation of Small Businesses, the West and North Yorkshire Chambers of Commerce, and the Mid Yorkshire Chamber of Commerce

- TUC Yorkshire and Humber felt that the devolution of the skills and employment function needed to embed strategic skills partnerships with employer support and union-employer engagement. They specified a number of key features – delivery of a kickstart programme, commitment to a new right to retrain everybody education and training guarantee for school leavers, development of a redundancy programme, working with the unions to build a skills delivery system and establish a regional skills council;
- The Environment Agency, Natural England and Forestry Commission welcomed the comments within the deal relating to a skills system that meets the needs of local people and local employers. They identified the emerging green economy as a key priority for the region and that roles in the environmental sector would be required to meet the region’s ambitions for becoming net zero carbon by 2038; and
- The Creative & Leisure Industries Committee within the TUC Yorkshire and Humber did not commit to supporting the proposal as they felt that it lacked details as to how a devolved function would bring benefits compared with the existing arrangements of the local authorities being in charge of the AEB and that Trade Unions were not represented.

#### 5.4 Summary of non-stakeholder responses

A total of 1,877 participants provided a response to the proposals relating to devolving skills and education functions. The majority of participants provided a response in support of the proposals (1,144) compared to those who provided a comment in opposition (459).

**Of the 1,144 non-stakeholders who made supportive comments regarding the devolution of skills and employment responsibilities as set out in the deal**, 186 commented that the deal would provide local autonomy, thus enabling decisions to be based upon knowledge and understanding of local needs. A further 166 non-stakeholders were supportive of local power in order to have greater control over local decisions.

*“Our population in West Yorkshire is different to London or the South East so a West Yorkshire authority can tailor training and education better to our specific needs”*

Non-stakeholder

Others stated that the deal would provide education, training and skills tailored to the needs of local people (175) as well as providing opportunities specifically for young people in the region (168).

*“Local authorities are best placed to understand the skills requirements for their economies. Working with businesses and education providers, joint strategies can be formed and implemented which will support the economy and ensure that residents are amongst the primary beneficiaries”*

Non-stakeholder

Other participants welcomed the general support which this element of the Scheme would deliver (170), and more specifically support in education, training and employment skills (155) and in adult education (120). Non-stakeholders felt the proposal would support growth in the region and deliver benefits for local businesses (121) and reduce unemployment in the region (86).

*“Unemployment among young people below 25 is a major problem and every effort to tackle this should take priority, hopefully these proposals will alleviate this”*

Non-stakeholder

There was support for the proposal from non-stakeholders who stated that it was long overdue and needed to happen as soon as possible (100), that it would encourage joined up thinking, collaboration and cohesion (97), provide increased resources (70), greater autonomy (70) and control over how the local budget was spent (51).

*“Adult education has been neglected for too long and needs a fresh local approach”*

Non-stakeholder

*“There are also the needs of life-long learning that will become even more important in future”*

Non-stakeholder

**A total of 459 participants left comments in opposition to the proposal regarding skills and employment.** Of these, 82 participants felt it to be unnecessary, whilst 52 felt that the money could be better spent elsewhere. A further 47 participants were in opposition to the additional bureaucracy, whilst another 39 felt that control in this policy area should remain at a national level.

*“Another unnecessary layer of administration that simply adds more managers, more well-paid local government officers, more expenses and more bureaucracy to an existing well-functioning system”*

Non-stakeholder

*“You don’t need a mayoral team to implement this, just common sense at a national level”*

Non-stakeholder

**A total of 123 non-stakeholders gave conditional support to the proposals,** which means they were supportive as long as specific things were taken into account or guaranteed. These included - education and training needing to be relevant and contribute towards employment (17), that it was inclusive (11), the budget allocation was proportional, fair and transparent, reflecting the variations in need across the region (13) and that the new Mayoral Combined Authority had the skills to fulfil the role (11).

*“I would hope that finance will be targeted entirely on the needs of the region with little wastage. Carefully designed and streamlined administration”*

Non-stakeholder

Participants were also able to make **suggestions** in their response. The most frequently mentioned suggestions included:

- Inclusivity (47) and ensuring that adult education would be available to everyone (36);
- That the proposal would provide training and opportunities for upskilling and retraining in the future (32), supporting the principle of life-long learning (24) as well as incorporating opportunities for apprenticeships (28);

*“I would like to see apprenticeship schemes throughout businesses being promoted and more widely available for school leavers”*

Non-stakeholder

- It needed to include consultation with local businesses (31) and education establishments (22) and that the education and training provided should be designed to meet local needs (33).

*“The opportunity for the Authority to work with local business and investing agencies to focus the resources of local colleges, universities and related organisations to directly provide the skill sets, education and other needs of industry and commerce would bring real benefits”*

Non-stakeholder

## 5.5 Representative survey summary of responses

There were 88 participants who responded to this question from the representative survey, of which seven in ten (70%) were supportive of the skills and employment proposals – one in five (20%) declared strong support towards the proposal whilst half (50%) showed general support. Just over one in ten (11%) opposed the proposal – 7% strongly opposed while a further 5% were opposed.

A small proportion (15%) had no opinion either way on the proposals while 3% said they don't know.

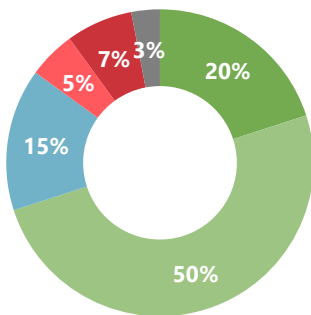
There was little to no variance in the proportion of opinions when comparing the open consultation to representative sample survey.

**Figure 5.2: Summary of representative survey of digitally disconnected communities**

## Confer skills and employment functions to West Yorkshire mayoral combined authority

Q3. Do you support or oppose this proposal to confer skills and employment functions to a West Yorkshire mayoral combined authority?

■ Strongly support   
 ■ Support   
 ■ Neither/nor   
 ■ Oppose   
 ■ Strongly oppose   
 ■ Don't know



<b>Support</b>	<b>70%</b>
<b>Oppose</b>	<b>11%</b>

Base: All participants (88) : Fieldwork dates: 25th May-19th July 2020

3



## 6 Housing and planning

### 6.1 Background

Before answering this question, participants were provided with the following information regarding the proposed devolution of powers related to housing and planning.

#### Housing and planning

The deal will give the Mayor and mayoral combined authority functions to look at planning across the West Yorkshire area to improve coordination of decisions, ensure that decisions are not affected by council boundaries and address cross-boundary issues.

The proposal is that this will be done by conferring functions to the Mayor and mayoral combined authority to exercise functions alongside the five West Yorkshire councils or Homes England, as appropriate.

Below is a summary of how this will work. For full details please refer to section 3.5 of the scheme.

It is proposed that this will work by:

Conferring functions and funding to the Mayor that include:

- compulsory purchase powers
- powers to produce a spatial development strategy for West Yorkshire
- powers to designate an area of land as a mayoral development area and set up a mayoral development corporation to focus on that area's community regeneration and sustainability

Conferring functions to the mayoral combined authority to:

- improve the supply and quality of housing
- secure regeneration or development of land or infrastructure
- support in other ways the creation, regeneration and development of communities
- contribute to achieving sustainable development and good design

The mayoral combined authority will provide a pipeline plan of housing sites in West Yorkshire to bring more land into development for the delivery of housing on brownfield sites. Regeneration powers will allow compulsory purchase and land acquisition and disposal to support infrastructure and community development and wellbeing.

This includes providing coordination to infrastructure planning such as broadband and utilities management, plus energy and risk planning, which includes flood risk management.

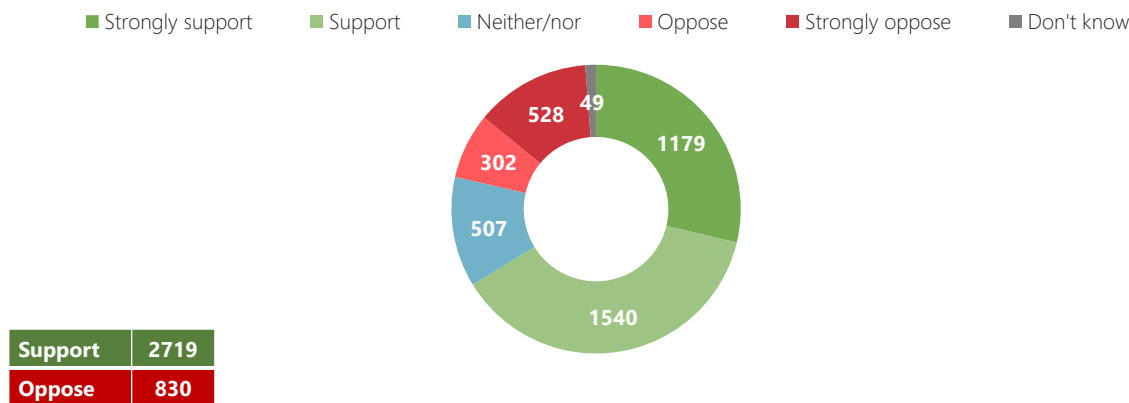
### 6.2 Summary of closed question responses

Participants were asked whether they support or oppose the proposals to devolve housing and planning function to a West Yorkshire Mayor and Mayoral Combined Authority, as set out in the Scheme. Of the 4,105 who responded to the question, the majority (2,719) were supportive of the proposals to devolve housing and planning responsibilities while 830 were in opposition. A further 507 had no views either way while 49 said they don't know.

**Fig 6.1: Summary of open consultation**

## Confer housing and planning functions to West Yorkshire Mayor and mayoral combined authority

Q4. Do you support or oppose this proposal to confer housing and planning functions to a West Yorkshire Mayor and mayoral combined authority?



Base: All participants (4105) : Fieldwork dates: 25th May-19th July 2020



Of the 4,102 non-stakeholder who responded to the question, the majority (2,717) were supportive of the proposals to devolve housing and planning responsibilities. There were 1,179 who expressed strong support for the proposals and 1,538 who were in general support.

There were 830 non-stakeholders who opposed the housing and planning proposals, of which 528 were in strong opposition and 302 who were generally opposed.

A number of non-stakeholders had no opinion either way on the proposals (506), while few (49) said they don't know when responding.

Of the three stakeholders who provided a response to the question, two were supportive of the proposal to devolve housing and planning functions to a West Yorkshire Mayor and Mayoral Combined Authority. One stakeholder said they neither supported nor opposed the proposal.

### 6.3 Summary of stakeholder responses

There were nine stakeholders who provided an open response on their views towards the housing and planning proposals.

- TUC Yorkshire and The Humber were particularly concerned that the proposed decision-making structures around housing and planning did not include a trade union voice, as they felt that trade unions would make a significant contribution to the policy making framework. To support the housing and planning agenda, the TUC called for: procurement and commissioning conditions attached to all mayoral projects, the Mayoral Combined Authority to frame the spatial recognition strategy as an opportunity for good jobs and low carbon development, and a no engagement policy with construction firms who do not recognise or permit trade union access;

- TUC Yorkshire and The Humber's Creative & Leisure Industries Committee felt it could not support the housing proposals as a number of issues were not addressed. It was disappointed that no reference was made to housing tenure for public sector rented accommodation or the need to maximise energy efficiency in new and refurbished buildings. Further comments were made regarding future regeneration in West Yorkshire and what could be done to prevent adverse effects on deprived communities. The Committee also referred to its manifesto and requested that the incoming Mayor and Combined Authority must maintain and regularly update a comprehensive arts, heritage and culture strategy for West Yorkshire;
- North Yorkshire County Council stated that the devolution deal would benefit from further collaboration with them, specifically in relation to strategic spatial planning and developing initiatives that require regional alignment, as well as flood risk management schemes where upland natural management can help to deliver mitigation for downstream urban areas;
- The Environment Agency highlighted future flooding and water resources risks as a result of climate change and offered to work with West Yorkshire Combined Authority to help manage these aspects of planning policy. It also strongly encouraged a future spatial development strategy to focus on climate resilience, connected habitats, biodiversity net gain targets, and reducing water pollution. The Environment Agency also highlighted the opportunity for noise mitigation in future house delivery options;
- West and North Yorkshire Chamber, Mid Yorkshire Chamber, the Federation of Small Businesses and the Confederation of British Industry felt that the deal needed to do more to recognise the importance of, and make provisions for, long-term planning and policy consistency through the development of an evidenced based strategy for the region. It went on to say that the economic and spatial strategy would be key to attracting private investment and development to the region;
- Transdev argued the need to strengthen the role of public transport in serving new housing developments. It stated it would support a proposal which would link decision making bodies;
- Northern Trains echoed Transdev's response highlighting the importance of linking housing to transport, and vice-versa.
- The University of Leeds supported the conferment of housing and planning functions to a West Yorkshire Mayor and the Mayoral Combined Authority. It highlighted that collaboration with the future Mayor and Mayoral Combined Authority is crucial for the development of the University; and
- The University of Bradford felt that the housing and planning proposals were outside of their remit and left no further comments.

## 6.4 Summary of non-stakeholder responses

A total of 2,164 participants provided a response to the proposals relating to housing and planning. More participants provided a response in support of the proposals (1,004) compared to those who provided a response in opposition (691).

**Of the 1,004 participants who made supportive comments about the housing and planning proposals**, 155 were in support of the proposals but left no further detail in their comment as to why.



There was strong support for the deal's potential to enable joined up thinking and better co-ordination across the region when it comes to planning and housing (178)

*“Again probably a good idea due to the close proximity of all the local authorities.”*

Non-stakeholder

There were 149 participants who advocated decentralisation and cited local control and decision making as a key reason for their support. Participants also backed local autonomy as they felt local people would understand local housing priorities better (131), a further 57 participants also supported local autonomy and specifically referenced the benefit of powers being devolved from central Government.

*“A Combined Authority will be better placed to make such decisions based on local knowledge of possible sites and the demand for specific types of housing.”*

Non-stakeholder

There were 127 participants who felt that the proposals would ultimately lead to an improvement on the overall supply and quality of housing in the area, while a further 51 participants were particularly supportive of more affordable housing becoming available. Others who were supportive felt the proposals were long overdue and should be implemented as soon as possible to maximise the benefits (110).

*“This is a big issue. There are far too many people living in poor quality accommodation.”*

Non-stakeholder

*“Action needs to be taken at a local level for affordable housing and social housing.”*

Non-stakeholder

Some participants who supported the proposals made specific reference to the development of brownfields in their comments and were keen to see this become reality (84), while others supported the proposals as the developments outlined they would take into consideration and not disrupt any countryside or green spaces (37).

*“Housing is key to future prosperity, reclaiming brownfield sites will release new building land for affordable homes.”*

Non-stakeholder

Finally, some participants were particularly supportive of the Spatial Development Strategy as it would provide the local area with a strategy and long term plan going forward (45).

*“I believe that a spatial strategy for West Yorkshire as a whole will be of great benefit to the region as opposed to this being led by individual local authorities.”*

Non-stakeholder

**Of those who made opposing comments to proposed devolution of housing and planning powers**, the most commonly cited reason was regarding land acquisition concerns around compulsory purchases being made (73), with a further 50 participants expressing concern about overdevelopment in already overpopulated areas.

*“I don’t agree with compulsory purchase in any form or for any reason. If land belongs to a person, it is up to them if they sell it or not.”*

Non-stakeholder

The environment was also a concern with opposition by 70 participants to developments on greenbelt land, across woodland or in the countryside. There were also 47 participants who were opposed to the amount of power and responsibility the Mayor would have and deemed the role to be too large.

*“I am concerned that green belt land is being built on and developers and sometimes councils find ways to do this when regeneration of city sites is not being done. We can't keep building on fields as we will end up with none left!”*

Non-stakeholder

*“Not sure about this one as it seems the Mayor and his office will have a lot of powers and the ability to overthrow decisions also worried about impartiality.”*

Non-stakeholder

A number of participants were opposed to the devolution of powers in this area altogether and felt the proposals were unnecessary (44), while others were opposed as they felt that the proposals would add further unnecessary tiers of bureaucracy and additional red tape (43).

*“Unnecessary and costly extra level of bureaucracy. The individual councils are already more than capable of managing this #pointless.”*

Non-stakeholder

Finally, there was opposition from 41 participants who felt that devolution would lead to power being removed from their local councils and/or communities, while a further 35 participants opposed on the grounds of unfair representation and felt that local decisions affecting their local area would be made elsewhere.

*“These are very local issues and people do not want housing or planning forced in their area by “Big Brother”.”*

Non-stakeholder

**There were 239 participants who made supportive comments of the proposal, under certain environmental conditions in particular**, such as provided the countryside, greenbelt land and woodland were protected from development (44) and the prioritisation of brownfield sites for development (20). A further 19 participants expressed the need for developments to be affordable.

Participants also had the opportunity to **make suggestions** in their response, which would complement the housing proposals. The most frequently cited suggestions included:

- The provision of affordable housing (125);
- The protection of the countryside and greenspace in housing policies (121);
- The development of brownfield sites (85);
- Consideration being given to the environmental impacts of housing policies (79); and
- Housing developments prioritising existing properties and derelict buildings before starting new builds (77).

### 6.5 Representative survey summary of responses

Of the 91 representative survey participants who responded to this question, just under two thirds (65%) were supportive of the housing and planning proposals, of which 20% said they strongly support them and a further 45% who were in support.

Few (15%) opposed the proposals while a similar proportion said they neither supported nor opposed it. Of those in opposition, one in ten (10%) were strongly opposed with 5% opposed. Just 4% said they don't know when answering the question.

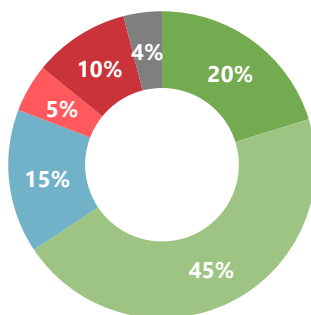
There was little to no variance in the proportion of opinions when comparing the open consultation to representative sample survey.

Figure 6.2: Summary of representative survey of digitally disconnected communities

## Confer housing and planning functions to West Yorkshire Mayor and mayoral combined authority

Q4. Do you support or oppose this proposal to confer housing and planning functions to a West Yorkshire Mayor and mayoral combined authority?

Strongly support Support Neither/nor Oppose Strongly oppose Don't know



Support	65%
Oppose	15%

Base: All participants (91) : Fieldwork dates: 25th May-19th July 2020

4

## 7 Police and crime

### 7.1 Background

Before answering this question, participants were provided with the following information regarding the proposed devolution of powers related to police and crime.

#### Police and crime

The 'minded to' devolution deal announced in March 2020 included the transfer of Police and Crime Commissioner functions and powers to the Mayor in 2024.

Currently we are exploring the potential to transfer the functions of the Police and Crime Commissioner to the Mayor ahead of the 2024 timeline, possibly as early as 2021. This will deliver better outcomes for the public by improving working across public services, for example between social inclusion and community safety and cohesion. Joining police and crime functions with oversight of other public services in the mayoral combined authority would also promote further collaboration within the region. A mayor exercising police and crime functions will continue to provide a single, directly accountable individual who is responsible for securing an efficient and effective police force in West Yorkshire, in the same way the Police and Crime Commissioner does currently.

Below is a summary of the proposed Police and Crime Commissioner functions that would transfer to the Mayor. Full details are available in section 3.6 of the scheme.

The Mayor's Police and Crime Commissioner functions would include:

- issuing a police and crime plan
- setting the police budget including council tax requirements
- undertaking Chief Constable dismissals, suspensions, and appointments

The Mayor will appoint a Deputy Mayor for Policing and Crime (who is not directly elected), to whom they may delegate functions like:

- determining police and crime objectives
- attending meetings of a Police and Crime Panel
- preparing an annual report

These functions will be transferred from the existing West Yorkshire Police and Crime Commissioner to the Mayor. A Police and Crime Panel will scrutinise the actions and decisions of the Mayor /Deputy Mayor for Policing and Crime and enable the public to hold them to account.

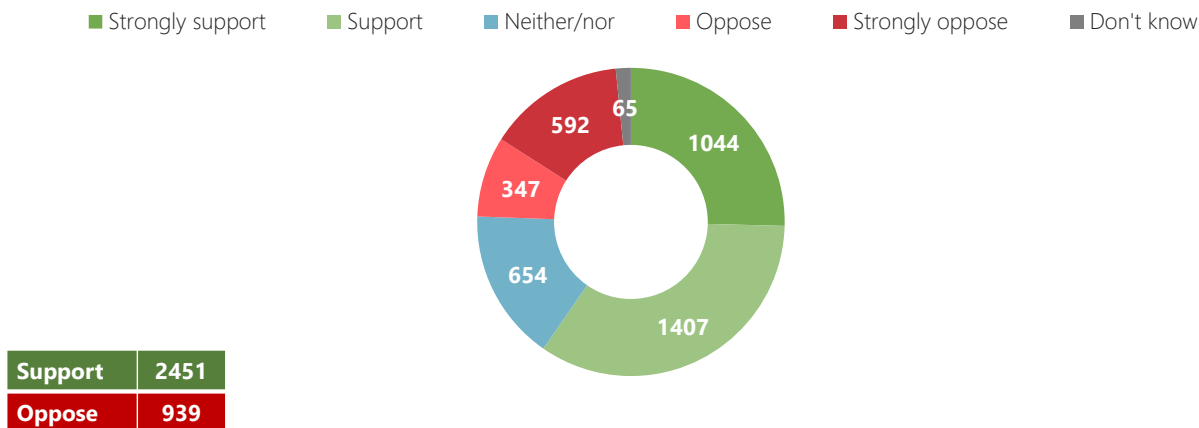
### 7.2 Summary of closed question responses

Participants were asked if they support or oppose the devolution of Police and Crime Commissioner functions to a West Yorkshire Mayor. Of the 4,109 that responded, 2,451 were supportive of the proposals while 939 were opposed.

**Fig 7.1: Summary of open consultation**

## Confer Police and Crime Commissioner functions to West Yorkshire Mayor

Q5. Do you support or oppose this proposal to confer Police and Crime Commissioner functions to a West Yorkshire Mayor?



Base: All participants (4109) : Fieldwork dates: 25th May-19th July 2020



Of the 4,105 non-stakeholder who responded to the question, 2,450 were supportive of the police and crime proposals, with 1,044 saying they strongly supported the proposals and 1,406 saying they generally supported it.

There were 939 non-stakeholders who were opposed the police and crime proposals – 592 were strongly opposed and 347 who generally opposed them.

There were 651 non-stakeholders who said they neither support nor oppose the proposals while 65 said they don't know.

Four stakeholders provided a view on the proposals to devolve police and crime commissioner functions to a West Yorkshire Mayor. One stakeholder was supportive of the proposals while the remaining three were neutral and did not offer support or opposition.

### 7.3 Summary of stakeholder responses

Six stakeholders provided additional information elaborating further on their opinions towards the proposals:

- The University of Leeds identified the potential for greater collaboration, specifically concerning the sharing of information across the region. The N8 Research Partnership is well placed to enhance collaboration to improve frontline police activities and make them more efficient and effective;
- The Office of the Police and Crime Commissioner for West Yorkshire emphasised its overriding priority for communities to be safe and feel safe, in particular during these difficult and uncertain times. It sought reassurance that any new governance model will deliver on this principle and that the significant body of work that needs to be undertaken in a potential transfer of functions in such a short space of time does not cause any detriment to West Yorkshire communities. It was, on balance, supportive of the proposal to transfer the functions to a West Yorkshire Mayor;

- West Yorkshire Police felt that there could be a dilution of focus on policing given the Mayor’s (and Deputy Mayor’s) competing responsibilities, including transport, adult education, housing, planning and economic regeneration. As a result it supported the inclusion of a Deputy Mayor for Policing who can give policing and crime the specific focus and support it needs. However, it identified that not all PCC functions can be covered by the Deputy Mayor, and expressed concern at paragraph 3.6.4.3, which allows for any other person (potentially a Combined Authority officer) to exercise PCC functions. Further concern was expressed about the accountability structure under the proposals, which could lead to conflicting directions and approaches on decision making;
- Leeds City Council’s Scrutiny Board reiterated a need to develop clear principles in terms of scrutiny engagement and lines of accountability, which the Combined Authority should lead on to ensure collective agreement across all the districts is achieved; and
- Other stakeholder participants commented that they did not have sufficient informed knowledge in this area to provide a response.

## 7.4 Summary of non-stakeholder responses

A total of 2,057 participants provided a response to the proposals relating to the powers of policing and crime. There were slightly more participants who provided a response in opposition to the proposals (924) compared to those who provided a response in support (874).

**Of the 874 participants who made supportive comments about the proposals relating to the powers of policing and crime**, 206 participants left no further explanation. This means that they used the open space text box to note their support without providing any further detail to explain why they held this view.

There was strong support for the potential of the proposals to encourage joined up thinking, working and co-ordination, which could lead to a cohesive delivery of front line police services (174).

*“I support the proposal because I think that it brings in to play the possibility of linking the Police Service, of which overall we can be proud, more solidly to the communities it serves”*

Non-stakeholder

Common expressions of support were made for the decentralisation which would occur, resulting in local autonomy when it comes to police and crime, specifically the principle of local control and decision making (99), in particular that it would provide support for the police and address the causes of crime and aid prevention at a local level (88). The importance of understanding local issues and local knowledge when it comes to crime was also seen as a significant strength of the proposals (75).

*“Policing should be local and not central. You get more effective decisions on the allocation of resources if these are made locally”*

Non-stakeholder

*“Public confidence, through transparency and accountability, is key”*

Non-stakeholder

The increased local accountability of the role, and the resulting transparency of running the police force, was another main reason for support (78). Some supported the proposals citing a lack of confidence in the current Police and Crime Commissioner role (76). The latter opinion is mainly due to a perceived lack of visibility and effectiveness, whilst the relatively low voter turnout at the last election potentially undermines the political mandate of the role. There was also a belief that the Mayor would provide the political accountability which was necessary (34).

*“This is a fabulous idea. The PCC role doesn't inspire the public very much and I think the duties would fit nicely into the mayoral roles”*

Non-stakeholder

*“I feel strongly that the police must be accountable, transparent and more inclusive/diverse so if a Mayor can achieve this better than the present system then I would be in favour”*

Non-stakeholder

Finally, some supported the proposals because it was a long overdue and necessary change (49) which would also result in a reduction in the tiers of local government and remove any duplication (43).

*“Police and Crime Commissioners are often called obsolete and turn out to their elections prove this. Hopefully a transfer of power to a singular source will stream line the process and make them ultimately more effective”*

Non-stakeholder

**Of those who made opposing comments to the proposals relating to the powers of policing and crime**, the most commonly cited reason was the need for the police to retain its independence and be free from political interference and bias (162), with a further 89 thinking that such a role should be the responsibility of the police itself.

*“The police should not be politicised or subject to political interference”*

Non-stakeholder

*“I don't think that a new Deputy Mayor of Policing and Crime and panel is necessary for this purpose. It could be achieved by other means. I worry that the position will be politicised and too much focus will be brought away from officers on the ground which have a bigger influence on community cohesion”*

Non-stakeholder

There were 130 participants who deemed the changes to be unnecessary, whilst a further 113 were critical of the cost and felt the money would be better spent elsewhere. Additional concerns were expressed about additional red tape and bureaucracy (97).

*"If, as you state, the new mayor will be, "responsible for securing an efficient and effective police force in West Yorkshire, in the same way the Police and Crime commissioner does currently.", then why is there any need to change? It seems to me that some people make a career out of changing things for the sake of changing them, and at our expense. If it ain't bust, don't fix it. this is a complete waste of money"*

Non-stakeholder

There was uncertainty of the potential benefits and advantages of the proposals (103) whilst the appointment, rather than election, of a Deputy Mayor was a principle opposed to by 100 participants.

*"Sorry but a non-elected Deputy Mayor for Policing opens this position up to nepotism and political change possibly every 4 years"*

Non-stakeholder

There was also concern that the role and associated responsibility would be too much responsibility, too large and ultimately concentrate the power into the hands of one individual (67) whilst others simply did not think that the Police and Crime Commissioner function should sit with the Mayor (62).

*"I think it's simply putting too much on the Mayor's plate. It may be subsumed by too many other things despite the benefits of sectoral co-operation"*

Non-stakeholder

Finally, a number of participants just felt the role should be abolished completely and not sit anywhere (60), with the perception that the role does not improve policing in West Yorkshire (47) and should be the responsibility of the Chief Constable.

*"Having worked for the police (not in West Yorkshire) I am not convinced in the utility of a Police and Crime Commissioner and would prefer to see the institution abolished"*

Non-stakeholder

**A further 146 participants gave conditional support to the proposals**, which means they were minded to be in support as long as certain things were put into place or guaranteed. The most commonly mentioned themes included upholding the principles of accountability and transparency (22), the competency of the Mayor to do the job (17) and provided the police themselves increase in physical presence and visibility (13).

When responding to the consultation, **participants make suggestions** which could complement the proposals they are responding to, or draw in additional points which they wish to make. The most frequently cited suggestions on the proposals relating to the powers of policing and crime were as follows:

- There should be an increase in police numbers and the visibility of them on the streets (111);
- Local people and communities should be consulted with, involved and listened to on this matter (53);
- Accountability, transparency and scrutiny should be guaranteed (43);



- Funding and resources for the Police should be increased (34); and
- The Deputy Mayor should be democratically elected (27).

### 7.5 Representative survey summary of responses

Of the 90 representative survey participants who responded, three in five (60%) were supportive of the police and crime proposals – one in five (20%) said they strongly support the proposals while a further two in five (40%) said they support them. Just under a quarter (23%) opposed the proposals, of which 13% strongly opposed and 10% opposed.

Few (14%) had no opinion other way and just 2% said they don't know.

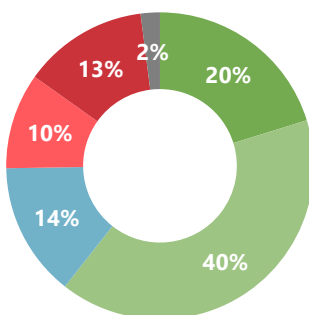
There was little to no variance in the proportion of opinions when comparing the open consultation to representative sample survey.

**Figure 7.2: Summary of representative survey of digitally disconnected communities**

## Confer Police and Crime Commissioner functions to West Yorkshire Mayor

Q5. Do you support or oppose this proposal to confer Police and Crime Commissioner functions to a West Yorkshire Mayor?

■ Strongly support   
 ■ Support   
 ■ Neither/nor   
 ■ Oppose   
 ■ Strongly oppose   
 ■ Don't know



<b>Support</b>	<b>60%</b>
<b>Oppose</b>	<b>23%</b>

Base: All participants (90) : Fieldwork dates: 25th May-19th July 2020

5



## 8 Finance

### 8.1 Background

Before answering this question, participants were provided with the following information regarding the proposed devolution of powers related to finance.

#### Finance

The 'minded to' devolution deal announced in March 2020 proposes that the mayoral combined authority will receive control and influence over at least £1.8bn of funding from central Government in Westminster to spend on local priorities.

The Mayor would be required to prepare a draft annual budget for their areas of responsibility based on the powers devolved to them as part of this deal. The Mayor's budget is subject to the approval of the Combined Authority.

Below is a summary of the new financial responsibilities that the Mayor and mayoral combined authority would have. For full details please refer to section 4 of the scheme.

It is proposed that this would work by:

Conferring functions and funding to the Mayor that include:

- the power to issue a Council Tax Precept in relation to the exercise of Mayoral functions and also provide for a precept for policing and crime functions.
- the power to charge a business rate supplement (subject to a ballot of local businesses)

Conferring functions to the mayoral combined authority to:

- extend the Combined Authority's existing borrowing powers (which are currently for transport functions) to other priority infrastructure projects, including but not limited to: highways, housing, investment and economic regeneration
- be able to seek consent to raise a Strategic Infrastructure Tariff to enable it to raise funding for strategic infrastructure.

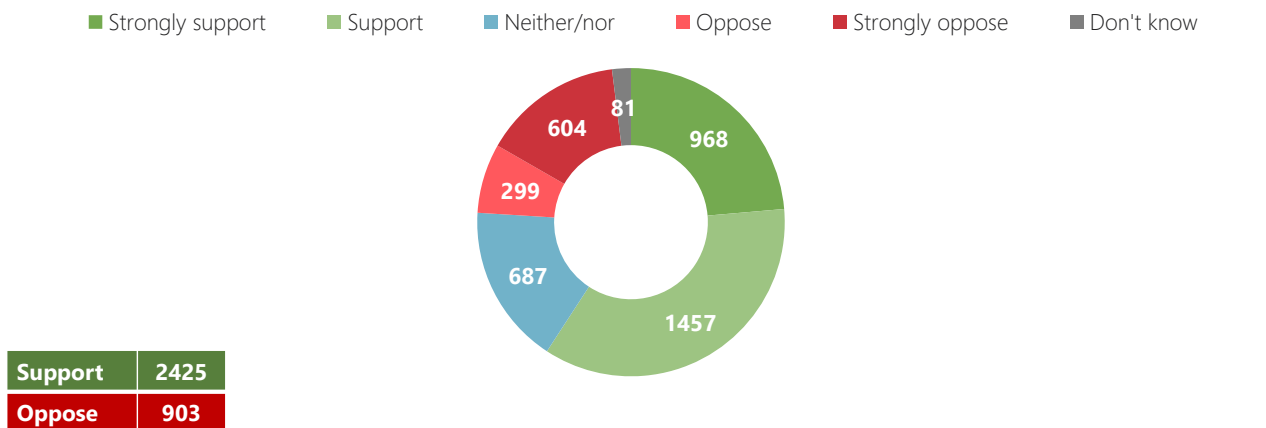
### 8.2 Summary of closed question responses

Participants were asked whether they support or oppose the proposals to devolve additional finance functions to a West Yorkshire Mayor and Mayoral Combined Authority, as set out in the Scheme. Of the 4,096 who gave an opinion, most (2,425) were supportive of the finance proposals while 903 were opposed.

**Fig 8.1: Summary of open consultation**

## Confer additional finance functions on West Yorkshire Mayor and mayoral combined authority

Q6. Do you support or oppose this proposal to confer additional finance functions on a West Yorkshire Mayor and mayoral combined authority?



Base: All participants (4096) : Fieldwork dates: 25th May-19th July 2020



Of the 4,092 non-stakeholders who responded to the question, 2,422 were in support of the finance proposals, with 967 expressing strong support and a further 1,455 in general support.

There were 903 non-stakeholders who were opposed to the finance proposals, of which 604 were strongly opposed and 299 who were opposed.

There were 686 non-stakeholders who said they neither support nor oppose the proposals while 81 stated they don't know.

Of the four stakeholders who provided a view on the proposals to devolve additional finance functions to a West Yorkshire Mayor, three were supportive while one stakeholder had no view either way. Of those who were in support of the proposal, one stakeholder expressed strong support while the remaining two were in general support.

### 8.3 Summary of stakeholder responses

Eight stakeholders provided additional information elaborating further on their opinions towards the proposals:

- The University of Bradford recognised that some financial flexibility, subject to democratic consent and oversight, would enable prioritisation of local needs and delivery of local solutions and thought that the proposal balances flexibility and consent appropriately;
- Yorkshire Universities highlighted the size of the investment funding compared to other city regions, which signifies significant ambition on the part of West Yorkshire. Such investment is also expected to leverage additional private finance in the long-term and tools such as external borrowing powers, strategic infrastructure tariffs and levies are important mechanisms to complement this. Yorkshire Universities also encouraged a focus on attracting new investment to help West Yorkshire achieve its stated goal of being carbon net-zero by 2038;

- The University of Leeds supported the availability of focused, coordinated finances, in particular a single pot to invest in economic growth. It urged the continuation of partnership working;
- West Yorkshire Police welcomed that any receipts arising from property, rights and liabilities are to be paid into the Police Fund (para 3.6.5.1) and that policing assets will be ring-fenced (section 3.6.9). However, it expressed concern about conflicting interests if decisions on borrowing, buying and disposal of police assets and contract agreements were influenced by the Combined Authority, which would lessen the accountability of the Chief Constable. It felt such decisions would be better resting with a Mayor;
- TUC Yorkshire and the Humber welcomed the significant opportunity to support progressive procurement and commissioning via the new Mayoral budget, and felt that the Mayor would have a prominent role to play in driving up pay, terms and conditions across a localised economy. It also felt the proposal provides significant opportunities to embed high quality employment practices, secure jobs, deeper union access, and significant growth in a low carbon economy. It specifically requested that the Mayor considers the findings of its recent report ‘A Better Recovery for Yorkshire’ and set business procurement and commissioning conditions for all mayoral projects which require employers to sign up to a fair work charter, pay decent wages, permit union access, and commit to greening their business processes;
- Leeds City Council’s Scrutiny Board welcomed the role of the Combined Authority’s Overview and Scrutiny Committee in being transparent and accountable when it comes to robust treasury management. It saw this as critical given the proposals to extend the Combined Authority’s existing borrowing powers (for transport functions) to other priority infrastructure projects;
- The Environment Agency and Natural England emphasised the need to increase the value of natural capital assets in West Yorkshire an essential part of the economic and green recovery. Investment in natural capital is therefore essential. It cited the Natural Capital Committee, which advised that carefully planned and targeted investments in natural capital – such as woodland planting, peatland restoration and wetland creation – can deliver significant economic growth, and generate potential returns of up to nine times the costs. It also highlighted Leeds City Region LEP’s study on natural capital, which should be reviewed given the evidence on the value of the natural environment, including the benefits of flood resilience, health and wellbeing and habitat improvements;
- TUC Yorkshire and The Humber Creative & Leisure Industries Committee saw the ability to raise finance and spend money to benefit the people of West Yorkshire as ‘the only advantage to having an elected Mayor in West Yorkshire’ given the austerity cuts to local government funding since at least 2010.

#### 8.4 Summary of non-stakeholder responses

A total of 1,831 participants provided a response to the proposals relating to the devolution of powers related to finance. There were about the same number of participants who provided a response in support of the proposals (786) compared to those who provided a response in opposition (780).

**Of the 786 participants who made supportive comments in relation to the proposed devolution of finance and budgeting powers as set out in the deal**, 121 just reiterated their support without leaving further reasons for this support. The most frequently cited reason in support of the transfer of these financial responsibilities was that it would provide local autonomy and local control of budget expenditure (253). A further 121 participants supported funding being spent by those with a local knowledge and understanding of local priorities, whilst a further 119 specifically referenced the importance of local decision making. Another 96 re-iterated support for the devolution of power from Westminster to the Combined Authority, which will provide greater local autonomy.

*“I’m all for budget decisions about west Yorkshire being made in West Yorkshire not Westminster”*

Non-stakeholder

*“This is clear: better local decisions on spending priorities are clearly massive improvements on the current arrangement of being seemingly constantly overlooked by our London-centric central government”*

Non-stakeholder

Others were supportive of the proposed amount of additional investment (referencing £1.8bn) which would be devolved from Central Government (100)

*“It will enable the Mayor to access £1.8 billion of funding from central Government and also enable an accountable method to access necessary funds locally”*

Non-stakeholder

There was also support for the proposal that the Mayor would have the necessary powers to set the rate of Council Tax and the Mayoral precept (71), with those considering that powers without funding would be a pointless step.

*“Giving the Mayor the authority to add a precept to CT bills and the possibility of raising an NNDR levy will provide a suitable vehicle to raise funding locally and justify the value for money aspect that these changes will require”*

Non-stakeholder

*“I welcome the ability to raise a council tax precept and strategic infrastructure tariff and extent the Combined Authority’s borrowing powers, as the funding to be transferred to West Yorkshire is sadly inadequate”*

Non-stakeholder

Further supportive comments for the finance proposal were grounded in wider reasons for supporting the wider devolution deal. For example, the proposals would result in greater transparency and accountability of local politicians (44), that such changes are long overdue and should be carried out as soon as possible (61) and will provide advantages and benefits for the region (40). Furthermore, there was explicit support for extending the existing borrowing powers for priority infrastructure investments (30), with a further 19 specifically referencing the importance of the Strategic Infrastructure Tariff.

*“I support extend authority's existing borrowing powers (which are currently for transport functions) to other priority infrastructure projects including but not limited to highways, housing, investment and economic regeneration. I think this proposal will benefit communities”*

Non-stakeholder

*“West Yorkshire needs a range of infrastructure developments locally determined. This model provides for access to necessary capital as well as other funding that is not tied to dependence on central government”*

Non-stakeholder

**Of the 780 participants who provided comments against the proposed devolution of finance and budgeting powers as set out in the deal**, the most common theme was an opposition to increases in Council Tax and the Council Tax precept specifically related to additional Mayoral functions and the policing and crime functions (306).

*“If the proposed Council Tax Precept is in addition to the council tax and the Town Council Tax then I oppose Strongly to yet another back door tax, when will it stop we are already taxed to the hilt”*

Non-stakeholder

*“The precept should not be in addition to what residents are already paying. This scheme should be self funding, not requiring additional input from residents in the area”*

Non-stakeholder

There were 134 participants who felt that the costs would be unnecessary and could be better spent elsewhere, along with concerns about the cost of additional bureaucracy (104). More specific comments in opposition related to the Business Rate Supplement (62).

*“Another tier of bureaucracy / cost. The Mayoral Combined Authority will seek to justify yet another increase in council tax to fund this when the majority of the public think we pay too much now for the services that we are not getting or have been vastly reduced”*

Non-stakeholder

*“In the current climate additional business rate supplements is unacceptable. The focus needs to be on supporting businesses”*

Non-stakeholder

There was also concern expressed as to the ability of local politicians to manage such devolved powers and responsibilities, with 69 participants having little confidence in West Yorkshire local authorities and politicians due to perceived historic mismanagement of public funds.

*“Historically local authority haven’t been terribly efficient at spending funds....they’re not really accountable to their “customers” (local electors) as the majority of voters don’t have a particularly strong grasp of financial matters”.*

Non-stakeholder

There was also concern that the powers and areas of responsibility would be too much for one person (i.e. a Mayor) to manage effectively (42)

*“I do not believe, regardless of political persuasion that an elected Mayor should have the power or indeed the authority to spend funds as he/she may see fit”*

Non-stakeholder

**A further 279 participants gave conditional support to the proposals**, which means they were minded to be in support as long as certain things were put into place or guaranteed. These ranged from assurances on accountability and transparency (45), to ensuring devolution delivers fair representation (20), to making sure Council Tax and Council Tax precepts would not increase (30) as well as cost effective spending (18) and proportional budget allocations (15).

When responding to the consultation, **participants make suggestions** which could complement the proposals they are responding to, or draw in additional points which they wish to make. The most frequently cited suggestions on the proposals relating to the devolution of finance and budgeting powers were as follows:

- Strict transparency and accountability is put in place, alongside an effective means of scrutinising the Combined Authority spending (35);
- Local people and communities should be consulted with, involved and listened to on this matter (26);
- Council Tax/ the Council Tax Precept should be fair and proportionate (23);
- Devolution should provide economies of scale and prove it provides value for money spent (20);
- Funding should be provided by central Government / Westminster (as opposed to raised locally via taxes/precept) (15);
- Devolution needs to consider the impact on the vulnerable / poor / deprived (11);
- Environment / climate change targets should be a key consideration in any deal (10);
- Funding should be raised via a local income tax (rather than Council Tax/precept) (10).

## 8.5 Representative survey summary of responses

Of the 91 representative survey participants who responded, over half (54%) were supportive of the finance proposals with 15% saying they strongly support them and 38% saying they were in general support. Few (15%) were opposed to the proposals (9% strongly opposed, 7% opposed).

Over one quarter (26%) said they neither support nor oppose the proposal while 4% said they don’t know.

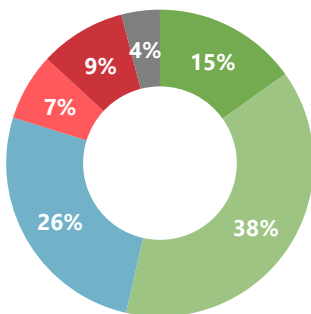
There was little to no variance in the proportion of opinions when comparing the open consultation to representative sample survey.

**Figure 8.2: Summary of representative survey of digitally disconnected communities**

## Confer additional finance functions on West Yorkshire Mayor and mayoral combined authority

Q6. Do you support or oppose this proposal to confer additional finance functions on a West Yorkshire Mayor and mayoral combined authority?

■ Strongly support   
 ■ Support   
 ■ Neither/nor   
 ■ Oppose   
 ■ Strongly oppose   
 ■ Don't know



<b>Support</b>	<b>54%</b>
<b>Oppose</b>	<b>15%</b>

Base: All participants (91) : Fieldwork dates: 25th May-19th July 2020

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# Appendix A: Response form



## West Yorkshire Devolution Have your say

The consultation will run from 25<sup>th</sup> May 2020 to midnight on 19<sup>th</sup> July 2020

### Background

On 11 March 2020, a 'minded to' [devolution deal](#) was agreed between HM Government in Westminster and the Leaders of the councils of West Yorkshire. Implementation of this deal is being done jointly between City of **Bradford** Metropolitan District Council, Borough Council of **Calderdale**, Council of the Borough of **Kirklees**, **Leeds** City Council and Council of the City of **Wakefield**, the West Yorkshire Combined Authority, and the Leeds City Region Enterprise Partnership (LEP).

Devolution is the transferring of money and functions from central Government, to enable decisions that are a priority for West Yorkshire to be made locally. These decisions can be made by a mayoral combined authority and Mayor, who is elected to serve local people, communities and businesses. In addition, there are functions held by both the mayoral combined authority and the councils of West Yorkshire.

The deal will provide a range of devolved functions and control and influence over at least £1.8bn of funding, most of which is new money to the area, to invest in our people, towns, cities and rural areas in infrastructure, skills, business, housing and regeneration, cultural and heritage assets.

Where the Mayor or the mayoral combined authority is given a function or power, this is called “conferring”. You will see this word appear several times in this document.

### Why are we proposing these changes?

Each council in West Yorkshire and the Combined Authority has carefully considered the 'minded to' devolution deal. In addition, a governance review was undertaken to look at the options, which concluded that establishing a mayoral combined authority model of governance for West Yorkshire would have a positive impact on the interests and identities of local communities.

The review also proposed that a scheme is published. The scheme is a document that sets out proposed changes to the role and functions of the Combined Authority. The scheme forms the basis for an order establishing the Combined Authority as a mayoral combined authority and is a key part of the process required by law to make changes to current arrangements. The scheme forms the basis of this consultation.

The full governance review and scheme are available at [www.westyorks-ca.gov.uk/devolution](http://www.westyorks-ca.gov.uk/devolution). You may find it useful to read these documents, and the [deal](#) document itself, before responding to this consultation.

Where the Mayor or the mayoral combined authority is given a function or power, this is called “conferring”. You will see this word appear several times in this document.

### What we are consulting about?

Subject to the West Yorkshire devolution deal being implemented, work has begun to set out how it would support the economic and infrastructure development of the region in areas including transport, education and skills, planning and housing, and functions currently carried out by the Police and Crime Commissioner for West Yorkshire.

It is proposed that the five West Yorkshire councils will work with the Mayor to exercise these new functions through the mayoral combined authority.

It is proposed that the mayoral combined authority will continue to be called the West Yorkshire Combined Authority. The West Yorkshire Combined Authority will retain its current functions, and these will be complemented by the devolution deal.

Further information about what is included in the deal is available at [www.westyorks-ca.gov.uk/devolution](http://www.westyorks-ca.gov.uk/devolution). We have also developed some frequently asked questions, which you may find useful to read.

## Public consultation

We have set out the detail of how we propose that devolution will work in West Yorkshire and we want to know what you think. Our consultation is open from 25 May 2020 to midnight on 19 July 2020.

You can have your say by:

- Completing our online survey at [www.yourvoice.westyorks-ca.gov.uk/wydevolution](http://www.yourvoice.westyorks-ca.gov.uk/wydevolution)
- Completing this hard copy consultation document
- Emailing us at [wyconsultation@ipsos-mori.com](mailto:wyconsultation@ipsos-mori.com)
- Writing to us using the freepost address (you don't need a stamp) **Freepost WY Devolution Consultation**
- Sharing your views by Twitter to @WestYorkshireCA using #WestYorksDevolution

You can ask us a question using the Question and Answer (Q&A) tool on our [Your Voice consultation website](#) if you have a question that isn't covered by the Frequently Asked Questions (FAQs) that appear on the website, or if you would like us to clarify any technical terms that appear in this survey. You can also contact us with queries using any of the contact details listed above.

We will be updating our FAQs throughout the consultation with any common questions received.

## Accessibility and contact information

If you are unable to take part in one of the ways we have suggested, please call **0800 141 3657** or email [wyconsultation@ipsos-mori.com](mailto:wyconsultation@ipsos-mori.com) and we will discuss the best way for you to participate. This may include making materials available in another format, such as large print, braille, or another language.

## Next steps and decision making after the consultation has concluded

Following the close of the consultation on 19 July 2020, Ipsos MORI will independently compile a report on all the responses received. The report will be considered by City of **Bradford** Metropolitan District Council, Borough Council of **Calderdale**, Council of the Borough of **Kirklees**, **Leeds** City Council, Council of the City of **Wakefield** and the West Yorkshire Combined Authority. The Secretary of State will be sent a summary of the consultation responses and will take account of the views of the public when deciding to lay an order before parliament later in the year to make changes to the Combined Authority's current arrangements and functions.

How are you responding to this consultation?

### PLEASE TICK ONE BOX ONLY

- I am a member of the public, giving my views as an individual
- I am responding on behalf of, or as a representative of, a business or organisation

Please provide the first half of your postcode:  
(e.g. LS1) **PLEASE WRITE IN**

**This is a public consultation, and therefore anyone can have their say and all valid responses will be taken into account.**

## Section 1: Governance

Below is a summary of how we propose the new mayoral combined authority will work in terms of governance, scrutiny and auditing arrangements. For the full details, please refer to section 2 the scheme which is published on our website at <https://www.yourvoice.westyorks-ca.gov.uk/wydevolution>

To implement the West Yorkshire devolution deal we are proposing the following:

- The first Mayor for West Yorkshire will be elected in May 2021 by registered voters in the five West Yorkshire council areas: Bradford, Calderdale, Kirklees, Leeds and Wakefield.
- The initial term of the Mayor will be for three years, to 2024. After then, each mayoral term will last for four years to align with other mayoral combined authority elections in England.
- The mayoral combined authority will have a total of 11 members, comprising:
  - eight voting members from the constituent councils, which are expected to include the five leaders of each council (Bradford, Calderdale, Kirklees, Leeds and Wakefield). Three additional members will be chosen in collective agreement to reflect as far as practical the political make-up of the constituent councils
  - the Mayor
  - plus, two non-voting additional members: an elected member from City of York Council; and a member nominated by the Leeds City Region Enterprise Partnership (LEP)
- Police and Crime Commissioner functions will be passed to the mayor who will be able to appoint a Deputy Mayor for Policing and Crime and delegate some functions to that person.
- The Mayor will also have functions relating to transport, housing and planning and finance
- The mayoral combined authority will have responsibility for transport-related functions, adult education and skills functions, housing functions, economic development, and finance functions in addition to those exercised by the Mayor.
- The mayoral combined authority will be required to make arrangements for the overview and scrutiny of mayoral and non-mayoral functions, as well as retaining statutory arrangements in relation to audit. The Mayor's Police and Crime Commissioner functions will be scrutinised by a Police and Crime Panel.

## Question 1

Do you agree or disagree with our proposals for the revised arrangements for the Combined Authority, as set out above and in the Scheme, in particular the proposed arrangements for a Mayor, mayoral combined authority, and the councils, working together?

**PLEASE TICK ONE BOX ONLY**

Strongly agree

Agree

Neither agree nor disagree

Disagree

Strongly disagree

Don't know

Why do you say this?

**PLEASE WRITE IN BELOW**

## Section 2: Transport

The West Yorkshire devolution deal will give the Mayor and mayoral combined authority responsibilities for significant investment in transport infrastructure and services, including public transport. This will help create an effective and efficient West Yorkshire transport system for the long term, and give greater certainty over future funding for transport improvements.

Below is a summary of how it is proposed that this will work. You can find full details by reading the section 3.3 of the scheme published at <https://www.yourvoice.westyorks-ca.gov.uk/wydevolution>

It is proposed that this will be done by:

Conferring functions on the Mayor to:

- produce a Local Transport Plan and related transport strategies
- have access to franchising powers for bus services that would enable the Mayor to decide what bus services are provided (routes, timetables and fares). It is expected that this would have many benefits including smart, simple, integrated ticketing across West Yorkshire. Please note that there would be a separate process and consultation if the Mayor decided to consider franchising.
- request the provision of electric vehicle charging points in order to promote lower carbon transport options

Conferring functions on the mayoral combined authority to:

- set up a Key Route Network across West Yorkshire on behalf of the Mayor. This would enable a consistent approach to the management of that network, building on the existing Key Route Network of local roads
- minimise disruption on the Key Route Network with a permit scheme to help plan and manage utility and highway works
- enter into agreements with local highway authorities for construction, improvement and maintenance. The expectation is that all operational responsibility for highways will remain with local councils, so the use of these functions will need to be agreed with constituent authorities
- make grants to bus operators

These functions will unlock transport funds and funding flexibilities that will build on successful funding bids in the region, including the recently announced £317m Transforming Cities Fund allocation for Leeds City Region.

## Question 2

Do you support or oppose this proposal to confer transport functions and new transport related functions to a West Yorkshire Mayor and mayoral combined authority?

**PLEASE TICK ONE BOX ONLY**

Strongly support

Support

Neither support nor oppose

Oppose

Strongly oppose

Don't know

Why do you say this?

**PLEASE WRITE IN BELOW**

## Section 3: Skills and employment

The deal will give the mayoral combined authority powers to help people and businesses in West Yorkshire get the skills and support necessary to reach their ambitions, as well as support the region's economy. This will be achieved through control of the government's Adult Education Budget, currently £63 million per year.

Below is a summary of how this will work. For full details please refer to section 3.4 of the scheme, available at <https://www.yourvoice.westyorks-ca.gov.uk/wydevolution>

It is proposed that this will work by conferring functions on the mayoral combined authority to:

- provide adult education and training and control the Adult Education Budget (AEB) from the academic year 2021/2022, subject to meeting readiness conditions.
- promote the effective participation in education and training of young people aged 16 and 17.
- make available to young people and relevant young adults appropriate support services to encourage, enable and help them participate in education and training.
- ensure that adult education and training in West Yorkshire promotes high standards, fair access to opportunity for education and training, and fulfils individuals’ learning potential.
- require relevant institutions in the further education sector to provide appropriate education to specified individuals aged between 16 and 18 years.

Devolved control of the Adult Education Budget will give us greater influence over the adult skills and training to better meet the needs of individuals, businesses and the economy. It will also help deliver inclusive growth in the region by allowing as many people as possible to contribute to our region's prosperity.

**Please note:** At the same time as this devolution consultation a separate consultation will be held on the Adult Education Budget Strategy – it is a public consultation, but we are particularly keen to hear from education and training providers and other interested stakeholders. If you are interested in knowing more about this consultation, please visit our website: [yourvoice.westyorks-ca.gov.uk/aeb](http://yourvoice.westyorks-ca.gov.uk/aeb) or contact us by one of the methods listed at the start of this consultation document.

### Question 3

Do you support or oppose this proposal to confer skills and employment functions to a West Yorkshire mayoral combined authority?

**PLEASE TICK ONE BOX ONLY**

Strongly support

Support

Neither support nor oppose

Oppose

Strongly oppose

Don't know

Why do you say this?

**PLEASE WRITE IN BELOW**

## Section 4: Housing and planning

The deal will give the Mayor and mayoral combined authority functions to look at planning across the West Yorkshire area to improve coordination of decisions, ensure that decisions are not affected by council boundaries and address cross-boundary issues.

The proposal is that this will be done by conferring functions to the Mayor and mayoral combined authority to exercise functions alongside the five West Yorkshire councils or Homes England, as appropriate.

Below is a summary of how this will work. For full details please refer to section 3.5 of the scheme available at <https://www.yourvoice.westyorks-ca.gov.uk/wydevolution>

It is proposed that this will work by:

Conferring functions and funding to the Mayor that include:

- compulsory purchase powers
- powers to produce a spatial development strategy for West Yorkshire
- powers to designate an area of land as a mayoral development area and set up a mayoral development corporation to focus on that area's community regeneration and sustainability

Conferring functions to the mayoral combined authority to:

- improve the supply and quality of housing
- secure regeneration or development of land or infrastructure
- support in other ways the creation, regeneration and development of communities
- contribute to achieving sustainable development and good design

The mayoral combined authority will provide a pipeline plan of housing sites in West Yorkshire to bring more land into development for the delivery of housing on brownfield sites. Regeneration powers will allow compulsory purchase and land acquisition and disposal to support infrastructure and community development and wellbeing.

This includes providing coordination to infrastructure planning such as broadband and utilities management, plus energy and risk planning, which includes flood risk management.

## Question 4

Do you support or oppose this proposal to confer housing and planning functions to a West Yorkshire Mayor and mayoral combined authority?

**PLEASE TICK ONE BOX ONLY**

Strongly support

Support

Neither support nor oppose

Oppose

Strongly oppose

Don't know

Why do you say this?

**PLEASE WRITE IN BELOW**

### Section 5: Police and Crime

The 'minded to' devolution deal announced in March 2020 included the transfer of Police and Crime Commissioner functions and powers to the Mayor in 2024.

Currently we are exploring the potential to transfer the functions of the Police and Crime Commissioner to the Mayor ahead of the 2024 timeline, possibly as early as 2021. This will deliver better outcomes for the public by improving working across public services, for example between social inclusion and community safety and cohesion. Joining police and crime functions with oversight of other public services in the mayoral combined authority would also promote further collaboration within the region. A mayor exercising police and crime functions will continue to provide a single, directly accountable individual who is responsible for securing an efficient and effective police force in West Yorkshire, in the same way the Police and Crime Commissioner does currently.

Below is a summary of the proposed Police and Crime Commissioner functions that would transfer to the Mayor. Full details are available in section 3.6 of the scheme available at <https://www.yourvoice.westyorks-ca.gov.uk/wydevolution>

The Mayor's Police and Crime Commissioner functions would include:

- issuing a police and crime plan
- setting the police budget including council tax requirements
- undertaking Chief Constable dismissals, suspensions, and appointments



The Mayor will appoint a Deputy Mayor for Policing and Crime (who is not directly elected), to whom they may delegate functions like:

- determining police and crime objectives
- attending meetings of a Police and Crime Panel
- preparing an annual report

These functions will be transferred from the existing West Yorkshire Police and Crime Commissioner to the Mayor. A Police and Crime Panel will scrutinise the actions and decisions of the Mayor /Deputy Mayor for Policing and Crime and enable the public to hold them to account.

## Question 5

Do you support or oppose this proposal to confer Police and Crime Commissioner functions to a West Yorkshire Mayor?

**PLEASE TICK ONE BOX ONLY**

Strongly support

Support

Neither support nor oppose

Oppose

Strongly oppose

Don't know

Why do you say this?

**PLEASE WRITE IN BELOW**

## Section 6: Finance

The 'minded to' devolution deal announced in March 2020 proposes that the mayoral combined authority will receive control and influence over at least £1.8bn of funding from central Government in Westminster to spend on local priorities.

The Mayor would be required to prepare a draft annual budget for their areas of responsibility based on the powers devolved to them as part of this deal. The Mayor's budget is subject to the approval of the Combined Authority.

Below is a summary of the new financial responsibilities that the Mayor and mayoral combined authority would have. For full details please refer to section 4 of the scheme, which is available at <https://www.yourvoice.westyorks-ca.gov.uk/wydevolution>

It is proposed that this would work by:

Conferring functions and funding to the Mayor that include:

- the power to issue a Council Tax Precept in relation to the exercise of Mayoral functions and also provide for a precept for policing and crime functions.
- the power to charge a business rate supplement (subject to a ballot of local businesses)

Conferring functions to the mayoral combined authority to:

- extend the Combined Authority’s existing borrowing powers (which are currently for transport functions) to other priority infrastructure projects, including but not limited to: highways, housing, investment and economic regeneration
- be able to seek consent to raise a Strategic Infrastructure Tariff to enable it to raise funding for strategic infrastructure.

## Question 6

Do you support or oppose this proposal to confer additional finance functions on a West Yorkshire Mayor and mayoral combined authority?

**PLEASE TICK ONE BOX ONLY**

Strongly support

Support

Neither support nor oppose

Oppose

Strongly oppose

Don't know

Why do you say this?

**PLEASE WRITE IN BELOW**

## Section 7: Final comments

The devolution deal sets out a significant shift of functions, funding, and responsibility from central government to West Yorkshire, in areas like transport, skills, and economic development. The scheme <https://www.yourvoice.westyorks-ca.gov.uk/wydevolution> proposes the full details of how the new functions and changed arrangements will be carried out by the West Yorkshire Mayor and mayoral combined authority.

## Question 7

Are there any comments you would like to make that you do not feel you have addressed in your response?

**PLEASE WRITE IN BELOW**

## About you

So that we can ensure we capture a diverse range of views through this consultation, it would be really helpful if you could provide some information about yourself.

The personal information you provide will only be used in the manner described in the privacy policy which can be found at [<https://www.yourvoice.westyorks-ca.gov.uk/wydevolution>]. In addition to the information provided in the privacy policy, any information submitted via this document will also be processed, analysed and reported by Ipsos MORI on behalf of the West Yorkshire Combined Authority. Please tick here to confirm you have read and understood this:

I have read and understood the privacy policy

**If you told us you are responding to the consultation with views that represent a group or organisation please complete questions 8 and 9.**

**If you told us you are responding as an individual, please skip ahead to question 10.**

## Responding on behalf of a group or organisation

**Q8.** Please select the sector that best describes your group or organisation:

**PLEASE TICK ONE BOX ONLY**

- Local government
- Voluntary and community sector
- Elected representative
- Civil service or government
- Charity
- Academic
- Action group
- Transport
- Business (please answer **Q8b**)
- Something else
- Prefer not to say

If 'something else' **PLEASE WRITE IN:**

**Q8b.** If you selected 'business' - please select the sector that best describes your business

**PLEASE TICK ONE BOX ONLY**

- Manufacturing
- Food and drink manufacturing
- Creative and digital
- Health and life sciences
- Low carbon and environmental
- Financial and professional services
- Something else
- Prefer not to say

If 'something else' **PLEASE WRITE IN:**

**Q9.** Please tell us about the group, organisation, or business you represent:

Name of organisation:

Your position in the organisation:

## Responding as an individual

**Q10.** How do you describe your gender identity?

**PLEASE TICK ONE BOX ONLY**

- Female
- Male
- Other
- Prefer not to say

Prefer to describe as **PLEASE WRITE IN:**

**Q11.** Please write in your age **PLEASE WRITE IN AS A WHOLE NUMBER e.g. 43**

**Q12.** Are your day-to-day activities limited because of a health problem or disability which has lasted, or is expected to last, at least 12 months?

**PLEASE TICK ONE BOX ONLY**

- Yes, limited a lot
- Yes, limited a little
- No
- Prefer not to say

**Q13.** Which of the following activities best describes what you are doing at present?

**PLEASE TICK ONE BOX ONLY**

- Employee in full-time job (30 hours plus per week)
- Employee in part-time job (under 30 hours per week)
- Self-employed full or part-time
- Working but currently furloughed
- On a government supported training programme (e.g. modern apprenticeship/training for work)
- Full-time education at school, college or university
- Unemployed and available for work
- Permanently sick/disabled
- Wholly retired from work
- Looking after the home
- Doing something else
- Prefer not to say

If 'something else' **PLEASE WRITE IN:**

**Q14.** In which of these ways does your household occupy your current accommodation?

**PLEASE TICK ONE BOX ONLY**

- Owned outright
- Buying on mortgage
- Rent from council
- Rent from Housing Association/Trust
- Rent from private landlord
- Other
- Prefer not to say

**Q15.** What is your ethnic group identity?

**PLEASE TICK ONE BOX ONLY**

**White/White British**

- English/Welsh/Scottish/Northern Irish/British
- Irish
- Gypsy or Irish traveller
- Eastern European
- Any other White background

**Asian/Asian British**

- Indian
- Pakistani
- Bangladeshi
- Chinese
- Kashmiri
- Any other Asian background

**Black/African/Caribbean/Black British**

- African
- Caribbean
- Any other Black/African/Caribbean background

**Mixed/multiple ethnic groups**

- White and Black Caribbean
- White and Black African
- White and Asian
- Any other Mixed/multiple ethnic background

**Other ethnic group**

- Arab
- Other ethnic group
- Prefer not to say

**Q16.** What is your religion?

**PLEASE TICK ONE BOX ONLY**

- None
- Christian (all denominations)
- Muslim
- Sikh
- Jewish
- Hindu
- Any other religion
- Prefer not to say

**Q17.** Which of the following best describes your sexual orientation?

**PLEASE TICK ONE BOX ONLY**

- Heterosexual or straight
- Gay or lesbian
- Bisexual
- Prefer not to say

Prefer to describe as **PLEASE WRITE IN:**

**Q18.** What is your marital or civil partnership status?

**PLEASE TICK ONE BOX ONLY**

- Single (never married)
- Married or civil partnership
- Widowed
- Divorced
- Separated
- Another status
- Prefer not to say

### **END OF QUESTIONS**

**Thank you for completing the consultation document.  
Your feedback is important to us**

**Please return your completed consultation to us in an envelope (no stamp required),  
to our freepost address by 19 July 2020.**

**Freepost WY Devolution Consultation**

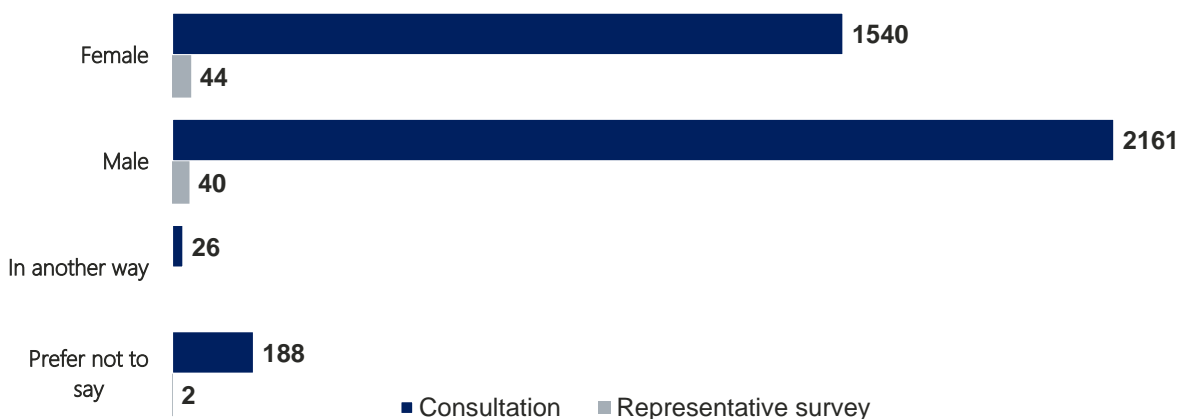


# Appendix B: Participant profile

Figure B1: Breakdown of participants by gender identity

## Gender identity

Q10. How do you describe your gender identity?



Base: All participants responding on their own behalf (3915 consultation, 86 representative survey) : Fieldwork dates: 25th May-19th July 2020

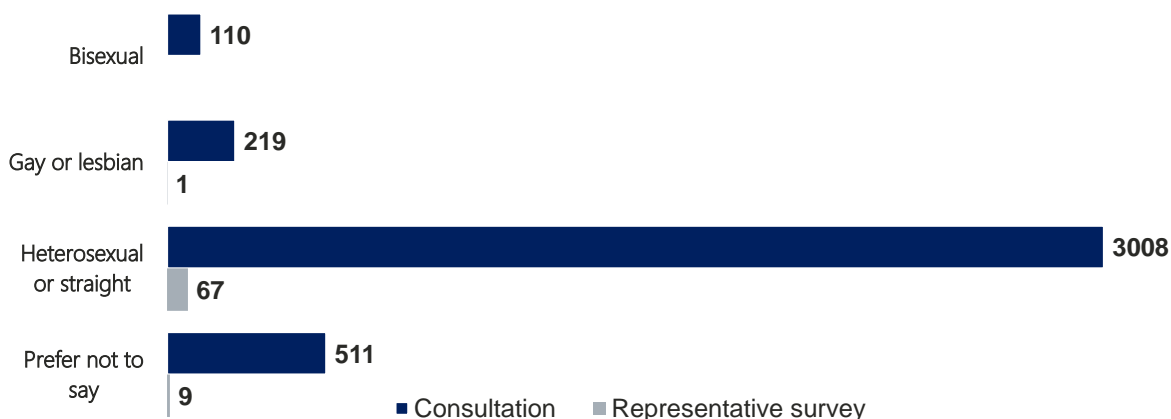
1



Figure B2: Breakdown of participants by sexual orientation

## Sexual orientation

Q17. Which of the following best describes your sexual orientation?



Base: All participants responding on their own behalf (3848 consultation, 77 representative survey) : Fieldwork dates: 25th May-19th July 2020

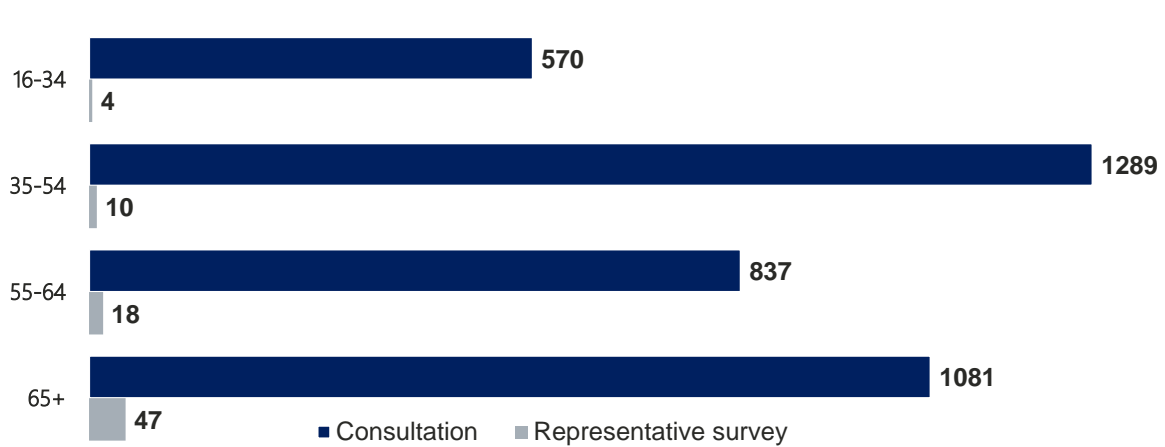
2



Figure B3: Breakdown of participants by age

### Age

Q11. Please write in your age



Base: All participants responding on their own behalf (3777 consultation, 79 representative survey) : Fieldwork dates: 25th May-19th July 2020

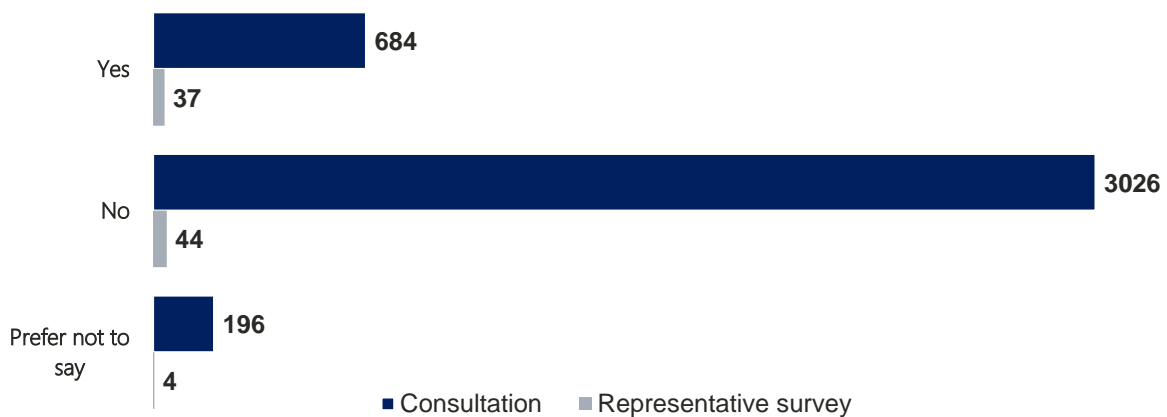
3



Figure B4: Breakdown of participants by health problem or disability

### Health problem or disability

Q12. Are your day-to-day activities limited because of a health problem or disability which has lasted, or is expected to last, at least 12 months?



Base: All participants responding on their own behalf (3906 consultation, 85 representative survey) : Fieldwork dates: 25th May-19th July 2020

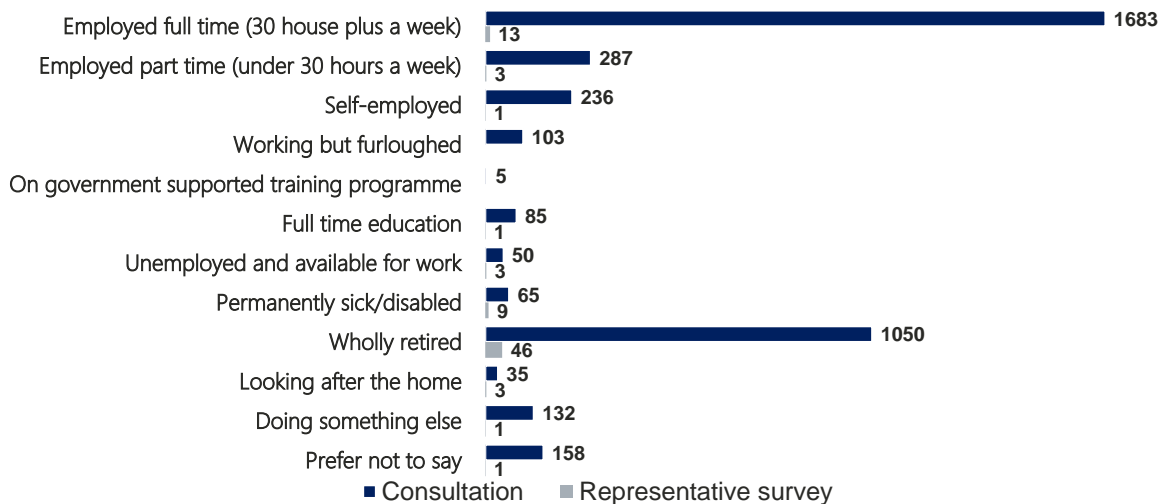
4



Figure B5: Breakdown of participants by work status

### Work status

Q13. Which of the following activities best describes what you are doing at present?



Base: All participants responding on their own behalf (3889 consultation, 81 representative survey) : Fieldwork dates: 25th May-19th July 2020

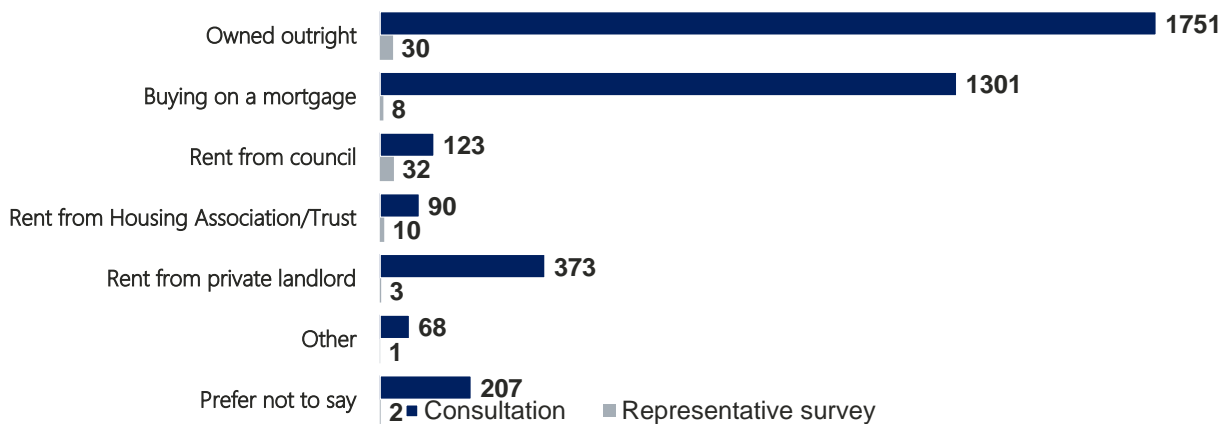
5



Figure B6: Breakdown of participants by household tenure

### Household tenure

Q14. In which of these ways does your household occupy your current accommodation?



Base: All participants responding on their own behalf (3913 consultation, 86 representative survey) : Fieldwork dates: 25th May-19th July 2020

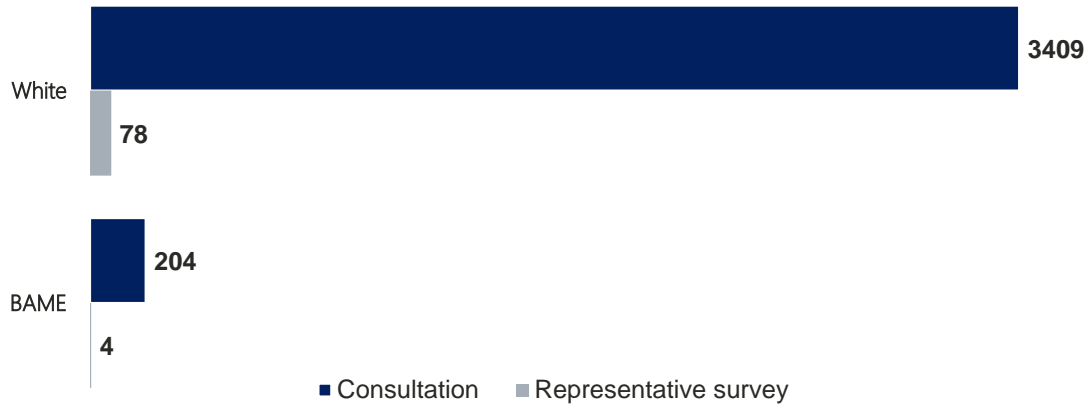
6



Figure B7: Breakdown of participants by ethnicity

### Ethnicity

Q15. What is your ethnic group identity?



Base: All participants responding on their own behalf (3908 consultation, 87 representative survey) : Fieldwork dates: 25th May-19th July 2020

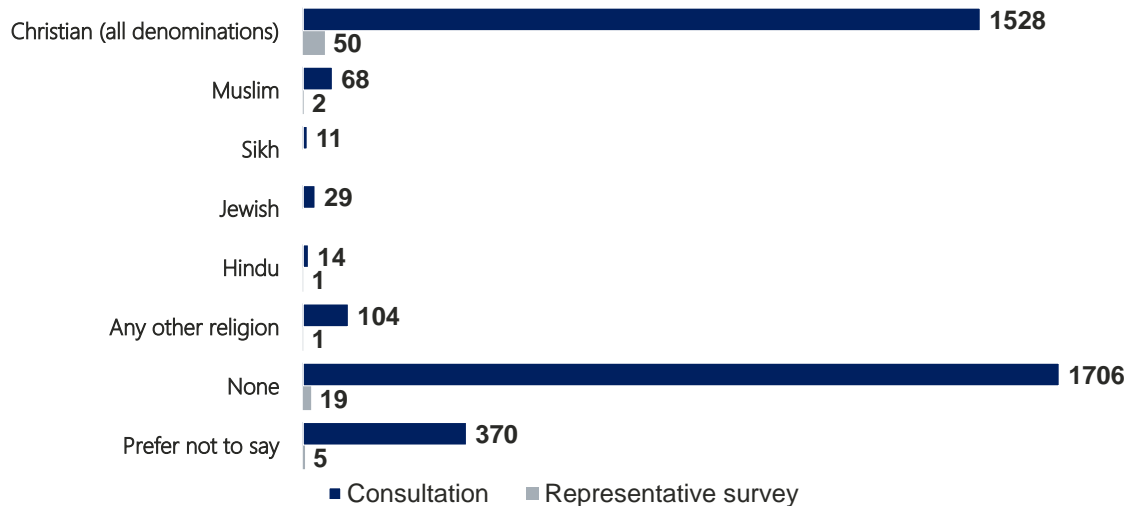
7



Figure B8: Breakdown of participants by religion

### Religion

Q16. What is your religion?



Base: All participants responding on their own behalf (3830 consultation, 78 representative survey) : Fieldwork dates: 25th May-19th July 2020

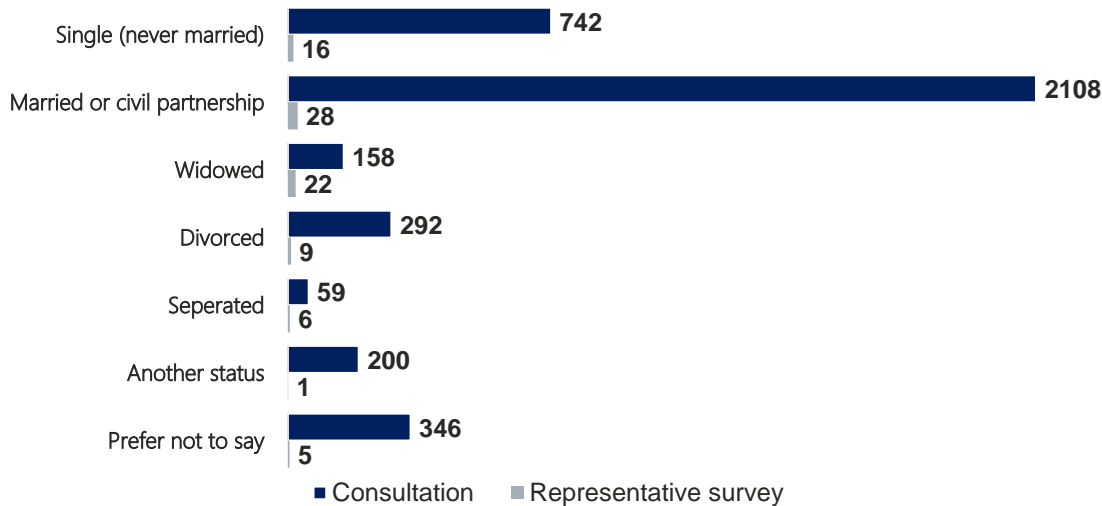
8



Figure B9: Breakdown of participants by marital status

### Marital status

Q18. What is your marital or civil partnership status?



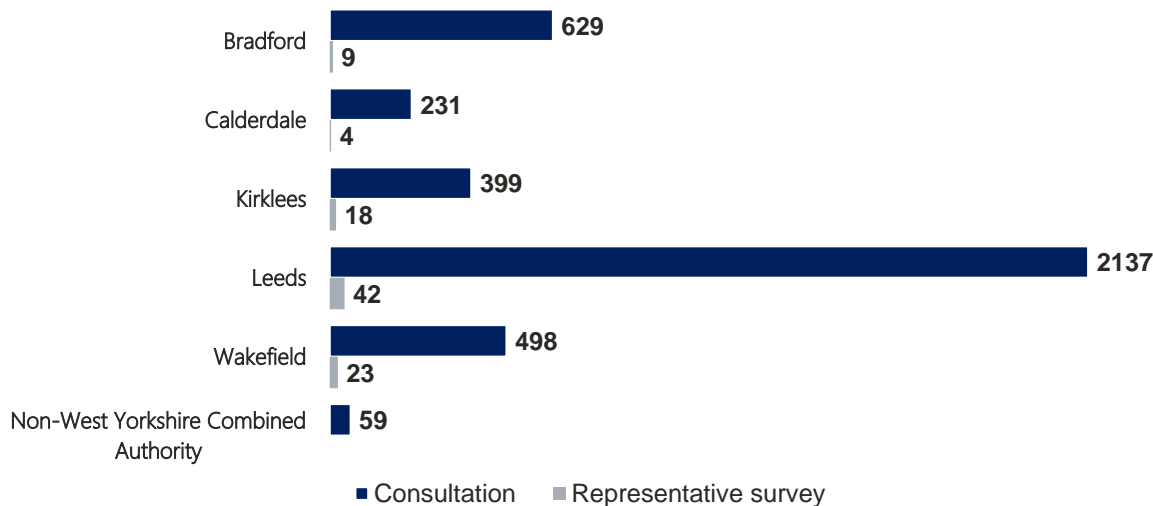
Base: All participants responding on their own behalf (3905 consultation, 87 representative survey) : Fieldwork dates: 25th May-19th July 2020

9



Figure B10: Breakdown of participants by district

### District



Base: All participants responding on their own behalf (3953 consultation, 96 representative survey) : Fieldwork dates: 25th May-19th July 2020

10



## Appendix C: Late responses

The following responses were all submitted via email and received after the consultation had closed, as such, they have been analysed separately from the main stakeholder responses and classified as late responses.

### Mayor Dan Jarvis MBE MP

Mayor Dan Jarvis MBE MP expressed strong support for the in principle West Yorkshire Devolution Deal, explaining that decisions have made in Westminster too far removed from the communities impacted. He went to say that the deal would have numerous benefits for the people living in the region, and the deal would represent a landmark shift in power.

*“Bringing with its significant additional resources for the Combined Authority for skills, transport, flooding, housing and regeneration, it (the deal) will represent a landmark shift in power to your region. Generating substantial benefits for people, businesses and communities across West Yorkshire”.*

He was positive about the additional resources secured through the deal to support the work of the Yorkshire Leader Board, labelling this as an important step forward in fostering collaboration across the region.

Overall, Mayor Dan Jarvis MBE MP stated that the deal will be of the upmost importance to deliver positive results for the region.

*“Looking forward, it will be more important than ever that, as Chairs of our respective Combined Authorities, we continue to work together on our shared priorities, delivering results for the whole region.”*

### Pennine Kids Company

Pennine Kids Company welcomed the devolution deal, labelling it as a step forward to taking local decision-making away from central government and putting it in the hands of local people. It went on to say that it is important the deal finds ways to better engage with local citizens with decision-making and local democracy, particularly among young people.

*“...it's important that the Devolution Deal puts 'heart' into everything we do as a regional economy...It's important that we find more and better ways to engage local citizens with decision-making and local democracy. Devolution needs to encourage more citizens to exercise their right to vote, including in parish council elections which typically only see a 30% average turnout. Some parish councils in rural areas are often fiefdoms of decision-making rather than representative of our democracy. Local democracy is key.”*

In the devolution deal, the organisation urged the city region to reconsider local youth enterprise zones to have business support schools and young people. This was to ensure young people have the necessary resources and skills going forward.

*“We don't want to see the usual big businesses creaming off top pupils and leaving the rest to find their own way. If local businesses truly understand the need to future-proof their workforce, they will stand up and support business skills in schools... With more businesses working in different places it's not always possible to know what exciting opportunities are out there. By the time pupils are considering apprenticeships or university (if they are considering either option at all) it's far too late.”*

Finally, it expressed concern over party-politics having a negative effect on local decision-making, so it urged the deal to put down clear markers on how different groups should communicate with each other to ensure that future discussion and debate can lead to real change.

### **Michael Meadowcroft (Member of Parliament, Leeds West, 1983-87)**

Michael Meadowcroft felt that there were numerous issues with an elected authority for West Yorkshire:

*“[1] It is not large enough to be a region, but it is too big to be a local authority;*

*[2] It is heavily urban, and the danger is that the rural areas of Yorkshire - making up 20% of the whole county - will be neglected;*

*[3] It still requires appointed boards, such as the “Northern Transport Acceleration Council” recently set up by Transport Secretary, Grant Schapps, because a West Yorkshire authority does not have the necessary capacity;*

*[4] It does not have the capacity to take over the Yorkshire Water Authority, the airports, further education or devolved health authorities;*

*[5] Surveys show that Yorkshire citizens have a greater affinity with their county than residents in any other county.”*

He went on to say that the devolution deal goes against the view of the majority of local authorities who favoured the ‘One Yorkshire’ deal, going on to cite Dan Jarvis defining Sheffield City Region as an interim measure towards ‘One Yorkshire’. He expressed suspicion of the government being weary to accept a devolved authority deal similar to the population of Scotland and enough economic power to challenge Westminster and Whitehall.

*“It goes against the considered and well-researched view of 18 of the 22 local authorities in favour of “One Yorkshire” devolution with a single regional authority for the whole county. It took those authorities a considerable amount of negotiation to put together such a large coalition and it is rather ironic that a professed government aim of devolving a large measure of authority to the regions should impose a solution in Yorkshire that is opposed to the politicians’ wishes in that county.”*

Michael Meadowcroft closed by stating that directly elected mayors confuses the roles of political leadership, setup conflict with elected members of constituent councils, and are difficult to remove when the circumstances demand it.

# Appendix D: Technical note on coding

## Receipt and handling of responses

The handling of responses was subject to a rigorous process of checking, logging and confirmation in order to support a full audit trail. All original electronic and hard copy responses remain securely filed within Ipsos MORI, catalogued and serial numbered for future reference.

## Development of initial code frame

Coding is the process by which free-text comments, answers and responses are matched against standard codes from a coding frame Ipsos MORI compiled to allow systematic statistical and tabular analysis. The codes within the coding frame represent an amalgam of responses raised by those registering their view and are comprehensive in representing the range of opinions and themes given.

The Ipsos MORI coding team drew up an initial code frame for each open-ended free-text question using the first thirty to forty response form responses. An initial set of codes was created by drawing out the common themes and points raised across all response channels by refinement. Each code thus represents a discrete view raised. The draft coding frame was then reviewed before the coding process continued. The code frame was continually updated throughout the analysis period to ensure that newly emerging themes within each refinement were captured.

## Coding using the Ascribe package

Ipsos MORI used the web-based Ascribe coding system to code all open-ended free-text responses found within completed response forms and from the free-form responses (i.e. those that were letters and emails etc.). Ascribe is a proven system which has been used on numerous large-scale projects. Responses were uploaded into the Ascribe system, where the coding team worked systematically through the verbatim comments and applied a code to each relevant part(s) of the verbatim comment.

The Ascribe software has the following key features:

- Accurate monitoring of coding progress across the whole process, from scanned image to the coding of responses.
- An “organic” coding frame that can be continually updated and refreshed; not restricting coding and analysis to initial response issues or “themes” which may change as the consultation progresses.
- Resource management features, allowing comparison across coders and question/issue areas. This is of particular importance in maintaining high quality coding across the whole coding team and allows early identification of areas where additional training may be required.
- A full audit trail – from verbatim response, to codes applied to that response.



Coders were provided with an electronic file of responses to code within Ascribe. Their screen was divided, with the left side showing the response along with the unique identifier, while the right side of the screen showed the full code frame. The coder attached the relevant code or codes to these as appropriate and, where necessary, alerted the supervisor if they believed an additional code might be required.

If there was other information that the coder wished to add they could do so in the “notes” box on the screen. If a response was difficult to decipher, the coder would get a second opinion from their supervisor or a member of the project management team. As a last resort, any comment that was illegible was coded as such and reviewed by the Coding Manager.

### **Briefing the coding team and quality checking**

A small, core team of coders worked on the project, all of whom were fully briefed and were conversant with the Ascribe package. This team also worked closely with the project management team during the set-up and early stages of code frame development.

The core coding team took a supervisory role throughout and undertook the quality checking of all coding. Using a reliable core team in this way minimises coding variability and thus retains data quality.

To ensure consistent and informed coding of the verbatim comments, all coders were fully briefed prior to working on this project. The Coding Manager undertook full briefings and training with each coding team member. All coding was carefully monitored to ensure data consistency and to ensure that all coders were sufficiently competent to work on the project.

The coder briefing included background information and presentations covering the questions, the consultation process and the issues involved, and discussion of the initial coding frames. The briefing was carried out by Ipsos MORI’s executive team.

All those attending the briefings were instructed to read, in advance, the consultation document and go through the response form. Examples of a dummy coding exercise relating to this consultation were carefully selected and used to provide a cross-section of comments across a wide range of issues that may emerge.

Coders worked in close teams, with a more senior coder working alongside the more junior members, which allowed open discussion to decide how to code any particular open-ended free-text comment. In this way, the coding management team could quickly identify if further training was required or raise any issues with the project management team.

The Ascribe package also afforded an effective project management tool, with the coding manager reviewing the work of each individual coder, having discussions with them where there was variance between the codes entered and those expected by the coding manager.

To check and ensure consistency of coding, at least 10% of coded responses were validated by the coding supervisor team and the executive team, who checked that the correct codes had been applied and made changes where necessary.

## Updating the code frame

An important feature of the Ascribe system is the ability to extend the code frame “organically” direct from actual verbatim responses throughout the coding period.

The coding teams raised any new codes during the coding process when it was felt that new issues were being registered. In order to ensure that no detail was lost, coders were briefed to raise codes that reflected the exact sentiment of a response, and these were then collapsed into a smaller number of key themes at the analysis stage. During the initial stages of the coding process, meetings were held between the coding team and Ipsos MORI executive team to ensure that a consistent approach was taken to raising new codes and that all extra codes were appropriate and correctly assigned. In particular, the coding frame sought to capture precise nuances of participants’ comments in such a way as to be comprehensive.

A second key benefit of the Ascribe system is that it provides the functionality of combining codes, revising old codes and amending existing ones as appropriate. Thus, the coding frame grew organically throughout the coding process to ensure it captured all of the important “themes”.

## Appendix E: Summary of other comments

A total of 1,152 participants submitted comments within their responses which did not fit within the devolution principle or policy areas which were the subject of this consultation. Despite this, it is important to acknowledge and consider any additional points which participants raised. These include:

- 519 participants asked for follow up information and/or requested a follow up to all or part of their response. Some of these requests were rhetorical, but it will be for the Combined Authority to decide how best to respond;
- 308 participants responded with the verbatim 'nothing to add' in the open text response boxes. Some of these participants had answered the closed questions but then did not proceed to providing a more detailed response;
- 258 participants felt that they were unable to provide a response to the proposal(s) contained within the Scheme. This might have been because they felt it was too early to provide a conclusive opinion or they felt they did not have sufficient information on which to provide an informed opinion. Linked to this, a further 70 participants stated that they did not feel qualified to comment on such proposals;
- 34 participants felt that the deal would proceed regardless of them submitting comments via a consultation.

## Appendix F: Stakeholder list

Stakeholders who responded to the consultation	
Transdev	West and North Yorkshire Chamber, Mid Yorkshire Chamber, the Federation of Small Businesses and Confederation of British Industry (Joint response)
Northern (OLR)	First
City of York Council	Leeds Council (Scrutiny board)
University of Bradford	North Yorkshire County Council
Yorkshire Universities	Environment agency and Natural England (joint response)
University of Leeds	TUC Yorkshire and The Humber
The Office of the Police and Crime Commissioner	TUC Yorkshire and The Humber Creative & Leisure Industries Committee
WY Police	

## Appendix G: Methodology summary of ‘digitally disengaged’ representative survey

The response form and associated documentation was posted out to 2,000 households which are known to be ‘digitally disengaged’. To achieve this, a randomised sample of addresses was selected from the overall number of estimated digitally disengaged households across West Yorkshire. This sample was designed to be deliberately representative of the distribution of these households as shown in the table below, which shows the number of mailshots sent to households in each district area.

		Digitally Disengaged Population (n)	Proportion of W Yorks Population (%)	Mailshot distribution n = 2000
District	Bradford	37,645	15	310
	Calderdale	16,081	7	132
	Kirklees	37,907	16	312
	Leeds	90,691	37	747
	Wakefield	60,641	25	499
<b>West Yorkshire Total</b>		<b>242,965</b>	<b>100</b>	<b>2,000</b>

### Method of identifying digitally disconnected households

The areas of digital disconnectivity were identified using a geodemographic segmentation tool (ACORN). This tool segments postcodes into six categories, 18 groups and 62 types. By analysing significant social factors and population behaviour, it provides precise information and an in-depth understanding of the different types of people. ACORN draws on a wide range of data sources, both commercial and public sector Open Data and administrative data. These include the Land Registry, commercial sources of information on age of residents, ethnicity profiles, benefits data, population density, and data on social housing and other rental property, in addition to the traditional inputs of the Census of Population and large-volume lifestyle surveys.

The table below shows the variables used to identify the digitally disconnected households in West Yorkshire.

Theme	Subject	Variable
Digital: Internet	Internet Access: Frequency	Never used the internet
Digital: Internet	Internet Access: Usage in the last week	Not at all
Digital: Attitudes	Digital Attitudes	‘Computers confuse me, I’ll never get used to them’
Digital: Internet	Regularly Research Online	None (of an extensive list of options) in the last 12 months

From the above themes, a number of ACORN types were identified which most closely correlate with the above themes.

ACORN Type	Description
30	Older people, neat and tidy neighbourhoods
31	Elderly singles in purpose-built accommodation
41	Labouring semi-rural estates
44	Post-war estates, limited means
45	Pensioners in social housing, semis and terraces
46	Elderly people in social rented flats
47	Low income older people in smaller semis
48	Pensioners and singles in social rented flats
58	Singles and young families, some receiving benefits
59	Deprived areas and high-rise flats

### *Matching with the Internet User Classification*

The ESRC Consumer Data Research Centre (CDRC) has developed a Classification of Internet Use – how people living in different parts of the country interact with the internet. The classification uses data from the British Population Survey (BPS), which provides information on the behavioural characteristics of the population regarding various aspects of internet use. These are linked with demographic data from the Census and supplemented with data from online retailers and infrastructure data from Ofcom on download speed. Every neighbourhood in England has been classified into 10 groups, which are shown overleaf.

e-Cultural Creators	High levels of Internet engagement, particularly regarding social networks, communication, streaming and gaming, but relatively low levels of online shopping, besides groceries.
e-Professionals	High levels of Internet engagement, and comprises fairly young populations of urban professionals, typically aged between 25 and 34. They are experienced users and engage with the Internet daily and in a variety of settings.
e-Veterans	Affluent families, usually located within low-density suburbs, with populations of mainly middle-aged and highly qualified professionals. Higher levels of engagement for information seeking, online services and shopping, less for social networks or gaming.
Youthful Urban Fringe	Reside at the edge of city centres and deprived inner city areas, ethnically diverse, young, large student and informal household populations, access via mobile devices. High levels of Internet engagement are average overall, with high levels of social media usage
e-Rational Utilitarians	Comprising mainly rural/semi-rural areas with higher than average retired populations, constrained by poor infrastructure. Users undertake online shopping, the Internet is used as a utility rather than a conduit for entertainment.
e-Mainstream	Exhibit typical Internet user characteristics in heterogeneous neighbourhoods at the periphery of urban areas or in transitional neighbourhoods.
Passive and Uncommitted Users	Limited or no interaction with the Internet. They tend to reside outside city centres and close to the suburbs or semi-rural areas. Higher levels of employment in semi-skilled and blue-collar occupations.
Digital Seniors	Typically White British, retired and relatively affluent. Average use of the Internet, typically using a personal computer at home. Despite being infrequent users, they are adept enough to use the Internet for information seeking, financial services and online shopping.
Settled offline Communities	Elderly, White British, in semi-rural areas. They undertake only limited engagement with the Internet, they may have only rare access or indeed no access to it at all.
e-Withdrawn	Least engaged with the Internet. Deprived neighbourhoods of urban regions. Highest rate of unemployment and social housing among all. Lowest rates of engagement in terms of information seeking and financial services, as well as the lowest rate in terms of online access via a mobile device.

To identify areas that are digitally disengaged, the locations (postcodes) of the selected ACORN types were filtered to only include areas classified as 'e-withdrawn' or 'passive and uncommitted users' in the internet user classification. Address data was obtained via PMSA, for which the Combined Authority has a licence. This was used to identify a random sample of addresses, proportionally distributed as shown above. Targeted surveys were then distributed to these addresses.

## Response rate

	Number received
<b>Bradford</b>	9
<b>Calderdale</b>	4
<b>Kirklees</b>	18
<b>Leeds</b>	42
<b>Wakefield</b>	23

# Appendix H: Ipsos MORI's standards and accreditations

Ipsos MORI's standards and accreditations provide our clients with the peace of mind that they can always depend on us to deliver reliable, sustainable findings. Our focus on quality and continuous improvement means we have embedded a 'right first time' approach throughout our organisation.



## ISO 20252

This is the international market research specific standard that supersedes BS 7911/MRQSA and incorporates IQCS (Interviewer Quality Control Scheme). It covers the five stages of a Market Research project. Ipsos MORI was the first company in the world to gain this accreditation.



## ISO 27001

This is the international standard for information security designed to ensure the selection of adequate and proportionate security controls. Ipsos MORI was the first research company in the UK to be awarded this in August 2008.



## ISO 9001

This is the international general company standard with a focus on continual improvement through quality management systems. In 1994, we became one of the early adopters of the ISO 9001 business standard.



## Market Research Society (MRS) Company Partnership

By being an MRS Company Partner, Ipsos MORI endorses and supports the core MRS brand values of professionalism, research excellence and business effectiveness, and commits to comply with the MRS Code of Conduct throughout the organisation.

## Data Protection Act 2018

Ipsos MORI is required to comply with the Data Protection Act 2018. It covers the processing of personal data and the protection of privacy.



## Appendix I: Full Codeframe

Codebook	Total
<b>Q1 - GOVERNANCE</b>	<b>3066</b>
<b>Q1 - AGREEMENT</b>	<b>1838</b>
1001. Governance & Devolution - agree	491
1002. Governance & Devolution - agree - is in line with other Mayoral Combined Authorities / elsewhere	66
1003. Governance & Devolution - agree - is long overdue / necessary / needed / should happen as soon as possible	203
1004. Governance & Devolution - agree - lack of confidence in central Government / Westminster	25
1005. Governance & Devolution - agree - lack of confidence in WYCA / local authorities / local politicians	22
1006. Governance & Devolution - agree - lack of confidence in WYCA / local authorities / local politicians - City of Bradford Metropolitan District Council	5
3619. Governance & Devolution - agree - lack of confidence in WYCA / local authorities / local politicians - corruption / mismanagement of public funds - Leeds City Council	1
1007. Governance & Devolution - agree - lack of confidence in WYCA / local authorities / local politicians - Council of the Borough of Kirklees	1
3177. Governance & Devolution - agree - lack of confidence in WYCA / local authorities / local politicians - Council of the City of Wakefield	1
1008. Governance & Devolution - agree - lack of confidence in WYCA / local authorities / local politicians - Leeds City Council	7
1009. Governance & Devolution - agree - Mayor	94
1010. Governance & Devolution - agree - Mayor - 4 year term	3
1011. Governance & Devolution - agree - Mayor - Deputy Mayor - will share workload / burden / responsibility	1
1012. Governance & Devolution - agree - Mayor - will have the necessary powers - to act in the best interests of the area / region / West Yorkshire	29
1013. Governance & Devolution - agree - Mayor - will provide accountability / transparency / strict scrutiny / governance	30
1015. Governance & Devolution - agree - Mayor - will provide leadership / focus	58
3193. Governance & Devolution - agree - new British Library - Leeds	11
3497. Governance & Devolution - agree - the Green Infrastructure Standards	1
1016. Governance & Devolution - agree - will be balanced / impartial / fair representation	94
1017. Governance & Devolution - agree - will be balanced / impartial / fair representation - proportional budget allocation - marginalised groups / BAME / LGBTQ+ etc	2
1018. Governance & Devolution - agree - will be considerate to the environment / climate change targets	14

3467. Governance & Devolution - agree - will be considerate to the environment / climate change targets - 2030 zero carbon target	2
2091. Governance & Devolution - agree - will be considerate to the environment / climate change targets - biodiversity / wildlife & habitats	2
3471. Governance & Devolution - agree - will be considerate to the environment / climate change targets - flood risk management	2
1019. Governance & Devolution - agree - will be democratic / puts elected people in key roles	63
1021. Governance & Devolution - agree - will be stronger / stronger together / working together	64
1022. Governance & Devolution - agree - will be well structured / good structure / model	46
1023. Governance & Devolution - agree - will be well structured / good structure / model - free from political ties / private agendas / vested interests	3
1024. Governance & Devolution - agree - will be well structured / good structure / model - inclusion of extra MCA member/s / voting member/s - for York	7
3295. Governance & Devolution - agree - will be well structured / good structure / model - inclusion of extra MCA member/s / voting member/s - Leeds City Region Enterprise Partnership (LEP)	1
3488. Governance & Devolution - agree - will be well structured / good structure / model - political balance / inclusion of opposition representation	2
3173. Governance & Devolution - agree - will be well structured / good structure / model - representative from each council	1
3293. Governance & Devolution - agree - will consult / involve / listen to - local people / local communities	7
3342. Governance & Devolution - agree - will consult / involve / listen to - local universities - NEXUS Innovation centre (University of Leeds)	1
3395. Governance & Devolution - agree - will consult / involve / listen to - stakeholders	2
3535. Governance & Devolution - agree - will create West Yorkshire Innovation Network	1
3368. Governance & Devolution - agree - will fund innovation	4
3363. Governance & Devolution - agree - will fund the arts / culture	3
1025. Governance & Devolution - agree - will increase funding [£1.8bn funding from central Government ] / investments / resources	158
1026. Governance & Devolution - agree - will provide a local plan / strategy - long term planning for the future	22
1027. Governance & Devolution - agree - will provide a voice - for the area / region / West Yorkshire	122
1028. Governance & Devolution - agree - will provide accountability / transparency / strict scrutiny / governance	68
3300. Governance & Devolution - agree - will provide accountability / transparency / strict scrutiny / governance - Overview and Scrutiny Committee	1
1029. Governance & Devolution - agree - will provide advantages / benefits - for local businesses / the economy / generate growth	78
3081. Governance & Devolution - agree - will provide advantages / benefits - for local businesses / the economy / generate growth - attract business / new business / investment to the area	4

3178. Governance & Devolution - agree - will provide advantages / benefits - for local businesses / the economy / generate growth - Leeds	3
1030. Governance & Devolution - agree - will provide advantages / benefits - for local businesses / the economy / generate growth - post Brexit	3
1031. Governance & Devolution - agree - will provide advantages / benefits - for local businesses / the economy / generate growth - post Covid-19 / Coronavirus crisis	17
1032. Governance & Devolution - agree - will provide advantages / benefits - for local people / local communities	42
3011. Governance & Devolution - agree - will provide advantages / benefits - for public health	6
3528. Governance & Devolution - agree - will provide advantages / benefits - for public health - digital health technology	1
1033. Governance & Devolution - agree - will provide advantages / benefits - for the area / region / West Yorkshire	186
1035. Governance & Devolution - agree - will provide advantages / benefits - for the area / region / West Yorkshire - Bradford	3
1036. Governance & Devolution - agree - will provide advantages / benefits - for the area / region / West Yorkshire - Calderdale	1
1037. Governance & Devolution - agree - will provide advantages / benefits - for the area / region / West Yorkshire - Kirklees	4
1038. Governance & Devolution - agree - will provide advantages / benefits - for the area / region / West Yorkshire - Leeds	6
1039. Governance & Devolution - agree - will provide advantages / benefits - for the area / region / West Yorkshire - Wakefield	2
1040. Governance & Devolution - agree - will provide advantages / benefits - improve local infrastructure	8
1042. Governance & Devolution - agree - will provide cohesion / co-ordination / joined up thinking / working	316
3090. Governance & Devolution - agree - will provide cohesion / co-ordination / joined up thinking / working - post Covid-19 / Coronavirus crisis	3
1043. Governance & Devolution - agree - will provide economies of scale / cost effective spending / value for money spent	14
1056. Governance & Devolution - agree - will provide good quality services / maintain service delivery	3
1045. Governance & Devolution - agree - will provide local autonomy - devolve power from central Government / Westminster	331
1046. Governance & Devolution - agree - will provide local autonomy - local control of spending our local budget	178
1047. Governance & Devolution - agree - will provide local autonomy - local knowledge understanding local needs	283
1048. Governance & Devolution - agree - will provide local autonomy - local power / control / decision making	584
1049. Governance & Devolution - agree - will provide local autonomy - responsive to local issues / changes will be dealt with quicker	79
1050. Governance & Devolution - agree - will reduce the North / South divide	45
1051. Governance & Devolution - agree - will reduce unnecessary tiers of Government / duplication / be more efficient / streamlined	34
1052. Governance & Devolution - agree - will work well / works elsewhere / proven track record	124
<b>Q1 - CONDITIONAL AGREEMENT</b>	<b>356</b>
1053. Governance & Devolution - conditional agreement	50
1054. Governance & Devolution - conditional agreement - depends on - the appointment of the Mayor	46

1055. Governance & Devolution - conditional agreement - depends on - the appointment of the Mayor - competency / required expertise to do the job	24
1057. Governance & Devolution - conditional agreement - depends on the structure - provided the 3 extra voting members are elected	5
1058. Governance & Devolution - conditional agreement - depends on the structure - provided the 3 extra voting members are independent / have no political ties / private agendas / vested interests	3
1059. Governance & Devolution - conditional agreement - depends on the structure - provided the 3 extra voting members are not included	1
1060. Governance & Devolution - conditional agreement - depends on the structure - provided the MCA can agree / reach a majority / get things done	10
1061. Governance & Devolution - conditional agreement - depends on the structure - provided there is a reduction in the number of elected members	2
1062. Governance & Devolution - conditional agreement - depends on the structure - provided there is an increase in the number of elected members	4
1370. Governance & Devolution - conditional agreement - depends on the structure - provided there is no Mayor / without a Mayor	9
1063. Governance & Devolution - conditional agreement - depends on the structure - the appointment of the Mayoral Committee	12
1836. Governance & Devolution - conditional agreement - provided broader financial decisions remain at national level / with central Government / Westminster	1
3248. Governance & Devolution - conditional agreement - provided consideration is given - to sustainability	6
3066. Governance & Devolution - conditional agreement - provided consideration is given - to the environment / climate change targets	7
3200. Governance & Devolution - conditional agreement - provided devolution delivers - a local plan / strategy - long term planning for the future	7
1064. Governance & Devolution - conditional agreement - provided devolution delivers - accountability / transparency / strict scrutiny / governance	62
3129. Governance & Devolution - conditional agreement - provided devolution delivers - advantages / benefits - for local businesses / the economy / generates growth	3
3130. Governance & Devolution - conditional agreement - provided devolution delivers - advantages / benefits - for local businesses / the economy / generates growth - attracts business / new business / investment to the area	1
3131. Governance & Devolution - conditional agreement - provided devolution delivers - advantages / benefits - for local businesses / the economy / generates growth - post Brexit	1

1065. Governance & Devolution - conditional agreement - provided devolution delivers - advantages / benefits - for the area / region / West Yorkshire	20
1066. Governance & Devolution - conditional agreement - provided devolution delivers - an accessible / clear complaints / feedback procedure	2
1067. Governance & Devolution - conditional agreement - provided devolution delivers - balanced / impartial / fair representation	38
3630. Governance & Devolution - conditional agreement - provided devolution delivers - balanced / impartial / fair representation - big cities do not dominate - Leeds is not prioritised	2
1014. Governance & Devolution - conditional agreement - provided devolution delivers - balanced / impartial / fair representation - big cities do not dominate - smaller / rural communities / remote areas are not ignored	14
1068. Governance & Devolution - conditional agreement - provided devolution delivers - balanced / impartial / fair representation - proportional budget allocation	12
2910. Governance & Devolution - conditional agreement - provided devolution delivers - cohesion / co-ordination / joined up thinking / working	17
1069. Governance & Devolution - conditional agreement - provided devolution delivers - economies of scale / cost effective spending / value for money spent	18
2972. Governance & Devolution - conditional agreement - provided devolution delivers - elimination of corruption / mismanagement of public funds	8
1070. Governance & Devolution - conditional agreement - provided devolution delivers - increased funding / investments / resources	17
1071. Governance & Devolution - conditional agreement - provided devolution delivers - local control of spending our local budget	4
1072. Governance & Devolution - conditional agreement - provided devolution delivers - reduced unnecessary tiers of Government / duplication / be more efficient / streamlined	22
1073. Governance & Devolution - conditional agreement - provided devolution delivers - reduced waste of money / public funds / unnecessary costs	23
1074. Governance & Devolution - conditional agreement - provided devolution delivers - services / maintains service delivery	3
3626. Governance & Devolution - conditional agreement - provided devolution does not lead to a loss of unique local identity	1
3600. Governance & Devolution - conditional agreement - provided devolution does not lead to an independent Yorkshire	1
1075. Governance & Devolution - conditional agreement - provided devolution does not lead to unnecessary tiers of Government / additional red tape / bureaucracy	25
1076. Governance & Devolution - conditional agreement - provided devolution is democratic / puts elected people in key roles	9
1077. Governance & Devolution - conditional agreement - provided devolution is more responsive to local issues / changes will be dealt with quicker	6

1078. Governance & Devolution - conditional agreement - provided housing & planning are not included in the deal	1
2446. Governance & Devolution - conditional agreement - provided the Mayor - has suitable / professional / experienced team / support	3
3128. Governance & Devolution - conditional agreement - provided the Mayor - is a voice for the area / region / West Yorkshire	2
3297. Governance & Devolution - conditional agreement - provided the Mayor - is elected from within local councils	1
3238. Governance & Devolution - conditional agreement - provided the Mayor - provides accountability / transparency / strict scrutiny / governance	6
3017. Governance & Devolution - conditional agreement - provided the Mayor - works with the MCA / does not override / veto democratic decisions	2
1079. Governance & Devolution - conditional agreement - provided the Mayor / MCA - are local / have local knowledge / understand local needs	9
3449. Governance & Devolution - conditional agreement - provided the Mayor / MCA - consult / involve / listen to - local business / private sector	1
1080. Governance & Devolution - conditional agreement - provided the Mayor / MCA - consult / involve / listen to - local people / local communities	10
1081. Governance & Devolution - conditional agreement - provided the Mayor / MCA - do not have political ties / private agendas / vested interests	19
2985. Governance & Devolution - conditional agreement - provided the Mayor / MCA - has the necessary powers to act in the best interests of the area / region / West Yorkshire	3
3080. Governance & Devolution - conditional agreement - provided the Mayor / MCA - put people before profit	2
<b>Q1 - DISAGREEMENT</b>	<b>1273</b>
1082. Governance & Devolution - disagree	143
2971. Governance & Devolution - disagree - concerns about lack of local knowledge / understanding of local needs	1
3289. Governance & Devolution - disagree - concerns that proposals are too similar to the American system	1
1083. Governance & Devolution - disagree - concerns that proposals lack ambition / do not go far enough	64
3092. Governance & Devolution - disagree - concerns that proposals lack consideration for equality / diversity / inclusion	5
3290. Governance & Devolution - disagree - concerns that proposals lack consideration for equality / diversity / inclusion - disabled / mobility impaired people	1
3037. Governance & Devolution - disagree - concerns that proposals lack consideration for equality / diversity / inclusion - marginalised groups / BAME / LGBTQ+ etc	5
1230. Governance & Devolution - disagree - concerns that proposals lack consideration for public health / social care	5
1084. Governance & Devolution - disagree - concerns that proposals lack consideration for the environment / climate change targets	36

3381. Governance & Devolution - disagree - concerns that proposals lack consideration for the environment / climate change targets - 2030 zero carbon target	2
3631. Governance & Devolution - disagree - concerns that proposals lack consideration for the environment / climate change targets - protection of the countryside / open / green spaces / green belt / trees / woodlands - biodiversity / wildlife & habitats	1
1085. Governance & Devolution - disagree - concerns that proposals lack consideration for the local infrastructure / capacity to cope	3
1086. Governance & Devolution - disagree - control should remain at national level / with central Government / Westminster	29
1087. Governance & Devolution - disagree - devolution has already been voted against by residents / constituents	38
1088. Governance & Devolution - disagree - devolution should not be necessary for local authorities to work together	22
1089. Governance & Devolution - disagree - devolution will be poorly structured / poor structure / model	8
1090. Governance & Devolution - disagree - devolution will create conflicts of interest	3
1091. Governance & Devolution - disagree - devolution will create division / isolation / fragmentation	40
1847. Governance & Devolution - disagree - devolution will deliver job losses / redundancies - local authorities	2
1092. Governance & Devolution - disagree - devolution will deliver too much power to too few people	34
1093. Governance & Devolution - disagree - devolution will lead to a lack of cohesion / joined up thinking / working	18
3086. Governance & Devolution - disagree - devolution will not be democratic - low election turnout	10
1094. Governance & Devolution - disagree - devolution will not be democratic - puts unelected people in key roles / public have no say	97
3187. Governance & Devolution - disagree - devolution will not be democratic - puts unelected people in key roles / public have no say - 3 extra voting members	3
1095. Governance & Devolution - disagree - devolution will not provide accountability / transparency / strict scrutiny / governance	64
3275. Governance & Devolution - disagree - devolution will not provide advantages / benefits - for Leeds	1
1096. Governance & Devolution - disagree - devolution will not provide advantages / benefits - for local people / local communities	20
3137. Governance & Devolution - disagree - devolution will not provide advantages / benefits - for the area / region / West Yorkshire	5
1097. Governance & Devolution - disagree - devolution will not provide increased funding / investments / resources / £1.8bn funding from central Government will not be sufficient	37
1098. Governance & Devolution - disagree - devolution will remove power from local councils / communities	49
1099. Governance & Devolution - disagree - devolution will result in loss of unique local identity	5
3621. Governance & Devolution - disagree - devolution will result in loss of unique local identity - Ferrybridge	1
3593. Governance & Devolution - disagree - devolution will result in loss of unique local identity - Ilkley	1
1100. Governance & Devolution - disagree - devolution will result in spending on vanity projects / white elephants	14
1101. Governance & Devolution - disagree - lack of confidence in central Government / Westminster	39

1102. Governance & Devolution - disagree - lack of confidence in central Government / Westminster - will pass risk / blame on to local areas / Mayor	45
1103. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians	92
1104. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - City of Bradford Metropolitan District Council	2
1105. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - corruption / mismanagement of public funds	65
2973. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - corruption / mismanagement of public funds - Leeds City Council	8
3445. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - local businesses / private sector	1
1106. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - local people / local communities	17
3016. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - local people / local communities - Borough Council of Calderdale	1
1107. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - local people / local communities - Council of the Borough of Kirklees	3
3314. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - trade unions	1
3629. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - failure to hold central Government to account	1
1108. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - Labour / left wing councils	33
1109. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job	29
1110. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - Borough Council of Calderdale	2
1111. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - City of Bradford Metropolitan District Council	10
1112. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - Conservative councils	5



1113. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - Council of the Borough of Kirklees	10
3001. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - Keighly Town Council	2
1114. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - Leeds City Council	18
1115. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - Wakefield Metropolitan District Council	3
1116. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - Leeds City Region Enterprise Partnership (LEP)	2
1117. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - political ties / private agendas / vested interests	92
1118. Governance & Devolution - disagree - lack of confidence in MCA / local authorities / local politicians - Wakefield Metropolitan District Council	1
2976. Governance & Devolution - disagree - lack of consideration for cross border / boundary areas	2
2980. Governance & Devolution - disagree - lack of consistency / will elect members by different electoral systems	3
3009. Governance & Devolution - disagree - lack of local plan / strategy / long term planning for the future	4
1119. Governance & Devolution - disagree - local councils / authorities work well already	7
1120. Governance & Devolution - disagree - local councils / authorities work well already - Borough Council of Calderdale	1
1121. Governance & Devolution - disagree - local councils / authorities work well already - City of Bradford Metropolitan District Council	1
1122. Governance & Devolution - disagree - Mayor - 4 year term	8
1123. Governance & Devolution - disagree - Mayor - concerns about competency / expertise required for the role	35
3146. Governance & Devolution - disagree - Mayor - corruption / mismanagement of public funds	7
1124. Governance & Devolution - disagree - Mayor - Deputy Mayor - is not necessary / needed / required	10
2998. Governance & Devolution - disagree - Mayor - Deputy Mayor - waste of money / public funds / unnecessary costs / money could be better spent elsewhere	1
1125. Governance & Devolution - disagree - Mayor - Deputy Mayor - will lack accountability / transparency / strict scrutiny / governance	1
2996. Governance & Devolution - disagree - Mayor - Deputy Mayor - will not be democratically elected	5
1126. Governance & Devolution - disagree - Mayor - don't want a Mayor	142
1127. Governance & Devolution - disagree - Mayor - has already been voted against by residents / constituents	35

2922. Governance & Devolution - disagree - Mayor - has already been voted against by residents / constituents - no mandate	10
1128. Governance & Devolution - disagree - Mayor - is not necessary / needed / required	85
1130. Governance & Devolution - disagree - Mayor - will have too little power / responsibility / the role is too limited	23
1131. Governance & Devolution - disagree - Mayor - will have too much power / responsibility / the role is too large	118
1132. Governance & Devolution - disagree - Mayor - will lack accountability / transparency / strict scrutiny / governance	31
1133. Governance & Devolution - disagree - Mayor - will lack local knowledge / understanding of local needs	22
1129. Governance & Devolution - disagree - Mayor / Deputy Mayor - will have political ties / private agendas / vested interests	38
3189. Governance & Devolution - disagree - new British Library - Leeds	5
1134. Governance & Devolution - disagree - uncertainty about the advantages / benefits - for local businesses / the economy / generate growth	13
1135. Governance & Devolution - disagree - uncertainty about the advantages / benefits - for the area / region / West Yorkshire	72
1136. Governance & Devolution - disagree - uncertainty about the advantages / benefits - for the taxpayer	13
1137. Governance & Devolution - disagree - uncertainty about the level of funding / future Government funding	55
3533. Governance & Devolution - disagree - uncertainty about the level of funding / future Government funding - for innovation	1
3274. Governance & Devolution - disagree - uncertainty about timescales for decisions / delivery	1
1138. Governance & Devolution - disagree - unfair representation	55
1139. Governance & Devolution - disagree - unfair representation - big cities will dominate	20
1140. Governance & Devolution - disagree - unfair representation - big cities will dominate - Bradford will be prioritised / other areas ignored	12
1141. Governance & Devolution - disagree - unfair representation - big cities will dominate - Leeds will be prioritised / other areas ignored	85
3138. Governance & Devolution - disagree - unfair representation - big cities will dominate - vulnerable / poor / deprived areas will be neglected	4
1142. Governance & Devolution - disagree - unfair representation - big cities will dominate - Wakefield will be prioritised / other areas ignored	2
1143. Governance & Devolution - disagree - unfair representation - local decisions affecting me / my city / my council will be made elsewhere / by members from outside West Yorkshire	30
3239. Governance & Devolution - disagree - unfair representation - should not only / overly represent - marginalised groups / BAME / LGBTQ+ etc	1
3241. Governance & Devolution - disagree - unfair representation - should not only / overly represent - the vulnerable / poor / deprived	1

1144. Governance & Devolution - disagree - unfair representation - the inclusion of extra MCA member/s / voting member/s - for Leeds	5
1145. Governance & Devolution - disagree - unfair representation - the inclusion of extra MCA member/s / voting member/s - for York	26
1146. Governance & Devolution - disagree - unfair representation - the inclusion of extra MCA member/s / voting member/s - will favour larger political parties	12
1147. Governance & Devolution - disagree - unfair representation - the inclusion of only 2 non voting members	4
1148. Governance & Devolution - disagree - unfair representation - too large an area / "one size fits all" will not work for such diverse needs	51
1149. Governance & Devolution - disagree - unfair representation - unfair / disproportionate budget allocation	21
3152. Governance & Devolution - disagree - unfair representation - unfair / disproportionate budget allocation - favours Transport	1
3153. Governance & Devolution - disagree - unfair representation - unfair / disproportionate budget allocation - will not adequately fund housing	1
3154. Governance & Devolution - disagree - unfair representation - unfair / disproportionate budget allocation - will not adequately fund regeneration	1
3156. Governance & Devolution - disagree - unfair representation - unfair / disproportionate budget allocation - will not adequately fund sport	2
3155. Governance & Devolution - disagree - unfair representation - unfair / disproportionate budget allocation - will not adequately fund the arts / culture	2
1150. Governance & Devolution - disagree - unfair representation - will not fairly represent - marginalised groups / BAME / LGBTQ+ etc	2
1151. Governance & Devolution - disagree - unfair representation - will not fairly represent all political parties	6
1152. Governance & Devolution - disagree - unfair representation - will not fairly represent Bingley	1
1153. Governance & Devolution - disagree - unfair representation - will not fairly represent Bradford	10
1154. Governance & Devolution - disagree - unfair representation - will not fairly represent Brighouse	1
1155. Governance & Devolution - disagree - unfair representation - will not fairly represent Calderdale	8
3164. Governance & Devolution - disagree - unfair representation - will not fairly represent Dewsbury	3
3132. Governance & Devolution - disagree - unfair representation - will not fairly represent Featherstone	1
3162. Governance & Devolution - disagree - unfair representation - will not fairly represent Gipton	1
1156. Governance & Devolution - disagree - unfair representation - will not fairly represent Halifax	2
1157. Governance & Devolution - disagree - unfair representation - will not fairly represent Huddersfield	2
3614. Governance & Devolution - disagree - unfair representation - will not fairly represent Ilkley	2

1158. Governance & Devolution - disagree - unfair representation - will not fairly represent Keighley	6
1159. Governance & Devolution - disagree - unfair representation - will not fairly represent Kirklees	7
1160. Governance & Devolution - disagree - unfair representation - will not fairly represent Knottingley	3
1161. Governance & Devolution - disagree - unfair representation - will not fairly represent Leeds - will hold Leeds back	4
1162. Governance & Devolution - disagree - unfair representation - will not fairly represent smaller / rural communities / remote areas will be ignored	38
3202. Governance & Devolution - disagree - unfair representation - will not fairly represent Spen Valley	1
1163. Governance & Devolution - disagree - unfair representation - will not fairly represent Wakefield	11
1164. Governance & Devolution - disagree - unfair representation - will not fairly represent Wharfedale	1
3286. Governance & Devolution - disagree - unfair representation - will not fairly represent Worth Valley	1
1165. Governance & Devolution - disagree - unfair representation - will not fairly represent York / York City Council being a non-voting member	7
3140. Governance & Devolution - disagree - unfair representation - will not fairly represent young people	1
1166. Governance & Devolution - disagree - unnecessary / not needed / not required	95
1167. Governance & Devolution - disagree - unnecessary / not needed / not required - 3 extra voting members	3
1168. Governance & Devolution - disagree - unnecessary tiers of Government / additional red tape / bureaucracy	350
1169. Governance & Devolution - disagree - waste of money / public funds / unnecessary costs / money could be better spent elsewhere	314
1170. Governance & Devolution - disagree - waste of money / public funds / unnecessary costs / money could be better spent elsewhere - post Covid-19 / Coronavirus crisis	17
1171. Governance & Devolution - disagree - waste of time / will not work / is flawed / has failed elsewhere / bad track record	134
2912. Governance & Devolution - disagree - will not reduce the North / South divide	5
<b>Q1 - SUGGESTIONS</b>	<b>1006</b>
2964. Governance & Devolution - suggestion - devolution should - be delayed	4
1172. Governance & Devolution - suggestion - devolution should - be delayed due to the uncertainties created by Brexit	3
1173. Governance & Devolution - suggestion - devolution should - be delayed due to the uncertainties created by Covid-19 / Coronavirus crisis	14
1034. Governance & Devolution - suggestion - devolution should - be explained with greater clarity / raising public awareness	20
1174. Governance & Devolution - suggestion - devolution should - be subject to a referendum / put to a peoples vote	21
3208. Governance & Devolution - suggestion - devolution should - consider civil rights / justice / fair treatment - marginalised groups / BAME / LGBTQ+ etc	3
1268. Governance & Devolution - suggestion - devolution should - develop a Circular Economy	1

1176. Governance & Devolution - suggestion - devolution should - devolve power similar to the Scottish / Welsh Assemblies	35
3215. Governance & Devolution - suggestion - devolution should - extend to include all local government services	1
1177. Governance & Devolution - suggestion - devolution should - extend to other local issues	7
3091. Governance & Devolution - suggestion - devolution should - extend to other local issues - community work / projects / recognition of community work	4
1179. Governance & Devolution - suggestion - devolution should - extend to other local issues - education	15
1180. Governance & Devolution - suggestion - devolution should - extend to other local issues - Emergency Services / Fire / Rescue / Ambulance Services	2
1181. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets	70
3429. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets - 2030 zero carbon target	4
3468. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets - DEFRA's 25 Year Environment Plan	1
3472. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets - drought	1
3460. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets - environmental innovations	2
3444. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets - flood risk management	1
3538. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets - hydrogen power	1
3431. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets - inclusive of monitored targets	2
3094. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets - Leeds	1
3442. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets - natural capital investment	1
3475. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets - reduce noise pollution	2
3211. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets - reduce pollution / emissions / improve air quality	3

3474. Governance & Devolution - suggestion - devolution should - extend to other local issues - environment / climate change targets - rivers / canals / waterways	3
3082. Governance & Devolution - suggestion - devolution should - extend to other local issues - equality / diversity / inclusion	27
3127. Governance & Devolution - suggestion - devolution should - extend to other local issues - infrastructure	3
2865. Governance & Devolution - suggestion - devolution should - extend to other local issues - Magistrates Courts	1
3282. Governance & Devolution - suggestion - devolution should - extend to other local issues - post Covid-19 / Coronavirus crisis	2
3076. Governance & Devolution - suggestion - devolution should - extend to other local issues - protection of the countryside / open / green spaces / green belt / trees / woodlands	4
3430. Governance & Devolution - suggestion - devolution should - extend to other local issues - protection of the countryside / open / green spaces / green belt / trees / woodlands - biodiversity / wildlife & habitats	8
1182. Governance & Devolution - suggestion - devolution should - extend to other local issues - public health / social care	59
3539. Governance & Devolution - suggestion - devolution should - extend to other local issues - public health / social care - research	1
1845. Governance & Devolution - suggestion - devolution should - extend to other local issues - rural issues	1
1844. Governance & Devolution - suggestion - devolution should - extend to other local issues - spending	1
3636. Governance & Devolution - suggestion - devolution should - extend to other local issues - sports and leisure provision	1
3194. Governance & Devolution - suggestion - devolution should - extend to other local issues - support for local military / military families	1
1842. Governance & Devolution - suggestion - devolution should - extend to other local issues - taxation	4
1178. Governance & Devolution - suggestion - devolution should - extend to other local issues - the arts / cultural projects	27
3115. Governance & Devolution - suggestion - devolution should - extend to other local issues - tourism	2
2986. Governance & Devolution - suggestion - devolution should - extend to other local issues - waste management / refuse collection / recycling	10
2864. Governance & Devolution - suggestion - devolution should - extend to other local issues - water supply & sewerage	2
3448. Governance & Devolution - suggestion - devolution should - extend to other local issues - water supply & sewerage - consideration for cross border / boundary areas	1
3075. Governance & Devolution - suggestion - devolution should - help people get jobs / reduce unemployment	9
3196. Governance & Devolution - suggestion - devolution should - improve / restore image / reputation / public faith in local councillors	1
1183. Governance & Devolution - suggestion - devolution should - include all local authority areas	4
1184. Governance & Devolution - suggestion - devolution should - include all of Yorkshire / be Yorkshire wide / "One Yorkshire"	172
1185. Governance & Devolution - suggestion - devolution should - include Barnoldswick	2
3603. Governance & Devolution - suggestion - devolution should - include Cleveland	2

1186. Governance & Devolution - suggestion - devolution should - include Craven	1
2994. Governance & Devolution - suggestion - devolution should - include Earby	1
1839. Governance & Devolution - suggestion - devolution should - include East Yorkshire	1
2995. Governance & Devolution - suggestion - devolution should - include Greenfield	1
2991. Governance & Devolution - suggestion - devolution should - include Guisborough	1
1187. Governance & Devolution - suggestion - devolution should - include Harrogate	12
1188. Governance & Devolution - suggestion - devolution should - include Hull	1
3604. Governance & Devolution - suggestion - devolution should - include Humberside	2
3254. Governance & Devolution - suggestion - devolution should - include Knaresborough	1
3382. Governance & Devolution - suggestion - devolution should - include Leeds City Region	1
3602. Governance & Devolution - suggestion - devolution should - include Manchester	2
2993. Governance & Devolution - suggestion - devolution should - include Middlesbrough	2
1189. Governance & Devolution - suggestion - devolution should - include North Yorkshire	4
1190. Governance & Devolution - suggestion - devolution should - include Otley	1
3255. Governance & Devolution - suggestion - devolution should - include Ripon	2
1191. Governance & Devolution - suggestion - devolution should - include Saddleworth	1
1192. Governance & Devolution - suggestion - devolution should - include Sedbergh	2
1193. Governance & Devolution - suggestion - devolution should - include Selby	8
1194. Governance & Devolution - suggestion - devolution should - include Sheffield	1
1195. Governance & Devolution - suggestion - devolution should - include Skipton	2
1196. Governance & Devolution - suggestion - devolution should - include South Yorkshire	6
1197. Governance & Devolution - suggestion - devolution should - include Teesside	1
3436. Governance & Devolution - suggestion - devolution should - include the Dales	1
1198. Governance & Devolution - suggestion - devolution should - include the Dee	1
3438. Governance & Devolution - suggestion - devolution should - include the East Coast	1
1199. Governance & Devolution - suggestion - devolution should - include the Humber	6
3437. Governance & Devolution - suggestion - devolution should - include the Moors	1
3175. Governance & Devolution - suggestion - devolution should - include the old West Riding	2
1200. Governance & Devolution - suggestion - devolution should - include Todmorden	1
1201. Governance & Devolution - suggestion - devolution should - include Wetherby	1
1202. Governance & Devolution - suggestion - devolution should - include York	6
1203. Governance & Devolution - suggestion - devolution should - include Yorks City Council	5

2992. Governance & Devolution - suggestion - devolution should - prioritise developing green industries	2
1204. Governance & Devolution - suggestion - devolution should - prioritise environment / climate change targets	28
1205. Governance & Devolution - suggestion - devolution should - prioritise Housing & Planning	1
3172. Governance & Devolution - suggestion - devolution should - prioritise local charitable / voluntary / not for profit organisations	2
1206. Governance & Devolution - suggestion - devolution should - prioritise local needs / local people	13
3623. Governance & Devolution - suggestion - devolution should - prioritise Police & Crime	1
2981. Governance & Devolution - suggestion - devolution should - prioritise public health	3
3222. Governance & Devolution - suggestion - devolution should - prioritise support for vulnerable / poor / deprived areas	4
3598. Governance & Devolution - suggestion - devolution should - prioritise the arts / cultural projects	1
1207. Governance & Devolution - suggestion - devolution should - prioritise Transport	6
3083. Governance & Devolution - suggestion - devolution should - provide a local plan / strategy - aligned with / integrated into the national plan / strategy	4
1208. Governance & Devolution - suggestion - devolution should - provide a local plan / strategy - long term planning for the future	13
2916. Governance & Devolution - suggestion - devolution should - provide advantages / benefits - for local businesses / the economy / generate growth	23
3180. Governance & Devolution - suggestion - devolution should - provide advantages / benefits - for local businesses / the economy / generate growth - in Leeds	2
3637. Governance & Devolution - suggestion - devolution should - provide advantages / benefits - for local businesses / the economy / generate growth - post Brexit	1
3285. Governance & Devolution - suggestion - devolution should - provide advantages / benefits - for local businesses / the economy / generate growth - post Covid-19 / Coronavirus crisis	5
2969. Governance & Devolution - suggestion - devolution should - provide advantages / benefits - for local people / local communities	22
2907. Governance & Devolution - suggestion - devolution should - provide advantages / benefits - for the area / region / West Yorkshire	20
1209. Governance & Devolution - suggestion - devolution should - provide advantages / benefits - for the area / region / West Yorkshire - Armley	1
1210. Governance & Devolution - suggestion - devolution should - provide advantages / benefits - for the area / region / West Yorkshire - Bradford	7
2442. Governance & Devolution - suggestion - devolution should - provide advantages / benefits - for the area / region / West Yorkshire - Claderdale	1



3015. Governance & Devolution - suggestion - devolution should - provide advantages / benefits - for the area / region / West Yorkshire - Harrogate	1
1211. Governance & Devolution - suggestion - devolution should - provide advantages / benefits - for the area / region / West Yorkshire - smaller / rural communities / remote areas	4
3599. Governance & Devolution - suggestion - devolution should - provide advantages / benefits - for the arts / cultural projects - post Covid-19 / Coronavirus crisis	2
3018. Governance & Devolution - suggestion - devolution should - provide an accessible / clear complaints / feedback procedure	2
1175. Governance & Devolution - suggestion - devolution should - provide an end to privatisation - a return to public control / regulated services	3
1212. Governance & Devolution - suggestion - devolution should - provide balanced / impartial / fair representation - proportional budget allocation	12
1213. Governance & Devolution - suggestion - devolution should - provide cohesion / co-ordination / joined up thinking / working	31
1214. Governance & Devolution - suggestion - devolution should - provide cohesion / co-ordination / joined up thinking / working - financial departments	1
1282. Governance & Devolution - suggestion - devolution should - provide community cohesion	4
1215. Governance & Devolution - suggestion - devolution should - provide economies of scale / cost effective spending / value for money spent	17
2984. Governance & Devolution - suggestion - devolution should - provide good quality services / maintain service delivery	2
3170. Governance & Devolution - suggestion - devolution should - provide good quality services / maintain service delivery - digital services	1
1216. Governance & Devolution - suggestion - devolution should - provide increased funding / investments / resources	22
3158. Governance & Devolution - suggestion - devolution should - provide increased funding / investments / resources - for Batley	1
1217. Governance & Devolution - suggestion - devolution should - provide increased funding / investments / resources - for Bradford	3
3163. Governance & Devolution - suggestion - devolution should - provide increased funding / investments / resources - for Calderdale	1
3159. Governance & Devolution - suggestion - devolution should - provide increased funding / investments / resources - for Dewsbury	1
3447. Governance & Devolution - suggestion - devolution should - provide increased funding / investments / resources - for flood risk management schemes	1
2506. Governance & Devolution - suggestion - devolution should - provide increased funding / investments / resources - for Kirklees	1
3133. Governance & Devolution - suggestion - devolution should - provide increased funding / investments / resources - for local businesses / the economy	2

3231. Governance & Devolution - suggestion - devolution should - provide increased funding / investments / resources - for local charitable / voluntary / not for profit organisations	1
1219. Governance & Devolution - suggestion - devolution should - provide local autonomy - local control of spending our local budget	5
1218. Governance & Devolution - suggestion - devolution should - provide local autonomy - local knowledge understanding local needs	12
3125. Governance & Devolution - suggestion - devolution should - provide local autonomy - local power / control / decision making	4
3074. Governance & Devolution - suggestion - devolution should - provide local autonomy - responsive to local issues / changes will be dealt with quicker	2
1220. Governance & Devolution - suggestion - devolution should - provide support for children / schools	3
3617. Governance & Devolution - suggestion - devolution should - provide support for community centres / community work / services	2
1221. Governance & Devolution - suggestion - devolution should - provide support for disabled / mobility impaired people	4
2915. Governance & Devolution - suggestion - devolution should - provide support for local businesses / private sector	4
1222. Governance & Devolution - suggestion - devolution should - provide support for Police & Crime	3
2997. Governance & Devolution - suggestion - devolution should - provide support for SMEs / independents / start-ups	2
1223. Governance & Devolution - suggestion - devolution should - provide support for vulnerable / poor / deprived people	16
1224. Governance & Devolution - suggestion - devolution should - provide support for vulnerable / poor / deprived people - in Keighley	2
3615. Governance & Devolution - suggestion - devolution should - provide support for youth work services	1
2977. Governance & Devolution - suggestion - devolution should - put people before profit	9
2407. Governance & Devolution - suggestion - devolution should - reduce unnecessary tiers of Government / duplication / be more efficient / streamlined	24
1225. Governance & Devolution - suggestion - devolution should - remove / replace local authorities	3
1226. Governance & Devolution - suggestion - devolution should - remove / replace metropolitan councils	3
1227. Governance & Devolution - suggestion - devolution should not - lead to a waste of money / public funds / unnecessary costs	19
1228. Governance & Devolution - suggestion - devolution should not - lead to further devolution / a Yorkshire wide devolution	1
2978. Governance & Devolution - suggestion - devolution should not - prioritise local businesses / the economy / economic growth	3
1229. Governance & Devolution - suggestion - devolution should not - prioritise Police & Crime	1
1231. Governance & Devolution - suggestion - Mayor - candidates should be diverse - include women	3
1233. Governance & Devolution - suggestion - Mayor - candidates should be nominated from each local authority every year	1
3089. Governance & Devolution - suggestion - Mayor - candidates should be subject to background checks / vetting	3

1234. Governance & Devolution - suggestion - Mayor - candidates should have the competency / required expertise to do the job	17
3622. Governance & Devolution - suggestion - Mayor - candidates should not need a large deposit	1
1235. Governance & Devolution - suggestion - Mayor - Deputy Mayor - should be democratic / elected	7
3592. Governance & Devolution - suggestion - Mayor - Deputy Mayor - should have more power / not be limited to policing	1
3207. Governance & Devolution - suggestion - Mayor - Deputy Mayor - should provide accountability / transparency / strict scrutiny / governance	3
1236. Governance & Devolution - suggestion - Mayor - elections should be held after the first year	2
1237. Governance & Devolution - suggestion - Mayor - elections should be held every 2 years	2
1238. Governance & Devolution - suggestion - Mayor - elections should be held every 3 years	4
1239. Governance & Devolution - suggestion - Mayor - elections should be held every 5 years	1
3384. Governance & Devolution - suggestion - Mayor - for Bradford	1
1241. Governance & Devolution - suggestion - Mayor - for each town / city / council of West Yorkshire	6
1242. Governance & Devolution - suggestion - Mayor - for Leeds	5
1243. Governance & Devolution - suggestion - Mayor - for Wakefield	3
1244. Governance & Devolution - suggestion - Mayor - should be a figurehead role only / without any real powers	3
1245. Governance & Devolution - suggestion - Mayor - should be called the Mayor of West Yorkshire	1
1246. Governance & Devolution - suggestion - Mayor - should have input / control of - Emergency Services / Fire / Rescue / Ambulance Services	3
1247. Governance & Devolution - suggestion - Mayor - should have input / control of - Environmental Protection and Sustainability strategy	7
1890. Governance & Devolution - suggestion - Mayor - should have local knowledge / understanding of local needs	7
3019. Governance & Devolution - suggestion - Mayor - should have the necessary powers - to act in the best interests of the area / region / West Yorkshire	4
3606. Governance & Devolution - suggestion - Mayor - should hold central Government to account	1
2983. Governance & Devolution - suggestion - Mayor - should not be called the Mayor / title is inappropriate	2
1248. Governance & Devolution - suggestion - Mayor - should not be elected / use Parliamentary / Council style system	3
1249. Governance & Devolution - suggestion - Mayor - should provide accountability / transparency / strict scrutiny / governance	43
2094. Governance & Devolution - suggestion - Mayor - should provide leadership / focus	7
1232. Governance & Devolution - suggestion - Mayor / MCA - should be independent / no political ties / private agendas / vested interests	57
2975. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - academics / experts / technocrats	6
3609. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - disabled people / groups	1

2871. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local authorities / local / parish councils	15
1261. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local business / private sector	14
1044. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local chamber of commerce	1
1262. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local charitable / voluntary / not for profit organisations	13
1263. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local people / local communities	81
3003. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local people / local communities - before / prior to election being held	3
1250. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local people / local communities - Ferrybridge	3
3397. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local people / local communities - in Ilkley	1
1251. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local people / local communities - Knottingley	1
3134. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local people / local communities - Leeds	1
3199. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local people / local communities - smaller / rural communities / remote areas	1
1264. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local people / local communities - young people	3
2909. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - local universities	5
3280. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - marginalised groups / BAME / LGBTQ+ etc	1
1265. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - neighbouring authorities / Mayors / devolved areas / employ best practices	29
3278. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - the Overview and Scrutiny Committee	1
1266. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - trade unions	6
3360. Governance & Devolution - suggestion - Mayor / MCA - should consult / involve / listen to - trade unions - The TUC	2
3316. Governance & Devolution - suggestion - the new MCA - name - 3 additional members should be named Second Class Members	1
3317. Governance & Devolution - suggestion - the new MCA - name - 5 council leaders should be named Premier Class Members	1

1270. Governance & Devolution - suggestion - the new MCA - name - should be named Greater Leeds	3
3157. Governance & Devolution - suggestion - the new MCA - name - should be named Leeds City Region	1
2873. Governance & Devolution - suggestion - the new MCA - name - should be named West Riding	2
1271. Governance & Devolution - suggestion - the new MCA - name - should be named West Yorkshire Authority	4
1860. Governance & Devolution - suggestion - the new MCA - name - should not be named Greater Leeds	1
3179. Governance & Devolution - suggestion - the new MCA - name - should not be named Leeds City Region	3
1255. Governance & Devolution - suggestion - the new MCA - should be balanced / impartial / fair representation	24
3245. Governance & Devolution - suggestion - the new MCA - should be based in Dewsbury	1
1256. Governance & Devolution - suggestion - the new MCA - should be based in Leeds	7
1257. Governance & Devolution - suggestion - the new MCA - should be based in Wakefield	4
1258. Governance & Devolution - suggestion - the new MCA - should be democratic / members should be elected	76
1259. Governance & Devolution - suggestion - the new MCA - should be democratic / members should be elected - 3 additional voting members	4
3283. Governance & Devolution - suggestion - the new MCA - should be diverse	10
3306. Governance & Devolution - suggestion - the new MCA - should be diverse - include marginalised groups / BAME / LGBTQ+ etc	12
1260. Governance & Devolution - suggestion - the new MCA - should be diverse - include women	7
3284. Governance & Devolution - suggestion - the new MCA - should be local / have local knowledge / understanding of local needs	2
1272. Governance & Devolution - suggestion - the new MCA - should be structured differently	5
1274. Governance & Devolution - suggestion - the new MCA - should be structured differently - devolve power to / keep power / funding with local council / local authorities	33
1273. Governance & Devolution - suggestion - the new MCA - should be structured differently - devolve power to a federal system	1
3219. Governance & Devolution - suggestion - the new MCA - should be structured differently - devolve power to experts in each field	2
3246. Governance & Devolution - suggestion - the new MCA - should be structured differently - devolve power to local communities	3
1275. Governance & Devolution - suggestion - the new MCA - should be structured differently - devolve power upwards	3
3635. Governance & Devolution - suggestion - the new MCA - should be structured differently - devolve some power to / keep some power / funding with local council / local authorities	1
3160. Governance & Devolution - suggestion - the new MCA - should be structured differently - groups should determine their own member / allocation of members should not be dictated	2
1276. Governance & Devolution - suggestion - the new MCA - should be structured differently - reinstate the old / historical Ridings	5
1277. Governance & Devolution - suggestion - the new MCA - should be structured differently - reinstate West Yorkshire County Council	1

3077. Governance & Devolution - suggestion - the new MCA - should be structured differently - restore the role of county councils	2
2911. Governance & Devolution - suggestion - the new MCA - should be structured differently - should be based on / similar to London / London Assembly / Citizens Assembly	16
3625. Governance & Devolution - suggestion - the new MCA - should be structured differently - should be based on / similar to Manchester	1
3073. Governance & Devolution - suggestion - the new MCA - should be structured differently - should be based on / similar to North East LEP	1
1278. Governance & Devolution - suggestion - the new MCA - should be structured differently - with 10 voting members / 2 from each council	2
3150. Governance & Devolution - suggestion - the new MCA - should be structured differently - with 10 voting members / 4 balancing members	2
1279. Governance & Devolution - suggestion - the new MCA - should be structured differently - with 5 voting members / 1 from each council	2
1280. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a 4th additional member	1
1281. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a cabinet system	4
3605. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a Climate Emergency Commissioner / Deputy	1
3253. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a council elected through STV	1
3421. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a non-voting member representing environmental partners	2
1283. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a non-voting member representing Leeds Climate Commission	1
1284. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a non-voting member representing the local charitable / voluntary / not for profit sector	2
1285. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a non-voting member representing the public transport providers	1
3318. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a non-voting member representing the social economy	2
1286. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a senior local health representative	1
1287. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a single regional council	1
3380. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a Social Partnership model	1

3078. Governance & Devolution - suggestion - the new MCA - should be structured differently - with a Yorkshire Assembly	3
3087. Governance & Devolution - suggestion - the new MCA - should be structured differently - with additional members from local business	3
3088. Governance & Devolution - suggestion - the new MCA - should be structured differently - with additional members from local cultural organisations	1
1288. Governance & Devolution - suggestion - the new MCA - should be structured differently - with an elected member from Leeds City Region Enterprise Partnership (LEP)	1
1289. Governance & Devolution - suggestion - the new MCA - should be structured differently - with an elected parliament	4
1290. Governance & Devolution - suggestion - the new MCA - should be structured differently - with an increase in the number of elected members	4
1291. Governance & Devolution - suggestion - the new MCA - should be structured differently - with equal voting rights of all MCA members	8
1292. Governance & Devolution - suggestion - the new MCA - should be structured differently - with independence from local councils	8
1293. Governance & Devolution - suggestion - the new MCA - should be structured differently - with Kirklees split - Batley / Dewsbury / Huddersfield	2
1294. Governance & Devolution - suggestion - the new MCA - should be structured differently - with members from East Yorkshire	1
1295. Governance & Devolution - suggestion - the new MCA - should be structured differently - with members from North Yorkshire	1
3489. Governance & Devolution - suggestion - the new MCA - should be structured differently - with opposition representation for decision making	1
1296. Governance & Devolution - suggestion - the new MCA - should be structured differently - with proportional representation	31
1297. Governance & Devolution - suggestion - the new MCA - should be structured differently - with representation of all political parties	12
3151. Governance & Devolution - suggestion - the new MCA - should be structured differently - with representation of business leaders	3
3242. Governance & Devolution - suggestion - the new MCA - should be structured differently - with representation of local authorities / local / parish councils	2
1298. Governance & Devolution - suggestion - the new MCA - should be structured differently - with representation of smaller / rural communities / remote areas	3
3424. Governance & Devolution - suggestion - the new MCA - should be structured differently - with representation of specialist industries	1

1299. Governance & Devolution - suggestion - the new MCA - should be structured differently - with representation of the LGA Political Groups / LGA Independent Group	5
1300. Governance & Devolution - suggestion - the new MCA - should be structured differently - with representation of the people it serves	10
3298. Governance & Devolution - suggestion - the new MCA - should be structured differently - with representation of Trade Unions	2
1301. Governance & Devolution - suggestion - the new MCA - should be structured differently - with representation of young people / under 18s	1
1302. Governance & Devolution - suggestion - the new MCA - should be structured differently - without a Mayor	7
1303. Governance & Devolution - suggestion - the new MCA - should be structured differently - without a Mayor - devolve power to elected Councillors instead	3
1304. Governance & Devolution - suggestion - the new MCA - should be structured differently - without a Mayor - devolve power to MCA instead	2
1305. Governance & Devolution - suggestion - the new MCA - should be structured differently - without a Mayor - devolve power to Parish Councils instead	4
1306. Governance & Devolution - suggestion - the new MCA - should be structured differently - without a Mayor - with a Chair instead	2
1307. Governance & Devolution - suggestion - the new MCA - should be structured differently - without a Mayor - with a first minister of Yorkshire instead	1
1308. Governance & Devolution - suggestion - the new MCA - should be structured differently - without Bradford	1
1309. Governance & Devolution - suggestion - the new MCA - should be structured differently - without Leeds / Leeds should be stand alone / separate	2
1310. Governance & Devolution - suggestion - the new MCA - should be structured differently - without Leeds City Region Enterprise Partnership (LEP)	8
1311. Governance & Devolution - suggestion - the new MCA - should be structured differently - without the individual local councils	4
1312. Governance & Devolution - suggestion - the new MCA - should be structured differently - without York	29
1252. Governance & Devolution - suggestion - the new MCA - should have the competency / required expertise to do the job	8
3010. Governance & Devolution - suggestion - the new MCA - should hold central Government to account	3
3161. Governance & Devolution - suggestion - the new MCA - should hold meetings for all members for any key decision making	2
1267. Governance & Devolution - suggestion - the new MCA - should not be based in Leeds	3
1253. Governance & Devolution - suggestion - the new MCA - should provide accountability / transparency / strict scrutiny / governance	63



2445. Governance & Devolution - suggestion - the new MCA - should provide accountability / transparency / strict scrutiny / governance - Audit and Scrutiny System / Scrutiny Councillors	10
1838. Governance & Devolution - suggestion - the new MCA - should provide accountability / transparency / strict scrutiny / governance - be subject to trial period / independent review	16
1254. Governance & Devolution - suggestion - the new MCA - should provide accountability / transparency / strict scrutiny / governance - production of Values document	1
1269. Governance & Devolution - suggestion - the new MCA - should represent local people / include members of the public	7
3203. Governance & Devolution - suggestion - the new MCA - staff should be hired by independent recruitment agency	1
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1314. Governance & Devolution - conditional agreement - other	6
1315. Governance & Devolution - disagree - other	31
1316. Governance & Devolution - suggestion - other	96
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1319. Transport - support - is long overdue / necessary / needed / should happen as soon as possible	439
1320. Transport - support - lack of competency / required expertise to do the job - Leeds City Council	10
3628. Transport - support - lack of confidence in central Government / Westminster	1
1321. Transport - support - Mayor - will have the necessary powers - to act in the best interests of the area / region / West Yorkshire	14
1322. Transport - support - Mayor - will provide accountability / transparency / strict scrutiny / governance	6
1323. Transport - support - Mayor - will provide leadership / focus	10
1324. Transport - support - Mayor - will provide local knowledge / understanding of local needs	9
1325. Transport - support - Mayor - will provide the Local Transport Plan and related transport strategies	43
1326. Transport - support - Mayor - will share workload / burden / responsibility - with local transport authorities	1
3212. Transport - support - Mayor - will work with the MCA / not override / veto democratic decisions	2
2881. Transport - support - Spatial Development Strategy - will help deliver transport objectives	2
1327. Transport - support - will be balanced / impartial / fair representation	8
1328. Transport - support - will be balanced / impartial / fair representation - proportional budget allocation	1
1329. Transport - support - will be considerate to disabled / mobility impaired people	3

1330. Transport - support - will be considerate to the environment / climate change targets	90
3450. Transport - support - will be considerate to the environment / climate change targets - 2030 zero carbon target	2
1331. Transport - support - will be democratic / puts elected people in key roles	5
1332. Transport - support - will be stronger / stronger together / working together	19
3433. Transport - support - will consult / involve / listen to - local people / local communities	1
1333. Transport - support - will encourage public transport use / reduce dependency on cars / roads / fossil fuels	48
1453. Transport - support - will help people get jobs / reduce unemployment	4
1334. Transport - support - will improve cycling / cycle path network / infrastructure	22
1335. Transport - support - will improve electric vehicle charging infrastructure	18
1336. Transport - support - will improve pedestrian access / pavements / walking / footpath network	7
1337. Transport - support - will improve public transport	249
1338. Transport - support - will improve public transport - bus services	41
1340. Transport - support - will improve public transport - bus services - in Bradford	1
1341. Transport - support - will improve public transport - bus services - in Leeds	13
1339. Transport - support - will improve public transport - bus services - more reliable service	3
1342. Transport - support - will improve public transport - bus services - remove incumbent / profit motivated service providers	19
1343. Transport - support - will improve public transport - bus services - working in partnership with incumbent service providers	1
1344. Transport - support - will improve public transport - capacity / overcrowding	4
1345. Transport - support - will improve public transport - cleaner / more efficient / modern	12
3039. Transport - support - will improve public transport - cost neutral services	1
2927. Transport - support - will improve public transport - for access to recreation / leisure facilities / entertainment	3
1346. Transport - support - will improve public transport - for commuters / getting people to work	18
1347. Transport - support - will improve public transport - for elderly people / senior citizens	2
3331. Transport - support - will improve public transport - for local people / local communities / passengers	3
1348. Transport - support - will improve public transport - for students / improved access to education facilities	1
3321. Transport - support - will improve public transport - for vulnerable / poor / deprived people	2
3148. Transport - support - will improve public transport - for young people	1
1350. Transport - support - will improve public transport - in Bradford	3
1351. Transport - support - will improve public transport - in Holme Valley	1
1352. Transport - support - will improve public transport - in Huddersfield	3
1353. Transport - support - will improve public transport - in Kirklees	2
1354. Transport - support - will improve public transport - in Leeds	59

1355. Transport - support - will improve public transport - in smaller / rural communities / remote areas	7
1356. Transport - support - will improve public transport - in the North	2
1357. Transport - support - will improve public transport - in Wakefield	2
3322. Transport - support - will improve public transport - in York	1
3145. Transport - support - will improve public transport - infrastructure	7
1358. Transport - support - will improve public transport - integrated / joined up services / increased connectivity	336
1359. Transport - support - will improve public transport - integrated / smart ticketing / universal fares	66
3038. Transport - support - will improve public transport - more frequent / regular services	3
1349. Transport - support - will improve public transport - more reliable service	6
2859. Transport - support - will improve public transport - post Covid-19 / Coronavirus crisis	5
1360. Transport - support - will improve public transport - rail services	19
1361. Transport - support - will improve public transport - rail services - HS2	1
3511. Transport - support - will improve public transport - rail services - Northern Powerhouse Rail	2
3102. Transport - support - will improve public transport - rail services - quicker journey times / shorter / more direct routes	1
3369. Transport - support - will improve public transport - rail services - stations - Bradford station	1
3370. Transport - support - will improve public transport - rail services - stations - Leeds station	1
1362. Transport - support - will improve public transport - rail services - Transpennine services	1
1363. Transport - support - will improve public transport - remove incumbent / profit motivated service providers	10
3079. Transport - support - will improve public transport - routes / timetables	1
3149. Transport - support - will improve roads	6
1365. Transport - support - will improve roads - road safety	2
1366. Transport - support - will improve roads - traffic flow / reduce traffic / congestion	18
1367. Transport - support - will improve roads - traffic flow / reduce traffic / congestion - Leeds	4
1364. Transport - support - will improve safety	6
3412. Transport - support - will increase funding - for urban traffic control	1
1368. Transport - support - will increase funding [Transforming Cities Fund ] / investments / resources	124
1369. Transport - support - will minimise disruption	5
1371. Transport - support - will provide a voice - for the area / region / West Yorkshire	7
1372. Transport - support - will provide accountability / transparency / strict scrutiny / governance	29
1373. Transport - support - will provide advantages / benefits - for local businesses / the economy / generate growth	70
3147. Transport - support - will provide advantages / benefits - for local businesses / the economy / generate growth - attract business / new business / investment to the area	3

1374. Transport - support - will provide advantages / benefits - for local businesses / the economy / generate growth - post Covid-19 / Coronavirus crisis	5
1375. Transport - support - will provide advantages / benefits - for local people / local communities	25
1502. Transport - support - will provide advantages / benefits - for public health	2
1376. Transport - support - will provide advantages / benefits - for the area / region / West Yorkshire	50
1377. Transport - support - will provide advantages / benefits - for the area / region / West Yorkshire - Leeds	3
1378. Transport - support - will provide cheaper / more affordable fares / ticket prices	21
1379. Transport - support - will provide cheaper / more affordable fares / ticket prices - to / from Calderdale	2
1380. Transport - support - will provide cheaper / more affordable fares / ticket prices - to / from Kirklees	1
1432. Transport - support - will provide cheaper / more affordable fares / ticket prices - to / from smaller / rural communities / remote areas	1
1381. Transport - support - will provide cohesion / co-ordination / joined up thinking / working	267
1382. Transport - support - will provide economies of scale / cost effective spending / value for money spent	27
1383. Transport - support - will provide local autonomy - devolve power from central Government / Westminster	95
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1388. Transport - support - will provide local autonomy - responsive to local issues / changes will be dealt with quicker	40
1389. Transport - support - will provide support for transport system planners / operators	2
3373. Transport - support - will provide sustainability / sustainable transport	2
1658. Transport - support - will reduce crime / criminal behaviour / anti social behaviour	1
1391. Transport - support - will reduce the North / South divide	12
1392. Transport - support - will reduce unnecessary tiers of Government / duplication / be more efficient / streamlined	39
1393. Transport - support - will work well / works elsewhere / proven track record	46
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1395. Transport - conditional support - depends on - Mayor - competency / required expertise to do the job	9
1396. Transport - conditional support - depends on the structure - the appointment of the Mayor	4
1397. Transport - conditional support - provided big cities do not dominate - smaller / rural communities / remote areas are not ignored	5

1398. Transport - conditional support - provided consideration is given - to improved safety for passengers - reduce anti-social behaviour	1
1399. Transport - conditional support - provided consideration is given - to national plans / schemes / HS2	4
1400. Transport - conditional support - provided consideration is given - to public health issues	3
2930. Transport - conditional support - provided consideration is given - to sustainability / sustainable transport	1
1401. Transport - conditional support - provided consideration is given - to the environment / climate change targets	6
3350. Transport - conditional support - provided consideration is given - to the environment / climate change targets - 2030 zero carbon target	1
1402. Transport - conditional support - provided devolution delivers - accountability / transparency / strict scrutiny / governance	11
3096. Transport - conditional support - provided devolution delivers - advantages / benefits - for local people / local communities	1
1403. Transport - conditional support - provided devolution delivers - balanced / impartial / fair representation	8
1404. Transport - conditional support - provided devolution delivers - balanced / impartial / fair representation - proportional budget allocation	8
1405. Transport - conditional support - provided devolution delivers - control for Leeds	1
1406. Transport - conditional support - provided devolution delivers - economies of scale / cost effective spending / value for money spent	6
3103. Transport - conditional support - provided devolution delivers - elimination of corruption / mismanagement of public funds	1
1407. Transport - conditional support - provided devolution delivers - franchised services	7
1408. Transport - conditional support - provided devolution delivers - improved links / connectivity - to / from Leeds	1
1409. Transport - conditional support - provided devolution delivers - improved public transport for the area / region / West Yorkshire	14
1410. Transport - conditional support - provided devolution delivers - improved public transport for the area / region / West Yorkshire - bus services	2
1411. Transport - conditional support - provided devolution delivers - improved public transport for the area / region / West Yorkshire - Pontefract	2
1412. Transport - conditional support - provided devolution delivers - improved public transport for the area / region / West Yorkshire - smaller / rural communities / remote areas	7
1413. Transport - conditional support - provided devolution delivers - improvements for cycling / cycle path network	1
1414. Transport - conditional support - provided devolution delivers - increased funding / investments / resources	4
1415. Transport - conditional support - provided devolution delivers - increased funding / investments / resources - local transport	2
1416. Transport - conditional support - provided devolution delivers - integrated / joined up services	3
1417. Transport - conditional support - provided devolution delivers - leadership / focus	2

1418. Transport - conditional support - provided devolution delivers - light rail / metro / tram services - Leeds	6
1419. Transport - conditional support - provided devolution delivers - local knowledge / understanding of local needs	4
1420. Transport - conditional support - provided devolution delivers - no increase to fares / ticket prices	4
1421. Transport - conditional support - provided devolution delivers - reduced unnecessary tiers of Government / duplication / be more efficient / streamlined	2
3408. Transport - conditional support - provided devolution delivers - support for the West Yorkshire Bus Alliance	1
1422. Transport - conditional support - provided Leeds are not prioritised / other areas ignored	4
1423. Transport - conditional support - provided safeguards are installed for government assistance if local needs are not met	1
1424. Transport - conditional support - provided safeguards are installed to encourage competition / prevent monopolies	2
1425. Transport - conditional support - provided the grants are awarded to local bus service providers	3
1426. Transport - conditional support - provided the grants are not awarded to the incumbent bus service providers	1
1427. Transport - conditional support - provided the incumbent / profit motivated service providers are removed / replaced	3
1428. Transport - conditional support - provided the Mayor - has power / control over incumbent service providers	3
3396. Transport - conditional support - provided the Mayor - has suitable / professional / experienced team / support	1
1429. Transport - conditional support - provided the Mayor - works with the MCA / does not override / veto democratic decisions	1
1430. Transport - conditional support - provided the Mayor / MCA - consult / involve / listen to - local people / local communities / passengers	2
2914. Transport - conditional support - provided the Mayor / MCA - do not have political ties / private agendas / vested interests	1
1431. Transport - conditional support - provided the new MCA - can agree / reach a majority / get things done	5
3097. Transport - conditional support - provided the new MCA - encourage public transport use / reduce dependency on cars / roads / fossil fuels	1
1433. Transport - conditional support - provided unprofitable routes are not subsidised by Leeds	1
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1435. Transport - oppose - airports - expansion of Leeds Bradford Airport	5
1436. Transport - oppose - bus services	7
1437. Transport - oppose - bus services - grants to bus service providers	7
1438. Transport - oppose - bus services - grants to foreign owned bus service providers	1
1439. Transport - oppose - bus services - lack of competition for incumbent bus service providers	3
1440. Transport - oppose - concerns about lack of local knowledge / understanding of local needs	4
1441. Transport - oppose - concerns that fares / ticket prices are expensive / will increase	12
1442. Transport - oppose - concerns that proposals are too focused on the environment / climate change targets	4

1443. Transport - oppose - concerns that proposals lack ambition / do not go far enough	25
3044. Transport - oppose - concerns that proposals lack consideration for bridleways / horse riders	2
1444. Transport - oppose - concerns that proposals lack consideration for bus service providers	1
1445. Transport - oppose - concerns that proposals lack consideration for countryside / open / green spaces / green belt / trees / woodlands	3
1446. Transport - oppose - concerns that proposals lack consideration for cycling / cycle path network / infrastructure	2
3093. Transport - oppose - concerns that proposals lack consideration for disabled / mobility impaired people	2
3325. Transport - oppose - concerns that proposals lack consideration for infrastructure	1
1447. Transport - oppose - concerns that proposals lack consideration for public transport	1
1448. Transport - oppose - concerns that proposals lack consideration for the environment / climate change targets	17
3351. Transport - oppose - concerns that proposals will create monopolies	1
1449. Transport - oppose - concerns that proposals will not deliver sustainability / sustainable transport	3
1450. Transport - oppose - concerns that public transport is dirty / smelly / unclean	1
1451. Transport - oppose - concerns that public transport is inconvenient / services are unreliable / infrequent	2
1452. Transport - oppose - concerns that public transport is slow / journey times are long / not direct	3
1454. Transport - oppose - concerns that public transport is unsafe	1
1455. Transport - oppose - concerns that public transport is unsafe - cars are safer	2
1456. Transport - oppose - concerns that public transport will be avoided / use will decline	4
1457. Transport - oppose - concerns that public transport will be avoided / use will decline - bus services	1
1458. Transport - oppose - concerns that public transport will be avoided / use will decline - post Covid-19 / Coronavirus crisis	10
1459. Transport - oppose - concerns that public transport will be franchised - bus services - operators will cut unprofitable services	3
1460. Transport - oppose - concerns that public transport will deteriorate	11
1461. Transport - oppose - concerns that public transport will franchised	10
1462. Transport - oppose - concerns that public transport will franchised - bus services	8
1463. Transport - oppose - concerns that public transport will increase pollution / emissions / reduce air quality	8
1464. Transport - oppose - concerns that public transport will increase pollution / emissions / reduce air quality - in Leeds	1
1465. Transport - oppose - concerns that smart technology won't be accessible to everyone	1
1466. Transport - oppose - concerns that the structure lacks accountability / transparency / strict scrutiny / governance	17
1467. Transport - oppose - control should remain at national level / with central Government / Westminster	15
1468. Transport - oppose - cycling / cycle path network / infrastructure	22
1469. Transport - oppose - cycling / cycle path network / infrastructure - Leeds / Bradford Super Cycle Highway	6
1470. Transport - oppose - devolution should not be necessary for local authorities to work together	12

1471. Transport - oppose - devolution will create division / isolation / fragmentation	2
1472. Transport - oppose - devolution will deliver job losses / redundancies	1
1473. Transport - oppose - devolution will deliver too much power to too few people	10
3406. Transport - oppose - devolution will not deliver a mass transport system	1
3405. Transport - oppose - devolution will not deliver integrated / joined up services	2
1474. Transport - oppose - devolution will remove power from local councils / communities	11
1475. Transport - oppose - devolution will result in spending on vanity projects / white elephants	4
1476. Transport - oppose - disruption - to local residents	2
1477. Transport - oppose - disruption - to local residents - in Ilkley	1
1478. Transport - oppose - disruption - to local residents - in Stourton	1
3328. Transport - oppose - Key Route Network - will focus on roads / road network	2
3330. Transport - oppose - Key Route Network - will not encourage public transport use / reduce dependency on cars / roads / fossil fuels	1
1479. Transport - oppose - lack of a local plan / strategy / long term planning for the future	6
1480. Transport - oppose - lack of competition for incumbent public transport service providers	1
1481. Transport - oppose - lack of confidence in central Government / Westminster - will pass risk / blame on to local areas / Mayor	3
3100. Transport - oppose - lack of confidence in Highways England	1
1482. Transport - oppose - lack of confidence in MCA / local authorities / local politicians	25
1483. Transport - oppose - lack of confidence in MCA / local authorities / local politicians - corruption / mismanagement of public funds	25
1484. Transport - oppose - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - Highways England	1
3021. Transport - oppose - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - local businesses / private sector	1
3020. Transport - oppose - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - local people / local communities	1
1485. Transport - oppose - lack of confidence in MCA / local authorities / local politicians - Labour / left wing councils	4
1486. Transport - oppose - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job	32
1487. Transport - oppose - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - City of Bradford Metropolitan District Council	5



1488. Transport - oppose - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - Council of the Borough of Kirklees	4
1489. Transport - oppose - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - Leeds City Council	19
1490. Transport - oppose - lack of confidence in MCA / local authorities / local politicians - lack of engagement with the public / focus on local needs	6
1491. Transport - oppose - lack of confidence in MCA / local authorities / local politicians - political ties / private agendas / vested interests	20
1492. Transport - oppose - lack of funding / investments / resources	15
1493. Transport - oppose - light rail / metro / tram services	4
1494. Transport - oppose - light rail / metro / tram services - for Leeds	2
3409. Transport - oppose - Local Transport Plan already exists / is ineffective	1
1495. Transport - oppose - Mayor - is not necessary / needed / required	25
1497. Transport - oppose - Mayor - will fail to consult / involve / listen to - local people / local communities / passengers	1
3188. Transport - oppose - Mayor - will have too little power / responsibility / the role is too limited	6
1498. Transport - oppose - Mayor - will have too much power / responsibility / the role is too large	33
1499. Transport - oppose - Mayor - will lack accountability / transparency / strict scrutiny / governance	1
1500. Transport - oppose - Mayor - will lack competency / required expertise to do the job	4
1501. Transport - oppose - Mayor - will lack local knowledge / understanding of local needs	8
1496. Transport - oppose - Mayor / Deputy Mayor - will have political ties / private agendas / vested interests	11
1503. Transport - oppose - park and ride / shuttle services - in Stourton	1
3310. Transport - oppose - pedestrian access / pavements / walking / footpath network	1
1504. Transport - oppose - rail services - control should remain at national level / with central Government / Westminster	2
1505. Transport - oppose - rail services - HS2	28
3407. Transport - oppose - rail services - lack of detail regarding improvements to rail services	1
1506. Transport - oppose - roads / road network	10
1507. Transport - oppose - roads / road network - disruption to roads / transport services / Key Route Network	1
1508. Transport - oppose - roads / road network - electric vehicle charging infrastructure	8
1509. Transport - oppose - roads / road network - electric vehicle charging infrastructure - in Knottingley	1
3213. Transport - oppose - roads / road network - emissions charges	2
1510. Transport - oppose - roads / road network - poor traffic flow / congestion	4
1511. Transport - oppose - roads / road network - poor traffic flow / congestion - in Ilkley	1

1512. Transport - oppose - roads / road network - poor traffic flow / congestion - in Leeds	1
1513. Transport - oppose - roads / road network - poor traffic flow / congestion- on the A65	1
1514. Transport - oppose - roads / road network - will impact on car parking	1
1515. Transport - oppose - roads / road network - will impact on drivers / other road users	1
1516. Transport - oppose - roads / road network - will impact on drivers / other road users - in Bradford	1
3387. Transport - oppose - roads / road network - will increase pollution / emissions / reduce air quality	3
3000. Transport - oppose - roads / road network - will not encourage public transport use / reduce dependency on cars / roads / fossil fuels	4
1517. Transport - oppose - roads / road network - will not improve safety / are unsafe	1
1518. Transport - oppose - uncertainty about the advantages / benefits	9
3259. Transport - oppose - uncertainty about the advantages / benefits - for Bradford	1
1519. Transport - oppose - uncertainty about the advantages / benefits - for Keighley	2
1520. Transport - oppose - uncertainty about the advantages / benefits - for Knottingley	1
1521. Transport - oppose - uncertainty about the advantages / benefits - for Stourton	1
1522. Transport - oppose - uncertainty about the advantages / benefits - for the area / region / West Yorkshire	12
1523. Transport - oppose - uncertainty about the advantages / benefits - integrated / smart ticketing / universal fares	1
3036. Transport - oppose - uncertainty about the advantages / benefits - rail services	2
1524. Transport - oppose - uncertainty about the level of funding / future Government funding	29
1525. Transport - oppose - uncertainty about timescales for decisions / delivery	7
1526. Transport - oppose - unfair representation	2
1527. Transport - oppose - unfair representation - big cities will dominate - Bradford will be prioritised / other areas ignored	9
1528. Transport - oppose - unfair representation - big cities will dominate - Leeds will be prioritised / other areas ignored	39
1529. Transport - oppose - unfair representation - big cities will dominate - smaller / rural communities / remote areas will be ignored	25
1530. Transport - oppose - unfair representation - big cities will dominate - vulnerable / poor / deprived areas will be neglected	3
1531. Transport - oppose - unfair representation - big cities will dominate - Wakefield will be prioritised / other areas ignored	1
1532. Transport - oppose - unfair representation - too large an area / "one size fits all" will not work for such diverse needs	16
1533. Transport - oppose - unfair representation - unfair / disproportionate budget allocation	8
1534. Transport - oppose - unfair representation - will not fairly represent Bradford	1
1535. Transport - oppose - unfair representation - will not fairly represent Calderdale	2
1536. Transport - oppose - unfair representation - will not fairly represent East Ridings	1
1537. Transport - oppose - unfair representation - will not fairly represent Kirklees	3

1538. Transport - oppose - unfair representation - will not fairly represent Leeds	3
1539. Transport - oppose - unfair representation - will not fairly represent Leeds - East Leeds	1
1540. Transport - oppose - unfair representation - will not fairly represent North Yorkshire	2
1541. Transport - oppose - unfair representation - will not fairly represent South Yorkshire	1
1542. Transport - oppose - unfair representation - will not fairly represent Wakefield	3
1543. Transport - oppose - unfair representation - will not fairly represent York	1
1544. Transport - oppose - unfair representation - will prioritise bus services at the expense of drivers / other road users	4
1545. Transport - oppose - unfair representation - will prioritise public transport at the expense of drivers / other road users	16
1546. Transport - oppose - unnecessary / not needed / not required	73
1547. Transport - oppose - unnecessary tiers of Government / additional red tape / bureaucracy	62
1548. Transport - oppose - use of countryside / open / green spaces / green belt / trees / woodlands	1
3616. Transport - oppose - use of electric / hybrid vehicles	1
1549. Transport - oppose - waste of money / public funds / unnecessary costs / money could be better spent elsewhere	71
1550. Transport - oppose - waste of time / will not work / is flawed / has failed elsewhere / bad track record	51
1551. Transport - oppose - will not benefit local businesses / the economy / generate growth	4
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2923. Transport - suggestion - priority should be - bus services	1
2967. Transport - suggestion - priority should be - bus services - an end to privatisation - a return to public control / regulated services	7
1552. Transport - suggestion - priority should be - bus services - electrification of bus services	1
1553. Transport - suggestion - priority should be - bus services - franchised services	2
1554. Transport - suggestion - priority should be - cheaper / more affordable fares / ticket prices	2
1556. Transport - suggestion - priority should be - consideration for elderly people / senior citizens	1
1557. Transport - suggestion - priority should be - consideration for local transport	1
1558. Transport - suggestion - priority should be - consideration for the environment / climate change targets	19
1559. Transport - suggestion - priority should be - cycling / cycle path network	9
3031. Transport - suggestion - priority should be - economies of scale / cost effective spending / value for money spent	3
1560. Transport - suggestion - priority should be - electric vehicle charging infrastructure	4
1574. Transport - suggestion - priority should be - environment / climate change targets - reduce pollution / emissions / improve air quality	8
2921. Transport - suggestion - priority should be - improved improved links / connectivity - to / from Leeds Bradford Airport	2

1561. Transport - suggestion - priority should be - improved improved links / connectivity - to / from Manchester	1
1562. Transport - suggestion - priority should be - improved public transport network	6
1563. Transport - suggestion - priority should be - integrated / joined up services	4
1564. Transport - suggestion - priority should be - integrated / smart ticketing / universal fares	7
1565. Transport - suggestion - priority should be - large / significant transport solutions	2
3209. Transport - suggestion - priority should be - mass transport system	2
1566. Transport - suggestion - priority should be - pedestrian access / pavements / walking / footpath network	4
1567. Transport - suggestion - priority should be - public transport network - for Leeds	2
2603. Transport - suggestion - priority should be - quicker journey times / shorter / more direct routes	1
1568. Transport - suggestion - priority should be - rail services	3
1569. Transport - suggestion - priority should be - rail services - electrification of rail services	2
2987. Transport - suggestion - priority should be - rail services - HS3 / Northern Powerhouse Rail	1
1570. Transport - suggestion - priority should be - road safety - increase in speed cameras	1
1571. Transport - suggestion - priority should be - roads / road network	2
1572. Transport - suggestion - priority should be - sustainability / sustainable transport	4
1573. Transport - suggestion - priority should be - transport infrastructure	2
1575. Transport - suggestion - priority should be - transporting freight by rail	2
<b>Q2 - SUGGESTIONS - BUSES / BUS SERVICES</b>	<b>205</b>
1576. Transport - suggestion - bus services	13
1577. Transport - suggestion - bus services - allow motorcycles to use bus lanes	2
1578. Transport - suggestion - bus services - alternative plan in the event that buses will be avoided / use will decline	1
3410. Transport - suggestion - bus services - an end to privatisation - a cooperative / owned by communities / workers	1
1579. Transport - suggestion - bus services - an end to privatisation - a return to public control / regulated services	38
1581. Transport - suggestion - bus services - cheaper / more affordable fares / ticket prices	36
1582. Transport - suggestion - bus services - cleaner / more efficient / modern buses	5
1583. Transport - suggestion - bus services - competition for incumbent bus service providers	2
2482. Transport - suggestion - bus services - consideration for cross border / boundary areas	2
1584. Transport - suggestion - bus services - consideration for the disabled / mobility impaired people	3
1585. Transport - suggestion - bus services - consideration for the environment / climate change targets - low emission buses	9
1586. Transport - suggestion - bus services - electric buses	7
1587. Transport - suggestion - bus services - encourage bus use / reduce dependency on cars / roads / fossil fuels	11
1588. Transport - suggestion - bus services - franchised services	21

1580. Transport - suggestion - bus services - improved bus services	13
3504. Transport - suggestion - bus services - improved bus services - post Covid-19 / Coronavirus crisis	1
1589. Transport - suggestion - bus services - improved bus stops / shelters	4
1590. Transport - suggestion - bus services - improved links / connectivity	11
3404. Transport - suggestion - bus services - improved safety for passengers	1
3323. Transport - suggestion - bus services - improved services - capacity / overcrowding	1
1593. Transport - suggestion - bus services - integrated / joined up services	15
1594. Transport - suggestion - bus services - integrated / smart ticketing / universal fares	7
1595. Transport - suggestion - bus services - introduction / retention of essential non-profit making routes	15
3033. Transport - suggestion - bus services - introduction of bus conductors	1
1596. Transport - suggestion - bus services - longer operating hours / evenings / weekends / 24/7 services	2
1597. Transport - suggestion - bus services - Mayor - has power / control over incumbent service providers	1
2968. Transport - suggestion - bus services - more accountable bus services	2
1598. Transport - suggestion - bus services - more bus lanes	4
1599. Transport - suggestion - bus services - more frequent / regular services	16
3027. Transport - suggestion - bus services - more frequent / regular services - to / from Batley	1
1600. Transport - suggestion - bus services - more frequent / regular services - to / from Halifax	2
1601. Transport - suggestion - bus services - more frequent / regular services - to / from Harrogate	1
3028. Transport - suggestion - bus services - more frequent / regular services - to / from Huddersfield	1
1602. Transport - suggestion - bus services - more frequent / regular services - to / from Leeds	8
2858. Transport - suggestion - bus services - more frequent / regular services - to / from local hospitals	2
1603. Transport - suggestion - bus services - more frequent / regular services - to / from Mirfield	1
1604. Transport - suggestion - bus services - more frequent / regular services - to / from Swillington	1
1605. Transport - suggestion - bus services - more frequent / regular services - to / from Wetherby	1
1606. Transport - suggestion - bus services - more frequent / regular services - to / from York	1
1591. Transport - suggestion - bus services - more reliable service	16
1592. Transport - suggestion - bus services - more reliable service - Calderdale	1
1607. Transport - suggestion - bus services - park and ride / shuttle services	6
1608. Transport - suggestion - bus services - quicker journey times / shorter / more direct routes	13
1609. Transport - suggestion - bus services - reopen closed routes	2
3403. Transport - suggestion - bus services - secure contracts / better paid workers	1
1610. Transport - suggestion - bus services - subsidised / free	3

1611. Transport - suggestion - bus services - to / from Bingley	1
1612. Transport - suggestion - bus services - to / from Bradford Royal Infirmary	2
1613. Transport - suggestion - bus services - to / from Bramhope	1
1614. Transport - suggestion - bus services - to / from Eldwick	1
1615. Transport - suggestion - bus services - to / from Headingley	1
1616. Transport - suggestion - bus services - to / from Leeds - North West Leeds	1
1617. Transport - suggestion - bus services - to / from Leeds - West Leeds	1
3181. Transport - suggestion - bus services - to / from local hospitals	1
3383. Transport - suggestion - bus services - to / from recreation / leisure facilities / entertainment	1
1618. Transport - suggestion - bus services - to / from Rodley	1
1619. Transport - suggestion - bus services - to / from Shipley	1
1620. Transport - suggestion - bus services - to / from Todmorden	1
3374. Transport - suggestion - bus services - to / from Wakefield	1
1621. Transport - suggestion - bus services - to / from Wetherby	3
1622. Transport - suggestion - bus services - to / from Wibsley	1
1623. Transport - suggestion - bus services - to / from Yeadon	1
1624. Transport - suggestion - bus services - to / from York	1
<b>Q2 - SUGGESTIONS - CYCLING / CYCLE PATHS etc</b>	<b>118</b>
1625. Transport - suggestion - cycling / cycle path network / infrastructure	90
3136. Transport - suggestion - cycling / cycle path network / infrastructure - consideration for the disabled / mobility impaired people	1
1626. Transport - suggestion - cycling / cycle path network / infrastructure - e-bike / electric cycle facilities	4
1627. Transport - suggestion - cycling / cycle path network / infrastructure - encourage cycle use / reduce dependency on cars / roads / fossil fuels	18
1628. Transport - suggestion - cycling / cycle path network / infrastructure - improved safety	11
1629. Transport - suggestion - cycling / cycle path network / infrastructure - in Holmfirth	1
3559. Transport - suggestion - cycling / cycle path network / infrastructure - in Huddersfield	1
1630. Transport - suggestion - cycling / cycle path network / infrastructure - in Kirklees	2
1631. Transport - suggestion - cycling / cycle path network / infrastructure - in Leeds	5
1632. Transport - suggestion - cycling / cycle path network / infrastructure - in Queensbury tunnel	1
1633. Transport - suggestion - cycling / cycle path network / infrastructure - in Wakefield	1
1634. Transport - suggestion - cycling / cycle path network / infrastructure - off-road cycle paths	2

1635. Transport - suggestion - cycling / cycle path network / infrastructure - park and cycle scheme / cycle locking / cycle storage facilities	4
3512. Transport - suggestion - cycling / cycle path network / infrastructure - post Covid-19 / Coronavirus crisis	1
<b>Q2 - SUGGESTIONS - LIGHT RAIL / TRAM SERVICES</b>	<b>113</b>
1636. Transport - suggestion - light rail / metro / tram services	57
3432. Transport - suggestion - light rail / metro / tram services - elevated rail	1
1637. Transport - suggestion - light rail / metro / tram services - for Bradford	7
3348. Transport - suggestion - light rail / metro / tram services - for Calderdale	2
1638. Transport - suggestion - light rail / metro / tram services - for Halifax	1
1639. Transport - suggestion - light rail / metro / tram services - for Leeds	57
3250. Transport - suggestion - light rail / metro / tram services - for Leeds - East Leeds	2
3251. Transport - suggestion - light rail / metro / tram services - for Leeds - North Leeds	1
2107. Transport - suggestion - light rail / metro / tram services - for Morley	1
3281. Transport - suggestion - light rail / metro / tram services - for the Spenn Valley	1
1640. Transport - suggestion - light rail / metro / tram services - for Wakefield	1
1641. Transport - suggestion - light rail / metro / tram services - to / from Leeds Bradford Airport	5
1642. Transport - suggestion - light rail / metro / tram services - to / from local hospitals	1
1643. Transport - suggestion - light rail / metro / tram services - underground rail service	11
<b>Q2 - SUGGESTIONS - PEDESTRIAN / WALKING ACCESS</b>	<b>76</b>
1644. Transport - suggestion - pedestrian access / pavements / walking / footpath network	48
1645. Transport - suggestion - pedestrian access / pavements / walking / footpath network - ban car parking on pavements	4
1646. Transport - suggestion - pedestrian access / pavements / walking / footpath network - ban cycling on pavements	1
1647. Transport - suggestion - pedestrian access / pavements / walking / footpath network - ban electric scooters on pavements	2
3052. Transport - suggestion - pedestrian access / pavements / walking / footpath network - bridleways / bridleway network	2
3069. Transport - suggestion - pedestrian access / pavements / walking / footpath network - bridleways / bridleway network - improved / ongoing maintenance	2
1648. Transport - suggestion - pedestrian access / pavements / walking / footpath network - consideration for the disabled / mobility impaired people	3
1649. Transport - suggestion - pedestrian access / pavements / walking / footpath network - encourage walking / reduce dependency on cars / roads / fossil fuels	9
3110. Transport - suggestion - pedestrian access / pavements / walking / footpath network - improved safety	3
1650. Transport - suggestion - pedestrian access / pavements / walking / footpath network - in Bradford	1

1651. Transport - suggestion - pedestrian access / pavements / walking / footpath network - in Holmfirth	1
3560. Transport - suggestion - pedestrian access / pavements / walking / footpath network - in Huddersfield	1
1652. Transport - suggestion - pedestrian access / pavements / walking / footpath network - in Kirklees	3
3165. Transport - suggestion - pedestrian access / pavements / walking / footpath network - in Leeds	2
1653. Transport - suggestion - pedestrian access / pavements / walking / footpath network - lighting for pavements / walkways	1
3513. Transport - suggestion - pedestrian access / pavements / walking / footpath network - post Covid-19 / Coronavirus crisis	1
1654. Transport - suggestion - pedestrian access / pavements / walking / footpath network - should be gritted in winter	1
2905. Transport - suggestion - pedestrian access / pavements / walking / footpath network - to Steeton Station	1
<b>Q2 - SUGGESTIONS - RAIL / RAIL SERVICES</b>	<b>153</b>
1655. Transport - suggestion - rail services	36
1656. Transport - suggestion - rail services - an end to privatisation - a return to public control / regulated services	5
1657. Transport - suggestion - rail services - an end to privatisation - return to nationalised transport services	2
3122. Transport - suggestion - rail services - broadband / internet	1
1659. Transport - suggestion - rail services - cheaper / more affordable fares / ticket prices	8
2970. Transport - suggestion - rail services - consideration for cross border / boundary areas	2
1660. Transport - suggestion - rail services - consideration for the disabled / mobility impaired people	1
1661. Transport - suggestion - rail services - electrification of rail services	12
1662. Transport - suggestion - rail services - encourage rail use / reduce dependency on cars / roads / fossil fuels	4
1663. Transport - suggestion - rail services - improved comfort	2
1664. Transport - suggestion - rail services - improved existing infrastructure	3
1665. Transport - suggestion - rail services - improved frequency / regularity of services	6
1666. Transport - suggestion - rail services - improved improved links / connectivity	9
1667. Transport - suggestion - rail services - improved rail services	25
1668. Transport - suggestion - rail services - improved safety	1
1669. Transport - suggestion - rail services - improved safety for passengers - retain guards on the trains	1
2886. Transport - suggestion - rail services - improved stations - Bradford	5
3389. Transport - suggestion - rail services - improved stations - Garforth station	1
2887. Transport - suggestion - rail services - improved stations - Leeds	3
3390. Transport - suggestion - rail services - improved stations - Thorpe Park station	1
3361. Transport - suggestion - rail services - integrated / joined up services	2
2979. Transport - suggestion - rail services - integrated / smart ticketing / universal fares	1
1672. Transport - suggestion - rail services - introduction / retention of essential non-profit making routes	2



3327. Transport - suggestion - rail services - longer operating hours / evenings / weekends / 24/7 services	1
1837. Transport - suggestion - rail services - more accountable rail services	1
1670. Transport - suggestion - rail services - more capacity / carriages / seats	7
1671. Transport - suggestion - rail services - more reliable rail services	11
1673. Transport - suggestion - rail services - park and ride / shuttle services	2
1674. Transport - suggestion - rail services - quicker journey times / shorter / more direct routes	8
1675. Transport - suggestion - rail services - reopen closed routes / old local lines	15
1676. Transport - suggestion - rail services - reopen closed routes / old local lines - to / from Bradford	3
1677. Transport - suggestion - rail services - reopen closed routes / old local lines - to / from Ecclehill	1
1678. Transport - suggestion - rail services - reopen closed routes / old local lines - to / from Harrogate	1
1679. Transport - suggestion - rail services - reopen closed routes / old local lines - to / from Methley	1
1680. Transport - suggestion - rail services - reopen closed routes / old local lines - to / from Otley	1
1681. Transport - suggestion - rail services - reopen closed routes / old local lines - to / from Pudsey	1
1682. Transport - suggestion - rail services - reopen closed routes / old local lines - to / from Shipley	1
1683. Transport - suggestion - rail services - subsidised / free - car parking facilities	1
1684. Transport - suggestion - rail services - subsidised / free - travel for elderly people / senior citizens	3
1685. Transport - suggestion - rail services - to / from Bradford	8
3372. Transport - suggestion - rail services - to / from Calder Valley	2
1686. Transport - suggestion - rail services - to / from Calderdale	1
3258. Transport - suggestion - rail services - to / from Halifax	1
1687. Transport - suggestion - rail services - to / from Harrogate	3
3029. Transport - suggestion - rail services - to / from HS3	2
1688. Transport - suggestion - rail services - to / from Huddersfield	2
1689. Transport - suggestion - rail services - to / from Knottingley	1
1690. Transport - suggestion - rail services - to / from Leeds	9
1691. Transport - suggestion - rail services - to / from Leeds Bradford Airport	6
1692. Transport - suggestion - rail services - to / from Liverpool	1
1951. Transport - suggestion - rail services - to / from local businesses	1
1693. Transport - suggestion - rail services - to / from local hospitals	2
1694. Transport - suggestion - rail services - to / from London	2
1695. Transport - suggestion - rail services - to / from Manchester	2
1696. Transport - suggestion - rail services - to / from Otley	2

3388. Transport - suggestion - rail services - to / from Selby	1
1697. Transport - suggestion - rail services - to / from Skipton	1
3023. Transport - suggestion - rail services - to / from the East	1
3022. Transport - suggestion - rail services - to / from the North	1
3633. Transport - suggestion - rail services - to / from the rest of the country	1
3024. Transport - suggestion - rail services - to / from the South	1
3025. Transport - suggestion - rail services - to / from the West	1
1698. Transport - suggestion - rail services - to / from Wakefield	2
1699. Transport - suggestion - rail services - to / from Wetherby	3
1700. Transport - suggestion - rail services - TransPennine Services	14
2860. Transport - suggestion - rail services - transporting freight by rail	3
1701. Transport - suggestion - rail services - utilise unused rail land	4
<b>Q2 - SUGGESTIONS - ROADS / ROAD NETWORK</b>	<b>186</b>
1702. Transport - suggestion - roads / road network	11
1703. Transport - suggestion - roads / road network - a single highways authority	4
3123. Transport - suggestion - roads / road network - abolish smart motorways	1
1704. Transport - suggestion - roads / road network - car parking ban near schools	1
1705. Transport - suggestion - roads / road network - car parking facilities improved	6
1706. Transport - suggestion - roads / road network - car parking facilities improved - park and ride / shuttle services	5
1707. Transport - suggestion - roads / road network - car parking facilities increased	2
1708. Transport - suggestion - roads / road network - car parking facilities to be subsidised / free	2
3026. Transport - suggestion - roads / road network - car parking facilities to be subsidised / free - for electric vehicles	1
1709. Transport - suggestion - roads / road network - car parking facilities to be subsidised / free - for key workers / NHS staff	2
1710. Transport - suggestion - roads / road network - congestion charges	3
3176. Transport - suggestion - roads / road network - consideration for the disabled / mobility impaired people	1
1711. Transport - suggestion - roads / road network - electric vehicle charging infrastructure	34
3347. Transport - suggestion - roads / road network - electric vehicle charging infrastructure - electricity supplied from renewable sources	1
1712. Transport - suggestion - roads / road network - emissions charges	1
1713. Transport - suggestion - roads / road network - encourage car-sharing schemes	1
2926. Transport - suggestion - roads / road network - encourage use of electric / hybrid vehicles / cars	3

3210. Transport - suggestion - roads / road network - highways construction / improvement / maintenance work - should be agreed by local authorities / local council	4
1743. Transport - suggestion - roads / road network - highways construction / improvement / maintenance work- minimise disruption	2
1744. Transport - suggestion - roads / road network - highways construction / improvement / maintenance work- minimise disruption - coordinated works	3
1745. Transport - suggestion - roads / road network - highways construction / improvement / maintenance work- minimise disruption - overnight works	1
1714. Transport - suggestion - roads / road network - improved / upgraded roads	35
1715. Transport - suggestion - roads / road network - improved / upgraded roads - in Bradford	2
1716. Transport - suggestion - roads / road network - improved / upgraded roads - in Flockton	1
3014. Transport - suggestion - roads / road network - improved / upgraded roads - in Harrogate	1
1717. Transport - suggestion - roads / road network - improved / upgraded roads - in Keighley	1
1718. Transport - suggestion - roads / road network - improved / upgraded roads - in Leeds	7
1719. Transport - suggestion - roads / road network - improved / upgraded roads - in Morley	1
1720. Transport - suggestion - roads / road network - improved / upgraded roads - in Netherton	1
1721. Transport - suggestion - roads / road network - improved / upgraded roads - motorway junctions	1
1722. Transport - suggestion - roads / road network - improved / upgraded roads - motorways	5
1723. Transport - suggestion - roads / road network - improved / upgraded roads - outer ring road	2
1724. Transport - suggestion - roads / road network - improved / upgraded roads - the A64	3
1725. Transport - suggestion - roads / road network - improved / upgraded roads - the A65	3
1726. Transport - suggestion - roads / road network - improved / upgraded roads - the A650	1
1727. Transport - suggestion - roads / road network - improved access / priority for buses	1
1728. Transport - suggestion - roads / road network - improved access to / from Leeds Bradford Airport	3
1729. Transport - suggestion - roads / road network - improved links / connectivity	4
2610. Transport - suggestion - roads / road network - improved links / connectivity - to / from Bradford	1
3304. Transport - suggestion - roads / road network - improved links / connectivity - to / from Brighouse	1
2813. Transport - suggestion - roads / road network - improved links / connectivity - to / from Halifax	1
3005. Transport - suggestion - roads / road network - improved links / connectivity - to / from Harrogate	1
3256. Transport - suggestion - roads / road network - improved links / connectivity - to / from Huddersfield	1
3012. Transport - suggestion - roads / road network - improved links / connectivity - to / from Leeds	2
3013. Transport - suggestion - roads / road network - improved links / connectivity - to / from Leeds Bradford Airport	2

3288. Transport - suggestion - roads / road network - improved links / connectivity - to / from recreation / leisure facilities / entertainment	1
3634. Transport - suggestion - roads / road network - improved links / connectivity - to / from the Dales	1
3098. Transport - suggestion - roads / road network - improved links / connectivity - to / from the North West	1
3257. Transport - suggestion - roads / road network - improved links / connectivity - to / from Wakefield	1
2989. Transport - suggestion - roads / road network - improved links / connectivity - to / from West Bradford	1
1730. Transport - suggestion - roads / road network - improved safety	4
3111. Transport - suggestion - roads / road network - improved safety - horse riders	1
1731. Transport - suggestion - roads / road network - improved safety - increase in pedestrian crossings	1
1732. Transport - suggestion - roads / road network - improved safety - snowplough services - Bradford	1
1733. Transport - suggestion - roads / road network - improved safety - snowplough services - Calderdale	1
1734. Transport - suggestion - roads / road network - improved safety - speed cameras increased	3
1735. Transport - suggestion - roads / road network - improved safety - speed cameras reduced	1
1736. Transport - suggestion - roads / road network - improved safety - speed limits reduced	2
1737. Transport - suggestion - roads / road network - improved traffic flow / reduce traffic / congestion	31
3608. Transport - suggestion - roads / road network - improved traffic flow / reduce traffic / congestion - in Ainley Top	1
3301. Transport - suggestion - roads / road network - improved traffic flow / reduce traffic / congestion - in Bradford	1
1738. Transport - suggestion - roads / road network - improved traffic flow / reduce traffic / congestion - in Holmfirth	2
1739. Transport - suggestion - roads / road network - improved traffic flow / reduce traffic / congestion - in Knottingley	2
1740. Transport - suggestion - roads / road network - improved traffic flow / reduce traffic / congestion - in Leeds	6
3618. Transport - suggestion - roads / road network - improved traffic flow / reduce traffic / congestion - Leeds Bradford Airport	1
1741. Transport - suggestion - roads / road network - improved traffic flow / reduce traffic / congestion - the A646	1
1742. Transport - suggestion - roads / road network - improved traffic flow / reduce traffic / congestion - the A660	1
3126. Transport - suggestion - roads / road network - improved traffic flow / reduce traffic / congestion - the Armley Gyratory	1
3607. Transport - suggestion - roads / road network - improved traffic flow / reduce traffic / congestion - the M62	1
3095. Transport - suggestion - roads / road network - policies for taxi / private hire vehicles	2
3520. Transport - suggestion - roads / road network - red route system	1
1746. Transport - suggestion - roads / road network - redesign road network - around cycle network / public transport	1
3265. Transport - suggestion - roads / road network - remove car tax	1
3411. Transport - suggestion - roads / road network - road use charges	1
3509. Transport - suggestion - roads / road network - smart transport corridor - between Bradford and Leeds	1
<b>Q2 - SUGGESTIONS - GENERAL PUBLIC TRANSPORT</b>	<b>434</b>

1747. Transport - suggestion - airport - Leeds Bradford Airport should be improved	6
3218. Transport - suggestion - airport - new airport in Leeds	1
3320. Transport - suggestion - cleaner / more efficient / modern transport	4
3221. Transport - suggestion - franchised services	7
3341. Transport - suggestion - franchised services - to a single provider / only one provider	1
1748. Transport - suggestion - improved links / connectivity	36
1749. Transport - suggestion - improved links / connectivity - cross border / boundary travel	3
1750. Transport - suggestion - improved links / connectivity - East / West	1
1751. Transport - suggestion - improved links / connectivity - for the Northern Powerhouse	7
3121. Transport - suggestion - improved links / connectivity - to / from Barnsley	1
1752. Transport - suggestion - improved links / connectivity - to / from Birstall	1
1753. Transport - suggestion - improved links / connectivity - to / from Bradford	7
3191. Transport - suggestion - improved links / connectivity - to / from Calderdale	2
1754. Transport - suggestion - improved links / connectivity - to / from cities / towns / villages	7
3391. Transport - suggestion - improved links / connectivity - to / from Craven	1
1755. Transport - suggestion - improved links / connectivity - to / from Dewsbury	1
1756. Transport - suggestion - improved links / connectivity - to / from Doncaster	1
1757. Transport - suggestion - improved links / connectivity - to / from East Yorkshire	1
1758. Transport - suggestion - improved links / connectivity - to / from Farsley	1
1759. Transport - suggestion - improved links / connectivity - to / from Gildersome	1
1760. Transport - suggestion - improved links / connectivity - to / from Greater Manchester	1
1761. Transport - suggestion - improved links / connectivity - to / from Halifax	1
1762. Transport - suggestion - improved links / connectivity - to / from Harrogate	4
1763. Transport - suggestion - improved links / connectivity - to / from Headingley	1
1764. Transport - suggestion - improved links / connectivity - to / from Hebden Bridge	1
1765. Transport - suggestion - improved links / connectivity - to / from Horsforth	1
1766. Transport - suggestion - improved links / connectivity - to / from Huddersfield	4
1767. Transport - suggestion - improved links / connectivity - to / from Hull	1
3627. Transport - suggestion - improved links / connectivity - to / from Humberside	1
3192. Transport - suggestion - improved links / connectivity - to / from Kirklees	1
2917. Transport - suggestion - improved links / connectivity - to / from Lancashire	1
1768. Transport - suggestion - improved links / connectivity - to / from Leeds	25

1769. Transport - suggestion - improved links / connectivity - to / from Leeds Bradford Airport	13
1770. Transport - suggestion - improved links / connectivity - to / from Liverpool	2
1771. Transport - suggestion - improved links / connectivity - to / from local hospitals	1
3439. Transport - suggestion - improved links / connectivity - to / from London	1
1772. Transport - suggestion - improved links / connectivity - to / from Manchester	12
1773. Transport - suggestion - improved links / connectivity - to / from Morley	2
1774. Transport - suggestion - improved links / connectivity - to / from North Wales	1
2999. Transport - suggestion - improved links / connectivity - to / from North Yorkshire	3
1775. Transport - suggestion - improved links / connectivity - to / from Pennines	4
1776. Transport - suggestion - improved links / connectivity - to / from Pudsey	1
3434. Transport - suggestion - improved links / connectivity - to / from Ripon	1
1777. Transport - suggestion - improved links / connectivity - to / from Rodley	1
3302. Transport - suggestion - improved links / connectivity - to / from rural areas	1
1778. Transport - suggestion - improved links / connectivity - to / from Selby	5
1779. Transport - suggestion - improved links / connectivity - to / from Sheffield	4
1780. Transport - suggestion - improved links / connectivity - to / from South Yorkshire	2
3303. Transport - suggestion - improved links / connectivity - to / from the Dales	2
1781. Transport - suggestion - improved links / connectivity - to / from the East Coast	2
1782. Transport - suggestion - improved links / connectivity - to / from the East Midlands	1
3435. Transport - suggestion - improved links / connectivity - to / from the Moors	1
1783. Transport - suggestion - improved links / connectivity - to / from the North	3
1784. Transport - suggestion - improved links / connectivity - to / from the North East	3
1785. Transport - suggestion - improved links / connectivity - to / from the North West	1
1786. Transport - suggestion - improved links / connectivity - to / from the South	1
1787. Transport - suggestion - improved links / connectivity - to / from Wakefield	8
1788. Transport - suggestion - improved links / connectivity - to / from West Yorkshire	3
1789. Transport - suggestion - improved links / connectivity - to / from Wetherby	2
1790. Transport - suggestion - improved links / connectivity - to / from Wharfedale	1
1791. Transport - suggestion - improved links / connectivity - to / from York	9
1792. Transport - suggestion - improved links / connectivity - to / from Yorkshire	3
3454. Transport - suggestion - incorporate green / blue infrastructure	3
3451. Transport - suggestion - incorporate SUDS / manage surface water drainage	1

1793. Transport - suggestion - public transport network - cheaper / more affordable fares / ticket prices	57
1794. Transport - suggestion - public transport network - consideration for disabled / mobility impaired people	3
1795. Transport - suggestion - public transport network - consideration for elderly people / senior citizens	5
3168. Transport - suggestion - public transport network - electrification of public transport	2
1796. Transport - suggestion - public transport network - encourage public transport use / reduce dependency on cars / roads / fossil fuels	64
1797. Transport - suggestion - public transport network - encourage public transport use / reduce dependency on cars / roads / fossil fuels - by increasing car parking charges	3
1798. Transport - suggestion - public transport network - encourage public transport use / reduce dependency on cars / roads / fossil fuels - by reducing car parking capacity	1
1799. Transport - suggestion - public transport network - encourage public transport use / reduce dependency on cars / roads / fossil fuels - post Covid-19 / Coronavirus crisis	7
2974. Transport - suggestion - public transport network - encourage public transport use / reduce dependency on cars / roads / fossil fuels - remove congestion charge for buses / taxis	1
1841. Transport - suggestion - public transport network - environment / climate change targets - reduce pollution / emissions / improve air quality	5
1800. Transport - suggestion - public transport network - for commuters / getting people to work	11
1801. Transport - suggestion - public transport network - improve existing infrastructure	8
1802. Transport - suggestion - public transport network - improve existing infrastructure - Bradford Interchange	2
1803. Transport - suggestion - public transport network - improve existing infrastructure - in Leeds	2
1804. Transport - suggestion - public transport network - improved comfort	3
1805. Transport - suggestion - public transport network - improved frequency / regularity of services	8
1806. Transport - suggestion - public transport network - improved frequency / regularity of services - in smaller / rural communities / remote areas	8
1809. Transport - suggestion - public transport network - improved services	56
1810. Transport - suggestion - public transport network - improved services - capacity / overcrowding	6
1811. Transport - suggestion - public transport network - improved services - for Bradford	5
2867. Transport - suggestion - public transport network - improved services - for Halifax	1
1812. Transport - suggestion - public transport network - improved services - for Leeds	24
1813. Transport - suggestion - public transport network - improved services - for Skipton	1
1814. Transport - suggestion - public transport network - integrated / joined up services	72
1815. Transport - suggestion - public transport network - integrated / smart ticketing / universal fares	49

1816. Transport - suggestion - public transport network - introduction / retention of essential / rural / non-profit making routes	21
1817. Transport - suggestion - public transport network - longer operating hours / evenings / weekends / 24/7 services	5
1818. Transport - suggestion - public transport network - mass transport system	22
3166. Transport - suggestion - public transport network - mass transport system - in Leeds	5
1819. Transport - suggestion - public transport network - modernised / up to date	16
1807. Transport - suggestion - public transport network - more reliable service	18
1808. Transport - suggestion - public transport network - more reliable service - accurate timetable display	1
1820. Transport - suggestion - public transport network - quicker journey times / shorter / more direct routes	11
1020. Transport - suggestion - public transport network - reduce unnecessary tiers of Government / duplication / be more efficient / streamlined	2
1821. Transport - suggestion - public transport network - remove incumbent / profit motivated service providers	8
1822. Transport - suggestion - public transport network - remove old rolling stock / fleet	2
1823. Transport - suggestion - public transport network - separated from road network	1
3263. Transport - suggestion - public transport network - should be based on local need	2
3359. Transport - suggestion - public transport network - should be decided by the providers / operators	1
3346. Transport - suggestion - public transport network - should be subsidised	1
1824. Transport - suggestion - public transport network - subsidised / free - travel for elderly people / senior citizens	4
3366. Transport - suggestion - support for transport system planners / operators	2
<b>Q2 - OTHER SUGGESTIONS</b>	<b>411</b>
3261. Transport - suggestion - devolution should - provide economies of scale / cost effective spending / value for money spent	3
1825. Transport - suggestion - devolve power to / keep power / funding with local council / local authorities	17
3099. Transport - suggestion - environment / climate change targets - reduce pollution / emissions / improve air quality	9
1826. Transport - suggestion - Mayor - should have the necessary powers - to act in the best interests of the area / region / West Yorkshire	5
2928. Transport - suggestion - Mayor - should have the necessary powers - to control fares / tickets price	2
1827. Transport - suggestion - Mayor - should not decide bus routes	2
1828. Transport - suggestion - Mayor - should provide accountability / transparency / strict scrutiny / governance	3
1873. Transport - suggestion - Mayor / MCA - should be independent / no political ties / private agendas / vested interests	3
2414. Transport - suggestion - Mayor / MCA - should consult / involve / listen to - British Rail	1
3084. Transport - suggestion - Mayor / MCA - should consult / involve / listen to - Greater Manchester Combined Authority	1
1849. Transport - suggestion - Mayor / MCA - should consult / involve / listen to - incumbent bus service providers	2
3277. Transport - suggestion - Mayor / MCA - should consult / involve / listen to - local authorities / local / parish councils	4



1850. Transport - suggestion - Mayor / MCA - should consult / involve / listen to - local business / private sector	5
1851. Transport - suggestion - Mayor / MCA - should consult / involve / listen to - local charitable / voluntary / not for profit organisations	2
1852. Transport - suggestion - Mayor / MCA - should consult / involve / listen to - local people / local communities / passengers	33
1853. Transport - suggestion - Mayor / MCA - should consult / involve / listen to - local people / local communities / passengers - in Leeds	2
1854. Transport - suggestion - Mayor / MCA - should consult / involve / listen to - neighbouring authorities / Mayors / devolved areas / employ best practices	18
3334. Transport - suggestion - Mayor / MCA - should consult / involve / listen to - trade unions	1
1855. Transport - suggestion - Mayor / MCA - should consult / involve / listen to - transport provision experts	10
1856. Transport - suggestion - Mayor / MCA - should consult / involve / listen to - young people	1
1829. Transport - suggestion - should be - a local plan / strategy - aligned with / integrated into the Northern England transport plan	3
1830. Transport - suggestion - should be - balanced / impartial / fair representation	5
1831. Transport - suggestion - should be - balanced / impartial / fair representation - proportional budget allocation	1
1832. Transport - suggestion - should be - be based on / similar to the public transport network in London / TfL / other major cities	70
3324. Transport - suggestion - should be - be based on / similar to the rapid transit system for Leeds	3
1833. Transport - suggestion - should be - considerate to elderly people / senior citizens	3
1834. Transport - suggestion - should be - considerate to students / improve access to education facilities	5
1835. Transport - suggestion - should be - considerate to the environment / climate change targets	113
3349. Transport - suggestion - should be - considerate to the environment / climate change targets - 2030 zero carbon target	5
1840. Transport - suggestion - should be - considerate to those who rely on public transport as only mean of travel	2
3034. Transport - suggestion - should be - considerate to young people	1
3394. Transport - suggestion - should be - consideration for character / setting / complementing natural environment / geography	1
3315. Transport - suggestion - should be - consideration for civil rights / justice / fair treatment - marginalised groups / BAME / LGBTQ+ etc	1
1843. Transport - suggestion - should be - consideration for countryside / open / green spaces / green belt / trees / woodlands	3
3516. Transport - suggestion - should be - consideration for countryside / open / green spaces / green belt / trees / woodlands - rivers / canals / waterways	1
2925. Transport - suggestion - should be - consideration for cross border / boundary areas	10
3611. Transport - suggestion - should be - consideration for public health / well being / mental health etc	1
1846. Transport - suggestion - should be - consideration for the disabled / mobility impaired people	4
1848. Transport - suggestion - should be - sustainability / sustainable transport	18

1857. Transport - suggestion - should improve safety	8
1858. Transport - suggestion - should include - Active Travel	20
1859. Transport - suggestion - should include - all of West Yorkshire	1
1861. Transport - suggestion - should include - an end to privatisation - return to nationalised transport services	10
1862. Transport - suggestion - should include - an end to privatisation - return to nationalised transport services - reinvest the profits into transport networks / infrastructure	1
1863. Transport - suggestion - should include - an end to privatisation - return to public control / regulated services	54
1864. Transport - suggestion - should include - equally shared funding	4
3030. Transport - suggestion - should include - increased funding / investments / resources	9
1865. Transport - suggestion - should include - quick wins / quick improvements	2
1866. Transport - suggestion - should include - school transport	1
1867. Transport - suggestion - should not - be based on / similar to the public transport network in London / TfL / other major cities	2
1868. Transport - suggestion - should not - include cycling / cycle path network	5
1869. Transport - suggestion - should not - include more bus services / bus lanes / increased infrastructure for buses	4
1870. Transport - suggestion - should not - include public transport - roads / road network only	1
1871. Transport - suggestion - should not - include roads / road network	2
3002. Transport - suggestion - should provide a local plan / strategy - long term planning for the future	13
3032. Transport - suggestion - should provide accountability / transparency / strict scrutiny / governance	4
2920. Transport - suggestion - should provide advantages / benefits - for local businesses / the economy / generate growth	3
3262. Transport - suggestion - should provide advantages / benefits - for local businesses / the economy / generate growth - attract business / new business / investment to the area	1
3329. Transport - suggestion - should provide advantages / benefits - for local people / local communities	8
2931. Transport - suggestion - should provide local autonomy - devolve power from central Government / Westminster	2
1872. Transport - suggestion - should provide local autonomy - local control of spending our local budget	4
3418. Transport - suggestion - should review funding [Transforming Cities Fund ] / investments / resources - post Covid-19 / Coronavirus crisis	1
3416. Transport - suggestion - should set up an academic research and support budget	1
3101. Transport - suggestion - should take up less space / have a smaller spatial footprint	1
3035. Transport - suggestion - the new MCA - should put people before profit	2
3515. Transport - suggestion - waterways - transporting freight by rivers / canals / waterways	1
<b>Q2 - OTHERS</b>	<b>172</b>
1874. Transport - support - other	16

1875. Transport - conditional support - other	8
1876. Transport - oppose - other	36
1877. Transport - suggestion - other	58
1878. Transport - others	61
<b>Q3 - SKILLS &amp; EMPLOYMENT</b>	<b>1922</b>
<b>Q3 - SUPPORT</b>	<b>1175</b>
1879. Skills & Employment - support	176
1880. Skills & Employment - support - is long overdue / necessary / needed / should happen as soon as possible	102
3499. Skills & Employment - support - lack of confidence in central Government / Westminster	1
3104. Skills & Employment - support - Mayor - will have the necessary powers - to act in the best interests of the area / region / West Yorkshire	2
1881. Skills & Employment - support - Mayor - will provide accountability / transparency / strict scrutiny / governance	2
1882. Skills & Employment - support - Mayor - will provide leadership / focus	7
3481. Skills & Employment - support - Mayor / MCA - will consult / involve / listen to - education / training provision experts	2
3518. Skills & Employment - support - Mayor / MCA - will consult / involve / listen to - local businesses / private sector	1
1883. Skills & Employment - support - will be balanced / impartial / fair representation	18
3141. Skills & Employment - support - will be considerate to the environment / climate change targets - 2030 zero carbon target	2
1884. Skills & Employment - support - will be stronger / stronger together / working together	8
1885. Skills & Employment - support - will help people get jobs / reduce unemployment	93
1886. Skills & Employment - support - will help people get jobs / reduce unemployment - post Brexit	1
1887. Skills & Employment - support - will help people get jobs / reduce unemployment - post Covid-19 / Coronavirus crisis	8
1888. Skills & Employment - support - will provide a local plan / strategy - long term planning for the future	22
1889. Skills & Employment - support - will provide a voice - for the area / region / West Yorkshire	3
1891. Skills & Employment - support - will provide accountability / transparency / strict scrutiny / governance	11
1892. Skills & Employment - support - will provide advantages / benefits - for local businesses / the economy / generate growth	125
1893. Skills & Employment - support - will provide advantages / benefits - for local businesses / the economy / generate growth - attract business / new business / investment to the area	6
1894. Skills & Employment - support - will provide advantages / benefits - for local businesses / the economy / generate growth - in Leeds	3
1895. Skills & Employment - support - will provide advantages / benefits - for local businesses / the economy / generate growth - post Covid-19 / Coronavirus crisis	10
3105. Skills & Employment - support - will provide advantages / benefits - for local people / local communities	6

1896. Skills & Employment - support - will provide advantages / benefits - for public health	3
1897. Skills & Employment - support - will provide advantages / benefits - for the area / region / West Yorkshire	32
1898. Skills & Employment - support - will provide cohesion / co-ordination / joined up thinking / working	98
1899. Skills & Employment - support - will provide economies of scale / cost effective spending / value for money spent	11
1900. Skills & Employment - support - will provide education / training / skills	162
1901. Skills & Employment - support - will provide education / training / skills - adult education	122
3476. Skills & Employment - support - will provide education / training / skills - adult education - for a 2030 zero carbon economy	1
3500. Skills & Employment - support - will provide education / training / skills - adult education - in Bradford	2
1902. Skills & Employment - support - will provide education / training / skills - adult education - in Kirklees	1
1903. Skills & Employment - support - will provide education / training / skills - apprenticeships	17
3501. Skills & Employment - support - will provide education / training / skills - apprenticeships - in Bradford	1
3478. Skills & Employment - support - will provide education / training / skills - are practical / relevant / contribute towards employment	7
3479. Skills & Employment - support - will provide education / training / skills - for a 2030 zero carbon economy	1
1904. Skills & Employment - support - will provide education / training / skills - for everyone	3
1905. Skills & Employment - support - will provide education / training / skills - further education	11
1906. Skills & Employment - support - will provide education / training / skills - in Bradford	3
1907. Skills & Employment - support - will provide education / training / skills - in Kirkless	2
1908. Skills & Employment - support - will provide education / training / skills - of a high standard	9
1909. Skills & Employment - support - will provide education / training / skills - post Brexit	6
1910. Skills & Employment - support - will provide education / training / skills - post Covid-19 / Coronavirus crisis	37
1911. Skills & Employment - support - will provide education / training / skills - tailored for local people filling local needs	179
3483. Skills & Employment - support - will provide education / training / skills - via investment in local education / training providers	3
1912. Skills & Employment - support - will provide education / training / skills - vocational education and training	20
1913. Skills & Employment - support - will provide increased funding / investments / resources / control of the Adult Education Budget (AEB)	71
3482. Skills & Employment - support - will provide increased funding / investments / resources / control of the Adult Education Budget (AEB) - for a 2030 zero carbon economy	1
3185. Skills & Employment - support - will provide increased funding / investments / resources / control of the Adult Education Budget (AEB) - for colleges / further education	2
1914. Skills & Employment - support - will provide local autonomy - devolve power from central Government / Westminster	70
1915. Skills & Employment - support - will provide local autonomy - local control of spending our local budget	52

1916. Skills & Employment - support - will provide local autonomy - local knowledge understanding local needs	189
1917. Skills & Employment - support - will provide local autonomy - local power / control / decision making	169
1918. Skills & Employment - support - will provide local autonomy - responsive to local issues / changes will be dealt with quicker	14
3480. Skills & Employment - support - will provide sustainability / sustainable skills and employment	2
3469. Skills & Employment - support - will provide training / opportunities / a future - for a 2030 zero carbon economy	1
1919. Skills & Employment - support - will provide training / opportunities / a future - for everyone	31
1920. Skills & Employment - support - will provide training / opportunities / a future - for local people	11
1921. Skills & Employment - support - will provide training / opportunities / a future - for vulnerable / poor / deprived people	7
1922. Skills & Employment - support - will provide training / opportunities / a future - for young people	173
2862. Skills & Employment - support - will provide training / opportunities / a future - post Brexit	2
1923. Skills & Employment - support - will provide training / opportunities / a future - retraining / upskilling	33
1924. Skills & Employment - support - will reduce crime / criminal behaviour / anti social behaviour	5
1925. Skills & Employment - support - will reduce the North / South divide	12
1926. Skills & Employment - support - will reduce unnecessary tiers of Government / duplication / be more efficient / streamlined	12
1927. Skills & Employment - support - will work well / works elsewhere / proven track record	8
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1928. Skills & Employment - conditional support	26
1929. Skills & Employment - conditional support - depends on - consultation on Adult Education Budget (AEB) Strategy	1
1930. Skills & Employment - conditional support - depends on - Mayor - competency / required expertise to do the job	2
1931. Skills & Employment - conditional support - depends on - the education / training / skills courses available	3
1932. Skills & Employment - conditional support - depends on - the new MCA - competency / required expertise to do the job	11
1933. Skills & Employment - conditional support - provided adult education - is tailored for local people filling local needs	2
1934. Skills & Employment - conditional support - provided big cities do not dominate - smaller / rural communities / remote areas are not ignored	6
1935. Skills & Employment - conditional support - provided devolution delivers - balanced / impartial / fair representation	4
1936. Skills & Employment - conditional support - provided devolution delivers - balanced / impartial / fair representation - proportional budget allocation	14
2866. Skills & Employment - conditional support - provided devolution delivers - economies of scale / cost effective spending / value for money spent	2
1937. Skills & Employment - conditional support - provided devolution delivers - increased funding / investments / resources	11
3067. Skills & Employment - conditional support - provided devolution delivers - local employment / local jobs	1

3040. Skills & Employment - conditional support - provided devolution delivers - reduced unnecessary tiers of Government / duplication / be more efficient / streamlined	1
1938. Skills & Employment - conditional support - provided education / training / skills - are available for lifelong learning	6
1939. Skills & Employment - conditional support - provided education / training / skills - are delivered by those experienced / qualified to do so	4
1940. Skills & Employment - conditional support - provided education / training / skills - are inclusive / available to everyone	13
1941. Skills & Employment - conditional support - provided education / training / skills - are inclusive / available to everyone - adult education	4
1942. Skills & Employment - conditional support - provided education / training / skills - are inclusive / available to the vulnerable / poor / deprived	4
1943. Skills & Employment - conditional support - provided education / training / skills - are practical / relevant / contribute towards employment	17
1944. Skills & Employment - conditional support - provided education / training / skills - are sustainable	1
1945. Skills & Employment - conditional support - provided education / training / skills - are transferable	1
1946. Skills & Employment - conditional support - provided education / training / skills - considerate to the environment / climate change targets	1
1947. Skills & Employment - conditional support - provided education / training / skills - delivers skills for the digital / technical industries	3
1948. Skills & Employment - conditional support - provided education / training / skills - is cheap / affordable / free	1
1949. Skills & Employment - conditional support - provided education / training / skills - offers a variety / greater range in adult education	2
1950. Skills & Employment - conditional support - provided the local plan / strategy - is aligned with / integrated into the national plan / strategy	3
1952. Skills & Employment - conditional support - provided there is a local plan / strategy / long term planning for the future	1
1953. Skills & Employment - conditional support - provided this does not lead to unnecessary tiers of Government / additional red tape / bureaucracy	4
1954. Skills & Employment - conditional support - schools - provided there is reform of schools / education- abolish Academies	1
1955. Skills & Employment - conditional support - schools - provided there is reform of schools / education- restore Local Education Authorities	1
<b>Q3 - OPPOSE</b>	<b>465</b>
1956. Skills & Employment - oppose	25
1957. Skills & Employment - oppose - concerns about lack of local knowledge / understanding of local needs	3

1958. Skills & Employment - oppose - concerns that education services will be affected - post Covid-19 / Coronavirus crisis	4
1959. Skills & Employment - oppose - concerns that education services will be dictated by business / economic considerations	5
1960. Skills & Employment - oppose - concerns that education services will be outsourced / only available remotely / digital / online	1
1961. Skills & Employment - oppose - concerns that employers do not recognise FE qualification / favour university graduates / academic qualifications	3
1962. Skills & Employment - oppose - concerns that proposals lack ambition / do not go far enough	12
3106. Skills & Employment - oppose - concerns that proposals lack consideration for equality / diversity / inclusion	5
1963. Skills & Employment - oppose - concerns that there is too much focus on young people	6
1964. Skills & Employment - oppose - concerns that there will be a lack of jobs / rising unemployment	12
3116. Skills & Employment - oppose - concerns that there will be a lack of jobs / rising unemployment - due to automation / artificial intelligence	1
1965. Skills & Employment - oppose - concerns that there will be a lack of jobs / rising unemployment - post Covid-19 / Coronavirus crisis	5
1966. Skills & Employment - oppose - control should remain at national level / with central Government / Westminster	39
1967. Skills & Employment - oppose - control should sit with local businesses / industry who best know the skills they require	4
1968. Skills & Employment - oppose - devolution should not be necessary for local authorities to work together	9
3459. Skills & Employment - oppose - devolution will be used to hand education over to the private sector	4
1969. Skills & Employment - oppose - devolution will create division / isolation / fragmentation	3
1970. Skills & Employment - oppose - devolution will deliver too much power to too few people	4
1971. Skills & Employment - oppose - devolution will lead to a lack of cohesion / joined up thinking / working	2
1972. Skills & Employment - oppose - devolution will not be democratic - puts unelected people in key roles / public have no say	6
1973. Skills & Employment - oppose - devolution will not provide accountability / transparency / strict scrutiny / governance	9
1974. Skills & Employment - oppose - devolution will not provide increased funding / investments / resources / £63m funding from central Government will not be sufficient	18
1975. Skills & Employment - oppose - devolution will remove power from local councils / communities	7
2870. Skills & Employment - oppose - devolution will result in loss of unique local identity	1
1976. Skills & Employment - oppose - education / training / skills - courses provided will be outdated / obsolete	1
1977. Skills & Employment - oppose - education / training / skills - for specific industries / professions should not be left to the education sector	1
1978. Skills & Employment - oppose - education / training / skills - lifelong learning	1
1979. Skills & Employment - oppose - education / training / skills - will not deliver apprenticeships	3
1980. Skills & Employment - oppose - education / training / skills - will not deliver practical / relevant skills to aid in employment	3

1981. Skills & Employment - oppose - education should be left to the education sector	4
1982. Skills & Employment - oppose - inclusion of adult education	5
3455. Skills & Employment - oppose - lack of access to education - adult education	2
3456. Skills & Employment - oppose - lack of access to education - cheap / affordable / free courses	1
1983. Skills & Employment - oppose - lack of access to education - closed colleges / no grants etc	5
3453. Skills & Employment - oppose - lack of access to education - evening classes	1
3452. Skills & Employment - oppose - lack of access to education - ex-offenders / those leaving prison	1
3492. Skills & Employment - oppose - lack of confidence in central Government / Westminster - too much interference in education	2
1984. Skills & Employment - oppose - lack of confidence in central Government / Westminster - will pass risk / blame on to local areas / Mayor	10
1985. Skills & Employment - oppose - lack of confidence in MCA / local authorities / local politicians	15
1986. Skills & Employment - oppose - lack of confidence in MCA / local authorities / local politicians - Bradford Metropolitan District Council	3
1987. Skills & Employment - oppose - lack of confidence in MCA / local authorities / local politicians - corruption / mismanagement of public funds	14
1988. Skills & Employment - oppose - lack of confidence in MCA / local authorities / local politicians - Council of the Borough of Kirklees	2
1989. Skills & Employment - oppose - lack of confidence in MCA / local authorities / local politicians - Council of the City of Wakefield	2
3473. Skills & Employment - oppose - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - local charitable / voluntary / not for profit organisations	1
3356. Skills & Employment - oppose - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - trade unions	1
1990. Skills & Employment - oppose - lack of confidence in MCA / local authorities / local politicians - Labour / left wing councils	4
1991. Skills & Employment - oppose - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job	8
1992. Skills & Employment - oppose - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - Council of the City of Wakefield	2
1993. Skills & Employment - oppose - lack of confidence in MCA / local authorities / local politicians - Leeds City Council	3
1994. Skills & Employment - oppose - lack of confidence in MCA / local authorities / local politicians - political ties / private agendas / vested interests	9
3006. Skills & Employment - oppose - lack of confidence in the Northern Powerhouse	1
1995. Skills & Employment - oppose - lack of funding / investments / resources	7



3441. Skills & Employment - oppose - lack of funding / investments / resources - sixth form colleges	1
1996. Skills & Employment - oppose - lack of local plan / strategy / long term planning for the future	4
1997. Skills & Employment - oppose - Mayor - concerns about competency / expertise required for the role	12
1998. Skills & Employment - oppose - Mayor - is not necessary / needed / required	13
2000. Skills & Employment - oppose - Mayor - will have too little power / responsibility / the role is too limited	7
2001. Skills & Employment - oppose - Mayor - will have too much power / responsibility / the role is too large	15
1999. Skills & Employment - oppose - Mayor / Deputy Mayor - will have political ties / private agendas / vested interests	10
2002. Skills & Employment - oppose - uncertainty about ability to deliver against the Adult Education Budget (AEB)	4
2003. Skills & Employment - oppose - uncertainty about future consultation on Adult Education Budget (AEB) Strategy	5
2004. Skills & Employment - oppose - uncertainty about the advantages / benefits	23
2005. Skills & Employment - oppose - uncertainty about the advantages / benefits - for Bradford	1
2006. Skills & Employment - oppose - uncertainty about the advantages / benefits - for elderly people / senior citizens	2
2007. Skills & Employment - oppose - uncertainty about the advantages / benefits - for local businesses / the economy / generate growth	4
2008. Skills & Employment - oppose - uncertainty about the advantages / benefits - for the taxpayer	2
2009. Skills & Employment - oppose - uncertainty about the advantages / benefits - for young people	5
2010. Skills & Employment - oppose - uncertainty about the level of funding / future Government funding	17
2982. Skills & Employment - oppose - uncertainty about timescales for decisions / delivery	1
2011. Skills & Employment - oppose - unfair representation	3
2012. Skills & Employment - oppose - unfair representation - big cities will dominate - Bradford will be prioritised / other areas ignored	1
2013. Skills & Employment - oppose - unfair representation - big cities will dominate - Leeds will be prioritised / other areas ignored	15
2014. Skills & Employment - oppose - unfair representation - big cities will dominate - smaller / rural communities / remote areas will be ignored	7
2089. Skills & Employment - oppose - unfair representation - grant funded education providers	1
2015. Skills & Employment - oppose - unfair representation - too large an area / "one size fits all" will not work for such diverse needs	21
2016. Skills & Employment - oppose - unfair representation - unfair / disproportionate budget allocation	9
2017. Skills & Employment - oppose - unfair representation - will not fairly represent Kirklees	3
2018. Skills & Employment - oppose - unfair representation - will not fairly represent Knottingley	1
2019. Skills & Employment - oppose - unfair representation - will not fairly represent Leeds - will hold Leeds back	1
2020. Skills & Employment - oppose - unfair representation - will not fairly represent Wakefield	3

2021. Skills & Employment - oppose - university fees / student fees	2
2022. Skills & Employment - oppose - unnecessary / not needed / not required	82
2023. Skills & Employment - oppose - unnecessary tiers of Government / additional red tape / bureaucracy	47
3426. Skills & Employment - oppose - unnecessary tiers of Government / additional red tape / bureaucracy - Leeds City Region Enterprise Partnership (LEP) already work with local businesses / support growth / highlight weaknesses in education / skills gaps /	1
2024. Skills & Employment - oppose - waste of money / public funds / unnecessary costs / money could be better spent elsewhere	53
2025. Skills & Employment - oppose - waste of time / will not work / is flawed / has failed elsewhere / bad track record	12
2026. Skills & Employment - oppose - will limit opportunities / restrict education to specific fields of work	2
2027. Skills & Employment - oppose - will not be tailored for local people filling local needs	4
2028. Skills & Employment - oppose - will not provide training / opportunities / a future - retraining / upskilling	2
<b>Q3 - SUGGESTIONS</b>	<b>477</b>
3326. Skills & Employment - suggestion - asset based community development approach	1
3068. Skills & Employment - suggestion - balanced / impartial / fair representation - marginalised groups / BAME / LGBTQ+ etc	4
2029. Skills & Employment - suggestion - balanced / impartial / fair representation - proportional budget allocation	3
3443. Skills & Employment - suggestion - consideration should be given to civil rights / justice / fair treatment	4
2932. Skills & Employment - suggestion - consideration should be given to cross border / boundary areas	4
3352. Skills & Employment - suggestion - devolution should - improve procurement of services	2
3353. Skills & Employment - suggestion - devolution should - improve supplier confidence	1
3354. Skills & Employment - suggestion - devolution should - make outcomes clearer	1
3214. Skills & Employment - suggestion - devolution should - provide economies of scale / cost effective spending / value for money spent	1
2030. Skills & Employment - suggestion - devolve power to / keep power / funding with local council / local authorities	20
2034. Skills & Employment - suggestion - education / training / skills - curriculum should include energy efficiency	1
3491. Skills & Employment - suggestion - education / training / skills - for jobs outside of West Yorkshire	1
2031. Skills & Employment - suggestion - education / training / skills - should be cheap / affordable / free	17
2032. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone	49
2033. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - adult education	37
2036. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - deaf / hearing impaired	1
2037. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - disabled / mobility impaired people	10

2038. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - ESOL learners / ELL	3
2039. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - in Bradford	1
3267. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - in Leeds	1
2040. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - in Wharfedale Valley	1
2041. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - lifelong learning	25
2035. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - marginalised groups / BAME / LGBTQ+ etc	18
2042. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - more variety / greater range	8
3514. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - raise age of "young people" from 16/17 to 21	1
2043. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - reopen community colleges	1
2044. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - smaller / rural communities / remote areas are not ignored	2
2045. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - special needs children / adults	4
2046. Skills & Employment - suggestion - education / training / skills - should be more inclusive / available to everyone - vulnerable / poor / deprived	10
2047. Skills & Employment - suggestion - education / training / skills - should be provided by federated University (formed from Bradford / Leeds / Huddersfield Universities)	1
3205. Skills & Employment - suggestion - education / training / skills - should be provided by job centres	1
2048. Skills & Employment - suggestion - education / training / skills - should be tailored for local people filling local needs	34
2861. Skills & Employment - suggestion - education / training / skills - should be transferable	2
3270. Skills & Employment - suggestion - education / training / skills - should improve understanding of online courses / SEND	1
2049. Skills & Employment - suggestion - education / training / skills - should only be provided if they are required to fill jobs / find employment	1
2050. Skills & Employment - suggestion - education / training / skills - should reduce crime / criminal behaviour / anti social behaviour	3

2129. Skills & Employment - suggestion - Mayor / MCA - should be independent / no political ties / private agendas / vested interests	3
2081. Skills & Employment - suggestion - Mayor / MCA - should consult / involve / listen to - adult learners	2
2083. Skills & Employment - suggestion - Mayor / MCA - should consult / involve / listen to - FE providers / local universities / higher education institutions	24
3085. Skills & Employment - suggestion - Mayor / MCA - should consult / involve / listen to - Greater Manchester Combined Authority	1
2084. Skills & Employment - suggestion - Mayor / MCA - should consult / involve / listen to - local business / private sector	32
3486. Skills & Employment - suggestion - Mayor / MCA - should consult / involve / listen to - local celebrities / sportsmen / entertainers	1
2085. Skills & Employment - suggestion - Mayor / MCA - should consult / involve / listen to - local charitable / voluntary / not for profit organisations	4
2086. Skills & Employment - suggestion - Mayor / MCA - should consult / involve / listen to - local libraries	1
2087. Skills & Employment - suggestion - Mayor / MCA - should consult / involve / listen to - local people / local communities	8
2088. Skills & Employment - suggestion - Mayor / MCA - should consult / involve / listen to - local schools	7
2082. Skills & Employment - suggestion - Mayor / MCA - should consult / involve / listen to - marginalised groups / BAME / LGBTQ+ etc	1
2213. Skills & Employment - suggestion - Mayor / MCA - should consult / involve / listen to - trade unions	2
2090. Skills & Employment - suggestion - Mayor / MCA - should consult / involve / listen to - young people	1
2228. Skills & Employment - suggestion - Mayor / MCA - should include office for productivity	1
2051. Skills & Employment - suggestion - more recognition for FE qualifications	1
2701. Skills & Employment - suggestion - priority should be - education	1
3457. Skills & Employment - suggestion - priority should be - green economy / green industries etc	2
3484. Skills & Employment - suggestion - priority should be investment in jobs / employment	1
3485. Skills & Employment - suggestion - priority should be investment in training / skills	1
2128. Skills & Employment - suggestion - provide a local plan / strategy - aligned with / integrated into the national plan / strategy	10
2052. Skills & Employment - suggestion - provide more support for academies / free schools	1
2053. Skills & Employment - suggestion - provide more support for adult education	15
2054. Skills & Employment - suggestion - provide more support for adult education - evening classes	2
2055. Skills & Employment - suggestion - provide more support for children / schools	18
3399. Skills & Employment - suggestion - provide more support for children / schools - creative activities	1
3400. Skills & Employment - suggestion - provide more support for children / schools - physical activities	1
3401. Skills & Employment - suggestion - provide more support for children / schools - social skills	1
2056. Skills & Employment - suggestion - provide more support for colleges / further education	11

3201. Skills & Employment - suggestion - provide more support for disabled / mobility impaired people	2
3266. Skills & Employment - suggestion - provide more support for elderly people / senior citizens	6
2057. Skills & Employment - suggestion - provide more support for local businesses / economy	2
2058. Skills & Employment - suggestion - provide more support for parents / young parents	1
2059. Skills & Employment - suggestion - provide more support for skills and education	1
3624. Skills & Employment - suggestion - provide more support for the self employed	1
2060. Skills & Employment - suggestion - provide more support for the unemployed / out of work	6
2061. Skills & Employment - suggestion - provide more support for universities / higher education	6
2062. Skills & Employment - suggestion - provide more support for women returning to work after maternity leave	1
2063. Skills & Employment - suggestion - provide more support for young people	28
3007. Skills & Employment - suggestion - regulations should be relaxed / make it easier to teach / fewer qualifications necessary	1
3217. Skills & Employment - suggestion - schools - flexi schooling	1
2064. Skills & Employment - suggestion - schools - improve education standards in schools - locally	7
3610. Skills & Employment - suggestion - schools - improve education standards in schools - pre-primary school / early years education	1
2065. Skills & Employment - suggestion - schools - improve education standards in schools - primary schools	5
2066. Skills & Employment - suggestion - schools - improve education standards in schools - secondary schools	2
2067. Skills & Employment - suggestion - schools - improve education standards in schools - state schools	3
2068. Skills & Employment - suggestion - schools - improve education standards in schools - to reduce the need for adult education	2
2069. Skills & Employment - suggestion - schools - reinstate Local Education Authorities	1
2070. Skills & Employment - suggestion - schools - reinstate teaching assistants in schools	1
3216. Skills & Employment - suggestion - schools - shorter school days	1
2071. Skills & Employment - suggestion - schools - should encourage schools to be self governing	2
2072. Skills & Employment - suggestion - schools - should reform schools / education - abolish Academies	2
3358. Skills & Employment - suggestion - should adopt a redundancy programme similar to ReAct Wales	1
3362. Skills & Employment - suggestion - should adopt the Kickstart scheme	1
3357. Skills & Employment - suggestion - should adopt the unionlearn system	1
3004. Skills & Employment - suggestion - should attract / retain teachers / lecturers / tutors	2
2073. Skills & Employment - suggestion - should attract / retain university students / graduates	4
3536. Skills & Employment - suggestion - should attract / retain university students / graduates - international students	1
2074. Skills & Employment - suggestion - should attract / retain university students / graduates - reduce university fees / student fees	1

2076. Skills & Employment - suggestion - should be based on / similar to London / other major cities	2
2077. Skills & Employment - suggestion - should be combined with a devolution of Jobcentre Plus functions	1
3184. Skills & Employment - suggestion - should be considerate of equality / diversity / inclusion	3
2078. Skills & Employment - suggestion - should be considerate to the environment / climate change targets	18
3355. Skills & Employment - suggestion - should be considerate to the environment / climate change targets - 2030 zero carbon target	5
2079. Skills & Employment - suggestion - should be considerate to the sustainability / sustainable skills	6
3124. Skills & Employment - suggestion - should consider a universal basic income / Guaranteed Minimum Income	2
3114. Skills & Employment - suggestion - should consider public health / well being / mental health etc	6
2080. Skills & Employment - suggestion - should consider the impact of ageing workforce	2
3365. Skills & Employment - suggestion - should establish a regional skills council	1
2092. Skills & Employment - suggestion - should help people get jobs / reduce unemployment	25
2933. Skills & Employment - suggestion - should help people get jobs / reduce unemployment - abolish Zero Hour contracts	1
3195. Skills & Employment - suggestion - should help people get jobs / reduce unemployment - disabled / mobility impaired people	1
3517. Skills & Employment - suggestion - should help people get jobs / reduce unemployment - improve the "work ethic"	2
3135. Skills & Employment - suggestion - should help people get jobs / reduce unemployment - in Wakefield	1
2093. Skills & Employment - suggestion - should help people get jobs / reduce unemployment - well paid / living wage jobs	12
2872. Skills & Employment - suggestion - should improve education standards in local colleges	1
2095. Skills & Employment - suggestion - should include careers advice services	3
3197. Skills & Employment - suggestion - should include increased funding / investments / resources	6
3502. Skills & Employment - suggestion - should include increased funding / investments / resources - in businesses	1
3503. Skills & Employment - suggestion - should include increased funding / investments / resources - in employment	1
2096. Skills & Employment - suggestion - should include opportunities for apprenticeships	29
2934. Skills & Employment - suggestion - should include opportunities for apprenticeships - part time	1
3487. Skills & Employment - suggestion - should include opportunities for apprenticeships - should be explained with greater clarity / raising public awareness	1
3233. Skills & Employment - suggestion - should include opportunities for apprenticeships - with the third sector	1
2863. Skills & Employment - suggestion - should include opportunities for scholarships	1
2097. Skills & Employment - suggestion - should include opportunities to volunteer	5
2098. Skills & Employment - suggestion - should include youth work services	3
2075. Skills & Employment - suggestion - should provide accountability / transparency / strict scrutiny / governance	14
2099. Skills & Employment - suggestion - should provide advantages / benefits - for local businesses / the economy / generate growth	13

2100. Skills & Employment - suggestion - should provide advantages / benefits - for local businesses / the economy / generate growth - attract business / new business / investment to the area	5
3345. Skills & Employment - suggestion - should provide advantages / benefits - for local businesses / the economy / generate growth - post Brexit	2
3344. Skills & Employment - suggestion - should provide advantages / benefits - for local businesses / the economy / generate growth - post Covid-19 / Coronavirus crisis	2
3612. Skills & Employment - suggestion - should provide advantages / benefits - for local people / local communities	1
2101. Skills & Employment - suggestion - should provide advantages / benefits - for public health	1
2102. Skills & Employment - suggestion - should provide cohesion / co-ordination / joined up thinking / working	9
3206. Skills & Employment - suggestion - should provide grants for education / training	1
3595. Skills & Employment - suggestion - should provide more sixth forms / colleges - in smaller / rural communities / remote areas	1
2103. Skills & Employment - suggestion - should provide skills for - agriculture / farming	6
2104. Skills & Employment - suggestion - should provide skills for - arts / creative industries	12
3268. Skills & Employment - suggestion - should provide skills for - basic / life skills	3
2105. Skills & Employment - suggestion - should provide skills for - building / construction industry and related trades	12
2106. Skills & Employment - suggestion - should provide skills for - chemistry / chemical industry	1
3446. Skills & Employment - suggestion - should provide skills for - computer literacy	1
2108. Skills & Employment - suggestion - should provide skills for - digital / technology industry	22
2109. Skills & Employment - suggestion - should provide skills for - engineering / manufacturing / industry	15
2110. Skills & Employment - suggestion - should provide skills for - finances / spending / loans / debt management	3
3458. Skills & Employment - suggestion - should provide skills for - forestry	2
2111. Skills & Employment - suggestion - should provide skills for - green / clean / environmental education	10
2112. Skills & Employment - suggestion - should provide skills for - green economy / green industries etc	25
3494. Skills & Employment - suggestion - should provide skills for - health and social care	1
3183. Skills & Employment - suggestion - should provide skills for - highly skilled industries	1
3386. Skills & Employment - suggestion - should provide skills for - leisure industries	1
2113. Skills & Employment - suggestion - should provide skills for - mathematics	2
2392. Skills & Employment - suggestion - should provide skills for - personal development	1
2114. Skills & Employment - suggestion - should provide skills for - pharmaceutical / medical industry	2
2115. Skills & Employment - suggestion - should provide skills for - political education	1
3498. Skills & Employment - suggestion - should provide skills for - post Covid-19 / Coronavirus crisis	2
2116. Skills & Employment - suggestion - should provide skills for - practical / relevant / contribute towards employment	18

3264. Skills & Employment - suggestion - should provide skills for - research / innovation	4
3041. Skills & Employment - suggestion - should provide skills for - science / scientific industries	1
2117. Skills & Employment - suggestion - should provide skills for - social care	2
2118. Skills & Employment - suggestion - should provide skills for - STEM	3
2231. Skills & Employment - suggestion - should provide skills for - tourism	1
2119. Skills & Employment - suggestion - should provide skills for - vocational education and training	16
2120. Skills & Employment - suggestion - should provide training / opportunities / a future - ex-offenders / those leaving prison	3
2121. Skills & Employment - suggestion - should provide training / opportunities / a future - retraining / upskilling	35
2122. Skills & Employment - suggestion - should provide training / opportunities / a future - retraining / upskilling - post Covid-19 / Coronavirus crisis	8
3279. Skills & Employment - suggestion - should provide training / opportunities / a future - vulnerable / poor / deprived	2
3142. Skills & Employment - suggestion - should provide training / opportunities / a future - work experience	1
2123. Skills & Employment - suggestion - should provide training / retraining subsidy / incentive	2
2124. Skills & Employment - suggestion - should put people before profit	4
2125. Skills & Employment - suggestion - should put people before profit - reduce competition between colleges	1
3519. Skills & Employment - suggestion - should reduce imports	1
3364. Skills & Employment - suggestion - should reinstate flexible Apprenticeship Levy for businesses	2
2126. Skills & Employment - suggestion - should reinstate local libraries	4
2935. Skills & Employment - suggestion - should reinstate trade unions	1
2127. Skills & Employment - suggestion - should reinstate training levy for businesses of 5 or more employees	1
2953. Skills & Employment - suggestion - should set up a construction skills forum	1
<b>Q3 - OTHERS</b>	<b>166</b>
2130. Skills & Employment - support - other	16
2131. Skills & Employment - conditional support - other	12
2132. Skills & Employment - oppose - other	30
2133. Skills & Employment - suggestion - other	56
2134. Skills & Employment - others	56
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<b>Q4 - SUPPORT</b>	<b>1034</b>
2135. Housing & Planning - support	160
2136. Housing & Planning - support - development of brownfield sites	85



2137. Housing & Planning - support - development of existing properties / sites / unused / empty / derelict properties before new builds	30
3236. Housing & Planning - support - development of Green Infrastructure Standards	2
2138. Housing & Planning - support - development to include gardens / open / green spaces / trees / woodlands	10
2139. Housing & Planning - support - development will avoid countryside / open / green spaces / green belt / trees / woodlands	39
2140. Housing & Planning - support - is long overdue / necessary / needed / should happen as soon as possible	114
2141. Housing & Planning - support - lack of confidence in central Government / Westminster	8
2142. Housing & Planning - support - lack of confidence in current planning administration	33
2143. Housing & Planning - support - lack of confidence in current planning administration - City of Bradford Metropolitan District Council	4
2144. Housing & Planning - support - lack of confidence in current planning administration - corruption / mismanagement of public funds	5
2145. Housing & Planning - support - lack of confidence in current planning administration - failure to consult / involve / listen to - local people / local communities	7
2146. Housing & Planning - support - lack of confidence in current planning administration - failure to consult / involve / listen to - neighbouring authorities / Mayors / devolved areas / employ best practices	2
2938. Housing & Planning - support - lack of confidence in current planning administration - failure to consult / involve / listen to - public opposition	3
2943. Housing & Planning - support - lack of confidence in current planning administration - Kirklees	1
2147. Housing & Planning - support - lack of confidence in current planning administration - Leeds City Council	4
2148. Housing & Planning - support - lack of confidence in current planning administration - political ties / private agendas / vested interests	5
2877. Housing & Planning - support - Local Industrial Strategy - will provide a local plan / strategy - long term planning for the future	2
2149. Housing & Planning - support - Mayor - will have the necessary powers - for compulsory purchase / land acquisition / disposal	35
2150. Housing & Planning - support - Mayor - will have the necessary powers - for policy making / improving standards	3
2151. Housing & Planning - support - Mayor - will have the necessary powers - to act in the best interests of the area / region / West Yorkshire	21
2152. Housing & Planning - support - Mayor - will provide leadership / focus	8
2153. Housing & Planning - support - mayoral development area / mayoral development corporation	6
2154. Housing & Planning - support - mayoral development area / mayoral development corporation - community regeneration	44
2155. Housing & Planning - support - mayoral development area / mayoral development corporation - community regeneration - in Dewsbury	1

2156. Housing & Planning - support - mayoral development area / mayoral development corporation - community regeneration - in Leeds	5
2157. Housing & Planning - support - mayoral development area / mayoral development corporation - sustainability	27
2937. Housing & Planning - support - Spatial Development Strategy	12
2890. Housing & Planning - support - Spatial Development Strategy - is long overdue / necessary / needed / should happen as soon as possible	1
2888. Housing & Planning - support - Spatial Development Strategy - will be statutory	1
2884. Housing & Planning - support - Spatial Development Strategy - will identify growth areas / corridors	1
2177. Housing & Planning - support - Spatial Development Strategy - will provide a local plan / strategy - long term planning for the future	46
2883. Housing & Planning - support - Spatial Development Strategy - will provide increased funding / investments / resources	3
3375. Housing & Planning - support - Strategic Place Partnership	1
2158. Housing & Planning - support - will be balanced / impartial / fair representation	23
2159. Housing & Planning - support - will be balanced / impartial / fair representation - big cities will not dominate - smaller / rural communities / remote areas are not ignored	3
2160. Housing & Planning - support - will be considerate to the environment / climate change targets	22
3461. Housing & Planning - support - will be considerate to the environment / climate change targets - 2030 zero carbon target	2
3540. Housing & Planning - support - will be democratic / puts elected people in key roles	1
2161. Housing & Planning - support - will be stronger / stronger together / working together	7
2162. Housing & Planning - support - will consider flood plains / flood risk management / drainage	23
3556. Housing & Planning - support - will consult / involve / listen to - local people / local communities	1
2163. Housing & Planning - support - will create jobs / reduce unemployment	5
2164. Housing & Planning - support - will defeat the nimby's / nimbyism	10
2165. Housing & Planning - support - will help control over development / overcrowding / overpopulated areas	5
2166. Housing & Planning - support - will improve infrastructure	10
2167. Housing & Planning - support - will improve infrastructure - broadband / internet	10
2168. Housing & Planning - support - will improve infrastructure - transport links / connectivity	11
2169. Housing & Planning - support - will improve regulations	5
2170. Housing & Planning - support - will improve the supply / quality of housing	134
2171. Housing & Planning - support - will improve the supply / quality of housing - affordable housing	53
2172. Housing & Planning - support - will improve the supply / quality of housing - energy efficient / properly insulated homes	3
3553. Housing & Planning - support - will improve the supply / quality of housing - for Bradford	1

2173. Housing & Planning - support - will improve the supply / quality of housing - for Leeds	8
2174. Housing & Planning - support - will improve the supply / quality of housing - rental properties	4
2175. Housing & Planning - support - will improve the supply / quality of housing - safety	3
2176. Housing & Planning - support - will improve the supply / quality of housing - social housing / council houses	44
2178. Housing & Planning - support - will provide a voice - for the area / region / West Yorkshire	4
2179. Housing & Planning - support - will provide accountability / transparency / strict scrutiny / governance	22
2180. Housing & Planning - support - will provide advantages / benefits - for education	2
2181. Housing & Planning - support - will provide advantages / benefits - for local businesses / the economy / generate growth	31
3046. Housing & Planning - support - will provide advantages / benefits - for local businesses / the economy / generate growth - will attract people / businesses to the area / region / West Yorkshire	1
2182. Housing & Planning - support - will provide advantages / benefits - for local people / local communities	7
2183. Housing & Planning - support - will provide advantages / benefits - for public health	7
2184. Housing & Planning - support - will provide advantages / benefits - for the area / region / West Yorkshire	27
2185. Housing & Planning - support - will provide cohesion / co-ordination / joined up thinking / working	179
3544. Housing & Planning - support - will provide community cohesion	2
2186. Housing & Planning - support - will provide economies of scale / cost effective spending / value for money spent	6
2187. Housing & Planning - support - will provide help for first time buyers / to get on the property ladder	6
2188. Housing & Planning - support - will provide help for the homeless / reduce homelessness	5
2189. Housing & Planning - support - will provide help for vulnerable / poor / deprived people	3
2190. Housing & Planning - support - will provide increased funding / investments / resources	14
2191. Housing & Planning - support - will provide local autonomy	8
2192. Housing & Planning - support - will provide local autonomy - devolve power from central Government / Westminster	58
2193. Housing & Planning - support - will provide local autonomy - local control of spending our local budget	15
2194. Housing & Planning - support - will provide local autonomy - local knowledge understanding local needs	132
2195. Housing & Planning - support - will provide local autonomy - local power / control / decision making	151
2196. Housing & Planning - support - will provide local autonomy - responsive to local issues / changes will be dealt with quicker	22
2197. Housing & Planning - support - will provide quicker journey times / shorter / more direct routes	1
2198. Housing & Planning - support - will reduce unnecessary tiers of Government / duplication / be more efficient / streamlined	16
2199. Housing & Planning - support - will work well / works elsewhere / proven track record	9
3493. Housing & Planning - support - Zero Emission Strategic Infrastructure Investment Framework	1
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2200. Housing & Planning - conditional support	28

2201. Housing & Planning - conditional support - depends on - Mayor - competency / required expertise to do the job	5
3108. Housing & Planning - conditional support - depends on - Mayor - policies / plans	2
2202. Housing & Planning - conditional support - depends on - the decision that get made	11
2203. Housing & Planning - conditional support - provided big cities do not dominate - smaller / rural communities / remote areas are not ignored	4
3532. Housing & Planning - conditional support - provided broader decisions remain at national level / with central Government / Westminster - planning appeals	1
3240. Housing & Planning - conditional support - provided devolution - helps people get jobs / reduce unemployment	1
2204. Housing & Planning - conditional support - provided devolution delivers - accountability / transparency / strict scrutiny / governance	18
2205. Housing & Planning - conditional support - provided devolution delivers - advantages / benefits - for local businesses / the economy / generate growth	2
2206. Housing & Planning - conditional support - provided devolution delivers - balanced / impartial / fair representation	15
2207. Housing & Planning - conditional support - provided devolution delivers - cohesion / co-ordination / joined up thinking / working	4
2208. Housing & Planning - conditional support - provided devolution delivers - economies of scale / cost effective spending / value for money spent	5
3551. Housing & Planning - conditional support - provided devolution delivers - elimination of corruption / mismanagement of public funds	1
2209. Housing & Planning - conditional support - provided devolution delivers - increased funding / investments / resources	9
3542. Housing & Planning - conditional support - provided devolution delivers - local knowledge / understanding of local needs	1
3522. Housing & Planning - conditional support - provided devolution delivers - reduced unnecessary tiers of Government / duplication / be more efficient / streamlined	1
3548. Housing & Planning - conditional support - provided housing / development delivers - advantages / benefits - for local people / local communities	2
2219. Housing & Planning - conditional support - provided housing / development delivers - affordable housing	20
2210. Housing & Planning - conditional support - provided housing / development delivers - consideration to the environment / climate change targets	8
2211. Housing & Planning - conditional support - provided housing / development delivers - defeat of the nimby's / nimbyism	2
2212. Housing & Planning - conditional support - provided housing / development delivers - development of brownfield sites first	20
2214. Housing & Planning - conditional support - provided housing / development delivers - development of existing properties / sites / unused / empty / derelict properties before new builds	12

2215. Housing & Planning - conditional support - provided housing / development delivers - housing to meet our local needs	16
2216. Housing & Planning - conditional support - provided housing / development delivers - improved pedestrian access / pavements / walking / footpath network	1
2217. Housing & Planning - conditional support - provided housing / development delivers - improved quality of housing	5
2218. Housing & Planning - conditional support - provided housing / development delivers - improved traffic flow / reduce traffic / congestion	4
2220. Housing & Planning - conditional support - provided housing / development delivers - planning for community regeneration	8
2221. Housing & Planning - conditional support - provided housing / development delivers - protection of the countryside / open / green spaces / green belt / trees / woodlands	47
2869. Housing & Planning - conditional support - provided housing / development delivers - protection of the countryside / open / green spaces / green belt / trees / woodlands - biodiversity / wildlife & habitats	2
3510. Housing & Planning - conditional support - provided housing / development delivers - protection of the countryside / open / green spaces / green belt / trees / woodlands - biodiversity / wildlife & habitats - rivers / canals / waterways	1
2222. Housing & Planning - conditional support - provided housing / development delivers - secured tenancies	1
3042. Housing & Planning - conditional support - provided housing / development delivers - social housing	3
2223. Housing & Planning - conditional support - provided housing / development delivers - social housing only	1
3043. Housing & Planning - conditional support - provided housing / development delivers a local plan / strategy / long term planning for the future	1
2224. Housing & Planning - conditional support - provided safeguards are installed for planning / planning permission	4
2225. Housing & Planning - conditional support - provided safeguards are installed to encourage competition / prevent monopolies	2
3229. Housing & Planning - conditional support - provided the Mayor / MCA - are local / have local knowledge / understand local needs	2
2227. Housing & Planning - conditional support - provided the Mayor / MCA - consult / involve / listen to - local people / local communities	16
3055. Housing & Planning - conditional support - provided the Mayor / MCA - decisions are approved by relevant local authorities / councils	1
3056. Housing & Planning - conditional support - provided the Mayor / MCA - decisions are approved by the Executive Board	1
2226. Housing & Planning - conditional support - provided the Mayor / MCA - do not have political ties / private agendas / vested interests	14
2229. Housing & Planning - conditional support - provided this does not lead to over development / overcrowding / overpopulated areas	4

2230. Housing & Planning - conditional support - provided this does not lead to unnecessary tiers of Government / additional red tape / bureaucracy	1
2232. Housing & Planning - conditional support - providing housing / development delivers - sustainability	12
<b>Q4 - OPPOSE</b>	<b>706</b>
2233. Housing & Planning - oppose	39
2234. Housing & Planning - oppose - concerns about compulsory purchase / land acquisition / disposal	74
3220. Housing & Planning - oppose - concerns about conflict with existing planning schemes / Neighbourhood Planning system	6
2235. Housing & Planning - oppose - concerns about lack of local knowledge / understanding of local needs	14
2236. Housing & Planning - oppose - concerns about over development / overcrowding / overpopulated areas	50
3047. Housing & Planning - oppose - concerns about over development / overcrowding / overpopulated areas - post Covid-19 / Coronavirus crisis	1
2237. Housing & Planning - oppose - concerns that housing policy will be dictated by business / economic considerations	4
2936. Housing & Planning - oppose - concerns that proposals are too similar to the American system	1
2238. Housing & Planning - oppose - concerns that proposals lack ambition / do not go far enough	14
3505. Housing & Planning - oppose - concerns that proposals lack clarity - decision making process	2
3070. Housing & Planning - oppose - concerns that proposals lack consideration for bridleways / horse riders - development on bridleways	1
3225. Housing & Planning - oppose - concerns that proposals lack consideration for equality / diversity / inclusion	1
2239. Housing & Planning - oppose - concerns that proposals lack consideration for the environment / climate change targets	23
2240. Housing & Planning - oppose - concerns that the structure lacks accountability / transparency / strict scrutiny / governance	28
2241. Housing & Planning - oppose - control should remain at national level / with central Government / Westminster	9
2242. Housing & Planning - oppose - development going ahead despite public opposition	17
2243. Housing & Planning - oppose - development of brownfield sites	10
2244. Housing & Planning - oppose - development of countryside / open / green spaces / green belt / trees / woodlands	71
2245. Housing & Planning - oppose - development of countryside / open / green spaces / green belt / trees / woodlands - Bradford	1
2246. Housing & Planning - oppose - development of countryside / open / green spaces / green belt / trees / woodlands - Calderdale	1
2247. Housing & Planning - oppose - development of countryside / open / green spaces / green belt / trees / woodlands - in the Aire Valley	1
2248. Housing & Planning - oppose - development of countryside / open / green spaces / green belt / trees / woodlands - in the Wharfe Valley	1
2249. Housing & Planning - oppose - development of countryside / open / green spaces / green belt / trees / woodlands - Kirklees	1
2250. Housing & Planning - oppose - development of countryside / open / green spaces / green belt / trees / woodlands - Leeds	2

2251. Housing & Planning - oppose - development of flood plains / poor flood risk management / drainage	18
3223. Housing & Planning - oppose - development of the countryside / open / green spaces / green belt / trees / woodlands - biodiversity / wildlife & habitats	3
2252. Housing & Planning - oppose - devolution should not be necessary for local authorities to work together	9
2253. Housing & Planning - oppose - devolution will create division / isolation / fragmentation	4
2254. Housing & Planning - oppose - devolution will deliver too much power to too few people	25
2255. Housing & Planning - oppose - devolution will lead to a lack of cohesion / joined up thinking / working	8
2256. Housing & Planning - oppose - devolution will not be democratic - puts unelected people in key roles / public have no say	20
3190. Housing & Planning - oppose - devolution will not provide increased funding / investments / resources / £1.8bn funding from central Government will not be sufficient	1
2257. Housing & Planning - oppose - devolution will remove power from local councils / communities	41
2258. Housing & Planning - oppose - devolution will remove power from local councils / communities - Local Planning Authorities	6
2880. Housing & Planning - oppose - devolution will result in loss of unique local identity	1
2259. Housing & Planning - oppose - increase in rent / cost of renting	5
2260. Housing & Planning - oppose - increase in social housing / council houses	6
2261. Housing & Planning - oppose - lack of confidence in central Government / Westminster - will pass risk / blame on to local areas / Mayor	6
2262. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians	30
2263. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians - City of Bradford Metropolitan District Council	6
2264. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians - corruption / mismanagement of public funds	32
2265. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians - Council of the Borough of Kirklees	5
2266. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - local people / local communities	18
3524. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - public opposition	1
3367. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - trade unions	1
2267. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians - Labour / left wing councils	2

2268. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job	16
2269. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - Conservative councils	1
2270. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - Council of the City of Wakefield	1
2271. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians - Leeds City Council	17
2272. Housing & Planning - oppose - lack of confidence in MCA / local authorities / local politicians - political ties / private agendas / vested interests	31
2273. Housing & Planning - oppose - lack of consideration for the local infrastructure / capacity to cope	12
2274. Housing & Planning - oppose - lack of consideration for the local transport infrastructure / roads / links / connectivity etc.	8
3065. Housing & Planning - oppose - lack of local plan / strategy / long term planning for the future	1
2275. Housing & Planning - oppose - Mayor - control of compulsory purchase / land acquisition / disposal	9
2276. Housing & Planning - oppose - Mayor - is not necessary / needed / required	13
2278. Housing & Planning - oppose - Mayor - will have too little power / responsibility / the role is too limited	4
2279. Housing & Planning - oppose - Mayor - will have too much power / responsibility / the role is too large	48
2280. Housing & Planning - oppose - Mayor - will lack accountability / transparency / strict scrutiny / governance	2
2281. Housing & Planning - oppose - Mayor - will lack competency / required expertise to do the job	5
2282. Housing & Planning - oppose - Mayor - will lack local knowledge / understanding of local needs	11
2277. Housing & Planning - oppose - Mayor / Deputy Mayor - will have political ties / private agendas / vested interests	14
2283. Housing & Planning - oppose - mayoral development area	9
2284. Housing & Planning - oppose - mayoral development corporation	8
2285. Housing & Planning - oppose - uncertainty about the advantages / benefits	11
2286. Housing & Planning - oppose - uncertainty about the advantages / benefits - for local people / local communities	9
2287. Housing & Planning - oppose - uncertainty about the advantages / benefits - for the area / region / West Yorkshire	5
2288. Housing & Planning - oppose - uncertainty about the level of funding / future Government funding	7
2289. Housing & Planning - oppose - uncertainty about timescales for decisions / delivery	2
2290. Housing & Planning - oppose - unfair representation	7
3541. Housing & Planning - oppose - unfair representation - big cities will dominate	1
2291. Housing & Planning - oppose - unfair representation - big cities will dominate - Leeds will be prioritised / other areas ignored	10
2292. Housing & Planning - oppose - unfair representation - big cities will dominate - smaller / rural communities / remote areas will be ignored	14



2293. Housing & Planning - oppose - unfair representation - big cities will dominate - Wakefield will be prioritised / other areas ignored	1
2294. Housing & Planning - oppose - unfair representation - local decisions affecting my city / my council will be made elsewhere	36
2295. Housing & Planning - oppose - unfair representation - too large an area / "one size fits all" will not work for such diverse needs	16
2296. Housing & Planning - oppose - unfair representation - unfair / disproportionate budget allocation	4
2297. Housing & Planning - oppose - unfair representation - will not fairly represent Kirklees	3
2298. Housing & Planning - oppose - unfair representation - will not fairly represent Knottingley	1
2299. Housing & Planning - oppose - unfair representation - will not fairly represent South Leeds	1
2300. Housing & Planning - oppose - unfair representation - will not fairly represent Wakefield	4
2301. Housing & Planning - oppose - unfair representation - will not fairly represent Weatherby	1
2302. Housing & Planning - oppose - unfair representation - will not fairly represent York	1
2303. Housing & Planning - oppose - unnecessary / not needed / not required	45
2304. Housing & Planning - oppose - unnecessary tiers of Government / additional red tape / bureaucracy	43
3527. Housing & Planning - oppose - unnecessary tiers of Government / additional red tape / bureaucracy - Local Planning Authorities already developed Development Plan / liaise across boundaries	1
2305. Housing & Planning - oppose - waste of money / public funds / unnecessary costs / money could be better spent elsewhere	34
2306. Housing & Planning - oppose - waste of time / will not work / is flawed / has failed elsewhere / bad track record	29
2307. Housing & Planning - oppose - will lead to gentrification	1
3523. Housing & Planning - oppose - will lead to increase in homelessness	2
2308. Housing & Planning - oppose - will lower property prices	1
2309. Housing & Planning - oppose - will not be sustainable	7
2310. Housing & Planning - oppose - will not deliver community regeneration	3
2311. Housing & Planning - oppose - will not provide affordable housing	9
2312. Housing & Planning - oppose - will not provide local autonomy - will not devolve power from central Government / Westminster	2
3247. Housing & Planning - oppose - will not provide new housing	1
2313. Housing & Planning - oppose - will not provide quality housing	6
2314. Housing & Planning - oppose - will not provide social housing	4
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2315. Housing & Planning - suggestion - housing - consideration should be given to cross border / boundary areas	25
2316. Housing & Planning - suggestion - housing - should be balanced / impartial / fair distribution	7

2317. Housing & Planning - suggestion - housing - should be balanced / impartial / fair distribution - social housing / council houses	3
2318. Housing & Planning - suggestion - housing - should meet local needs	22
2319. Housing & Planning - suggestion - housing - should provide affordable housing	125
2320. Housing & Planning - suggestion - housing - should provide affordable housing - in Bradford	4
2321. Housing & Planning - suggestion - housing - should provide affordable housing - in Dewsbury	1
2322. Housing & Planning - suggestion - housing - should provide affordable housing - in Kirklees	1
2323. Housing & Planning - suggestion - housing - should provide affordable housing - in Leeds	5
3228. Housing & Planning - suggestion - housing - should provide affordable housing - in West Wakefield	1
2324. Housing & Planning - suggestion - housing - should provide energy efficient / properly insulated homes	38
3534. Housing & Planning - suggestion - housing - should provide energy efficient / properly insulated homes - solar panels	5
2325. Housing & Planning - suggestion - housing - should provide good quality housing	52
2326. Housing & Planning - suggestion - housing - should provide good quality housing - for marginalised groups / BAME / LGBTQ+ etc	4
3530. Housing & Planning - suggestion - housing - should provide good quality housing - in Barnsley	1
2327. Housing & Planning - suggestion - housing - should provide good quality housing - in Bradford	3
3529. Housing & Planning - suggestion - housing - should provide good quality housing - in Doncaster	1
3287. Housing & Planning - suggestion - housing - should provide good quality housing - in Halifax	1
3521. Housing & Planning - suggestion - housing - should provide good quality housing - in Leeds	1
3531. Housing & Planning - suggestion - housing - should provide good quality housing - in Rotherham	1
3249. Housing & Planning - suggestion - housing - should provide good quality housing - in Sheffield	1
3554. Housing & Planning - suggestion - housing - should provide good quality housing - no high rise / tower blocks	2
2879. Housing & Planning - suggestion - housing - should provide good quality housing - rental properties	6
2328. Housing & Planning - suggestion - housing - should provide help for disabled / mobility impaired people	6
2329. Housing & Planning - suggestion - housing - should provide help for elderly people / senior citizens	9
2330. Housing & Planning - suggestion - housing - should provide help for first time buyers / to get on the property ladder	14
2331. Housing & Planning - suggestion - housing - should provide help for key workers / average salaried workers	4
2332. Housing & Planning - suggestion - housing - should provide help for the homeless / reduce homelessness	33
2333. Housing & Planning - suggestion - housing - should provide help for the homeless / reduce homelessness - in Keighley	1
2334. Housing & Planning - suggestion - housing - should provide help for the homeless / reduce homelessness - in Leeds	1
2335. Housing & Planning - suggestion - housing - should provide social housing / council houses	76
2336. Housing & Planning - suggestion - housing - should provide support for local housing trusts	1
2337. Housing & Planning - suggestion - housing - should provide support for self builders	5

2338. Housing & Planning - suggestion - housing - should provide support for tenants	1
2339. Housing & Planning - suggestion - housing - should provide support for vulnerable / poor / deprived people	22
2340. Housing & Planning - suggestion - housing - should provide support for young people / students	22
2341. Housing & Planning - suggestion - housing - should provide supporting infrastructure	35
3550. Housing & Planning - suggestion - housing - should provide supporting infrastructure - paid for by developers / construction companies	1
3169. Housing & Planning - suggestion - housing - should provide supporting infrastructure - to improve quality of life	2
<b>Q4 - SUGGESTIONS - HOUSING POLICY</b>	<b>634</b>
1240. Housing & Planning - suggestion - housing policy - fewer HMOs / houses in multiple occupation	1
2343. Housing & Planning - suggestion - housing policy - fewer student accommodations	5
2342. Housing & Planning - suggestion - housing policy - provide a local plan / strategy - aligned with / integrated into the national plan / strategy	6
2344. Housing & Planning - suggestion - housing policy - redevelop / regenerate town / city centre	14
3237. Housing & Planning - suggestion - housing policy - redevelop / regenerate town / city centres - Bradford	4
3198. Housing & Planning - suggestion - housing policy - redevelop / regenerate town / city centres - Kirklees	1
2882. Housing & Planning - suggestion - housing policy - should be based on / similar to the other successful housing policies elsewhere	3
2345. Housing & Planning - suggestion - housing policy - should be performance managed for accountability / transparency / strict scrutiny / governance	21
2346. Housing & Planning - suggestion - housing policy - should consider Active Travel	3
2347. Housing & Planning - suggestion - housing policy - should consider community regeneration	17
2348. Housing & Planning - suggestion - housing policy - should consider house prices / property values	3
2349. Housing & Planning - suggestion - housing policy - should consider housing design	13
2350. Housing & Planning - suggestion - housing policy - should consider impact to the environment / climate change targets	83
3378. Housing & Planning - suggestion - housing policy - should consider impact to the environment / climate change targets - 2030 zero carbon target	7
2351. Housing & Planning - suggestion - housing policy - should consider impact to the local infrastructure / capacity to cope	45
2352. Housing & Planning - suggestion - housing policy - should consider impact to the local people / local communities	19
2353. Housing & Planning - suggestion - housing policy - should consider impact to the local transport infrastructure / roads / links / connectivity etc.	76
2354. Housing & Planning - suggestion - housing policy - should consider implementing a countryside tax / land tax	2

2355. Housing & Planning - suggestion - housing policy - should consider inclusion of gardens / open / green spaces / trees / woodlands	28
3466. Housing & Planning - suggestion - housing policy - should consider noise	1
2356. Housing & Planning - suggestion - housing policy - should consider penalties / fines / tougher regulation to enforce environmental breaches	5
2357. Housing & Planning - suggestion - housing policy - should consider proximity to centres of recreation / leisure facilities / entertainment	14
2358. Housing & Planning - suggestion - housing policy - should consider proximity to gardens / open / green spaces / trees / woodlands	9
3171. Housing & Planning - suggestion - housing policy - should consider proximity to gardens / open / green spaces / trees / woodlands - for disabled / mobility impaired people	1
3174. Housing & Planning - suggestion - housing policy - should consider proximity to gardens / open / green spaces / trees / woodlands - for the vulnerable / poor / deprived	1
2359. Housing & Planning - suggestion - housing policy - should consider proximity to local businesses / centres of employment	10
2360. Housing & Planning - suggestion - housing policy - should consider proximity to local infrastructure	31
2361. Housing & Planning - suggestion - housing policy - should consider proximity to local transport infrastructure / roads / links / connectivity etc.	16
2362. Housing & Planning - suggestion - housing policy - should consider public health / well being / mental health etc	23
3271. Housing & Planning - suggestion - housing policy - should consider rent control	1
3109. Housing & Planning - suggestion - housing policy - should consider secured tenancies	2
2363. Housing & Planning - suggestion - housing policy - should consider sustainability	41
2364. Housing & Planning - suggestion - housing policy - should consider using low grade agricultural land	1
2365. Housing & Planning - suggestion - housing policy - should consider variety / different types / sizes of homes	16
3470. Housing & Planning - suggestion - housing policy - should consider water supply & sewerage	1
2366. Housing & Planning - suggestion - housing policy - should consult with / involve / listen to - developers / housing providers	7
2367. Housing & Planning - suggestion - housing policy - should consult with / involve / listen to - local authorities / local / parish councils	12
2368. Housing & Planning - suggestion - housing policy - should consult with / involve / listen to - local business / private sector	3
2369. Housing & Planning - suggestion - housing policy - should consult with / involve / listen to - local charitable / voluntary / not for profit organisations	3
2370. Housing & Planning - suggestion - housing policy - should consult with / involve / listen to - local GP practices / hospitals	1
2371. Housing & Planning - suggestion - housing policy - should consult with / involve / listen to - local people / local communities	57

2372. Housing & Planning - suggestion - housing policy - should consult with / involve / listen to - local schools	2
2373. Housing & Planning - suggestion - housing policy - should consult with / involve / listen to - Police	1
2374. Housing & Planning - suggestion - housing policy - should develop brownfield sites	86
2375. Housing & Planning - suggestion - housing policy - should develop existing properties / sites / unused / empty / derelict properties before new builds	78
2376. Housing & Planning - suggestion - housing policy - should develop existing properties / sites / unused / empty / derelict properties before new builds - post Covid-19 / Coronavirus crisis	2
3537. Housing & Planning - suggestion - housing policy - should help control over development / overcrowding / overpopulated areas	5
2377. Housing & Planning - suggestion - housing policy - should improve access to broadband / internet	3
3227. Housing & Planning - suggestion - housing policy - should improve cycling access / cycling / cycling network	3
2378. Housing & Planning - suggestion - housing policy - should improve energy / utilities provision	6
2379. Housing & Planning - suggestion - housing policy - should improve pedestrian access / pavements / walking / footpath network	7
2380. Housing & Planning - suggestion - housing policy - should improve regulations	11
2381. Housing & Planning - suggestion - housing policy - should improve regulations - for landlords / letting agents	10
2382. Housing & Planning - suggestion - housing policy - should improve regulations - planning regulations should be enforced / consistent / legally binding	5
2383. Housing & Planning - suggestion - housing policy - should improve regulations - planning regulations should be relaxed / make it easier to purchase / develop land	2
2384. Housing & Planning - suggestion - housing policy - should insist landlords properly maintain their properties	9
3545. Housing & Planning - suggestion - housing policy - should insist tenants properly maintain their properties	1
3558. Housing & Planning - suggestion - housing policy - should not develop disused railway lines / routes	1
2385. Housing & Planning - suggestion - housing policy - should not develop flood plains / consider flood risk management / drainage	44
2386. Housing & Planning - suggestion - housing policy - should plan for the long term / future	11
2387. Housing & Planning - suggestion - housing policy - should protect local heritage sites / listed buildings / historic buildings	7
2388. Housing & Planning - suggestion - housing policy - should protect the countryside / open / green spaces / green belt / trees / woodlands	122
3462. Housing & Planning - suggestion - housing policy - should protect the countryside / open / green spaces / green belt / trees / woodlands - biodiversity / wildlife & habitats	3

3549. Housing & Planning - suggestion - housing policy - should protect the countryside / open / green spaces / green belt / trees / woodlands - in Keighley	1
3008. Housing & Planning - suggestion - housing policy - should protect the countryside / open / green spaces / green belt / trees / woodlands - in Leeds	1
3543. Housing & Planning - suggestion - housing policy - should provide advantages / benefits - for local authorities / councils	1
2390. Housing & Planning - suggestion - housing policy - should provide advantages / benefits - for local businesses / the economy / generate growth	17
2389. Housing & Planning - suggestion - housing policy - should provide advantages / benefits - for local people / local communities	8
3552. Housing & Planning - suggestion - housing policy - should provide advantages / benefits - for local people / local communities - children / schools	2
2391. Housing & Planning - suggestion - housing policy - should provide appropriate housing over excessive profits for developers	51
3546. Housing & Planning - suggestion - housing policy - should provide local autonomy - should be responsive to local issues / changes will be dealt with quicker	2
3167. Housing & Planning - suggestion - housing policy - should provide student accommodation - on campuses / city centres - Leeds	1
2393. Housing & Planning - suggestion - housing policy - should reduce the amount of rented / private / letting agent / landlord owned accommodation	12
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2394. Housing & Planning - suggestion - housing policy priority - affordable housing	6
2395. Housing & Planning - suggestion - housing policy priority - consideration for the environment / climate change targets	8
2396. Housing & Planning - suggestion - housing policy priority - development of brownfield sites	8
2397. Housing & Planning - suggestion - housing policy priority - flood plains / flood risk management / drainage	5
2398. Housing & Planning - suggestion - housing policy priority - housing design	1
2399. Housing & Planning - suggestion - housing policy priority - protection of the countryside / open / green spaces / green belt / trees / woodlands	13
2400. Housing & Planning - suggestion - housing policy priority - quality housing	6
2401. Housing & Planning - suggestion - housing policy priority - social housing / council houses	4
2402. Housing & Planning - suggestion - housing policy priority - support for the homeless / reduce homelessness	2
<b>Q4 - OTHER SUGGESTIONS</b>	<b>159</b>
3144. Housing & Planning - suggestion - compulsory purchase / land acquisition / disposal - should - consult with / involve / listen to - local people / local communities	2

3139. Housing & Planning - suggestion - compulsory purchase / land acquisition / disposal - should be subject to approval / consent from a higher authority	3
2876. Housing & Planning - suggestion - consideration should be given to town centres - centres of recreation / leisure facilities / entertainment	6
2878. Housing & Planning - suggestion - consideration should be given to town centres - reduced emphasis on retail outlets	1
2403. Housing & Planning - suggestion - decisions should be made by - a committee	1
3526. Housing & Planning - suggestion - decisions should be made by - housing organisations	1
2404. Housing & Planning - suggestion - decisions should be made by - public consultation	7
2405. Housing & Planning - suggestion - development should not avoid countryside / open / green spaces / green belt / trees / woodlands	1
2406. Housing & Planning - suggestion - devolution should - provide balanced / impartial / fair representation - proportional budget allocation	3
2874. Housing & Planning - suggestion - devolve power to / keep power / funding with local council / local authorities	80
3059. Housing & Planning - suggestion - devolve power to / keep power / funding with local council / local authorities - power to suspend the Right to Buy scheme	2
3235. Housing & Planning - suggestion - flood plains / flood risk management / drainage	6
3525. Housing & Planning - suggestion - flood plains / flood risk management / drainage - should be overseen by the Environment Agency	1
3594. Housing & Planning - suggestion - incorporate green / blue infrastructure	2
3107. Housing & Planning - suggestion - Mayor - should have the necessary powers - over housing numbers	2
2408. Housing & Planning - suggestion - Mayor - should have the necessary powers - to act in the best interests of the area / region / West Yorkshire	10
2409. Housing & Planning - suggestion - Mayor - should have the necessary powers - to impose an infrastructure tax on businesses	1
2410. Housing & Planning - suggestion - Mayor - should work with the MCA / not override / veto democratic decisions	6
3632. Housing & Planning - suggestion - Mayor / MCA - should consult / involve / listen to - housing associations / housing provider groups	1
3045. Housing & Planning - suggestion - Mayor / MCA - should have the competency / required expertise to do the job	2
3333. Housing & Planning - suggestion - mayoral development area / mayoral development corporation - should balance with existing community-led planning and regeneration priorities	1
3319. Housing & Planning - suggestion - mayoral development area / mayoral development corporation - should be subject to approval / consent from a higher authority	1

3234. Housing & Planning - suggestion - mayoral development area / mayoral development corporation - should include local charitable / voluntary / not for profit organisations as representatives	1
2941. Housing & Planning - suggestion - mayoral development area / mayoral development corporation - should operate with autonomy from local councils	1
3495. Housing & Planning - suggestion - should adopt Biodiversity Net Gain mechanism	1
3496. Housing & Planning - suggestion - should adopt Building with Nature mechanism	1
3143. Housing & Planning - suggestion - should attract people / businesses to the area / region / West Yorkshire	4
3557. Housing & Planning - suggestion - should be explained with greater clarity / raising public awareness - flood risk management / drainage	1
2411. Housing & Planning - suggestion - should be structured differently - without a Mayor	5
2412. Housing & Planning - suggestion - should consider cohesion / co-ordination / joined up thinking / working	20
2413. Housing & Planning - suggestion - should deliver economies of scale / cost effective spending / value for money spent	2
2949. Housing & Planning - suggestion - should introduce a new housing advisory panel	1
3272. Housing & Planning - suggestion - should make use of local skills / workforce	2
3547. Housing & Planning - suggestion - should provide car parking	1
3385. Housing & Planning - suggestion - should provide office space	1
3465. Housing & Planning - suggestion - Spatial Development Strategy - should consider impact to the environment / climate change targets	3
3463. Housing & Planning - suggestion - Spatial Development Strategy - should consider impact to the environment / climate change targets - environmental / biodiversity net gain	1
3555. Housing & Planning - suggestion - Spatial Development Strategy - should consider impact to the environment / climate change targets - wood management	1
3464. Housing & Planning - suggestion - Spatial Development Strategy - should consider water supply & sewerage	1
2940. Housing & Planning - suggestion - Spatial Development Strategy - should include details of mayoral development areas / mayoral development corporations	1
2946. Housing & Planning - suggestion - Spatial Development Strategy - should include details of Strategic Place Partnership	1
2894. Housing & Planning - suggestion - Spatial Development Strategy - should operate with autonomy from local councils	1
3332. Housing & Planning - suggestion - work with existing housing & planning programmes / approaches	1
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2415. Housing & Planning - support - other	15
2416. Housing & Planning - conditional support - other	12
2417. Housing & Planning - oppose - other	22



2418. Housing & Planning - suggestion - other	90
2419. Housing & Planning - others	50
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<b>Q5 - SUPPORT</b>	<b>901</b>
2420. Police & Crime - support	213
2421. Police & Crime - support - is long overdue / necessary / needed / should happen as soon as possible	50
3620. Police & Crime - support - lack of confidence in WYCA / local authorities / local politicians - Leeds City Council	1
2422. Police & Crime - support - Mayor - Deputy Mayor	5
2423. Police & Crime - support - Mayor - Deputy Mayor - an appointed position / not elected	5
3585. Police & Crime - support - Mayor - Deputy Mayor - will provide accountability / transparency / strict scrutiny / governance	1
2424. Police & Crime - support - Mayor - Deputy Mayor - will provide leadership / focus	14
2425. Police & Crime - support - Mayor - Deputy Mayor - will share workload / burden / responsibility	8
2426. Police & Crime - support - Mayor - will be independent / separate from Police	14
2427. Police & Crime - support - Mayor - will have the necessary powers - to act in the best interests of the area / region / West Yorkshire	8
2428. Police & Crime - support - Mayor - will provide accountability / transparency / strict scrutiny / governance	35
2429. Police & Crime - support - Mayor - will provide cohesion / co-ordination / joined up thinking / working	11
2430. Police & Crime - support - Police & Crime Commissioner - lack of confidence in current Police & Crime Commissioner	77
2431. Police & Crime - support - Police & Crime Commissioner - lack of confidence in current Police & Crime Commissioner - corruption / mismanagement of public funds	3
2942. Police & Crime - support - Police & Crime Commissioner - lack of confidence in current Police & Crime Commissioner - lack of competency / required expertise to do the job	4
2432. Police & Crime - support - Police & Crime Commissioner - lack of confidence in current Police & Crime Commissioner - low election / voter turnout	21
2895. Police & Crime - support - Police & Crime Commissioner - lack of confidence in current Police & Crime Commissioner - political ties / private agendas / vested interests	4
2433. Police & Crime - support - Police & Crime Commissioner - unnecessary tiers of Government / additional red tape / bureaucracy	2
2434. Police & Crime - support - Police & Crime Commissioner - waste of money / public funds / unnecessary costs / money will be better spent elsewhere	23
2435. Police & Crime - support - Police & Crime Panel	2
2436. Police & Crime - support - Police & Crime Panel - will provide accountability / transparency / strict scrutiny / governance	5
3428. Police & Crime - support - Police & Crime Plan	1

2437. Police & Crime - support - will be balanced / impartial / fair representation	6
2438. Police & Crime - support - will be democratic / puts elected people in key roles	28
3273. Police & Crime - support - will be stronger / stronger together / working together	1
2892. Police & Crime - support - will improve / restore image / reputation / public faith in policing	5
3581. Police & Crime - support - will increase election / voter turn out	1
2439. Police & Crime - support - will provide a voice - for the area / region / West Yorkshire	6
2440. Police & Crime - support - will provide a voice - for the public to have a say on policing	10
2441. Police & Crime - support - will provide accountability / transparency / strict scrutiny / governance	78
2443. Police & Crime - support - will provide advantages / benefits	12
2444. Police & Crime - support - will provide advantages / benefits - for local businesses / the economy / generate growth	3
2447. Police & Crime - support - will provide advantages / benefits - for local people / local communities	8
2448. Police & Crime - support - will provide advantages / benefits - for the area / region / West Yorkshire	13
3051. Police & Crime - support - will provide advantages / benefits - for the area / region / West Yorkshire - Leeds	1
2449. Police & Crime - support - will provide cohesion / co-ordination / joined up thinking / working	178
2450. Police & Crime - support - will provide community safety and cohesion	12
2451. Police & Crime - support - will provide economies of scale / cost effective spending / value for money spent	23
2452. Police & Crime - support - will provide increased funding / investments / resources - for the Police	17
2453. Police & Crime - support - will provide local autonomy	7
2454. Police & Crime - support - will provide local autonomy - devolve power from central Government / Westminster	23
2455. Police & Crime - support - will provide local autonomy - local knowledge understanding local needs	76
2456. Police & Crime - support - will provide local autonomy - local power / control / decision making	100
2457. Police & Crime - support - will provide local autonomy - responsive to local issues / changes will be dealt with quicker	24
2458. Police & Crime - support - will provide support for the Police / help address causes of crime / crime prevention / fighting crime	92
3613. Police & Crime - support - will provide support for the Police / help address causes of crime / crime prevention / fighting crime - in smaller / rural communities / remote areas	1
2459. Police & Crime - support - will reduce unnecessary tiers of Government / duplication / be more efficient / streamlined	46
3423. Police & Crime - support - will ring-fence Police assets	1
2460. Police & Crime - support - will work well / works elsewhere / proven track record	24
<b>Q5 - CONDITIONAL SUPPORT</b>	<b>150</b>
2461. Police & Crime - conditional support	21
2462. Police & Crime - conditional support - Mayor - depends on - competency / required expertise to do the job	18
2463. Police & Crime - conditional support - Mayor - depends on - the appointment of the Mayor	6

2464. Police & Crime - conditional support - Mayor - Deputy Mayor - depends on - competency / required expertise to do the job	3
2465. Police & Crime - conditional support - Police & Crime Commissioner - provided the role is abolished / do away with the role completely	10
2893. Police & Crime - conditional support - Police & Crime Commissioner - provided the role is independent / separate from Police	1
3571. Police & Crime - conditional support - Police & Crime Commissioner - provided they do not have political ties / private agendas / vested interests	1
2891. Police & Crime - conditional support - Police & Crime Commissioner - provided they have a background in law enforcement / be qualified for the role	1
2466. Police & Crime - conditional support - provided big cities do not dominate - smaller / rural communities / remote areas are not ignored	5
2467. Police & Crime - conditional support - provided devolution delivers - accountability / transparency / strict scrutiny / governance	22
3049. Police & Crime - conditional support - provided devolution delivers - balanced / impartial / fair representation	1
2468. Police & Crime - conditional support - provided devolution delivers - cohesion / co-ordination / joined up thinking / working	11
3579. Police & Crime - conditional support - provided devolution delivers - community policing / protection	1
2469. Police & Crime - conditional support - provided devolution delivers - economies of scale / cost effective spending / value for money spent	8
2470. Police & Crime - conditional support - provided devolution delivers - elimination of corruption / mismanagement of public funds	4
3572. Police & Crime - conditional support - provided devolution delivers - improvement of standards	1
3054. Police & Crime - conditional support - provided devolution is more responsive to local issues / changes will be dealt with quicker	2
3392. Police & Crime - conditional support - provided devolution is not detrimental to local people / local communities	1
2473. Police & Crime - conditional support - provided the Mayor - has suitable / professional / experienced team / support	4
3393. Police & Crime - conditional support - provided the Mayor - is a separate Mayor for police and crime functions / Mayoral Office for Police & Crime	1
2474. Police & Crime - conditional support - provided the Mayor - works with the MCA / does not override / veto democratic decisions	1
2471. Police & Crime - conditional support - provided the Mayor / MCA - consult / involve / listen to - current Police & Crime Commissioner	2
2957. Police & Crime - conditional support - provided the Mayor / MCA - consult / involve / listen to - local people / local communities	1

2472. Police & Crime - conditional support - provided the Mayor / MCA - do not have political ties / private agendas / vested interests	13
2475. Police & Crime - conditional support - provided the new MCA - is structured differently - without a Mayor	1
2476. Police & Crime - conditional support - provided there is an increase in funding / resources for Police	10
2477. Police & Crime - conditional support - provided there is an increase in Police numbers / be more Police / Police visibility	14
2958. Police & Crime - conditional support - provided there is no reduction in benefits under the current system	1
2478. Police & Crime - conditional support - provided there is no reduction in funding / resources for the Police	1
2479. Police & Crime - conditional support - provided there is support for the Police / help address causes of crime / crime prevention / fighting crime	3
2480. Police & Crime - conditional support - provided this does not lead to unnecessary tiers of Government / additional red tape / bureaucracy	11
<b>Q5 - OPPOSE</b>	<b>943</b>
2481. Police & Crime - oppose	54
2483. Police & Crime - oppose - concerns that proposals are too similar to the American system	15
2484. Police & Crime - oppose - concerns that proposals include community safety and cohesion in Police remit	1
2485. Police & Crime - oppose - concerns that proposals include social inclusion in Police remit	2
2486. Police & Crime - oppose - concerns that proposals lack ambition / do not go far enough	8
3292. Police & Crime - oppose - concerns that proposals lack information about collaboration at national level / national policing services	1
3422. Police & Crime - oppose - concerns that proposals will affect the operational independence of policing	1
3057. Police & Crime - oppose - concerns that proposals will deliver job losses / redundancies	1
3415. Police & Crime - oppose - concerns that proposals will distract from meeting current Police & Crime Plan objectives	2
2487. Police & Crime - oppose - concerns that proposals will not provide support for the Police / help address causes of crime / crime prevention / fighting crime	19
2488. Police & Crime - oppose - concerns that proposals will reduce Police numbers / fewer Police / less Police visibility	7
2489. Police & Crime - oppose - concerns that proposals will result in an increase in crime	10
3419. Police & Crime - oppose - concerns that proposals will result in conflicting directions / approaches	1
3420. Police & Crime - oppose - concerns that proposals will result in unclear lines of accountability	1
2490. Police & Crime - oppose - control should remain at national level / with central Government / Westminster	33
2491. Police & Crime - oppose - devolution should not be necessary for local authorities to work together	2
3576. Police & Crime - oppose - devolution will create division / isolation / fragmentation	1
2492. Police & Crime - oppose - devolution will deliver too much power to too few people	5
2493. Police & Crime - oppose - devolution will lead to a lack of cohesion / joined up thinking / working	10

2494. Police & Crime - oppose - devolution will not be democratic - puts unelected people in key roles / public have no say	9
2495. Police & Crime - oppose - devolution will not provide accountability / transparency / strict scrutiny / governance	21
2959. Police & Crime - oppose - devolution will not provide increased funding / investments / resources / £1.8bn funding from central Government will not be sufficient	1
2496. Police & Crime - oppose - devolution will remove power from local councils / communities	4
2497. Police & Crime - oppose - devolution will remove power from the Police / result in state control	3
2903. Police & Crime - oppose - lack of confidence in central Government / Westminster	3
2498. Police & Crime - oppose - lack of confidence in MCA / local authorities / local politicians	8
2499. Police & Crime - oppose - lack of confidence in MCA / local authorities / local politicians - corruption / mismanagement of public funds	8
2500. Police & Crime - oppose - lack of confidence in MCA / local authorities / local politicians - Labour / left wing councils	4
2501. Police & Crime - oppose - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job	4
2502. Police & Crime - oppose - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job - City of Bradford Metropolitan District Council	2
2885. Police & Crime - oppose - lack of confidence in MCA / local authorities / local politicians - political ties / private agendas / vested interests	6
2503. Police & Crime - oppose - Mayor - corruption / mismanagement of public funds	2
2504. Police & Crime - oppose - Mayor - Deputy Mayor - is not necessary / needed / required	18
2505. Police & Crime - oppose - Mayor - Deputy Mayor - lack of competency / required expertise to do the job	4
2507. Police & Crime - oppose - Mayor - Deputy Mayor - unnecessary tiers of Government / additional red tape / bureaucracy	9
2508. Police & Crime - oppose - Mayor - Deputy Mayor - waste of money / public funds / unnecessary costs / money could be better spent elsewhere	5
2509. Police & Crime - oppose - Mayor - Deputy Mayor - will have too little power / responsibility / authority / the role is too limited	3
2510. Police & Crime - oppose - Mayor - Deputy Mayor - will have too much power / responsibility / the role is too large	34
2511. Police & Crime - oppose - Mayor - Deputy Mayor - will lack accountability / transparency / strict scrutiny / governance	27
2512. Police & Crime - oppose - Mayor - Deputy Mayor - will lack local knowledge / understanding of local needs	5
2513. Police & Crime - oppose - Mayor - Deputy Mayor - will not be democratically elected	103
2514. Police & Crime - oppose - Mayor - is not necessary / needed / required	17
2515. Police & Crime - oppose - Mayor - lack of competency / required expertise to do the job	40
2517. Police & Crime - oppose - Mayor - will have too little power / responsibility / authority / the role is too limited	3
2518. Police & Crime - oppose - Mayor - will have too much power / responsibility / the role is too large	69

2519. Police & Crime - oppose - Mayor - will lack accountability / transparency / strict scrutiny / governance	16
2520. Police & Crime - oppose - Mayor - will lack local knowledge / understanding of local needs	5
2521. Police & Crime - oppose - Mayor - with Police & Crime Commissioner function	63
2516. Police & Crime - oppose - Mayor / Deputy Mayor - will have political ties / private agendas / vested interests	32
2522. Police & Crime - oppose - Police & Crime Commissioner - doesn't improve policing / reduce crime / is ineffective	47
2961. Police & Crime - oppose - Police & Crime Commissioner - lack of competency / required expertise to do the job	2
2899. Police & Crime - oppose - Police & Crime Commissioner - lack of confidence in current Police & Crime Commissioner - low election / voter turnout	4
2523. Police & Crime - oppose - Police & Crime Commissioner - should be abolished / do away with the role completely	60
2896. Police & Crime - oppose - Police & Crime Panel - lack of competency / required expertise to do the job	1
2898. Police & Crime - oppose - Police & Crime Panel - political ties / private agendas / vested interests	1
3567. Police & Crime - oppose - Police & Crime Panel - will have too little power / responsibility / authority / the role is too limited	1
2524. Police & Crime - oppose - policing needs political independence / freedom from political bias / a stand alone role	165
2525. Police & Crime - oppose - policing needs to be left to the Police / sit within the Police / be a Police role	92
2962. Police & Crime - oppose - transferring of Police assets	6
2526. Police & Crime - oppose - uncertainty about the advantages / benefits	104
2527. Police & Crime - oppose - uncertainty about the advantages / benefits - for the area / region / West Yorkshire	5
2528. Police & Crime - oppose - uncertainty about the level of funding / future Government funding	13
3583. Police & Crime - oppose - uncertainty about the level of funding / future Government funding - concerns that it will cut into budget for environment / climate change targets	1
2529. Police & Crime - oppose - unfair representation - big cities will dominate - Bradford will be prioritised / other areas ignored	3
2530. Police & Crime - oppose - unfair representation - big cities will dominate - Leeds will be prioritised / other areas ignored	3
2531. Police & Crime - oppose - unfair representation - big cities will dominate - smaller / rural communities / remote areas will be ignored	5
2532. Police & Crime - oppose - unfair representation - big cities will dominate - Wakefield will be prioritised / other areas ignored	1
2533. Police & Crime - oppose - unfair representation - local decisions affecting my city / my council will be made elsewhere	3
2534. Police & Crime - oppose - unfair representation - too large an area / "one size fits all" will not work for such diverse needs	18
2535. Police & Crime - oppose - unfair representation - unfair / disproportionate budget allocation	3
2536. Police & Crime - oppose - unnecessary / not needed / not required	132
2537. Police & Crime - oppose - unnecessary tiers of Government / additional red tape / bureaucracy	98
2538. Police & Crime - oppose - waste of money / public funds / unnecessary costs / money could be better spent elsewhere	114
2539. Police & Crime - oppose - waste of time / will not work / is flawed / has failed elsewhere / bad track record	43

<b>Q5 - SUGGESTIONS</b>	<b>588</b>
<b>Q5 - SUGGESTIONS - PRIORITIES</b>	<b>35</b>
3584. Police & Crime - suggestion - priority - consideration for marginalised groups / BAME / LGBTQ+ etc	1
2540. Police & Crime - suggestion - priority - drug related crime	1
2541. Police & Crime - suggestion - priority - road safety	3
2542. Police & Crime - suggestion - priority - safety	5
2543. Police & Crime - suggestion - priority - safety - of marginalised groups / BAME / LGBTQ+ etc	2
2544. Police & Crime - suggestion - priority - support for the Police / help address causes of crime / crime prevention / fighting crime	18
2545. Police & Crime - suggestion - priority - targeting hate crime / racism / homophobia etc.	6
<b>Q5 - SUGGESTIONS - OTHERS</b>	<b>575</b>
2550. Police & Crime - suggestion - consideration should be given to civil rights / justice / fair treatment	9
3291. Police & Crime - suggestion - consideration should be given to civil rights / justice / fair treatment - disabled / mobility impaired people	1
3048. Police & Crime - suggestion - consideration should be given to civil rights / justice / fair treatment - marginalised groups / BAME / LGBTQ+ etc	8
2551. Police & Crime - suggestion - consideration should be given to cohesion / co-ordination / joined up thinking / working	18
2552. Police & Crime - suggestion - consideration should be given to committee decisions	5
2553. Police & Crime - suggestion - consideration should be given to community policing / protection	27
2554. Police & Crime - suggestion - consideration should be given to cross border / boundary areas	13
3402. Police & Crime - suggestion - consideration should be given to demo prison	1
3413. Police & Crime - suggestion - consideration should be given to National Police Air Service functions	1
3417. Police & Crime - suggestion - consideration should be given to national policing services	2
2555. Police & Crime - suggestion - consideration should be given to reducing re-offending	2
3113. Police & Crime - suggestion - consideration should be given to safety - public safety	5
2556. Police & Crime - suggestion - consideration should be given to safety - road safety	8
2557. Police & Crime - suggestion - consideration should be given to stricter punishment for criminals	5
2558. Police & Crime - suggestion - consideration should be given to support for the Police / help address causes of crime / crime prevention / fighting crime	25
2559. Police & Crime - suggestion - consideration should be given to targeting anti-social behaviour	10
3582. Police & Crime - suggestion - consideration should be given to targeting business crime	1
2560. Police & Crime - suggestion - consideration should be given to targeting child grooming	2

2561. Police & Crime - suggestion - consideration should be given to targeting drug related crime	27
2562. Police & Crime - suggestion - consideration should be given to targeting hate crime / racism / homophobia etc.	9
2563. Police & Crime - suggestion - consideration should be given to targeting knife crime	1
3477. Police & Crime - suggestion - consideration should be given to targeting waste crime	2
2889. Police & Crime - suggestion - consideration should not be given to car crime	1
2564. Police & Crime - suggestion - devolution should reduce unnecessary tiers of Government / additional red tape / bureaucracy	2
2565. Police & Crime - suggestion - devolve power to / keep power / funding with local council / local authorities	16
3371. Police & Crime - suggestion - funding should be made available for a timely transition of PCC functions	1
2566. Police & Crime - suggestion - Mayor - Deputy Mayor - should be democratic / elected	27
2954. Police & Crime - suggestion - Mayor - Deputy Mayor - should shadow / work with Police chiefs	1
2567. Police & Crime - suggestion - Mayor - Deputy Mayor - should share workload / burden / responsibility	1
3440. Police & Crime - suggestion - Mayor - separate Mayor appointed for police and crime functions / create a Mayoral Office for Police & Crime	2
3427. Police & Crime - suggestion - Mayor - should be sole decision maker - control of budgets and assets	1
3112. Police & Crime - suggestion - Mayor - should provide accountability / transparency / strict scrutiny / governance	4
2568. Police & Crime - suggestion - Mayor - should work with the MCA / not override / veto democratic decisions	1
3577. Police & Crime - suggestion - Mayor / MCA - should be assessed on social inclusion criteria	1
3414. Police & Crime - suggestion - Mayor / MCA - should be supportive of / involved with the police	2
3276. Police & Crime - suggestion - Mayor / MCA - should consult / involve / listen to - neighbouring authorities / Mayors / devolved areas / employ best practices	1
2569. Police & Crime - suggestion - Police & Crime Commissioner should be a member of the MCA	2
2570. Police & Crime - suggestion - Police & Crime Commissioner should be democratic / elected	25
3224. Police & Crime - suggestion - Police & Crime Commissioner should be independent / no political ties / private agendas / vested interests	4
2571. Police & Crime - suggestion - Police & Crime Commissioner should have a background in law enforcement / be qualified for the role	23
2572. Police & Crime - suggestion - Police & Crime Commissioner should have the competency / required expertise to do the job	11
2574. Police & Crime - suggestion - Police & Crime Commissioner should improve / restore image / reputation / public faith in policing	14
2573. Police & Crime - suggestion - Police & Crime Commissioner should improve policing / reduce crime	27
2575. Police & Crime - suggestion - Police & Crime Commissioner should not be democratic / elected	5



2576. Police & Crime - suggestion - Police & Crime Commissioner should retain Police & Crime functions - but report to / work with the Mayor	8
2577. Police & Crime - suggestion - Police & Crime Commissioner should retain Police & Crime functions - no change in current structure	23
2578. Police & Crime - suggestion - Police & Crime Commissioner should work in partnership with the Police / other agencies	9
3252. Police & Crime - suggestion - Police & Crime Panel - chair should be elected from Leeds	1
2902. Police & Crime - suggestion - Police & Crime Panel - consideration should be given to forming a Mayoral Office for Police & Crime	3
2546. Police & Crime - suggestion - Police & Crime Panel - consideration should be given to forming a new Police & Crime Authority	1
2549. Police & Crime - suggestion - Police & Crime Panel - consideration should be given to forming a Police & Crime plan - aligned with / integrated into the national plan / strategy	7
2548. Police & Crime - suggestion - Police & Crime Panel - consideration should be given to forming a Police & Crime plan - should address Police strategy	18
2579. Police & Crime - suggestion - Police & Crime Panel - role should be extended	3
3565. Police & Crime - suggestion - Police & Crime Panel - should be elected	1
3204. Police & Crime - suggestion - Police & Crime Panel - should be independent / no political ties / private agendas / vested interests	2
3566. Police & Crime - suggestion - Police & Crime Panel - should elect a chair	1
3186. Police & Crime - suggestion - Police & Crime Panel - should have access to the information needed to carry out their role	2
3182. Police & Crime - suggestion - Police & Crime Panel - should have the ability to suspend the Deputy Mayor	2
2580. Police & Crime - suggestion - Police & Crime Panel - should provide accountability / transparency / strict scrutiny / governance	4
2960. Police & Crime - suggestion - Police Chief Constable - consideration should be given to increasing the powers of the Police Chief Constable	7
2547. Police & Crime - suggestion - Police Chief Constable - consideration should be given to the role of the Police Chief Constable	22
2988. Police & Crime - suggestion - Police Chief Constable - consideration should be given to the role of the Police Chief Constable - retaining Police assets	10
3561. Police & Crime - suggestion - policing should be subject to independent commission	1
2581. Police & Crime - suggestion - provide more support for domestic violence / sexual assault victims	3
2897. Police & Crime - suggestion - provide more support for education	1
2913. Police & Crime - suggestion - provide more support for education - be explained with greater clarity / raising public awareness of the Police & Crime Commissioner role	8

2582. Police & Crime - suggestion - provide more support for mental health	11
2583. Police & Crime - suggestion - provide more support for people with addictions / dependencies / substance abuse problems	8
2584. Police & Crime - suggestion - provide more support for sex workers	2
2585. Police & Crime - suggestion - provide more support for social services	5
2947. Police & Crime - suggestion - provide more support for victims of crime	2
2955. Police & Crime - suggestion - provide more support for vulnerable / poor / deprived people	2
2948. Police & Crime - suggestion - provide more support for witnesses of crime	1
2586. Police & Crime - suggestion - provide more support for young people	14
2587. Police & Crime - suggestion - should be an increase in CCTV / cameras	2
2588. Police & Crime - suggestion - should be an increase in funding / resources for Police	34
2589. Police & Crime - suggestion - should be an increase in Police numbers / more Police / Police visibility	118
2590. Police & Crime - suggestion - should be an increase in Police numbers / more Police / Police visibility - in Batley	1
2591. Police & Crime - suggestion - should be an increase in Police numbers / more Police / Police visibility - in Bradford	3
3050. Police & Crime - suggestion - should be an increase in Police numbers / more Police / Police visibility - in Kirklees	1
2592. Police & Crime - suggestion - should be an increase in Police numbers / more Police / Police visibility - in Knottingley	3
3563. Police & Crime - suggestion - should be an increase in Police numbers / more Police / Police visibility - in Leeds	1
3053. Police & Crime - suggestion - should be an increase in Police numbers / more Police / Police visibility - in rural areas	1
2956. Police & Crime - suggestion - should be an increase in Police stations	3
2593. Police & Crime - suggestion - should be balanced / impartial / fair representation	7
2594. Police & Crime - suggestion - should be balanced / impartial / fair representation - diversity / inclusion / equality within the Police force	11
2595. Police & Crime - suggestion - should be based on / similar to the other successful policing authorities elsewhere	4
2596. Police & Crime - suggestion - should be controlled by the new MCA	1
2597. Police & Crime - suggestion - should be more efficient / streamlined	4
3230. Police & Crime - suggestion - should consider public health / well being	2
2598. Police & Crime - suggestion - should consult with / involve / listen to - activist groups	1
2965. Police & Crime - suggestion - should consult with / involve / listen to - current Police & Crime Commissioner	2
2966. Police & Crime - suggestion - should consult with / involve / listen to - current Police Chief Constable	1
2599. Police & Crime - suggestion - should consult with / involve / listen to - drug / alcohol / addiction / rehabilitation services	5
2600. Police & Crime - suggestion - should consult with / involve / listen to - local business / private sector	2
2601. Police & Crime - suggestion - should consult with / involve / listen to - local people / local communities	53

2602. Police & Crime - suggestion - should consult with / involve / listen to - local people / local communities - marginalised groups / BAME / LGBTQ+ etc	6
3564. Police & Crime - suggestion - should consult with / involve / listen to - local schools	1
2604. Police & Crime - suggestion - should consult with / involve / listen to - MCA / local authorities / local politicians	6
2605. Police & Crime - suggestion - should consult with / involve / listen to - mental health services	3
2606. Police & Crime - suggestion - should consult with / involve / listen to - probation services	4
2607. Police & Crime - suggestion - should consult with / involve / listen to - social services	4
2901. Police & Crime - suggestion - should consult with / involve / listen to - youth services	2
2608. Police & Crime - suggestion - should cut funding to the Police / abolish the Police	13
2609. Police & Crime - suggestion - should extend to Emergency Services / Fire / Rescue / Ambulance Services	3
2944. Police & Crime - suggestion - should have a local plan / strategy / long term planning for the future	4
3580. Police & Crime - suggestion - should impose mandatory sentencing	1
3574. Police & Crime - suggestion - should improve partnership working - with British Transport Police / BTP	1
2611. Police & Crime - suggestion - should incorporate education	6
2612. Police & Crime - suggestion - should increase training for the Police	6
3568. Police & Crime - suggestion - should make use of technology	1
2613. Police & Crime - suggestion - should provide accountability / transparency / strict scrutiny / governance	45
2614. Police & Crime - suggestion - should provide accountability / transparency / strict scrutiny / governance - monitoring by an independent panel	15
2615. Police & Crime - suggestion - should provide advantages / benefits - for local people / local communities	10
3562. Police & Crime - suggestion - should provide help for the homeless / reduce homelessness	1
3575. Police & Crime - suggestion - social inclusion should be central to policy making	1
3506. Police & Crime - suggestion - transfer of power should happen in May 2021 as originally planned	1
<b>Q5 - OTHERS</b>	<b>138</b>
2616. Police & Crime - support - other	13
2617. Police & Crime - conditional support - other	8
2618. Police & Crime - oppose - other	28
2619. Police & Crime - suggestion - other	48
2620. Police & Crime - other	42
<b>Q6 - FINANCE</b>	<b>1874</b>
<b>Q6 - SUPPORT</b>	<b>807</b>
2621. Finance - support	124

2622. Finance - support - funding - Business Rate Supplement	16
2623. Finance - support - funding - Council Tax / Council Tax Precept - will be spent locally / in the area it is paid in	4
2624. Finance - support - funding - Council Tax / Council Tax Precept increase	18
2625. Finance - support - funding - Council Tax / Council Tax Precept increase - for quality services / rather than erosion of services	6
2626. Finance - support - funding - extend existing borrowing powers for priority infrastructure projects	32
2990. Finance - support - funding - National Lottery Heritage Fund	1
2627. Finance - support - funding - Strategic Infrastructure Tariff for strategic infrastructure	21
2628. Finance - support - is long overdue / necessary / needed / should happen as soon as possible	62
2629. Finance - support - Mayor - will have the necessary powers - to act in the best interests of the area / region / West Yorkshire	7
2630. Finance - support - Mayor - will have the necessary powers - to raise funds - set rate of Council Tax / Council Tax Precept	73
3569. Finance - support - Mayor - will provide leadership / focus	2
3570. Finance - support - Mayor / MCA - will consult / involve / listen to - local businesses / private sector	1
3226. Finance - support - the new MCA - review of / recommendation for the draft budget	2
2631. Finance - support - will be balanced / impartial / fair representation	18
2632. Finance - support - will be considerate of environment / climate change targets	1
2633. Finance - support - will be democratic / puts elected people in key roles	5
2634. Finance - support - will be stronger / stronger together / working together	5
2635. Finance - support - will increase funding [£1.8bn funding from central Government ] / investments / resources	101
2636. Finance - support - will provide a local plan / strategy - long term planning for the future	11
2637. Finance - support - will provide a voice - for the area / region / West Yorkshire	4
2638. Finance - support - will provide accountability / transparency / strict scrutiny / governance	46
3311. Finance - support - will provide accountability / transparency / strict scrutiny / governance - Overview and Scrutiny Committee	1
2639. Finance - support - will provide advantages / benefits - for local businesses / the economy / generate growth	27
2640. Finance - support - will provide advantages / benefits - for local businesses / the economy / generate growth - post Covid-19 / Coronavirus crisis	2
2641. Finance - support - will provide advantages / benefits - for local people / local communities	5
2642. Finance - support - will provide advantages / benefits - for the area / region / West Yorkshire	40
3269. Finance - support - will provide advantages / benefits - for the area / region / West Yorkshire - Bradford	1
2643. Finance - support - will provide advantages / benefits - for the area / region / West Yorkshire - Leeds	4
2644. Finance - support - will provide advantages / benefits - improve local infrastructure	21
2645. Finance - support - will provide cohesion / co-ordination / joined up thinking / working	26
2646. Finance - support - will provide economies of scale / cost effective spending / value for money spent	23

2647. Finance - support - will provide local autonomy - devolve power from central Government / Westminster	100
2648. Finance - support - will provide local autonomy - lack of confidence in WYCA / local authorities / local politicians	3
3590. Finance - support - will provide local autonomy - lack of confidence in WYCA / local authorities / local politicians - corruption / mismanagement of public funds	1
2649. Finance - support - will provide local autonomy - lack of confidence in WYCA / local authorities / local politicians - Leeds City Council	2
2650. Finance - support - will provide local autonomy - local control of spending our local budget	260
2651. Finance - support - will provide local autonomy - local knowledge understanding local needs	124
2652. Finance - support - will provide local autonomy - local power / control / decision making	120
2653. Finance - support - will provide local autonomy - responsive to local issues / changes will be dealt with quicker	14
2654. Finance - support - will reduce the North / South divide	9
2655. Finance - support - will reduce unnecessary tiers of Government / duplication / be more efficient / streamlined	12
2656. Finance - support - will work well / works elsewhere / proven track record	7
<b>Q6 - CONDITIONAL SUPPORT</b>	<b>289</b>
2657. Finance - conditional support	22
2658. Finance - conditional support - Business Rates / Business Rate Supplement - provided consideration is given - to the creative sector	1
2659. Finance - conditional support - Business Rates / Business Rate Supplement - provided consideration is given - to the retail sector	1
3118. Finance - conditional support - Business Rates / Business Rate Supplement - provided it is balanced / fair	1
2660. Finance - conditional support - Business Rates / Business Rate Supplement - provided it replaces existing charges / other charges are reviewed	4
2661. Finance - conditional support - Council Tax / Council Tax Precept - depending on how much it is	5
2662. Finance - conditional support - Council Tax / Council Tax Precept - provided it funds community cohesion projects	1
2663. Finance - conditional support - Council Tax / Council Tax Precept - provided it funds the arts / cultural projects	1
3117. Finance - conditional support - Council Tax / Council Tax Precept - provided it is balanced / fair	1
2664. Finance - conditional support - Council Tax / Council Tax Precept - provided it is reduced	13
2665. Finance - conditional support - Council Tax / Council Tax Precept - provided it is reduced - for Leeds	1
2666. Finance - conditional support - Council Tax / Council Tax Precept - provided it is subject to accountability / transparency / strict scrutiny / governance	12
2667. Finance - conditional support - Council Tax / Council Tax Precept - provided it replaces existing charges / other charges are reviewed	8

2668. Finance - conditional support - Council Tax / Council Tax Precept - provided it results in quality services / rather than erosion of services	6
2669. Finance - conditional support - Council Tax / Council Tax Precept - provided there is an agreed limit for any increase	9
2670. Finance - conditional support - Council Tax / Council Tax Precept - provided there is no increase	32
3260. Finance - conditional support - depends how the Mayor raises funds	1
2671. Finance - conditional support - existing borrowing powers - provided borrowing is considerate of environment / climate change targets	1
2929. Finance - conditional support - existing borrowing powers - provided borrowing is done responsibly / invested well	1
2868. Finance - conditional support - existing borrowing powers - provided borrowing is limited to infrastructure projects only	1
2672. Finance - conditional support - existing borrowing powers - provided borrowing is subject to accountability / transparency / strict scrutiny / governance	5
2673. Finance - conditional support - existing borrowing powers - provided there is no private funding / borrowing / PFI	1
2674. Finance - conditional support - Mayor - depends on - the appointment of the Mayor	4
2675. Finance - conditional support - provided devolution delivers - accountability / transparency / strict scrutiny / governance	46
2676. Finance - conditional support - provided devolution delivers - accountability / transparency / strict scrutiny / governance - be subject to trial period / independent review	3
3058. Finance - conditional support - provided devolution delivers - advantages / benefits - for Kirklees	1
2677. Finance - conditional support - provided devolution delivers - advantages / benefits - for local businesses / the economy / generate growth	8
2678. Finance - conditional support - provided devolution delivers - advantages / benefits - for local people / local communities	5
2679. Finance - conditional support - provided devolution delivers - advantages / benefits - for the area / region / West Yorkshire	10
2680. Finance - conditional support - provided devolution delivers - advantages / benefits - for the vulnerable / poor / deprived people	4
2681. Finance - conditional support - provided devolution delivers - balanced / impartial / fair representation	20
2682. Finance - conditional support - provided devolution delivers - balanced / impartial / fair representation - proportional budget allocation	17
2683. Finance - conditional support - provided devolution delivers - balanced / impartial / fair representation - provided big cities do not dominate - smaller / rural communities / remote areas are not ignored	10
2684. Finance - conditional support - provided devolution delivers - cohesion / co-ordination / joined up thinking / working	3
2685. Finance - conditional support - provided devolution delivers - economies of scale / cost effective spending / value for money spent	18
2686. Finance - conditional support - provided devolution delivers - elimination of corruption / mismanagement of public funds	9

2687. Finance - conditional support - provided devolution delivers - increased funding / investments / resources	10
2688. Finance - conditional support - provided devolution delivers - local control of spending our local budget	3
2689. Finance - conditional support - provided devolution delivers - local knowledge understanding local needs	1
2690. Finance - conditional support - provided devolution delivers - reduced unnecessary tiers of Government / duplication / be more efficient / streamlined	4
2691. Finance - conditional support - provided devolution delivers - reduced waste of money / public funds / unnecessary costs	14
2692. Finance - conditional support - provided devolution does not lead to unnecessary tiers of Government / additional red tape / bureaucracy	7
2906. Finance - conditional support - provided devolution does not result in spending on vanity projects / white elephants	1
2693. Finance - conditional support - provided devolution is democratic / puts elected people in key roles	5
2694. Finance - conditional support - provided devolution is more responsive to local issues / changes will be dealt with quicker	1
2695. Finance - conditional support - provided the Mayor - has suitable / professional / experienced team / support	2
2696. Finance - conditional support - provided the Mayor - has the necessary powers - to act in the best interests of the area / region / West Yorkshire	1
2697. Finance - conditional support - provided the Mayor / MCA - are local / have local knowledge / understand local needs	7
3335. Finance - conditional support - provided the Mayor / MCA - consult / involve / listen to - local charitable / voluntary / not for profit organisations	1
2698. Finance - conditional support - provided the Mayor / MCA - consult / involve / listen to - local people / local communities	5
2699. Finance - conditional support - provided the Mayor / MCA - do not have political ties / private agendas / vested interests	9
2700. Finance - conditional support - provided the Mayor / MCA - have the competency / required expertise to do the job	15
2702. Finance - conditional support - provided there is no increase in Business Rates / Business Rate Supplement	4
2703. Finance - conditional support - provided there is support for SMEs / independents / start-ups	6
<b>Q6 - OPPOSE</b>	<b>792</b>
2704. Finance - oppose	25
2705. Finance - oppose - concerns that proposals are too similar to the American system	1
2706. Finance - oppose - concerns that proposals lack ambition / do not go far enough	7
2707. Finance - oppose - concerns that proposals lack consideration for the environment / climate change targets	2
2708. Finance - oppose - concerns that the structure lacks accountability / transparency / strict scrutiny / governance	15
2709. Finance - oppose - control should remain at national level / with central Government / Westminster	12
2710. Finance - oppose - devolution should not be necessary for local authorities to work together	1
2711. Finance - oppose - devolution will create division / isolation / fragmentation	6
2712. Finance - oppose - devolution will deliver too much power to too few people	13

2950. Finance - oppose - devolution will lead to a lack of cohesion / joined up thinking / working	1
2713. Finance - oppose - devolution will not be democratic - puts unelected people in key roles / public have no say	17
2908. Finance - oppose - devolution will not be democratic - puts unelected people in key roles / public have no say - council control of Fire authorities	1
2919. Finance - oppose - devolution will not be democratic - puts unelected people in key roles / public have no say - council control of Pensions authorities	1
2714. Finance - oppose - devolution will not provide increased funding / investments / resources / £1.8bn funding from central Government will not be sufficient	30
2715. Finance - oppose - devolution will remove power from local councils / communities	18
2716. Finance - oppose - devolution will result in spending on vanity projects / white elephants	7
2717. Finance - oppose - funding - Business Rate Supplement	63
2718. Finance - oppose - funding - Business Rate Supplement - post Covid-19 / Coronavirus crisis	6
2719. Finance - oppose - funding - Business Rate Supplement - should not be subject to a ballot of local businesses	5
2720. Finance - oppose - funding - Council Tax / Council Tax Precept - (increase for Mayoral functions / policing and crime functions)	308
2721. Finance - oppose - funding - Council Tax / Council Tax Precept - (increase for Mayoral functions / policing and crime functions) - post Covid-19 / Coronavirus crisis	13
2722. Finance - oppose - funding - Council Tax / Council Tax Precept - adult social care	3
2723. Finance - oppose - funding - Council Tax / Council Tax Precept - will prevent local infrastructure improvements	1
2724. Finance - oppose - funding - extend existing borrowing powers	19
2725. Finance - oppose - funding - Strategic Infrastructure Tariff	12
2726. Finance - oppose - lack of confidence in central Government / Westminster	6
2727. Finance - oppose - lack of confidence in central Government / Westminster - will pass risk / blame on to local areas / Mayor	22
2728. Finance - oppose - lack of confidence in MCA / local authorities / local politicians	19
2729. Finance - oppose - lack of confidence in MCA / local authorities / local politicians - City of Bradford Metropolitan District Council	6
2730. Finance - oppose - lack of confidence in MCA / local authorities / local politicians - corruption / mismanagement of public funds	69
2731. Finance - oppose - lack of confidence in MCA / local authorities / local politicians - corruption / mismanagement of public funds - Leeds City Council	10
2732. Finance - oppose - lack of confidence in MCA / local authorities / local politicians - failure to consult / involve / listen to - local people / local communities	4
2733. Finance - oppose - lack of confidence in MCA / local authorities / local politicians - Labour / left wing councils	8



2734. Finance - oppose - lack of confidence in MCA / local authorities / local politicians - lack of competency / required expertise to do the job	9
2735. Finance - oppose - lack of confidence in MCA / local authorities / local politicians - political ties / private agendas / vested interests	23
3064. Finance - oppose - lack of local plan / strategy / long term planning for the future	3
2736. Finance - oppose - Mayor - is not necessary / needed / required	19
2738. Finance - oppose - Mayor - will have too little power / responsibility / authority / the role is too limited	6
2739. Finance - oppose - Mayor - will have too much power / responsibility / the role is too large	42
2740. Finance - oppose - Mayor - will lack competency / required expertise to do the job	9
3062. Finance - oppose - Mayor - will lack local knowledge / understanding of local needs	1
2741. Finance - oppose - Mayor - will not provide accountability / transparency / strict scrutiny / governance	15
2737. Finance - oppose - Mayor / Deputy Mayor - will have political ties / private agendas / vested interests	11
2742. Finance - oppose - uncertainty about the advantages / benefits	18
2743. Finance - oppose - uncertainty about the advantages / benefits - for local businesses / the economy / growth	14
2744. Finance - oppose - uncertainty about the advantages / benefits - for the area / region / West Yorkshire	6
3063. Finance - oppose - uncertainty about the advantages / benefits - for the area / region / West Yorkshire - Kirklees	1
2745. Finance - oppose - uncertainty about the advantages / benefits - for the taxpayer	17
2746. Finance - oppose - uncertainty about the level of funding / future Government funding	19
2747. Finance - oppose - unfair representation - big cities will dominate	11
2748. Finance - oppose - unfair representation - big cities will dominate - Bradford will be prioritised / other areas ignored	5
2749. Finance - oppose - unfair representation - big cities will dominate - Huddersfield will be prioritised / other areas ignored	1
2750. Finance - oppose - unfair representation - big cities will dominate - Leeds will be prioritised / other areas ignored	20
2751. Finance - oppose - unfair representation - big cities will dominate - smaller / rural communities / remote areas will be ignored	5
2752. Finance - oppose - unfair representation - big cities will dominate - vulnerable / poor / deprived areas will be neglected	3
2753. Finance - oppose - unfair representation - big cities will dominate - Wakefield will be prioritised / other areas ignored	3
2754. Finance - oppose - unfair representation - too large an area / "one size fits all" will not work for such diverse needs	7
2755. Finance - oppose - unfair representation - unfair / disproportionate budget allocation	21
2756. Finance - oppose - unfair representation - unfair / disproportionate budget allocation - Council Tax / Council Tax Precept will not be spent in the area it is paid in	12
3312. Finance - oppose - unfair representation - unfair / disproportionate budget allocation - will not adequately fund Bradford	1
3313. Finance - oppose - unfair representation - unfair / disproportionate budget allocation - will not adequately fund Leeds	1
2757. Finance - oppose - unfair representation - will not fairly represent Huddersfield	1

2758. Finance - oppose - unfair representation - will not fairly represent Keighley	2
2759. Finance - oppose - unfair representation - will not fairly represent Kirklees	1
2760. Finance - oppose - unfair representation - will not fairly represent Knottingley	2
2761. Finance - oppose - unfair representation - will not fairly represent Otley	1
2762. Finance - oppose - unfair representation - will not fairly represent Shipley	1
2763. Finance - oppose - unfair representation - will not fairly represent Wakefield	2
2764. Finance - oppose - unnecessary / not needed / not required	35
2765. Finance - oppose - unnecessary tiers of Government / additional red tape / bureaucracy	104
2766. Finance - oppose - waste of money / public funds / unnecessary costs / money could be better spent elsewhere	134
2767. Finance - oppose - waste of time / will not work / is flawed / has failed elsewhere / bad track record	22
3587. Finance - oppose - will not provide local autonomy - will not devolve power from central Government / Westminster	1
2768. Finance - oppose - will not reduce the North / South divide	4
<b>Q6 - SUGGESTIONS</b>	<b>266</b>
2769. Finance - suggestion - Business Rate Supplement - business rates should be fair / proportional	6
2770. Finance - suggestion - Business Rate Supplement - business rates should be implemented only if businesses benefit from devolution	1
2771. Finance - suggestion - Business Rate Supplement - business rates should be reduced	6
3299. Finance - suggestion - Business Rate Supplement - business rates should be reduced - small / local retailers	1
2772. Finance - suggestion - Business Rate Supplement - business rates should be reformed	5
2773. Finance - suggestion - Business Rate Supplement - business rates should be reformed - big / corporate businesses should pay more than SMEs / local independents / start-ups	3
2904. Finance - suggestion - Business Rate Supplement - business rates should be reformed - set at a local level	1
2774. Finance - suggestion - Business Rate Supplement - business rates should be reformed - should be abolished / replaced by a sales tax	2
3307. Finance - suggestion - Business Rate Supplement - should provide advantages / benefits - for local businesses / the economy / generate growth	1
3294. Finance - suggestion - Business Rate Supplement - should provide support for SMEs / local independents / start-ups	1
3508. Finance - suggestion - Combined Authority Levy - should continue to be charged to constituent councils	1
3308. Finance - suggestion - Council Tax / Council Tax Precept - (increase for Mayoral functions / policing and crime functions ) - should be included in the WYCA precept	1
2775. Finance - suggestion - Council Tax / Council Tax Precept - (increase for Mayoral functions / policing and crime functions ) - should be subject to a referendum / put to a peoples vote	2

2776. Finance - suggestion - Council Tax / Council Tax Precept - each council should set their own Council Tax / Council Tax Precept	2
3507. Finance - suggestion - Council Tax / Council Tax Precept - police and crime precept should be separate from Mayoral functions precept	1
2777. Finance - suggestion - Council Tax / Council Tax Precept - should be abolished	2
2778. Finance - suggestion - Council Tax / Council Tax Precept - should be fair / proportional	25
2779. Finance - suggestion - Council Tax / Council Tax Precept - should be for quality services / rather than erosion of services	4
2780. Finance - suggestion - Council Tax / Council Tax Precept - should be frozen / any increase delayed	1
2939. Finance - suggestion - Council Tax / Council Tax Precept - should be proportional to housing stock / house prices	1
2781. Finance - suggestion - Council Tax / Council Tax Precept - should be reduced for Mayoral functions / policing and crime functions	4
2782. Finance - suggestion - Council Tax / Council Tax Precept - should be reformed	5
2783. Finance - suggestion - Council Tax / Council Tax Precept - should be spent locally / in the area it is paid in	7
2784. Finance - suggestion - Council Tax / Council Tax Precept - should be used to raise funding	6
3309. Finance - suggestion - Council Tax / Council Tax Precept - should provide accountability / transparency / strict scrutiny / governance - be subject to trial period / independent review	1
3591. Finance - suggestion - Council Tax / Council Tax Precept - there should be Precepts for other / additional functions	1
3243. Finance - suggestion - Council Tax / Council Tax Precept - unpaid Council Tax should be collected / payment enforced	1
2785. Finance - suggestion - devolution should - be delayed due to the uncertainties created by Covid-19 / Coronavirus crisis	2
2786. Finance - suggestion - devolution should - provide economies of scale / cost effective spending / value for money spent	20
3597. Finance - suggestion - devolution should - provide local autonomy - local control of spending our local budget	1
3596. Finance - suggestion - devolution should - provide local autonomy - local power / control / decision making	1
2787. Finance - suggestion - devolution should - reduce unnecessary tiers of Government / additional red tape / bureaucracy	3
2788. Finance - suggestion - devolve power to / keep power / funding with local council / local authorities	21
3071. Finance - suggestion - five-yearly Gateway Assessments - should not be measured by economic growth	2
3072. Finance - suggestion - five-yearly Gateway Assessments - should not be met by decisions that undermine the environment / climate change targets	2
2789. Finance - suggestion - funding - should be controlled by the new MCA	2
2790. Finance - suggestion - funding - should be distributed to local council / local authorities	3
2791. Finance - suggestion - funding - should be fair / proportional	13
2792. Finance - suggestion - funding - should be funded by global industries ( infrastructure maintenance )	1
2793. Finance - suggestion - funding - should be provided by central Government / Westminster	15
2900. Finance - suggestion - funding - should be provided by central Government / Westminster - at the rate of inflation	1

2794. Finance - suggestion - funding - should be provided by local council / local authorities	5
3244. Finance - suggestion - funding - should be raised from recovering overpaid housing benefit claims	1
2795. Finance - suggestion - funding - should be raised via a local income tax	10
2963. Finance - suggestion - funding - should be raised via additional levies	1
3336. Finance - suggestion - funding - should be raised via charitable funders	1
3338. Finance - suggestion - funding - should be raised via community shares	1
3589. Finance - suggestion - funding - should be raised via development	1
2796. Finance - suggestion - funding - should be raised via National Lottery Heritage Fund	1
2797. Finance - suggestion - funding - should be raised via other sources	5
2798. Finance - suggestion - funding - should be raised via prosperity fund	1
3337. Finance - suggestion - funding - should be raised via social finance	1
2799. Finance - suggestion - funding - should be spent locally / in the area it is paid in	5
2875. Finance - suggestion - funding - should be sustainable	4
3340. Finance - suggestion - funding - should provide more support for community organisations	1
2800. Finance - suggestion - funding - should provide more support for mental health services	5
2801. Finance - suggestion - funding - should provide more support for mental health services - for victims of sexual assault / rape	2
2802. Finance - suggestion - funding - should provide more support for mental health services - for victims of violent crime	2
2803. Finance - suggestion - funding - should provide more support for mental health services - for women	2
2804. Finance - suggestion - funding - should provide more support for mental health services - for young people	2
2918. Finance - suggestion - funding - should provide more support for public services	5
2952. Finance - suggestion - Mayor - should have the necessary powers - to act in the best interests of the area / region / West Yorkshire	2
3119. Finance - suggestion - Mayor - should have the necessary powers - to raise funds via additional taxes	1
2806. Finance - suggestion - Mayor - should provide accountability / transparency / strict scrutiny / governance	8
2805. Finance - suggestion - Mayor / MCA - should be independent / no political ties / private agendas / vested interests	3
2809. Finance - suggestion - Mayor / MCA - should consult with - involve - listen to - Leeds City Region Enterprise Partnership (LEP)	2
3588. Finance - suggestion - Mayor / MCA - should consult with / involve / listen to - local authorities / parish councils	2
2810. Finance - suggestion - Mayor / MCA - should consult with / involve / listen to - local business / private sector	3
2811. Finance - suggestion - Mayor / MCA - should consult with / involve / listen to - local people / local communities	26
3586. Finance - suggestion - Mayor / MCA - should consult with / involve / listen to - local people / local communities - participatory budgeting	2
2924. Finance - suggestion - Pensions Board - should not invest in fossil fuels	1

1555. Finance - suggestion - priority - consideration of environment / climate change targets	1
3232. Finance - suggestion - priority - should provide accountability / transparency / strict scrutiny / governance	6
2819. Finance - suggestion - provide a local plan / strategy - aligned with / integrated into the national plan / strategy	4
3376. Finance - suggestion - should adopt a framework similar to the Fair Work Wales commission	1
2807. Finance - suggestion - should be considerate of environment / climate change targets	13
2808. Finance - suggestion - should consider the impact on the vulnerable / poor / deprived	13
2812. Finance - suggestion - should have a local plan / strategy / long term planning for the future	3
2814. Finance - suggestion - should increase funding / investments / resources	4
3578. Finance - suggestion - should increase funding / investments / resources - building a green economy / green industries etc	2
3573. Finance - suggestion - should increase funding / investments / resources - development of Green Infrastructure Standards	1
3377. Finance - suggestion - should only fund organisations fulfilling or working towards an agreed definition of fair work	1
2815. Finance - suggestion - should provide accountability / transparency / strict scrutiny / governance	35
2816. Finance - suggestion - should provide accountability / transparency / strict scrutiny / governance - be subject to trial period / independent review	1
3379. Finance - suggestion - should provide advantages / benefits - for local businesses / the economy / generate growth	3
3061. Finance - suggestion - should provide advantages / benefits - for local businesses / the economy / generate growth - the arts / cultural projects	2
3120. Finance - suggestion - should provide advantages / benefits - for local people / local communities	3
3398. Finance - suggestion - should provide advantages / benefits - for local people / local communities - children / schools	2
3060. Finance - suggestion - should provide advantages / benefits - for the vulnerable / poor / deprived people	2
2817. Finance - suggestion - should provide advantages / benefits - improve local infrastructure	7
3339. Finance - suggestion - should provide advantages / benefits - improve local infrastructure - social infrastructure	1
2818. Finance - suggestion - should provide cohesion / co-ordination / joined up thinking / working	5
3601. Finance - suggestion - should reduce unnecessary tiers of Government / duplication / be more efficient / streamlined	1
3296. Finance - suggestion - Strategic Infrastructure Tariff - should be explained with greater clarity / raising public awareness	1
2945. Finance - suggestion - Strategic Infrastructure Tariff - should operate with autonomy from local councils	1
<b>Q6 - OTHERS</b>	<b>137</b>
2820. Finance - support - other	4
2821. Finance - conditional support - other	12
2822. Finance - oppose - other	21
2823. Finance - suggestion - other	50
2824. Finance - other	50

<b>COMMENTS ABOUT THE CONSULTATION</b>	<b>99</b>
2825. Positive comments about the consultation / questionnaire / questions	13
2826. Negative comments about the consultation / questionnaire / questions	89
<b>MISCELLANEOUS CODES</b>	<b>1184</b>
2827. I am not qualified to answer / leave it to the experts	74
2828. It will go ahead no matter what people say / it is a done deal	35
2829. Too early to say / not enough information / detail provided to make an informed decision	263
2830. Respondent asks question / request follow up	527
2831. Other comments	41
2832. See previous comments / answers to previous questions	119
2833. No answer / no comment / not applicable / nothing to add	315
2834. Don't know / not sure / no idea	50
<b>ADMIN CODES</b>	<b>94</b>
2836. Attachment coded and entered	24
2839. Response requires admin task	45
2841. Respondent would like to be involved / work with the combined authority	18
3343. Response contains a graph / picture	2
2842. Response contains a link / refers to an article / report / study	19
2843. Response contains swearing / profanity	9
<b>WORD COUNT CODES</b>	<b>24</b>
2849. Blank	
2850. 1 - 30 words	
2851. 31 - 60 words	
2852. 61 - 100 words	
2853. 101 - 200 words	
2854. 201 - 500 words	2
2855. 501 - 1000 words	2
2856. 1001 - 3000 words	13
2857. 3001+ words	7

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## APPENDIX 2 - Devolution Implementation Timetable

Step	Action/Decision	When – proposed timescales	Who
1	Carry out <b>statutory Review</b>	April - May 2020	Each Constituent Council and the Combined Authority jointly
	Consider Review outcome and resolve: <ul style="list-style-type: none"> <li>• that an Order would be likely to improve statutory functions</li> <li>• <b>agree Scheme for publication</b></li> <li>• agree to consult public on the Scheme</li> </ul>	W/c 18 May 2020	Each Constituent Council, and the Combined Authority
2	<b>Publish Scheme</b>	25 May 2020	Constituent Councils and the Combined Authority jointly
3	<b>Consultation</b>	25 May 2020 - 19 July 2020	Constituent Councils and the Combined Authority jointly
4	Consider outcome of consultation and resolve to <b>submit a summary of responses to the Secretary of State</b>	1-8 September 2020	Each Constituent Council and the Combined Authority
5	Secretary of State approves proposals set out in Scheme and decides to lay draft Order/Regulations	October 2020	Secretary of State
5	<b>Consent to draft Order</b>	w/c 9 November 2020	Each Constituent Council and the Combined Authority
	Draft order scrutinised by the JCSI legal advisers	November 2020	Joint Committee on Statutory Instruments
	<b>Final consent to the order sought</b>	w/c 23 November	Constituent Councils and the Combined Authority by delegation
6	<b>Order laid</b>	December 2020	Secretary of State
	Order made and final deal published	January/February 2021	Secretary of State
-	Notice of Mayoral Election	March 2021	Mayoral Combined Authority
-	Election of Mayor	May 2021	-

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**Name of meeting:** Cabinet  
**Date:** 1 September 2020  
**Title of report:** Spen Place Partnership - supporting the mental health and wellbeing of children and young people as they return to school settings

**Purpose of report:**

To consider allocating a sum of funding from the Place Partnership mental health themed budget towards support for children and young people returning to schools in the Spen Valley Place Partnership area.

<b>Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?</b>	No
<b>Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)</u>?</b>	No
<b>The Decision - Is it eligible for call in by Scrutiny?</b>	Yes
<b>Date signed off by <u>Strategic Director</u> &amp; name</b>	Rachel Spencer-Henshall – 18/08/20
<b>Is it also signed off by the Service Director for Finance?</b>	Eamonn Croston – 18/08/20
<b>Is it also signed off by the Service Director for Legal Governance and Commissioning?</b>	Julie Muscroft – 20/08/20
<b>Cllr Cathy Scott Housing &amp; Democracy</b>	Cllr Cathy Scott – Housing & Democracy

**Electoral wards affected:** Cleckheaton, Heckmondwike, Liversedge & Gomersal, Mirfield

**Ward councillors consulted:** Cllr V Kendrick, Cllr S Hall, Cllr A Butt (Heckmondwike) Cllr D Hall, Cllr L Holmes, Cllr M Grainger Mead (Liversedge & Gomersal), Cllr A Pinnock, Cllr K Pinnock, Cllr J Lawson (Cleckheaton) Cllr K Taylor, Cllr V Hamilton Lees (Mirfield) Cllr M Bolt (Mirfield) has been informed.

**Public or private:** Public.

**Has GDPR been considered?** Yes

## 1. Summary

A million pounds in total has been allocated by the Council to the seven place partnerships in Kirklees, for mental health and well-being initiatives.

The Spen Place Partnership led by Cllr Andrew Pinnock (comprised of the wards identified above) is collaborating with local schools, focussing on activity to support mental health and wellbeing of children and young people as they return to school settings in the wake of the Covid 19 pandemic.

Evidence suggests that a range of low-level intervention and prevention activities can promote good mental health. The partnership acknowledges that schools are uniquely placed to support children, identify issues early on and address them with early intervention support, to prevent problems escalating.

Councillors are mindful of the adverse effect the pandemic and the loss of usual activities and routines has had on children and young people. They may have experienced anxieties, bereavement, change in family circumstance such as relationship strain or loss of employment in the family. Community Hub Co-ordinators and Community Hub leads have been engaged, who welcome the scheme and feel this additional funding will help them to support children and young people in settling back into the educational setting and coming to terms with issues they may have experienced during lockdown and ongoing restrictions.

Each school is unique. With knowledge and understanding of their pupils, they can tailor interventions to suit the specific needs within their schools.

Schools (28 in the area) will be invited to submit proposals to the place partnership framed on that local knowledge, and experience. These will be short-term early interventions made sustainable wherever feasible, where success is evident.

This initiative enhances arrangements and plans that the schools have in place to mitigate the impact on mental health during the pandemic and it compliments arrangements available from Northorpe Hall, government led initiatives, support from Kirklees Council and other organisations, to benefit the mental health and wellbeing of young people in Kirklees.

It meets the Spen Place Partnerships priority to improve mental health and wellbeing for children and young people and to build up knowledge and understanding in collaboration with other services and organisations, to glean a richer picture of issues in the area and interventions which have positive outcomes.

The scheme once evaluated, may be extended to colleges at a later date.

## 2. Information required to take a decision

There is a real need to act swiftly to support local schools in delivering early interventions and support for low level mental health needs, as children and young people return to their school settings, many who have been away from school for several months, during the pandemic. Pastoral care will be hugely important. The Spen Place Partnership wishes to support and enhance the arrangements and activities that schools are able to put in place at this difficult time.

Councillors in the Spen Partnership with their local knowledge and leadership roles, in consultation with school hub leads and support officers, feel the best approach is

allocate funding at this point and give assurance that schools can build in support at the earliest opportunity.

If funding is approved by Cabinet, £120,000 will be distributed between the schools at the direction of the Spen Place Partnership and on proposals being submitted to the partnership outlining the initiative details, associated costs, expected mental health outcomes, and sustainability. Projects will commence as soon as is feasible and within the financial year.

Expected impact/outcomes will be identified for each initiative. Community Hub Co-ordinators have offered to work with schools, to develop initiatives that meet identified outcomes of better mental health. Evaluation will be required, and successful initiatives will be shared through the place partnership and hub structures so they may be sustained wherever feasible.

### **3. Implications for the Council**

- **Working with People**

Each school is unique and uniquely placed to identify what will work best in their school with their pupils, to address any difficulties pupils may be experiencing. We seek approval by Cabinet of the funding allocation to progress the delivery of a suite of schemes tailored by each school in consultation with others, for maximum impact and benefit to mental health.

- **Working with Partners**

The place partnership has collaborated with Community Hub Co-ordinators in the partnership area and hub leads (where in place) have been consulted. Emotional wellbeing of children and young people is a priority, particularly now on returning to school in the wake of the pandemic. This funding if allocated, will give them more opportunity to deliver low level support, timely and tailored to issues that each school may encounter.

- **Place Based Working**

Placed based working recognises that the needs of local communities will vary. The partnership wishes to harness the local knowledge of those working most closely with children and young people and allow them to put forward their proposals to achieve the best outcomes and have maximum impact. Councillors wish to give an assurance to schools in the partnership area that £120,000 has been allocated for Mental health and wellbeing interventions as schools open up in September. There will be ongoing collaboration with the school hubs which consist of schools, council services, partner and community organisations, as the proposals are developed, submitted and initiated in schools

- **Climate Change and Air Quality**

No change

- **Improving outcomes for children**

Agreement to allocate this funding will have an impact on the Council priority: 'Children will have the best start in life'.

- **Other (eg Legal/Financial or Human Resources)**

The legal power for grants is section 1 of the Localism Act 2011 (general Power of Competence). Also the council must when providing grants comply with Financial

Procedure Rules contained in the Council's Constitution and in particular FPR 20.7 to 20.13.

#### **Do you need an Integrated Impact Assessment (IIA)?**

Yes, stage 1 will be undertaken and stage 2 if required for equality considerations regarding access to provision.

#### **4. Consultees and their opinions**

The Service Director for Learning and Early Support has commented that the approach suggested fits with priorities agreed by The Education and Learning Partnership Board, led by Cllr Carole Pattison where wellbeing has been identified as key. As part of this, the Council is investing in a resource available to all secondary schools to support wellbeing (a project run by a company called the Riot Act) this will be communicated to heads shortly and would complement arrangements that individual schools wish to make. There are opportunities for the proposal to complement the Government programme - Wellbeing Education Return Grant for which the Council has been allocated funding to deliver training for education staff. The core training objectives identified for education staff are to:

- Increase knowledge of the potential mental health and wellbeing impact of Covid-19 on staff, children and young people, and parents and carers.
- Build understanding of evidence-based and straightforward responses and resources to support recovery.
- Develop knowledge to introduce school and college staff to evidence-based and straightforward resources and structures for dissemination to children and young people and parents and carers.
- Raise awareness of specialist and wider support services (statutory and independent) and when and how education professionals might signpost or refer children and young people, staff and/or parents and carers to them.

This will be led locally by our Educational Psychology and Public Health teams.

Public Health undertook a survey with youngsters, the outcomes of which would support schools in terms of practical planning. This will be available shortly to all schools.

Discussions have been held with Community Hub Co-ordinators within the Spen Place Partnership Area. They are supportive. Community Hub Leads/ contacts welcome the scheme.

#### **5. Next steps and timelines**

Schools will be invited to submit proposals. Community Hub Co-ordinators will on request support schools, to identify specific proposals. Sustainability will be built where feasible and monitoring and evaluation of all proposals will be required. This will inform future planning. It is envisaged that proposals could be submitted and implemented from September to March 2020 with children and young people benefiting from that period and beyond.

#### **Officer recommendations and reasons**

The Cabinet is asked to approve funding from the Place Partnership mental health theme allocation to benefit children and young people in the Spen Place Partnership.

£120,000 in total to be distributed to schools in the place partnership area. Schools will be invited to submit proposals to the Spen Valley Place Partnership identifying how positive mental health outcomes will be achieved, evaluated and sustained.

Reasons for recommendation:

Covid 19 has had an adverse impact on the mental health and wellbeing of children and young people. As schools open up in September the Spen Place Partnership wishes to see an allocation of funding to achieve positive outcomes in supporting the mental health of children and young people in the area.

In collaboration with schools via hub structures and their support arrangements, a richer picture of the needs will be identified, initiatives and good practice can be shared and outcomes can be maximised.

**6. Cabinet Portfolio Holder's recommendations**

Cathy Scott, Cabinet Portfolio Holder Housing and Democracy, is happy to support this proposal indicating that young people's mental health has been greatly impacted particularly in this COVID-19 pandemic. "Welcoming schools to submit their proposals will be far more reaching and will ensure the young people receive the much needed support or resources needed". The portfolio holder recommends that Cabinet approve funding from the Place Partnership mental health theme allocation to benefit children and young people in the Spen Valley Place Partnership.

Cllr Pattison, Cabinet Portfolio Holder Learning, Aspiration and Communities – "happy to support this recommendation and I recognise the need for this support. I hope schools will work swiftly to make use of this opportunity and that any learning from the outcomes of this project can be shared across all educational settings".

£120,000 in total to be distributed to schools in the place partnership area. Schools will be invited to submit proposals to the Spen Valley Place Partnership identifying how positive mental health outcomes will be achieved, evaluated and sustained.

**7. Contact officer**

Susan Ginty - Active Citizens and Places Officer - 01484 221000

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**8. Background Papers and History of Decisions**

Annual Council 22nd May 2019 – item 7 Ward and Place Partnerships – establishment of place partnerships

**9. Service Director responsible**

Rachel Spencer-Henshall, Strategic Director Corporate Strategy, Commissioning & Public Health - 01484 221000 - [rachel.spencer-henshall@kirklees.gov.uk](mailto:rachel.spencer-henshall@kirklees.gov.uk)

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**Name of meeting:** Cabinet

**Date:** 1 September 2020

**Title of report:** Kirklees Transforming Cities Fund Programme

**Purpose of report:** To inform the Cabinet of the current status of the Transforming Cities Fund Programme for Kirklees District and to make a decision to enter the projects within the programme onto the Kirklees Capital Plan.

<b>Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?</b>	<b>Yes</b> - Concerns a programme of £72m. - Affects multiple electoral wards.
<b>Key Decision - Is it in the Council's Forward Plan (key decisions and private reports)?</b>	<b>Key Decision – Yes</b> <b>Private Report/Private Appendix – No</b>
<b>The Decision - Is it eligible for call in by Scrutiny?</b>	<b>Yes</b>
<b>Date signed off by <u>Strategic Director</u> &amp; name</b>	<b>Karl Battersby - 20 August 2020</b>
<b>Is it also signed off by the Service Director for Finance?</b>	<b>Eamonn Croston - 20 August 2020</b>
<b>Is it also signed off by the Service Director for Legal Governance and Commissioning?</b>	<b>Julie Muscroft - 20 August 2020</b>
<b>Cabinet member <a href="#">portfolio</a></b>	Cllr Peter McBride – Regeneration Cllr Naheed Mather – Greener Kirklees Cllr Rob Walker – Culture and Environment

**Electoral wards affected:**

The following wards are directly affected by the TCF projects:-

Newsome, Cleckheaton, Liversedge and Gomersal, Heckmondwike, Batley West, Batley East, Dewsbury East.





**Public or private:** Public.

**Has GDPR been considered?**

GDPR is applicable to the TCF Programme and has been considered within the development of the business cases and related stakeholder engagement plans.

1. Summary

1.1 The Transforming Cities Fund (TCF) is a national sustainable transport fund administered by the Department for Transport (DfT) for delivery of transport projects in the period 2020/21 to 2022/23. Kirklees Council has worked with West Yorkshire Combined Authority (WYCA) and other partners to develop a TCF Bid for Leeds City Region, which was submitted to government in November 2019. The Leeds City Region Vision and Objectives for the TCF Programme are shown below.

Leeds City Region TCF Vision	
"Connecting people to economic and education opportunities through affordable, sustainable transport, boosting productivity and helping to create cleaner, healthier and happier communities for the future"	
Objective	Description
<p><b>Enabling inclusive growth</b></p> 	To enable as many people as possible to contribute to and benefit from economic growth, and contribute to improved health and wellbeing of our residents.
<p><b>Boosting productivity</b></p> 	Working with our businesses and universities to close the productivity gap, create thousands of jobs and add substantially to our economy.
<p><b>Supporting clean growth</b></p> 	Achieving our target for a net zero carbon economy by 2038 through lowering carbon emissions and taking advantage of new innovations to create jobs and growth.
<p><b>Delivering 21<sup>st</sup> century transport</b></p> 	Creating a transport system which addresses the challenges we face around capacity, connectivity, sustainability and air quality.

1.2 The TCF Bid expressed all component projects in three funding scenarios – Low, Core and High. The government announced TCF funding allocations in its March 2020 statement. The Leeds City Region TCF Bid was awarded £317m. The assumption following this award was that promoting districts will deliver the set of projects expressed in the Bid Low scenario. However, since the government announcement, that West Yorkshire Combined Authority Committee has made a decision to support the progression of the TCF High Scenario through the provision of West Yorkshire Devolution ‘gainshare’ funding. This is subject to both WYCA and promoting district councils seeking to explore other funding sources to part-meet this gap. This additional funding would also allow some projects or phases to be delivered on a timeline that extends beyond the Government’s 2022/23 deadline for TCF expenditure. Project business cases for delivery of all investment scenarios will be developed. WYCA will be reviewing the composition of the programme in terms of its projects and delivery phases in relation to the conditions of its funding streams.

1.3 The eight projects in the Kirklees TCF programme are shown in the table below, together with their indicative budgets in both the Low and High Bid scenarios. Through its Town Centres Board, the Council also allocated £6m of local match-funding from the Town Centres Action Fund to the TCF projects in Huddersfield and Dewsbury town centres.

Project	Low Scenario (M)	High Scenario (M)
Dewsbury Town Centre Walking & Cycling Transformations	£4.0	£8.0
Dewsbury Bus Station	£8.0	£8.0

Heckmondwike Bus Hub	£3.5	£4.0
Dewsbury–Cleckheaton Sustainable Travel Corridor	£7.5	£12.0
Huddersfield Major Walking & Cycling Routes	£8.0	£11.5
Huddersfield Bus Station Improvements	£7.0	£9.0
Huddersfield Rail Station Access	£1.5	£7.5
Dewsbury–Batley–Tingley Sustainable Travel Corridor	£0.0	£6.0
<b>Transforming Cities Fund project budgets total</b>	<b>£39.5</b>	<b>£66.0</b>
Kirklees Council match-funding (Town Centres Action Fund)	£6.0	£6.0
<b>Total current Kirklees TCF programme budget</b>	<b>£45.5</b>	<b>£72.0</b>

1.4 The funding for the Kirklees TCF High scenario programme is therefore the sum of the £66m TCF budget with Devolution top-up, plus the £6m local match funds, totalling **£72m**.

1.5 The decisions sought from Cabinet in this report are as follows:-

- Note the TCF projects and their current budgets;
- Agree that these projects are entered into the Kirklees Capital Plan;
- Delegate to the Strategic Director Economy and Infrastructure the authority to negotiate and agree the terms of any agreement with WYCA that is for the purpose of providing funding for the development of business cases for TCF projects, the carrying out of public consultation and the development and working up of designs for TCF projects;
- Delegate to the Service Director – Legal Governance & Commissioning the authority to enter any funding agreement with the West Yorkshire Combined Authority that is referred to above.

## 2. Information required to take a decision

2.1 The assurance of the government's funding award of £317m to WYCA for the Leeds City Region TCF Bid is contained in the government's March 2020 Statement. The TCF allocations to Kirklees TCF projects (totalling £39.5m and £66m in the Low and High Scenarios, respectively) are established in the Leeds City Region TCF Bid. A new Kirklees TCF Programme Board, with representation from WYCA, has recently been established to guide the delivery of the Kirklees TCF Programme and provide the governance and reporting interface between WYCA's TCF Board structures and the Council.

2.2 Acceptance of the specified Kirklees TCF projects onto the Kirklees Capital Plan does not necessarily require or imply that Kirklees Council will undertake the full range of project development and delivery activities solely using its in-house services. The balance between the use of in-house and external resources and contractors will be determined for each project within its Outline Business Case, informed by WYCA's overarching TCF Procurement Strategy. It is also likely that the majority of delivery and spend on the three Bus Station projects in the District will be commissioned by WYCA, although these projects also have significant highways/ access components that would sit with the Council.

2.3 The programme has strong relationship and some project dependencies with the Kirklees Town Centres Programme, as well as the Huddersfield and Dewsbury Blueprints. A detailed delivery plan will be developed by the Kirklees TCF and Town Centres Boards that will harmonise and guide the delivery of the two programmes.

2.4 Through its TCF Board, WYCA has established the specific terms on which projects should be developed and funded throughout their development stages. WYCA has agreed to

release development grants to District authorities for both Outline Business Case and Full Business Case stages. This project development grants will be recharged to the TCF project budgets. Grant Funding Agreements, which will allow funds to be drawn down, will be established and executed between WYCA and the council. The exact amount of grant for each business case stage is still to be determined and will be commensurate with development stage cost estimates already supplied to WYCA.

- 2.5 There will be significant internal resource implications to the council for the development, management and delivery of the Transforming Cities Fund programme. The council is looking to recruit 3-4 new programme/project management posts and WYCA will be providing project management resources to the three bus station projects. There will also be a significant draw on and need for upscaling of council resources for legal, finance, procurement, property, highway design, communications and business support staff to support programme activity, although the balance of need for these resources between the council, WYCA and consultancy partners is still to be determined. A detailed resource plan will be established against the programme delivery plan.

### **3. Implications for the Council**

- **Working with People**

Communications to the public on the submission of the Leeds City Region TCF Bid and the government's subsequent funding announcement have been made by WYCA and Kirklees Council. Full public consultation exercises on scheme options for each project will be undertaken in Winter 2020 and Spring 2021 as part of the 'Outline Business Case' development stage.

- **Working with Partners**

The TCF Programme and the TCF projects within Kirklees are being co-developed and appraised by WYCA. WYCA has also procured a consultancy development partner to assist with the development of projects and project business cases for number of partnering districts, including Kirklees. The council will also work closely with its own specialist consultancies, train and bus operators, road user representative groups, equality access groups, business forums and delivery contractors.

- **Place Based Working**

Development of all TCF projects will involve recruiting the services and/or knowledge of local user representative and community groups. Members of the public and ward councillors will be consulted on their views on the development of scheme options and designs to achieve the best mix of interventions to deliver the Programme objectives and address local needs. Drop-in events for members of the public will form part of the engagement process.

- **Climate Change and Air Quality**

The reduction of carbon emissions is a key objective and driver for the development of TCF schemes. The delivery and promotion of sustainable transport modes that help to reduce adverse transport-derived impacts on communities and public health is also a determinant in development of the schemes. All the TCF projects have recently been reviewed to consider where further carbon mitigation measures can be integrated into scheme scope and designs.

- **Improving outcomes for children**

The TCF Programme does not specifically focus on improving outcomes for children, however, the majority of interventions being considered will improve the safety of and provisions for vulnerable road users, which include children.

- **Other (e.g. Legal/Financial or Human Resources)**

- The council has the power to enter into funding agreements with the West Yorkshire Combined Authority. The council also has sufficient statutory powers to carry out each of the TCF projects. The principal powers for each TCF project will be discussed in the report that will be brought forward for the particular TCF project.
- The recommendations in this report include a decision to accept forthcoming TCF grant funding from WYCA for development of the TCF projects. The specific amounts for these grants is to be determined.
- The ongoing development and delivery of the TCF projects requires a number of programme and project management staff, together with design and support service staff. The Major Projects Service is undergoing a process to quantify and provide the necessary staff resources. The specific quantum of Kirklees Council staff is to be determined and will depend on the scale and nature of 'development partner' support provided through WYCA.

- **Do you need an Integrated Impact Assessment (IIA)?**

An Integrated Impact Assessment is not required at this stage. IIAs will be undertaken for each project during the next stage of development – the Outline Business Case.

#### **4. Consultees and their opinions**

- 4.1 Communications via press release to the public on the submission of the Leeds City Region TCF Bid and the government's subsequent funding announcement have been made by WYCA and Kirklees Council. Full public consultation exercises on scheme options for each project will be undertaken in Winter 2020 and Spring 2021 as part of the 'Outline Business Case' development stage.
- 4.2 The relevant Kirklees Portfolio Holders have been consulted on emerging TCF schemes and programme establishment and are supportive of the programme. The relevant ward members have been briefed on the prospective schemes that affect their wards, and will be further engaged by officers prior to developing public consultation plans. Kirklees WYCA Transport Committee members have also been briefed on the programme ahead of the Bid.
- 4.3 The Kirklees Capital Governance Board has considered and approved a report that recommends that the matters set out in this report are taken to Cabinet for decision.

#### **5. Next steps and timelines**

- 5.1 The Transforming Cities Fund projects detailed in this report are currently proceeding through review at the West Yorkshire Combined Authority (WYCA) as part of package-level 'Strategic Outline Cases'. Once these Strategic Outline Cases have been approved by WYCA, each of the eight projects will be developed through a project-specific Outline Business Case. This stage will include public consultation exercises on each scheme between October 2020 and March 2021.
- 5.2 The following indicative milestones have been identified:
  - Complete Strategic Outline Cases – July 2020;
  - Approval of Strategic Outlines Cases – Sept 2020;
  - Complete public consultation – March 2021;
  - Complete project Outline Business Cases – April 2021;
  - Complete project Full Business Cases – August 2021;
  - Commence phased construction period – October 2021;
  - Complete construction of phases relating to TCF spend – March 2023;
  - Complete construction of full programme (High) – estimated Sept 2025.

## **6. Officer recommendations and reasons**

### **6.1 Cabinet is recommended to:**

6.1.1 Note the TCF projects and their current budgets;

6.1.2 Agree that these projects are entered into the Kirklees Capital Plan;

6.1.3 Delegate to the Strategic Director Economy and Infrastructure the authority to negotiate and agree the terms of any agreement with WYCA that is for the purpose of providing funding for the development of business cases for TCF projects, the carrying out of public consultation and the development and working up of designs for TCF projects;

6.1.4 Delegate to the Service Director – Legal Governance & Commissioning the authority to enter any funding agreement with the West Yorkshire Combined Authority that is referred to in 6.1.3

6.2 These recommendations are made on the basis that they allow the required planning steps to proceed to ensure that the TCF projects are delivered in accordance with time and cost conditions stipulated in the government's award of TCF to WYCA.

## **7. Cabinet Portfolio Holder's recommendations**

7.1 The three responsible Cabinet Portfolio Holders have been briefed and consulted on the Programme and on the officer recommendations for decisions as set out above. The Portfolio Holders recommend that the officer recommendations are accepted by Cabinet.

## **8. Contact officer**

Robert Stanley - Major Projects Team, Economy and Skills  
[robert.stanley@kirklees.gov.uk](mailto:robert.stanley@kirklees.gov.uk)  
(01484) 221000

## **9. Background Papers and History of Decisions**

9.1 Leeds City Region Transforming Cities Fund Bid, Executive Summary (link below).

<https://www.westyorks-ca.gov.uk/media/3373/tcf-exec-summary-final.pdf>

9.2 West Yorkshire Combined Authority Committee 27<sup>th</sup> July 2020, Item 12 (link below).

<https://westyorkshire.moderngov.co.uk/ieListDocuments.aspx?CId=133&MId=963>

## **10. Service Director responsible**

Angela Blake, Service Director for Economy and Skills  
[angela.blake@kirklees.gov.uk](mailto:angela.blake@kirklees.gov.uk)  
(01484) 221000

**Name of meeting:** Cabinet  
**Date:** 1<sup>st</sup> September 2020  
**Title of report:** Huddersfield Public Art Plan

**Purpose of report** To seek approval for the Huddersfield Public Art Plan, a flexible framework that reimagines Huddersfield’s town centre and helps to reinstate Huddersfield as a vibrant, inspiring innovative town centre creating shared, interactive experiences that can’t be bought online.

<b>Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?</b>	No
<b>Key Decision - Is it in the <u>Council’s Forward Plan (key decisions and private reports)?</u></b>	No
<b>The Decision - Is it eligible for call in by Scrutiny?</b>	Yes
<b>Date signed off by <u>Strategic Director</u> &amp; name</b>	Karl Battersby - 29.07.20
<b>Is it also signed off by the Service Director for Finance?</b>	Eamonn Croston - 29.07.20
<b>Is it also signed off by the Service Director for Legal Governance and Commissioning?</b>	Julie Muscroft - 28.07.20
<b>Cabinet member <u>portfolio</u></b>	Cllr Rob Walker

**Electoral wards affected:** All

**Ward councillors consulted:** Yes

**Public or private:** Public report

**Has GDPR been considered?** Yes. No personal or sensitive data, or other information covered by GDPR, is included in this report.

## 1.0 Summary

- 1.1 The attached Huddersfield Art Plan report sets out an approach and suggests projects to support the cultural regeneration of Huddersfield as part of the Huddersfield Blueprint and in support of the adopted [Kirklees Public Art Policy](#) (2017).
- 1.2 The projects outlined in the plan range from permanent pieces, to temporary projects and interventions to support the cultural revival of Huddersfield.
- 1.3 This document is a sister document to the Dewsbury Public Art Plan, approved through the Better Places Strategy in 2019.
- 1.4 The Huddersfield Public Plan aims to support the development of Huddersfield Town Centre that over the next ten years will come alive through a programme of temporary and permanent public art commissions that invite residents, visitors and artists to smile, explore, unite and create. Commissioned artists will take inspiration from Huddersfield's rich heritage, diverse cultures and unique landscape to produce high quality artworks that residents, visitors and audiences can enjoy through all the senses.
- 1.5 The interventions will also allow the Council to contribute to our public health objectives, help address the climate emergency through encouraging a new relationship with Huddersfield Town Centre as a place to visit, discover and explore through a new lens, that builds on our rich and diverse heritage.

## 2.0 Information required to take a decision

- 2.1 The Kirklees Public Art Policy takes an expansive view of what public art is and describes public art as *'the ways that artists work in and creatively respond to the public realm'* siting that successful public art is relevant or directly responds to its context including the rich heritage and stories, diverse communities and local culture.
- 2.2 For the purpose of this plan public art is defined as permanent and temporary works from visual art practice that may be combined with other art forms such as music, literature and digital to produce bespoke interventions in the public realm. These could include permanent interventions that may be integrated into hard/soft landscaping, glazing, lighting, street furniture, sculptural, trails as well as utilising the power of temporary interventions to stimulate new perceptions, encourage play or act as a beacon for consultation.
- 2.3 For the purpose of this plan 'Artists' are defined as creative practitioners who may have expertise in multiple artistic disciplines and skills in socially engaged practice, and can also include collectives of artists, designers, landscape architects and architects.
- 2.4 No funding is sought to deliver the Huddersfield Public Art Plan direct, as projects will be identified through the regeneration of the town and the identified Blueprint projects, public realm enhancements and programme of active and dynamic animation – through events and other temporary interventions.

### 2.5 Delivering Huddersfield Blueprint Objectives

The Huddersfield Public Art Plan is already being delivered in part, through the approach laid out in the Kirklees Public Art Policy and the development of programme such as the Growing Seeds project (cultural interventions to support the opening of the towns), and through initiatives such as Temporary Contemporary and WOVEN in Kirklees, and is therefore already delivering on the Huddersfield Blueprint objectives

### 2.6 Monitoring and Review

As projects are delivered, we will assess the impact to understand the best practice and learning for future public art interventions and developments.

### 2.7 Funding Sources

Specific project funding for the Huddersfield Art Plan will be achieved through the projects within the Huddersfield Blueprint, other activity will be funded through other programmes and working in partnership with the Huddersfield BID.



### **3 Implications for the Council**

#### **3.1 Working with People**

3.1.1 The Huddersfield Public Art Plan builds on the work and engagement already undertaken, for example through the ongoing engagement with residents around the planning for WOVEN in Kirklees and the future planning for the Temporary Contemporary initiative. In addition to this the work to explore the ambitions of the town through creative engagement 'Growing Cultures' in Queensgate Market has helped to define the stories and what is important to the people (residents, shoppers and students alike) of Huddersfield. It builds on the engagement as part of developing the Kirklees Public Art Policy (2017) and we ran a series of engagement sessions with stakeholders (internal and external) as well as running a well-advertised open shop for creative consultation. Furthermore, we have taken the learning from the engagement and consultation around the draft Play strategy and the Huddersfield Blueprint shop and consultation. All this combined, provide the basis for the ideas and cultural interventions within the plan.

#### **3.2 Working with Partners**

3.2.1 Officers have also been working closely with partner organisations such as the Huddersfield BID, Discover Huddersfield, creative organisations and networks, and the University of Huddersfield. All of whom have contributed to shaping the plan and, in some cases, the immediate delivery of some objectives.

3.2.2 With regard to the delivery of some projects, we are working closely with the Huddersfield BID who have already begun to deliver and commission artists for the Town, such as Peter O'Toole, the artist who delivered the Year of Music mural, and who is looking at creating illustrations for Huddersfield that can be used by the Huddersfield BID across the town.

3.2.3 In addition, the approach is being adopted by independent artists who are delivering creative interventions in the town, such as Helen Williamson who has the Byram Art and Design Studio, and who delivered a textiles installation in Byram Arcade.

#### **3.3 Place Based Working**

3.3.1 The proposals set out in the Huddersfield Public Art plan are in line with the existing place-based cultural development approaches that builds on our cultural heritage and the unique rich and diverse stories around textiles and music, that is the Kirklees cultural DNA.

#### **3.4 Climate Change and Air Quality**

3.4.1 The development of quality public art, public realm and creative interventions supports the community-based tourism approach and supporting residents to enjoy their home and urban centre. It provides quality cultural experiences for all, on the doorstep. All commissions that result from the plan shall include environmental considerations in the planning and delivery.

#### **3.5 Improving outcomes for children**

3.5.1 Improvements of the public realm and cultural interventions in Huddersfield town centre open will positively impact on the health and wellbeing of children and adults, by creating quality cultural environments for play, for discovery and understanding.

#### **3.6 Covid-19**

3.6.1 In the short term, public art [projects within the town centre will have a significant positive impact on the council's response to Covid-19 and the district's economic recovery. In the longer term, environments will be created to support safe gathering should something like this happen again.

### 3.7 **Other (e.g. Legal/Financial or Human Resources)**

- 3.7.1 As set out in the funding sources section there is currently no dedicated funding available for the proposed cultural interventions highlighted in the plan. The approach is to embed public art within the specific Blueprint projects as part of the public realm and capital developments. Other projects or funding sources will support the delivery of the temporary public art / creative interventions in Huddersfield. No budget is request specifically for the plan.

## 4 **Consultees and their opinions**

- 4.1 We have drawn on the consultation that took place as part of 'Growing Cultures' in Queensgate Market, feedback from the cultural sector via initiatives such as Temporary Contemporary, and the feedback from the Huddersfield Blueprint consultation. In addition to this, a series of specific Public Art consultation workshops with stakeholders (internal and external) were held in early 2020, and a further open day was held (pre-COVID) in a shop in the Piazza for residents and visitors to share their views on a Public Art for the town.

## 5 **Next steps and timelines**

- 5.1 To embed the Huddersfield Public Art Plan within the Huddersfield Blueprint, and engage with all projects to ensure we deliver quality cultural public realm, public art and support creative interventions.

## 6.0 **Officer recommendations and reasons**

- 6.1 To approve the Huddersfield Public Art Plan, with examples of best practice and suggested projects to support the delivery of the Huddersfield Blueprint.

## 7.0 **Cabinet Portfolio Holder's recommendations**

### **Cllr Rob Walker**

'This plan represents an ambitious approach to building on current projects in public art whilst looking forward in supporting our aspirations in the Huddersfield Blueprint. Whilst the plan looks outwards to learn from successful public arts projects it is very much focused on inspiration and ideas that are made in Huddersfield. It draws on our cultural heritage and our community's aspirations for the future. I welcome the intention to use local artists and creative organisations that have strong roots in Huddersfield. Art that engages local people of all ages whilst inviting them to perceive the world in different ways is a vital element in improving the quality of our public realm'.

## 8.0 **Newsome Ward Members**

Briefing held Thursday 9<sup>th</sup> July. Feedback was to support the plan and to recommend that we be brave in the commissions, when we get to this point.

## 9.0 **Huddersfield Ward Members**

Email, sent 14<sup>th</sup> July, informed Huddersfield Ward members of the plan.

## 10.0 **Contact officers**

Kath Davies  
[kath.davies@kirklees.gov.uk](mailto:kath.davies@kirklees.gov.uk)

## 11.0 **Background Papers and History of Decisions**

Kirklees Public Art Policy, 2017, <https://www.kirklees.gov.uk/beta/planning-applications/pdf/public-art-policy.pdf>

12.0 **Service Director(s) responsible**

Naz Parkar, Service Director – Growth and Housing  
[naz.parkar@kirklees.gov.uk](mailto:naz.parkar@kirklees.gov.uk)

13.0 **Appendices**

Appendix attached: Huddersfield Public Art Plan

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A Public Art Plan for  
**Huddersfield Town Centre**

SMILE

EXPLORE

# Art in Public

UNITE

CREATE



# Defining public art for Huddersfield Town Centre



Hypervelocity by Le Phun, Tour de France 2014.

**The Kirklees Public Art Policy** takes an expansive view of what public art is and describes public art as *'the ways that artists work in and creatively respond to the public realm'* siting that successful public art is relevant or directly responds to its context including the rich heritage and stories, diverse communities and local culture.

For the purpose of this plan public art is defined as permanent and temporary works from visual art practice that may be combined with other art forms such as music, literature and digital to produce bespoke interventions in the public realm. These could include permanent interventions that may be integrated into hard/soft landscaping, glazing, lighting, street furniture, sculptural, trails as well as utilising the power of temporary interventions to stimulate new perceptions, encourage play or act as a beacon for consultation.

For the purpose of this plan 'Artists' are defined as creative practitioners who may have expertise in multiple artistic disciplines and skills in socially engaged practice, and can also include collectives of artists, designers, landscape architects and architects.

# → Overarching Vision

**Over the next ten years** Huddersfield Town Centre will come alive through a programme of temporary and permanent public art commissions that invite residents, visitors and artists to smile, explore, unite and create. Commissioned artists will take inspiration from Huddersfield's rich heritage, diverse cultures and unique landscape to produce high quality artworks that residents, visitors and audiences can enjoy through all the senses.



*Summit Flags by Wendy Meadley in Kirklees.*

Page 279  
illustrate the possibilities for Huddersfield town centre,  
this document contains images of permanent or temporary  
public art in Kirklees plus UK and international examples.



# Executive Summary



**Huddersfield town centre is set for great change** over the next decade as laid out in the Huddersfield Blueprint - a ten-year vision to create a thriving, modern-day town centre. This is an unprecedented opportunity to **embed creativity into our public spaces**.

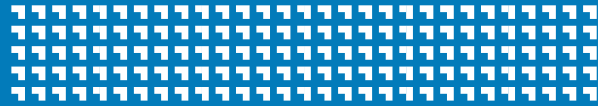
Kirklees Council commissioned Beam public art consultants to develop a Public Art Plan for Huddersfield town centre, focussing on the 6 key regeneration areas within the ring road - with key agreed exceptions. This plan connects with Kirklees' wider ambitions to improve the centre of Huddersfield alongside the developments laid out in the Huddersfield Blueprint.

**Creativity in all forms can have a transformative impact on placemaking and people.** Public Art has a unique role, as it can take the form of permanent interventions that may be integrated into hard and soft landscaping, glazing, lighting, street furniture, sculptural as well as utilising the power of temporary interventions to stimulate new perceptions, encourage play or act as a beacon for consultation.

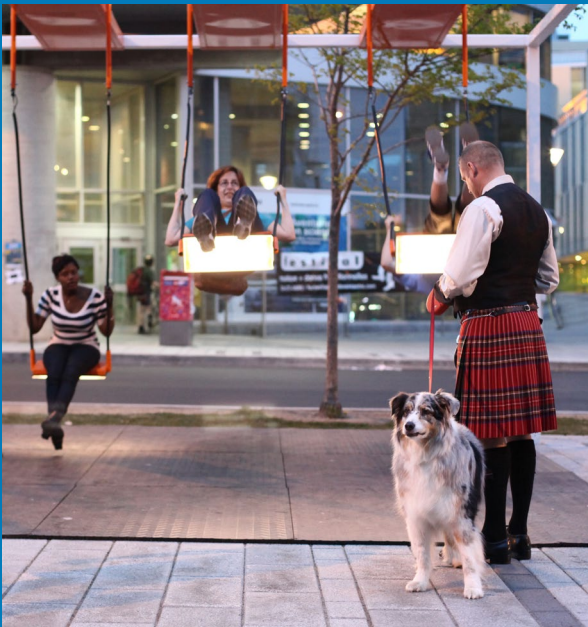
Huddersfield's town centre is being reimaged and this Public Art Plan is designed to help reinstate **Huddersfield as a vibrant, inspiring innovative town centre creating shared, interactive experiences that can't be bought online!** This flexible framework will support and influence future decision-making to embed the arts into new developments rooted in the rich heritage of the area, diverse communities and unique landscape.

Creativity in all forms can have a **transformative impact** on placemaking and people





## Shared interactive experiences that can't be bought online!



21 Swings by Daily tous les jours. Photo: © Olivia Blouin

**It's important to note that we are not starting from scratch** and have connected this plan to ambitions within the Council's Vision, Kirklees Public Art and Music Policies and wider initiatives such as: the Playable Spaces Strategy; Intercultural Cities, the environmental impact and the Health and Wellbeing agenda.

Securing funding to realise this plan will require a **partnership approach** to lever additional investment. It is anticipated that a core budget will be assigned from proposed development budgets within the Blueprint for example paving, glazing, street furniture, lighting etc which can then be utilised to seek match funding from partners and national sources such as Arts Council England and the National Lottery Heritage Fund.

We have incorporated **cross cutting practical guidance** that should be applied to all public art projects covering management and various commissioning approaches, setting project budgets, supporting the case for inclusion, environmental considerations, embedding learning and participation, communication, evaluation and maintenance.

The strategic aims outlined under the headings of

# SMILE EXPLORE UNITE CREATE

will produce a cohesive approach to public art delivery across Huddersfield town centre that creates opportunities for local creative practitioners and organisations and for community participation and co-production.



# Research and Consultation



*Dreamer's Unite* by Boa Mistura. Photo: © Scott Smith

**To inform the development of this plan** Beam carried out extensive research including: desktop research into relevant strategies, policies and agendas; direct consultation with representatives from a range of Council departments and key stakeholders; and consultation with the public through an open event held in the Piazza engaging over 100 visitors and an online survey completed by 59 people. Full details are available in the appendices.

Consultees outlined many important **characteristics of Huddersfield** including: its diverse communities, textiles, arts and music, historic architecture, landscape, rugby, and well-known people originating from the area.



Most respondents noted the following **key assets in the town centre**: Huddersfield Railway Station, markets, University of Huddersfield, St Peter's Gardens, Library & Art Gallery, Town Hall and of course many historic buildings.

The research and consultation strongly indicated a need for the public art plan to **promote inclusivity and celebrate Huddersfield's diverse cultural heritage reflecting innovation** and the town's forward-thinking nature. Respondents were passionate about Huddersfield's heritage relating to industry, textiles, engineering, politics and music and felt that it was very important for public art to share these stories to strengthen the identity of the town.

Feedback indicated a desire for public art to **stimulate interaction between people** and their surroundings, encourage exploration, learning and play and to support shared intercultural experiences for all ages.

There was strong support for the public art plan to include **opportunities for engagement and co-production**, commissions for local artists and organisations, **support for local artist initiatives** and to embed learning and mentoring opportunities throughout.



Placemaking for Stratford by Thomas.Matthews  
Communication Design. Photo: © Peter Clarkson

**Respondents highlighted the climate emergency** as an important factor for public art to address through process and outcomes.

Consultees felt that public art could **reflect Huddersfield's unique landscape and surrounding communities**, there was a call to 'brighten up the Town' through planting, use of colour and high-quality street art. Numerous respondents felt the plan should also seek to enhance and **celebrate existing artworks** within the centre.

Consultees felt that public art could enhance a sense of place supporting the **'welcome' to Huddersfield** and guiding people to **explore the town** and discover its unique assets

Huddersfield residents want visitors to say **Huddersfield is a beautiful, vibrant, unique town with a strong independent retail offer and lots to see and do.**

Respondents were also asked about their key concerns which included; securing funds and justifying expenditure on 'art'; ongoing maintenance and mitigating against vandalism; ensuring people are engaged in the process to encourage ownership; accessibility; and that works should be relevant to the place and the people and stand the test of time.

*We would like to thank everyone who contributed to the development of the plan.*

Consultees felt that public art could **reflect Huddersfield's unique landscape and surrounding communities**



*Fields of Gold* by Julian Stocks and Richard Mallinson of IBI Group, Liverpool.  
Photo courtesy of the artist.



# Strategic Aims

These strategic aims should be used to adopt a cohesive approach to public art delivery across Huddersfield town centre.

## SMILE

Create a bright welcome and distinct experience that feels inclusive to all residents and visitors.

## UNITE

Facilitate fun, engaging shared intercultural experiences to encourage interaction and a sense of community.

## EXPLORE

Encourage residents and visitors of all ages to connect with their environment, discovering hidden places and unique stories drawn from Huddersfield's rich and diverse heritage.

## CREATE

Engage and nurture the local creative community to encourage innovation and increase participation and engagement opportunities with Huddersfield's communities.



# → Impact

The Kirklees Public Art Policy references many benefits that public art can support. For the purposes of this plan we are focused on the following impacts:



*Dreamer's Unite by Boa Mistura. Photo: © Beam*

- Enhance a sense of place and distinctiveness by rooting new public art commissions in the heritage, landscape and diverse communities of Huddersfield
- Facilitate shared experiences to stimulate interaction
- Support health and wellbeing by encouraging interaction between people, with their environment and encouraging walking
- Support wayfinding through the town and improve the welcome at key gateways
- Nurture the local cultural ecology to support growth and resilience of creative practitioners and organisations
- Create learning opportunities for participants, audiences and creative practitioners
- Inspire and challenge audiences
- Encourage new and return visitors to support the local economy



# Opportunities

**These recommended projects** outline opportunities connected to the Huddersfield Blueprint adopting a range of approaches and scales to be delivered in the short, medium and long term. There is potential to adapt permanent projects to temporary and vice versa depending upon the schedule and funding that arises as the Blueprint plans move forward.

- 🎯 **Aim**
- 📄 **Description**
- 👤 **Target audience**
- 💷 **Indicative Budget**

## 1. Queensgate: The Cultural Heart

1.1

UNITE

### Permanent interactive artwork



*Musical Shadows* (at the Mesa Arts Center) by Daily tous les jours. Photo courtesy of the artist.

- 🎯 Encourage play and interaction to nurture social cohesion.
- 📄 A playable, interactive work that is responsive to movement through light or sound. Some maintenance required.
- 👤 Families, intergenerational, residents, visitors
- 💷 £100,000 (semi-permanent. Est. 5 years)

1.2

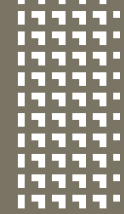
UNITE / CREATE

### Pop-up band stand



*Redscape*, Leeds 2017 by Mcloy + Muchemwa. DLA Design.

- 🎯 Animate the space and provide a platform to highlight Huddersfield's diverse music scene.
- 📄 A temporary sculptural band stand programmed with performances for a season showcasing different genres of music from Choral Society to emerging musicians.
- 👤 Residents, intergenerational, visitors
- 💷 £10,000



1.3

SMILE

### Preserving/enhancing existing public art



*Articulation in Movement*, Queensgate Market Huddersfield by Fritz Steller.

- 🕒 Encourage people to 'see' existing works, understand and value them.
- 📋 Review existing works of significance that may require interpretation or maintenance, reframing views etc.
- 👤 Residents & tourists
- 💷 £60,000

1.4

CREATE

### Opportunities for artist-led projects



*Swing It!* by Morag Myerscough & Luke Morgan. Photo: © Bob Collier. Beam commission.

- 🕒 Support the organic development of the local arts community to create a vibrant public space.
- 📋 Micro-commissions rolling programme resulting in a mix of temporary interventions and performances. Potential to connect to community projects.
- 👤 Local communities, visitors, families
- 💷 £60,000 (1 year)

## Art Integrated into the Public Realm



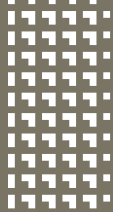
Photo courtesy of the artist



### Public Art by Katayoun Dowlatshahi 📍 Northwich, Cheshire

The contemporary build sits alongside the historic high street. The public art set out to fulfil three objectives - to establish a visual presence for the archaeology of the salt mines directly below the development; to create gateways into the new site by providing a transition from the historic high street to the contemporary spaces, and to provide way finding markers along a route from the centre of town through to the riverside.

[www.katayoundowlatshahi.com/about](http://www.katayoundowlatshahi.com/about)



## Art Integrated into the Public Realm



Photo courtesy of the artist

**Fields of Gold** by Julian Stocks & Richard Mallinson of IBI Group  
📍 Liverpool

'Fields of Gold' is an enamelled glass architectural façade for Sensor City, Liverpool. It was commissioned by the University of Liverpool and Liverpool John Moores University with funding from the European Union European Regional Development Fund and Department for Business, Energy and Industrial Strategy.

The architectural façade signals the aims of the Sensor City innovation centre - to create, develop and promote cutting edge sensor technologies for use worldwide.

[jstock.com/glass/fields\\_of\\_gold\\_1\\_1.htm](http://jstock.com/glass/fields_of_gold_1_1.htm)

## 2. Station Gateway: Welcome to Huddersfield

2.1

SMILE

### Rolling programme of temporary interventions



*Hypervelocity* by Le Phun, Tour de France 2014.

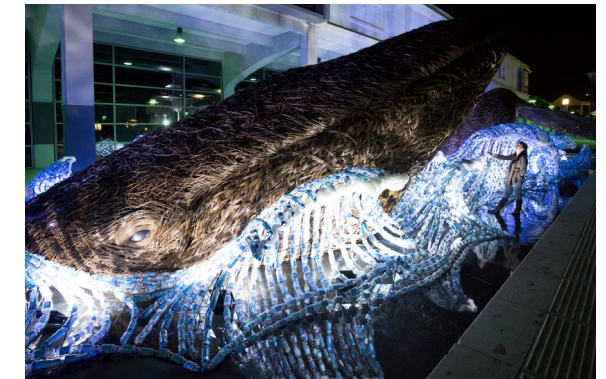
- 🎯 Celebrate Huddersfield's diverse heritage (industrial, social, music, textiles) to encourage civic pride and engage new audiences.
- ☰ Physical artistic interventions in St George's Square using the theme of heritage. Potential for co-production with communities.
- 👤 Visitors, intergenerational
- £ £60,000 (1 year: Spring, Summer & Autumn - Winter)

## 3. St Peter's The Creative Area

3.1

EXPLORE

### St Peter's open-air gallery



*The Bristol Whales* by Cod Steaks. Photo: © Paul Box. (Made from willow and plastic bottles)

- 🎯 Change perceptions and use of this public space.
- ☰ Annual Festival of sculpture made from natural, recycled materials and living sculptures inspired by the landscape and heritage installed as an outdoor gallery in St Peter's Gardens. Potential for artists to co-produce with communities.
- 👤 Residents, visitors, appeal to older generation and children/families
- £ £25,000 (Year 1)



# 4. Kingsgate / King Street: Traditional Town Centre Offer

4.1

SMILE

## Colourful contemporary planting



*Mountains & Trees, Waves & Pebbles* by Mike Weinmaster, Green Over Grey. Photo: © Lucas Finlay. (Living wall)

- 🕒 Create a colourful welcome for residents and shoppers.
- 👤 Commission an artist to create a contemporary planting scheme / living wall, potential to collaborate with landscape architect.
- 👤 Shoppers - local & visitors
- 💰 £25,000

## City Identity / Wayfinding

Case Study 🔍



### Placemaking for Stratford by Thomas.Matthews Communication Design

📍 Stratford

London Borough of Newham and the Business Improvement District 'Stratford Original' are working to make Stratford town centre a better place for businesses to thrive and prosper. Thomas Matthews were asked to "make the town centre more welcoming" through the delivery of a design strategy and creative wayfinding scheme to help raise the profile of the local businesses and cultural offer. TM looked to the 'original' Stratford to guide their creative work – to its history and people. Their graphic approach was inspired by the grid-like aesthetic of Stratford's Victorian shop fronts and they developed bright and crisp geometric patterns, delivering a communications approach that is contemporary, engaging and optimistic.

[thomasmatthews.com/project/placemaking-for-stratford](http://thomasmatthews.com/project/placemaking-for-stratford)

## Temporary

Case Study 🔍



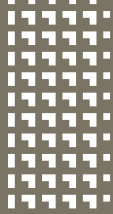
Photo: Olivia Blouin

### 21 Swings by Daily tous les jours

📍 Quartier des Spectacles, Montreal

Surrounded on both sides by a new music complex and science centre, designers Mouna Andraos and Melissa Mongiat chose to bridge the gap between the two by converting a narrow strip of land into an enormous interactive instrument. Pre-recorded sounds from a xylophone, piano, and other instruments were programmed into color-coded swings that when in use play various notes, however when swung in unison with careful cooperation, more complex melodies and harmonies arise.

[www.thisiscolossal.com/2012/09/musical-swings-on-the-streets-of-montreal](http://www.thisiscolossal.com/2012/09/musical-swings-on-the-streets-of-montreal)



Sculpture



Photo: Alex Peacock

**Solar Gate** by Tonkin Liu  
Hull

Solar Gate is a sundial that uses solar alignment to mark significant times and dates in Hull. The super-light innovative two-shell structure is place-specific, responding to pivotal historic events and to the cultural context of its location in Hull's Queens Gardens adjacent to the ancient site of Beverley Gate.

<https://tonkinliu.co.uk/solar-gate>

# 5. New Street: A Modern High Street

5.1

EXPLORE

## Public poem



*Let there be Peace* by Lemm Sissay,  
The University of Huddersfield, Creative Arts Building.

- 🕒 Celebrate Huddersfield's unique landscape.
- 🗣️ Commission local poet / writer to create a new work inspired by the landscape. Permanent on wall facade or embedded in paving.
- 👤 Residents and visitors
- £ £20,000

5.2

UNITE

## Sound Seating



*Can you tell me a secret?* by Etudio Guto Requena,  
São Paulo.

- 🕒 Encourage interactions and conversations.
- 🗣️ Series of colourful, sound benches. Visitors can record stories that are then played to the next visitor. Permanent.
- 👤 Residents and visitors, children & young people.
- £ £30,000

5.3

SMILE

Interactive Lighting



*I'm Laughing at Clouds* by Michael Pinsky.  
Photo courtesy of the artist. (Tactile lighting columns)

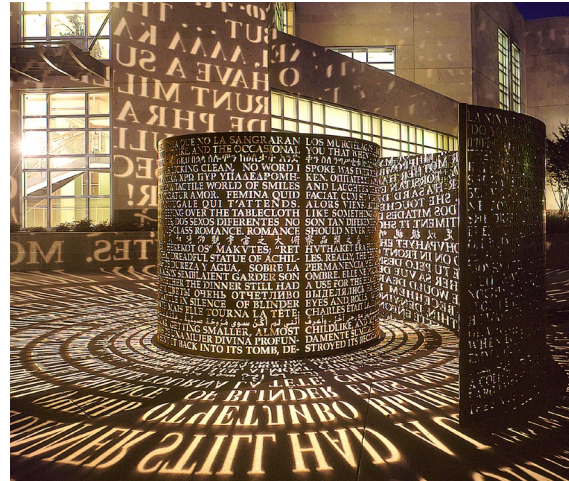
- 🕒 Encourage playful interaction with the environment increasing dwell time.
- 👤 Commission an artist to create a series of interactive lighting elements that respond to touch.
- 👤 Residents and visitors, children & young people.
- 💰 £50,000

6. The Civic Quarter:  
Local Lives

6.1

SMILE

Permanent Sculpture



*A,A* by Jim Sanborn 2004.  
Photo courtesy of the artist.

- 🕒 Improve the visual welcome and create a key meeting point.
- 👤 Tactile permanent work located outside bus station in pedestrianised area. Potential to incorporate text or imagery to reflect heritage and lighting. Could also incorporate seating.
- 👤 Residents & visitors.
- 💰 £60,000

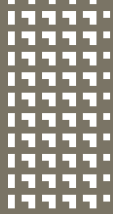
Interactive / Digital



*Hello Lamp Post* originally created for Playable City award 2013 by PAN Studio  
📍 Bristol

As the first commission of Bristol's Playable City Award, produced by Watershed, Hello Lamp Post invites you to try a new way of communicating through lamp posts, post boxes and other familiar street furniture, by texting the unique codes found on each object to a Bristol number. It offers a unique opportunity to share your memories of the city and uncover the stories that other people leave behind.

[www.hellolamppost.co.uk](http://www.hellolamppost.co.uk)



## Street Art



**Streets of Colour by Jo Peel**  
📍 Kirklees

The artwork was designed and painted by the award-winning street artist Jo Peel, with help from students from the University of Huddersfield as part of the University's Innovation and Creative Exchange programme. The mural celebrates key features of Huddersfield's history acknowledging the town's textile heritage, the Georgian and Victorian architecture, all the way through to modern day Huddersfield with the University's Oastler Building and the steel structure of the new Barbara Hepworth Building during construction, finishing the piece.

# 7. Multiple Locations

## 7.1

EXPLORE

### Digital Trail



*Hello Lamp Post* originally created for Playable City award 2013 by PAN Studio, Bristol.

- 🎯 Offer a new way for residents and visitors to explore the town and learn about its heritage in more depth.
- 📱 Augmented reality trails bringing heritage and stories to life. A pilot project could include a digital artist turning one of the existing trails into an AR experience e.g. Caribbean Heritage Trail. Consider ongoing costs & upkeep. Limited lifespan.
- 👤 General public with focus on tourists, students, young people
- 💷 £25,000 - initial pilot project to test idea.

## 7.2

EXPLORE

### Integrated designs in hard landscaping



*Gobo Moth Lights* by Kerry Lemon, Bracknell, Berkshire. Photo: © John Sturrock Gillespies.

- 🎯 Encourage exploration of the town and increase civic pride.
- 📱 Link to heritage in a fun way. Permanent. Could connect to x96 lions - story of lion coming alive at night to protect the town..
- 👤 Primarily aimed at families (local and visitors)
- 💷 £60,000



7.3

SMILE

Street Art



Feature Walls project 2016 by Fauna Graphic, Sheffield.

- 🕒 Improve perceptions and increase distinctiveness.
- 📄 Trail of high-quality works visualising heritage / reflecting the communities and the landscape. Semi-permanent.
- 👤 Residents, visitors, students, young people
- 💷 £40,000

Street Furniture



Photo courtesy of the artist



**Tudor Square** designed by Broadbent Studio in collaboration with Sheffield City Council Landscape Team.

📍 Sheffield

Broadbent were commissioned by Sheffield City Council to work with their in-house landscape architecture team to influence the public realm design of Tudor Square, the cultural heart of Sheffield. Sculptural planters and seating units were designed, influenced by the City's industrial heritage and its remarkable natural landscape. The designs took on the natural forms of pebbles and boulders with distinctive carved markings and feature lines with tactile points of detail.

Temporary



Photo courtesy of the artist



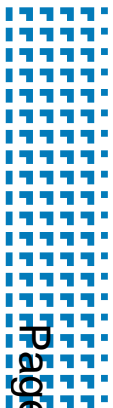
**A Maze for Yorkshire** by Richard Woods  
📍 Wakefield

A fantastical cartoon dry-stone wall by internationally renowned artist Richard Woods installed in the garden of the Grade II\* listed Orangery. This was a space for visitors to participate in a high-quality arts experience and also a platform for a wide range of community organised events and activities throughout the summer of 2013.

[www.beam.uk.net/case-studies/a-maze-for-yorkshire](http://www.beam.uk.net/case-studies/a-maze-for-yorkshire)



# Cross-cutting Guidance



## Public Art Commissioning Process Management and Governance

A lead person with the relevant expertise should be appointed to manage the commissioning process (internal or independent consultant).

A Public Art Steering Group (PASG) should be established to guide public art commissions which may include representatives from relevant Council departments, partners, funders and community representatives.

The PASG will be advisory and will participate in approving artist briefs, shortlisting, artist interviews and attending regular project updates.

## Supporting the Case for Inclusion

Embedding equality, inclusion and diversity into the commissioning process and supporting Arts Council England's Creative Case for Diversity should be standard practice and all projects should adhere to the Kirklees 'Inclusion and Diversity Policy Statement'.

### Actions to support the case for inclusion

- The PASG should include representatives of / or engage advice to support the inclusion and diversity policy.
- Artist briefs should include accessibility information and contact details for any support required during the application process.
- Open call competitions should be widely promoted with the project lead being proactive in seeking partners to share briefs with their networks. This may include seeking out partners who specifically support artists who identify as BAME or disabled, or those who represent artists from the LGBT+ community or artists of younger or older age groups.
- For direct artist invitations or limited competition approaches, the project lead should consider shortlisting artists who are most appropriate for the commission requirements and representative of the community that will experience the work.
- Whenever possible make sure site visits and meetings are accessible.
- Ensure all marketing is inclusive being mindful of language and visual messages and include accessibility information.

- Minimise barriers to participation with completed artworks and interventions. Considerations may include: physical and emotional access, any potential negative impacts for visitors who are blind or suffer from low vision and those suffering from dementia, economic barriers etc.

- The PASG should include a review of inclusion and diversity within the evaluation process.

## Artist Briefs

Defining a clear and robust project brief from the outset is essential. The brief should include contextual information; vision; aims, objectives and desired outcomes; details of proposed locations, any issues / restrictions; context of site; consultation and engagement requirements; budget and associated project stages (concept design, detailed design, fabrication, installation etc); ownership and copyright; production schedule; liabilities; schedule of payments; maintenance and decommissioning; health and safety; documentation; accessibility information and decision making process.

## Setting Project Budgets

Budgets should be realistic and take the following into account:

- **Artist fees** – This should include all stages of involvement: concept and detailed design, fabrication and installation, attendance at opening events and press coverage. Guidance issued by AN Magazine in 2018 for Visual Artists day rates should be reviewed. This provides sample day rates to guide arts budgeting and to help visual artists negotiate a fair rate of pay for short-term contracts such as commissions, residencies and community projects. The guidance acknowledges that 'once an artist has more than 10 years' experience, the rate they can charge will depend on other external factors such as an artist's art world track record and or unique attributes and market forces.' [https://static.a-n.co.uk/wp-content/uploads/2018/01/Guidance\\_on\\_fees\\_and\\_day\\_rates\\_for\\_visual\\_artists\\_2018.pdf](https://static.a-n.co.uk/wp-content/uploads/2018/01/Guidance_on_fees_and_day_rates_for_visual_artists_2018.pdf)
- **Travel and Accommodation** – Depending on the artist's location these costs may be in addition to the artist day rate.
- **Additional Expertise** – Depending on the nature of the project budgets should allow for any other expertise required such as public art consultants, structural engineers, marketing, evaluation etc.
- **Permissions** – allowance for planning permissions, temporary event licences etc should be included.
- **Costs for community engagement and consultation** – this could potentially include materials, refreshments, design and print, volunteer expenses, venue hire etc.

- **Exhibition** – if the artist is expected to exhibit their proposals an allowance for design and print of exhibition boards, maquettes / models and promotional costs should be included.
- **Fabrication, delivery and installation costs** – this may also need to include security costs if installation takes place over more than one day.
- **Maintenance and decommission costs**
- **Documentation** – it is always preferable to allow budget for photography and or filming and when relevant allowance for a project brochure or leaflet should be in place.
- **Opening Events, Promotion & Interpretation costs** – allowance should be included for any opening events, publicity costs and interpretation plaques or materials.
- A **contingency** of 10% should be in place during the fabrication and installation stages.
- **Insurances** – Public liability insurance and insurance costs once the ownership of work is transferred to the client.
- **VAT and / other tax**
- Payment schedules should be negotiated with the artist to ensure that payment milestones don't leave the artist cashflowing project costs during the fabrication and installation stages.

## Promoting Opportunities

In order to reach a diverse range of artists it is important to engage partners and key networks in helping to promote commission opportunities. This can include reaching out to invite them to share information via their e-communications, websites and sharing via social media channels. There are also national networks, journals and forums that you can pay for advertising commissions / competitions e.g. AN Magazine, Curator Space.

### National

- Arts Jobs - Arts Council England
- Axisweb
- UK Young Artists
- Disability Arts UK

### Regional

- Culture Forum North
- Yorkshire Visual Arts Network (YVAN)
- Yorkshire Art Space
- The Art House

### Local

- Kirklees Council (e.g. Creative Kirklees, MUSiK etc.)
- Creative networks & organisations Huddersfield University

## Artist Appointment

There are several ways to appoint an artist. The best or preferred method will depend on the scale and nature of the project. There are three main ways to identify and appoint an artist including: open competition; limited competition; and direct invitation.

To ensure a fair process, assessment should be undertaken against the criteria set out in the artist brief alongside consideration of the quality, success, relevance and scale of the artists' previous work. For permanent commissions it is essential to establish that the artist has trusted fabricators and/or experience of collaborating with fabricators and installation experts. At least two references should be sought before appointment.

## Levering Additional Investment

Funding for public art, whether it is temporary or permanent is normally drawn down from multiple sources. If a partnership approach is adopted not only can the commission/s support multiple agendas, there is also the potential to draw funding from multiple sources.

It should be noted that sources of funding for permanent artworks are limited and the PASG will need to carefully consider how to add the most value to existing allocated budgets, as secured match funding to attract additional investment.

A range of potential funding sources for permanent / temporary works are listed below:

- Existing Design Budgets (e.g. landscaping, lighting, street furniture etc.)
- Arts Council England – various strands
- Trusts and Foundations (National) e.g. Esmée Fairbairn Foundation
- Trusts and Foundations (Local) e.g. One Community - the Kirklees Community Foundation
- National Lottery Heritage Funding / National Lottery Community Fund
- Health & Wellbeing – e.g. Wellcome Trust
- Digital / Innovation – e.g. NESTA, Arts Council England
- Landfill Tax Credits
- Private Donation, Business sponsorship, Business Improvement District's
- Individuals – crowdfunding

## Minimising Environmental Impact

During the concept design phase, the artist and PASG should consider how to minimise impact on the environment. This could include:

- Encouraging use of public transport for artists / PASG involved and utilising video calls if a site visit is not necessary.
- Encouraging use of more local fabricators / contractors and locally sourced materials as appropriate.
- Careful consideration of materials used for temporary and permanent works including any foundations required.
- Consideration of any damage to the environment through any foundations required and during the installation processes.
- Works including lighting will be sensitive to impacts on local bird and animal life, and mitigate impacts
- Power use for lighting and sound should wherever possible use renewable energy e.g. kinetic, solar power, or clockwork
- Consultation with landscape architects, local conservation groups to ensure that invasive species are not included in any complementary planting and that any such is appropriate to the site

## Embedding Learning and Engagement

Opportunities for learning, mentoring, co-production and engagement should be embedded from the outset of each project to maximise value and could be open to members of the community, local artists and creatives, students, local arts and cultural organisations, Council Members and officers.

These could include:

- Being a member of the PASG or shadowing the PASG.
- Mentoring opportunities within artist commissions.
- Embedding artist talks.
- Embedding community engagement within commissions to include workshops and events.
- Embedding opportunities for children and young people to work with commissioned artists.
- Documenting commissions and sharing lessons learnt through online case studies.

- Student placements on the PASG or to support commissioned artists deliver engagement programmes.
- Opening up learning to wider creative sector through artist / project lead delivering talks as part of regional or national events.

## Practical Considerations for Temporary Events in Public Spaces

A range of publications and toolkits relating to outdoor arts can be sourced from <https://outdoorartsuk.org/about-outdoorartsuk/publications-list/>

For the purpose of this plan it is important that the following considerations are taken into account when designing new public spaces outlined in the Huddersfield Blueprint:

- **Power** – access to power may be required for temporary interventions in public spaces.
- **Shelter** – some areas of shelter from the weather would be beneficial for performers, equipment and audiences although this could be budgeted for within specific projects.
- **Space** – reasonable sized, flat areas of space should be identified for temporary interventions / staging and include enough surrounding space for audiences / crowds.
- **Access** – areas for access to deliver / collect equipment and materials should be identified within / near public spaces ensuring ground materials are durable for heavy loads.
- **Security** – this should be a consideration during set up, delivery and de-installation.

## Communication and Interpretation

A transparent process should be adopted to ensure clear communication about the commission from start to finish. This will support public engagement throughout, build audiences and encourage local ownership of temporary and permanent commissions. Interpretation of the work should be included whether in the form of a plaque, leaflet, website etc. to acknowledge the artist, client, funder and provide some detail about the inspiration behind the work to enable people to gain a better understanding.

## Evaluation

Each commission will have its own targets and timeline, and evaluation meetings should be arranged at key milestones with the PASG and the appointed artist to monitor progress against original aims. It may be appropriate to engage external expertise to lead this process.

It is important that the PASG:

- Ensures that all user groups are consulted and involved in the evaluation process
- Gathers baseline information to establish effectiveness of what subsequently takes place
- Gathers data that links, where appropriate, to local plans and strategies ensuring it is GDPR compliant
- Decides if it is the process or the product, or both, which are being evaluated
- Uses a combination of quantitative and qualitative data gathering

## Maintenance, Decommission and Insurance Considerations

The following points should be taken into consideration to manage maintenance requirements:

- Maintenance of public artworks should be considered from the outset and built into the town centre management plan.
- An ongoing maintenance budget should be in place for any works that include use of water, electricity, digital or moving parts.
- Artists should provide a maintenance schedule including contact details for the artist and any fabricators used, details of any colour palettes, materials used as well as detailed instructions for caring for the work plus a decommissioning plan.
- The artist contract should clearly highlight responsibilities in regard to installation and issues that may arise, particularly in the 12 months following hand over.
- Consider the need for and how works could be moved in future e.g. consider placement, fixings etc.
- Seek advice from the artist about the shelf life of any digital works and potential costs for regular updates.
- Once the ownership of the work has been transferred to the client the responsible organisation should ensure that the adopted works are properly insured for damage, fire or theft and public liability insurance.
- It is essential to keep a central record of public artworks and associated details and maintenance plans to avoid future problems if key personnel move on.





**Name of meeting:** Cabinet  
**Date:** 1<sup>st</sup> September 2020

**Title of report:** Achieve and Aspire Strategic Priorities Libraries & Public Buildings Programme – Proposals to allocate funding to and deliver the new build Birkby Fartown Library

**Purpose of report:** This report aims to seek approval to allocate funding from the Achieve & Aspire Strategic Priorities section of the Capital Plan and authorise officers to deliver a new build library facility within the Birkby Fartown community.

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	Yes – this report proposes significant expenditure in excess of £250K
Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)?</u>	Key Decision – Yes
The Decision - Is it eligible for call in by Scrutiny?	Yes
Date signed off by <u>Strategic Director</u> & name	Richard Parry - 09.03.20
Is it also signed off by the Service Director for Finance?	Eamonn Croston - 18.08.20
Is it also signed off by the Service Director for Legal Governance and Commissioning?	Julie Muscroft - 20.08.20
Cabinet member <a href="#">portfolio</a>	Corporate - Cllr Graham Turner Culture & Environment – Cllr Rob Walker

**Electoral wards affected:** Greenhead

**Ward councillors consulted:** Cllr Carole Pattison, Cllr Mohan Sokhal and Cllr Sheikh Ullah

**Public or private:** Public

**Has GDPR been considered?** There are no GDPR implications relating to this report.

## 1. Summary

- 1.1 Members will be asked to consider and approve the allocation of a capital budget of £799K for the proposed replacement new build library facility at Birkby Fartown as identified in the Libraries and Public Buildings section of the Council's Five Year Capital Plan approved by Council on 12 February 2020.
- 1.2 This report will request that Members approve the preferred site location for the proposed new build off Lea Street, adjacent to Birkby Junior School, as shown in **Appendix A** and authorise officers to design, procure and implement the new build as detailed in this report.

## 2. Information required to take a decision

### (a) Background

- 2.1 In October 2018 Cabinet approved an expansion scheme at Birkby Junior School due to an increase in demand for pupil places within the area. A further 120 places were needed, thereby expanding the school from 480 places (4FE) to 600 places (5FE). As the school grounds were already constrained from a previous extension, it was therefore necessary to utilise the adjoining Community Centre building to accommodate the increased number of pupil places.
- 2.2 The decision was made by Library Services to stop running the library from its existing location in the Community Centre on Wasp Nest Road from 02 November 2018 and the building was handed over for conversion to school accommodation. The remodelled and refurbishment scheme was completed in January 2020 using Basic Need capital grant and the building is now providing modern, inspirational learning facilities for 120 pupils, bringing back into use a building that was life expired and extending its life for another 50+ years.
- 2.3 In reaching the decision to stop running the library from the Community Centre, it was acknowledged that library services are important to local people, hence work has been ongoing to find a permanent solution to provide a replacement library within the local community.

### (b) Proposed site location and building

- 2.4 Following discussions with the Corporate Portfolio Holder and the Strategic Director for Adults and Health, in conjunction with local ward members, it was agreed to maintain the library as close to its former location as possible. Following a site search by the Council's Asset Strategy team, the proposed site off Lea Street, adjacent to Birkby Junior School and a 2-3-minute walk from its previous location, was identified as being the only suitable site in the local vicinity. The proposed site occupies a small section of a former railway cutting, which is now used as a greenway with a maintained walking and cycling route. The proposal has the potential to turn what is currently an area of anti-social behaviour into a vital link for the Community.
- 2.5 An initial desktop review concluded that the land should be suitable for a new library building and ongoing site investigations are taking place. Consultations with the Council's Planning and Development Service clarified that the land for the proposed site is not classed as urban green space in the Local Plan, however an impact survey will be required to offset the potential environmental impact of the new development.
- 2.6 The Economy & Skills Capital Development & Delivery Team commissioned an external architectural consultancy to produce an option appraisal for the site. Indicative layouts and visuals have been produced, which can be seen at **Appendix B**. A tender exercise has been undertaken and a successful contractor identified along with a revised budget requirement of £799K to deliver this scheme inclusive of the previous year's spend of £41.5K for fees, surveys and enabling works. This is based on a proposal to construct a single storey high performance SIPs (Structural Insulated Panels) library building, stone fronted façade with a low pitch roof and a gross internal floor area of 165m<sup>2</sup>.

2.7 The proposed facilities for the building include:

- Multi Use Space – can be used for various activities including a Polling Station
- Self Service area
- Children’s area/corner
- Study area
- IT provision
- Soft seating area for quiet time
- Community garden - with garden access from the building
- Plant room
- Utility area
- WC and Access change.

The design will include full disabled access and dementia friendly features.

2.8 The key milestones for the project are summarised below:

Submission of planning application	09 March 2020
Planning application approval	12 <sup>th</sup> June 2020
Completion of Stage 3 design phase	20 <sup>th</sup> April 2020
Stopping Up Order Process complete	October 2020
Enabling Works Commencement	October 2020, Providing no further delays from Stopping Up order
Construction Commencement	November 2020, Providing no further delays from the Stopping Up order
Completion on Site	April 2021, Providing no further delays from the Stopping Up order

2.9 As part of this project it has been highlighted that the footpath to the greenway will need to be diverted, so access to the greenway can remain open for the public. Relocation of a street light from the greenway to Lea Street and the potential removal of 5 low category trees with a proposal to reinstate 5 new trees will be included as part of the planning application. The scheme also proposes a new connection through the existing boundary wall on Lea Street to encourage accessibility, visibility and community profile.

As part of the statutory approvals process, the Council was advised by the Department for Transport (DfT) that once a successful Planning Approval had been obtained, a ‘Stopping Up Order’ would be required for the Greenway on Lea Street, as it was adopted by Highways back in the 1990’s and needs to be diverted for the works to take place. A formal 28 day public consultation exercise was required to be undertaken by the DfT as part of the process, which was delayed due to COVID19, but subsequently commenced on the 9<sup>th</sup> July 2020 and due to complete on Thursday 6<sup>th</sup> August 2020. As part of the public consultation exercise Officers assisted the DfT by placing notices of the proposed works around the highway with copies of the plans provided to the local Post Office on Bradford Road, Fartown Huddersfield, as well as a publication in the local press. On the closing of the consultation period the ‘Stopping Up’ order will then go to stage 2, which allows a potential 6 week legal challenge period, leading to a formal decision been issued hopefully sometime in October dependant on further delays due to COVID 19.

### 3. Implications for the Council

#### 3.1 Working with People

The proposed new library will have the following positive impacts for residents and the local community:

- Providing support, help and advice to people in communities
- Advocating healthy lifestyles
- Supporting adults to learn to read

- Supporting the curriculum through book stock selection
- Providing quality work placement and volunteering opportunities
- Providing free access to appropriate learning resources and signpost to other opportunities
- Providing a safe neutral space to learn in and share skills.

### 3.2 Working with Partners

Libraries deliver services in local communities. They support the digital by design programme by providing support to people who are digitally excluded to access on-line services and they act as local access points which have due regard to the wider assets within neighbourhoods, wards and communities which are well networked and supported.

### 3.3 Place Based Working

We look at our service on a place by place basis, ensuring we work with partners and communities in each area to look at best possible solutions. We engage with communities to deliver our services, working in partnership with community groups. Many of our services are already supported by Friends of Groups and volunteers and we continue to proudly grow this model.

### 3.4 Climate Change and Air Quality

As part of the Council's responsibility to support and follow the 'Climate Emergency Plan' to change and reduce emissions, the new Library building will comply with Building Regulations Part L and include renewable technologies such as an Air Source heating system to reduce carbon emissions and a SuDS drainage system (Sustainable Drainage) to alleviate flooding by reusing or storing surface water, to decrease flow rates and improve water quality, with low impact to the environment.

The construction of the building has been designed to use Structurally Insulated Panels (SIPs), which is a high-performance building system that is energy efficient with lower energy consumption costs and environmentally friendly due to lower CO2 emissions. A SIPs building is manufactured off-site with minimal waste and less environmental impact in comparison with a traditional building constructed on site.

### 3.5 Improving outcomes for children

The proposed new library will have the following positive impacts for children and the local community:

- Delivering engaging and inclusive story and rhyme times
- Access to good quality book stock
- Free computer access
- Implementing a range of engaging reading initiatives e.g. Page turners Children's Reading Festival
- Working with local schools to support the curriculum and to promote reading for pleasure
- Digital literacy - Coding based play through to Girl Geeks

### 3.6 Financial

The capital investment of £799K is from the Achieve and Aspire Strategic Priorities Libraries & Public Buildings part of the Council's Five-Year Capital Plan. £41.5K has already been expended in previous financial years leaving £694.5K to be funded from the Birkby Library line and £63K from the generic Libraries 21/22 funding. The project will be funded from prudential borrowing. The revenue cost of financing this level of borrowing is £50.3K per annum for 20 years and is already included within the Council's Medium-Term Financial Plan approved by Council on 20<sup>th</sup> February 2020.

There are no statutory or legal implications to the provision of a library in Birkby Fartown.

#### **4. Consultees and their opinions**

- 4.1 Cabinet considered a report on the redesign of the Kirklees Libraries Services on 21 August 2018 which agreed that the Service should be given a period of time to implement a new Framework that would be used to consider how the Service, with support from communities and partners, will contribute towards Council priorities and outcomes in a local context with reduced financial resources.
- 4.2 Whilst this occurred an interim service offer was required in Birkby from 02 November 2018 onwards. Residents were signposted to Huddersfield Central Library and the Chestnut Centre. The Library Service worked with local Ward Members to identify appropriate alternative offers and residents were informed that a new site for the library would be sought.
- 4.3 The Lead Corporate Portfolio Holder Cllr Graham Turner has been involved at all stages of the decision-making process. The Portfolio Holder and the Chief Librarian have held meetings with the Greenhead Ward Councillors to keep them informed of progress. The Greenhead Ward Cllrs have toured sites in Birkby and have concluded that the proposed Lea Street site is the only suitable site for the new library.

#### **5. Next steps and timelines**

- 5.1 Subject to approval of the recommendations in this report, officers from the Council's Capital Development and Delivery team will complete the procurement of the new build library and will let a construction contract, subject to the approval of Stopping Up permission. The Capital Development and Delivery team will project manage the New Build to ensure that it is delivered within budget, to the stated programme and to the required quality standards.

#### **6. Officer recommendations and reasons**

Members are requested to:

- (a) Consider and approve the allocation of a capital budget of £799K for the delivery of a replacement new build library facility at Birkby Fartown as outlined in this report.
- (b) Approve the preferred site location for the proposed new build off Lea Street, adjacent to Birkby Junior School, as shown in **Appendix A** to this report.
- (c) Authorise officers to procure and implement a new build library for Birkby Fartown as described in this report, subject to a satisfactory conclusion of the 'Stopping Up' order for the Greenway on Lea Street.

#### **7. Cabinet Portfolio Holder's recommendations**

The Cabinet Portfolio Holder recommends that allocation of a capital budget of £799K for the delivery of a replacement new build library facility at Birkby Fartown as outlined in this report is approved.

That the preferred site location for the proposed new build off Lea Street, adjacent to Birkby Junior School, as shown in **Appendix A** to this report is approved.

Authorise officers to procure and implement a new build library for Birkby Fartown as described in this report.

#### **8. Contact officer**

Carol Stump – Chief Librarian  
Tel: 01484 221000 - Email: [carol.stump@kirklees.gov.uk](mailto:carol.stump@kirklees.gov.uk)

David Martin – Head of Service for Corporate Landlord and Capital

Tel: 01484 221000 – Email: [david.martin@kirklees.gov.uk](mailto:david.martin@kirklees.gov.uk)

## **9. Background Papers and History of Decisions**

Birkby Junior School Cabinet Report 16<sup>th</sup> of October

<https://democracy.kirklees.gov.uk/documents/g5606/Public%20reports%20pack%2016th-Oct-2018%2016.00%20Cabinet.pdf?T=10>

Kirklees Libraries Service Redesign 21<sup>st</sup> August 2018

<https://democracy.kirklees.gov.uk/documents/g5604/Public%20reports%20pack%2021st-Aug-2018%2016.00%20Cabinet.pdf?T=10>

<http://www.kirklees.gov.uk/beta/libraries/pdf/Libraries-Consultation-Report-2018.pdf>

Budget 2020 - 2023 Capital Plan 2019 – 2025

<https://democracy.kirklees.gov.uk/documents/s34715/annbudreport%202021%20for%20Council%2031.01.20.pdf>

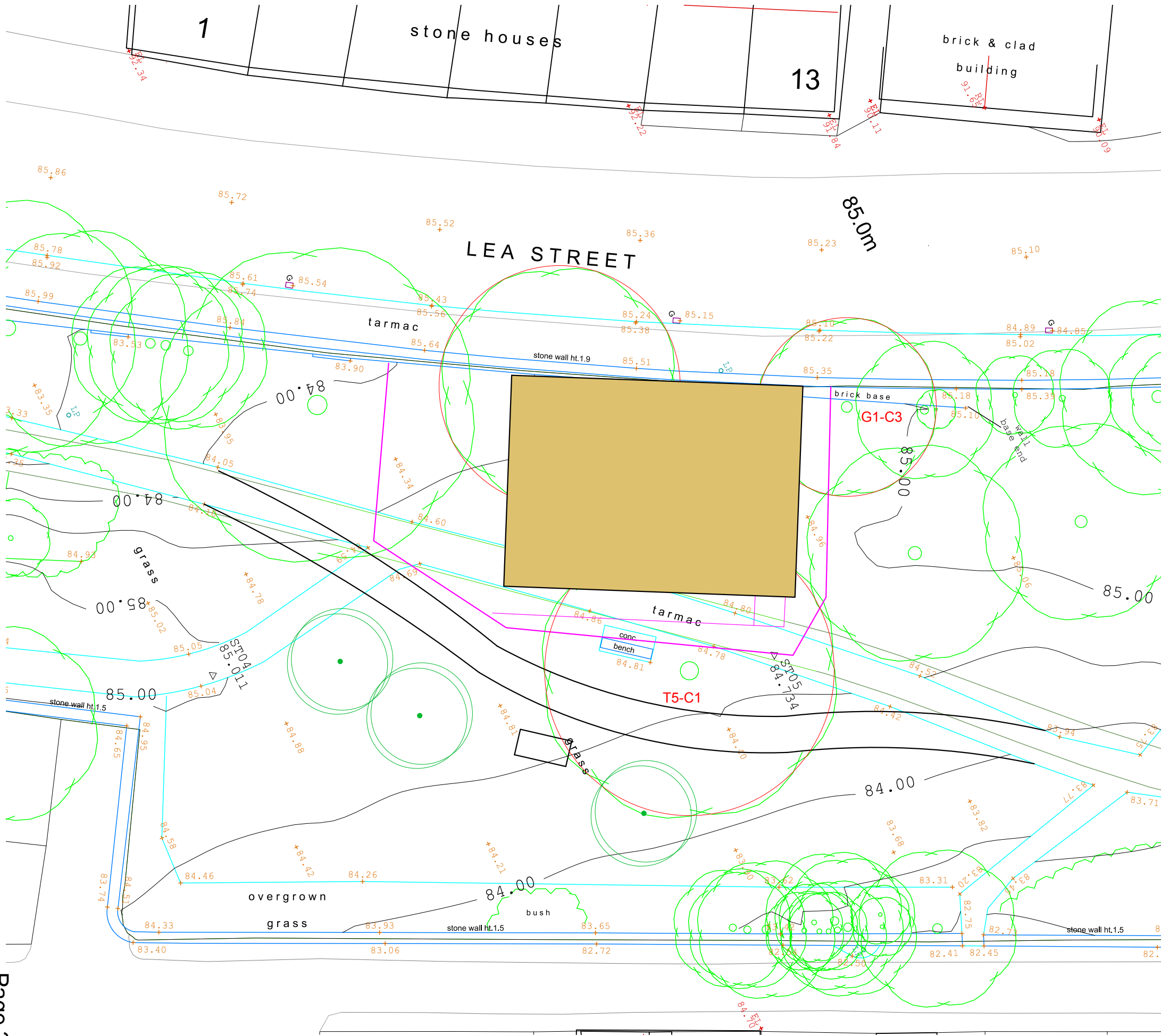
## **10. Service Director responsible**

Helen Severns - Service Director – Integrated Commissioning - Tel: 01484 221000


Email: [helen.severns@kirklees.gov.uk](mailto:helen.severns@kirklees.gov.uk)

## **11. Attachments**

- Appendix A - Proposed site plan
- Appendix B - Indicative visuals and layout

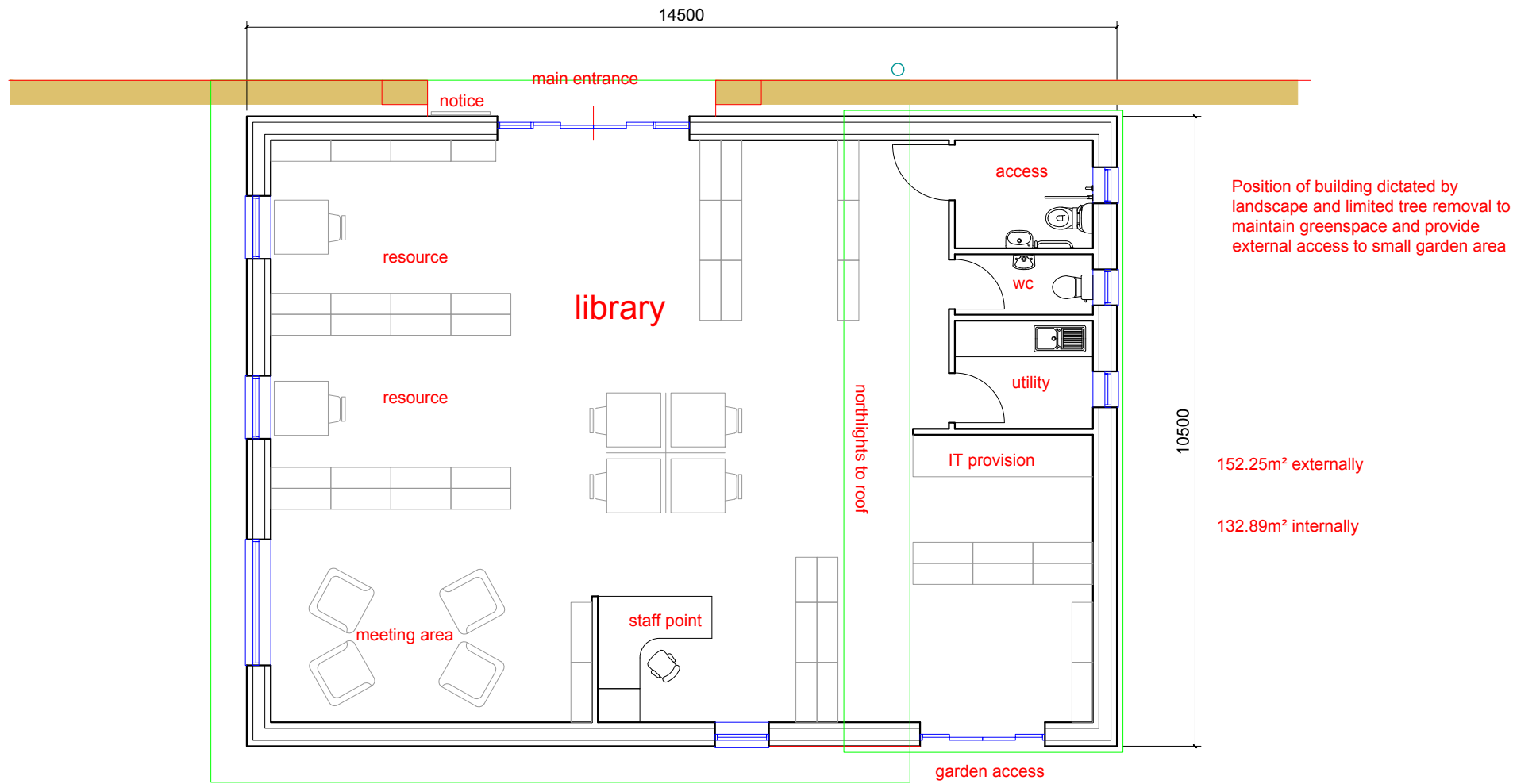


Page 303  
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Rev	Description	Date	Drn / Chk
<b>Document Control</b>			
 <b>Kirklees COUNCIL</b> Economy & Skills		Civic Centre III Market Street Huddersfield HD1 2EY T: 01484 221000 E: prp@kirklees.gov.uk www.kirklees.gov.uk	
Client			
<b>Economy &amp; Skills</b>			
Project			
<b>Birkby Community Library New Development</b>			
Sheet Title			
<b>Provisional Library Location</b>			
Drawn	18/12/19	Checked	
Project Number	<b>LR200159</b>	Issue Status	
Drawing Number	<b>F02</b>	<b>Draft</b>	
	Revision	Scale	
		<b>1:200</b>	<b>A3</b>
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This drawing is to be read in conjunction with all other drawings and contract documents issued. All dimensions must be checked and verified on site before commencing any works. This drawing is copyright and remains the property of Kirklees Council.			

# LEA STREET

Access created off Lea Street  
 Limited removal of wall / features retained  
 Parking externally for 2no access spaces



Rev	Description	Date	Drn / Chk
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## Document Control



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**Economy & Skills**

Project

**Birkby Community Library  
New Development**

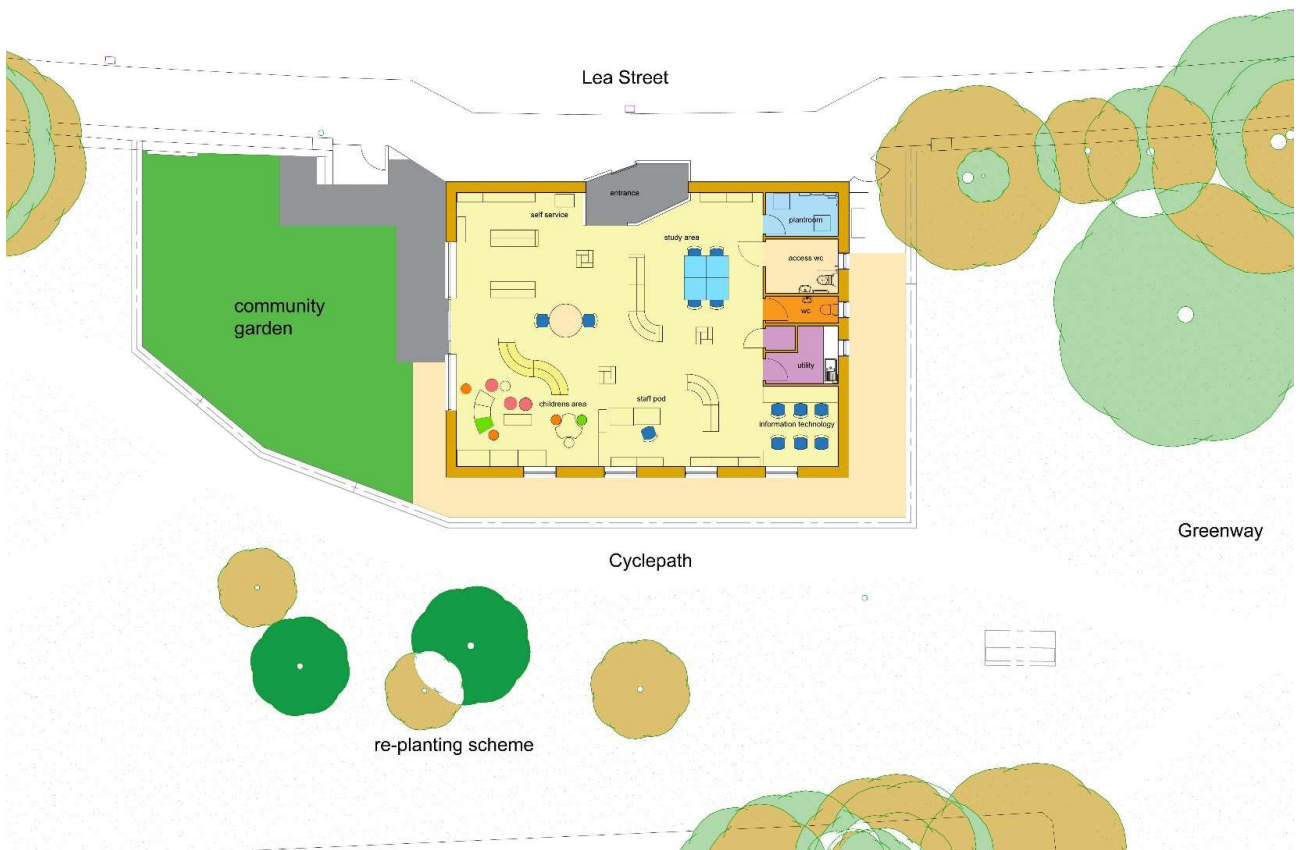
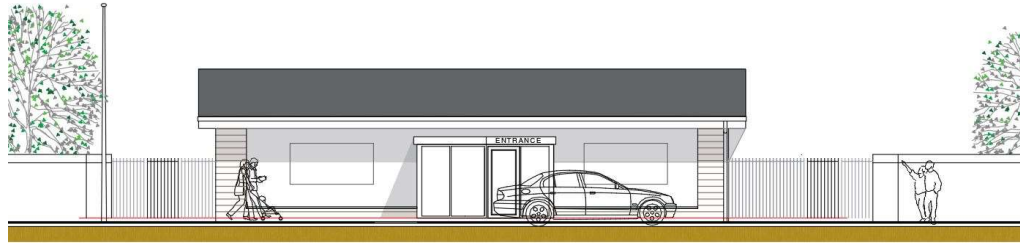
Sheet Title

**Provisional Library Plan**

Drawn	18/12/19	Checked	
Project Number	LR200159	Issue Status	<b>Draft</b>
Drawing Number	F02	Revision	Scale
			<b>1:100</b>
			<b>A3</b>

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**Name of meeting:** Cabinet

**Date:** 1<sup>st</sup> September 2020

**Title of report:** Corporate Financial Monitoring Report, Quarter 1, 2020/21

**Purpose of the Report**

To receive information on financial monitoring for General Fund Revenue, Housing Revenue Account (HRA) and Capital Plan, as at Quarter 1 (month 3), 2020/21.

<b>Key decision – is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?</b>	<b>Yes</b>
<b>Key decision - is it in the <u>Council's Forward Plan (key decisions and private reports)</u>?</b>	<b>Key decision - Yes</b>
<b>The Decision - Is it eligible for “call in” by Scrutiny?</b>	<b>Yes</b>
<b>Date signed off by Strategic Director &amp; name</b>	<b>Rachel Spencer-Henshall – 20 August 2020</b>
<b>Is it also signed off by the Service Director for Finance?</b>	<b>Eamonn Croston – 17 August 2020</b>
<b>Is it also signed off by the Service Director – Legal, Governance &amp; Commissioning?</b>	<b>Julie Muscroft – 21 August 2020</b>
<b>Cabinet member portfolio - Corporate</b>	<b>Give name of Portfolio Holders Cllr Graham Turner</b>

**Electoral wards affected:** None Ward  
**Councillors Consulted:** None

**Public or private:** Public

**GDPR:** This report contains no information that falls within the scope of General Data Protection Regulations.

## 1. Summary

### 1.1 General Fund

- 1.1.1 The Council's revised General Fund controllable (net) revenue budget for 2020/21 is **£305.4m**. The budget includes planned (net) revenue savings in-year of £2.8m.
- 1.1.2 The revised budget includes a number of planned transfers from reserves during the year, with the most significant being £1.3m from the revenue grants reserve, £0.8m from the Public Health reserve and £0.6m from the Strategic Investment Support reserve.
- 1.1.3 There is a forecast overspend of £7.7m against the £305.4m revised budget at Quarter 1; equivalent to 2.5%. This represents the following:
- i) forecast £4.64m unfunded pressures relating to COVID 19;
  - ii) forecast £3.04m net pressures elsewhere.
- 1.1.4 It is acknowledged that at Quarter 1, the 2020/21 financial forecasts and underlying assumptions are subject to some degree of volatility. National and local measures to manage the spread of COVID infection in parallel to the national and local recovery plan are under constant review, and emerging intelligence will be factored into subsequent monitoring projections. In conjunction with continuing Government support, the Council's Executive Team will continue to enact a range of management actions as appropriate to support the local recovery effort within the parameters of public health protection and guidance and aim to deliver a break even position as far as possible by year end.
- 1.1.5 The forecast revenue outturn as at Quarter 1, including estimated COVID 19 impacts, is shown at Appendix 1 and summarised in Table 1 below. Headline variances are described in more detail in sections 1.3 to 1.7 of this report.

**Table 1 - Overview of 2020/21 general fund forecast revenue outturn position as at Quarter 1**

	Revised Budget	Outturn Forecast	Variance	Variance made up of:		
				COVID Costs	COVID Income Losses	Other
	£000	£000	£000	£000	£000	£000
Children & Families	77,644	82,057	4,413	2,655	220	1,528
Adults & Health	109,879	126,149	16,270	16,047	487	(264)
Economy & Infrastructure	45,290	58,221	12,931	2,709	9,752	470
Corporate Strategy, Commissioning & Public Health	32,376	38,404	6,028	5,133	992	(97)
Central Budgets	40,194	41,594	1,400	-	-	1,400
<b>General Fund Total</b>	<b>305,383</b>	<b>346,425</b>	<b>41,042</b>	<b>26,554</b>	<b>11,451</b>	<b>3,037</b>
COVID Support Grant Offset		(27,090)	(27,090)	(26,554)	(536)	-
COVID Income Loss Compensation		(6,280)	(6,280)		(6,280)	-
<b>Revised General Fund Total</b>	<b>305,383</b>	<b>313,055</b>	<b>7,672</b>	<b>-</b>	<b>4,635</b>	<b>3,037</b>

## 1.2 COVID 19

1.2.1 The Council has responded rapidly and effectively to the COVID 19 crisis. It has put in place an organisational wide range of measures in collaboration with key partners, taking on board Government direction to spend 'whatever it takes' in priority areas to support and protect the borough's most vulnerable residents, and support the national effort to protect the NHS and businesses. A report was taken to Cabinet on 21 May 2020 outlining Kirklees' response to the pandemic in more detail, alongside an early review of the financial impacts of COVID 19. The report can be found on the link below:

[Agenda COVID 19 Impact on Council Finances](#)

1.2.2 The actions set out in the above report, alongside other financial implications from Government social distancing measures, are having a significant and ongoing impact on the Council's finances and Government funding contributions to date acknowledge this. This Council, working with the Local Government Association (LGA), Special Interest Group of Metropolitan Authorities (SIGOMA) and other sectoral and stakeholder lobbying will continue to work with Government to ensure the Council is appropriately compensated for COVID related pressures.

1.2.3 The financial forecast at Quarter 1 includes officers' best estimates of future spend and income losses likely to materialise from the ongoing COVID emergency in 2020/21. It is acknowledged that the forecasts are somewhat fluid at this time and will remain thus over the coming months; informed short term by transitional arrangements from Government on the emerging national recovery plan, and medium term in light of more structural impacts and subsequent national Government policy informing the 2020 Spending Review in Autumn, which will set out public expenditure intent for 2021/22.

1.2.4 Full year forecasts include estimated general fund COVID impacts of £38.0m, before funding offsets, as at Quarter 1; £26.6m additional spend and £11.4m of lost income. There are also significant impacts on the collection fund, with projected income losses in-year in excess of £16m across Council Tax and Business Rates as described in section 1.9 below. Further details of assumed additional spend and lost income attributable to COVID 19 are outlined in sections 1.3 to 1.6 below and also summarised in Appendices 1 and 2 to this report.

1.2.5 Government has allocated some £3.7 billion un-ringfenced COVID-19 funding to date to the local government sector nationally. The Council's share of this is £28.2m, allocated in three tranches of £12.2m, £12.1m and £3.9m respectively. As reported in the 2019/20 Financial Outturn and Rollover report to Cabinet on 28<sup>th</sup> July 2020, tranche 1 of the un-ringfenced grant funding was received in March 2020 and was used to cover £1.1m of COVID pressures in the 2019/20 financial year. The remaining £11.1m was transferred to a COVID Response Reserve at year end to be drawn down against pressures in 2020/21.

1.2.6 The funding from tranches 2 and 3, totalling £16.0m, will be transferred to reserves in-year to give a revised balance of £27.1m on the COVID Response Reserve. At Quarter 1, this is assumed to be fully drawn down in 2020/21 to offset the £26.6m estimated COVID spend; with the residual £0.5m of funding allocated towards reducing the balance of uncompensated income losses.

1.2.7 In July 2020, the Government announced a support package for income losses from sales, fees and charges (SFCs) "as part of a comprehensive plan to ensure councils' financial sustainability for the future". Councils will receive funding for 75% of these income losses but only where they exceed 5% of the overall SFCs budgeted by the authority. It is unclear at this stage as to whether the budgeted figure relates only to

those income streams affected by COVID 19, or whether it includes all SFCs. For the purposes of monitoring, and until further clarification is received, the calculation of income compensation will be based on the more prudent baseline of total budgeted SFCs, excluding Adult Social Care (ASC) fees and charges. If Government confirm that ASC fees and charges budgets should be included in the baseline 5% calculation, a further £1.2m pressure would be added to the Council's overall bottom line position. The appropriate treatment needs clarifying when further detail of the scheme is released.

- 1.2.8 As at Quarter 1, there are forecast income losses of £11.4m due to COVID 19; £11.0m of which relate to SFCs and £0.4m to commercial income (Commercial Property rents). It is estimated that, based on the methodology outlined above, approximately £2.6m of the SFC losses will be below the 5% threshold for compensation. This leaves £8.4m of SFC losses to be compensated at the rate of 75p in the £1; equivalent to £6.3m. The remaining income losses of £5.1m (£4.7m relating to SFC and £0.4m commercial income losses) are therefore effectively unfunded in 2020/21, with the exception of the application of £0.5m un-ringfenced grant funding as described in paragraph 1.2.6 above. These assumptions are included in the overall forecast financial position at Quarter 1, as illustrated in Appendix 1.
- 1.2.9 Alongside the funding measures outlined above, there have been various further funding announcements made by Government, covering specific aspects of the national response to the pandemic. These include grant streams to local authorities such as the Infection Control Fund to support adult social care providers to reduce the rate of COVID 19 transmission; Kirklees allocation £3.5m, and Test and Trace funding to enable councils to develop and action plans to reduce the spread of the virus in their area; Kirklees allocation £2.4m. It should be noted that at Quarter 1, all spend relating to such funding streams is assumed to be fully funded in-year and as such, is not included within the £28.3m COVID 19 costs described above. A full list of Government funding allocations for COVID 19 are listed at Appendix 11 together with Kirklees' allocation where known.
- 1.2.10 There have also been numerous financial support measures put in place by Government to support businesses through the COVID 19 crisis. Kirklees has implemented a number of national measures locally for 2020/21 including an extension of 100% business rate reliefs for all businesses with a rateable value of up to £51k, and for specific businesses in retail, hospitality and leisure above £51k rateable value. The Council has also administered the Government grant schemes put in place to support eligible businesses with their business costs during the pandemic; processing grant payments to businesses on the Government's behalf. To date there have been approximately 8,400 grant payments to businesses; totalling £94.1m, and a further 138 discretionary grant payments at a sum of £550k.
- 1.2.11 Similar measures have been taken for individuals, with the introduction of additional council tax reliefs provided to recipients of working age Local Council Tax Support (LCTS) schemes during the COVID 19 emergency; see also paragraph 1.9.2. Funding for this is through a national £500m Hardship Fund; of which Kirklees' allocation is £5.0m. This funding can also be used to support economically vulnerable households through local welfare provision.
- 1.2.12 On 1<sup>st</sup> May 2020 Cabinet noted and endorsed the decisions taken by the Chief Executive under Emergency Powers for the period from 16 March 2020, including the decision to allocate £1m of the Council's £5.0m Hardship Funding to Local welfare provision. On 10<sup>th</sup> July, Government announced Supplementary Hardship Funding of £551k for Kirklees (£63m nationally) to support people who are struggling to afford food and other essentials due to COVID 19. It is proposed that this funding is used alongside the £1m allocated from the initial Hardship Fund allocation to deliver appropriate

interventions to those in greatest need, through the existing Kirklees Local Welfare Provision Scheme. Officers are working in conjunction with partners to explore the most appropriate mechanisms of delivering this support to the Council's most economically vulnerable residents.

## 1.3 Children & Families

### Learning – High Needs

- 1.3.1 The National Fair Funding (NFF) regime was implemented by Government from 2018/19. The High Needs block under the new NFF acknowledges the level of previous under-funding, and Government intention was to increase Kirklees' annual allocation by £7m in comparison to the 2017/18 baseline. Due to transitional arrangements, this was to be phased over a 7 year period, at about £1m per annum. This phasing was reflected in existing budget plans.
- 1.3.2 The Council has reported extensively on the fact that since the 2014 Children and Families Act was implemented, there has been a significant rise in the number of Education Health & Care Plans (EHCPs) within Kirklees. The total number of EHCPs within Kirklees now stands at over 3,300; an increase of over 50% from comparable figures in 2015. The rising demand and cost pressures show no sign of slowing down, both locally and nationally, with continued growth of EHCP numbers expected in future years.
- 1.3.3 For Kirklees, there is a significant and increasing funding pressure against the High Needs block of the Dedicated Schools Grant; to the extent that the Council's general fund has supported unfunded DSG pressures at £4.4m in 2017/18 and £8m in 2018/19. There was a further overspend of £12.9m in 2019/20 (equivalent to 34.85% of the High Needs funding allocation) which was transferred to the balance sheet in full at year-end, as a funding deficit against DSG. This reflected updated Government guidance for the treatment of High Needs overspends from 2019/20 onwards. A link to the guidance is included below:

[Pre-16 schools funding: local authority guidance for 2021 to 2022 - GOV.UK](#)

- 1.3.4 Government has acknowledged the extent of current and growing spend pressures on high needs through the 2019/20 Spending Round (SR2019) announcement in September 2019, which included £700m additional funding for high needs in 2020/21. This was subsequently confirmed through the Local Government Finance Settlement with the Council's share at £6.1m for 2020/21. This includes the minimum £1m annual uplift for Kirklees as part of transitional arrangements to mitigate the £7m baseline 2018/19 under-funding (see also paragraph 1.3.1 above).
- 1.3.5 The 2020/21 Dedicated Schools Grant (DSG) High Needs funding allocation for Kirklees is £43.1m, inclusive of the £6.1m additional funding noted above. At Quarter 1, the forecast in-year pressure on High Needs spend in excess of the DSG funding allocation is £7.6m (equivalent to 17.63%). As per the updated Government guidance referenced in paragraph 1.3.3 above, this spending pressure will be transferred to Kirklees' balance sheet at year end, thereby increasing the DSG Deficit to an estimated £19.8m by 31 March 2021. This is illustrated in Appendix 3.
- 1.3.6 In anticipation of Government confirmation of its consultation on treatment of DSG deficits, the 2020-23 Annual Budget Report included proposals to create a demand reserve to mitigate the impact and volatility of a range of potential demand risks on statutorily provided service activity going forwards. As reported in the Financial

and Rollover report to Cabinet on 28 July 2020, the Demand Reserve had a balance of £11.7m as at 31 March 2020. A further transfer of £4m into this reserve was approved as part of the 2020-23 Budget Report to Cabinet and Council in January and February 2020 respectively, giving a revised opening balance of £15.7m on 1 April 2020.

- 1.3.7 Indicative Dedicated Schools Grant allocations for 2021/22 were released by the Government in July 2020. The published figures suggest that Kirklees will see a significant increase in High Needs Block funding for 2021/22, with an indicative allocation of £48.7m; an increase of £5.6m on the 2020/21 figure. This represents the maximum increase of 12% per head of population. Final allocations will be confirmed in December and will include any relevant adjustments for pupil numbers. The indicative allocation figures also include a revised High Needs Block National Funding Formula outcome for Kirklees of £55.2m; indicating a further potential gain of £6.5m. It is assumed that the £6.5m increase will apply to 2022/23 (year 3 of the original CSR2019 three year settlement announcement for schools), although this has not yet been confirmed by Government.
- 1.3.8 High Needs remains an area of significant and growing pressure on Council budgets nationally and locally, and officers will continue to review and update current and future year forecasts informed by national and local intelligence. It is anticipated that medium term, growth pressures may be mitigated at least in part through other measures, with the Council currently working on the implementation of a ten point action plan with key educational partners across the district. The approved capital budget plans for 2019-25 also include £25m to support increased District high needs specialist placement sufficiency.
- 1.3.9 It is the Council's intention to engage early with the DfE, Schools Forum and other key stakeholders, using the framework of the updated operational guidance on schools funding 2020/21, to consider options to manage down the accumulated DSG deficit over time.

#### Learning and Early Support

- 1.3.10 Currently there are 311 children with Education Health and Care Plans (EHCP's) using Post 16 Home to School Transport; a significant increase of 114 from the previous year. The increase in the number of pupils with requiring transport is reflected in a forecast pressure of £0.5m on Post -16 Home to School Transport.
- 1.3.11 This pressure also links in to other school transport pressures highlighted in paragraph 1.5.1 further below, and the Council is currently exploring a range of alternate approaches, working with pupils, parents, schools sector and providers, to deliver more innovative and tailored transport options while reducing overall cost pressures. An additional £1.1m was built into base budgets going forwards as part of the 2020-23 Annual Budget Report to address the estimated residual ongoing pressure in this area, with £550k allocated to Post-16 budgets and the remaining £550k allocated to Schools Transport budgets within Environment. A further review of the baseline will be undertaken as part of the Council's Budget Update in Autumn 2020.
- 1.3.12 The increased number of approved applications for funding support from Special Educational Needs and Disability Inclusion Fund (SENDIF) has resulted in a forecast overspend of £0.5m. The fund primarily supports 2-4 year olds with special educational needs who attend a Private Voluntary and Independent (PVI) or mainstream school nursery setting. Numbers of children accessing the fund increased from 299 to 406 during 2019/20 and estimates are that this growth will continue in the current year alongside a growth in complexity of need. The service has strengthened the resources



in the Early Years SEN Inclusion Team and are providing training to nursery settings to upskill their workforce so that they can meet the needs of the children rather than having to access SENDIF. This is intended to help mitigate pressures on this budget going forward.

#### Child Protection and Family Support

- 1.3.13 Within the External Residential Placements and Independent Fostering Placement budgets there is a pressure of £1.5m relating to increased numbers of Looked after Children (LAC). As at Quarter 1, LAC numbers were 689; an increase of 63, or 10%, since March 2019. Work is ongoing within the service to address these pressures by looking to safely move children to less costly placements whilst continuing to achieve successful outcomes. This pressure is offset by savings of £0.4m on employee budgets across the service.

#### Resources, Improvement and Partnerships

- 1.3.14 Within Resources, Improvement and Partnerships there is an underspend of £0.4m. This has arisen due to a combination of savings on supplies and services, underspends on demand led budgets (Internal Foster Carers) and employee savings across the service.

#### COVID 19 Impacts – Children and Families

- 1.3.15 Within Children and Families there is forecast additional spend of £2.7m due to COVID 19; £2.2m of which relates to Child Protection and Family Support. In the main this is made up of £0.5m external residential costs, including delayed moves for children who have turned 18 and have been unable to move out, £0.4m for similar delayed moves in supported accommodation/supported lodgings, £0.3m costs for extended and emergency foster placements and £0.3m for the development of a new out of hours service to deal with placement issues during the pandemic. There is also a £0.4m cost pressure associated with Crescent Dale, which has been used as an additional Children's residential home to cope with additional demands due to COVID 19.
- 1.3.16 There are also forecast COVID 19 spend pressures of £0.5m within Learning and Early Support; largely £0.2m increased costs in the Youth Offending Team due to the deferral of trial dates and £0.2m payments to schools, third party providers and voluntary groups to ensure vulnerable children have access to healthy food and activities during the holidays.
- 1.3.17 There are forecast losses within Learning and Early Support of £0.2m on Attendance Penalty Notice income. No income has been received to date, primarily due to schools being closed, and this forecast will remain fluid pending subsequent plans for schools re-opening.

#### **1.4 Adults and Health**

- 1.4.1 The overall projected position for Adults is an underspend of £0.3m. Within this, there are notable variances across key demand-led headings, with some elements offsetting others. Within Independent Sector Home Care there is a £2.5m overspend; due to capacity measures implemented last year to support providers, and also a shift in market patterns as a result of COVID 19. The level of weekly hours provision of home care (and therefore cost) has risen significantly since October (when the measures were put in place), and also since March of this year as the pandemic took hold. There is also a

projected overspend seen on Self Directed Support of £0.3m, mainly in relation to Learning Disability clients.

- 1.4.2 There is an underspend projected on Independent Sector Residential & Nursing placements of £3.2m, predominantly around the Older People cohort. Again, this is due to shifting patterns in the market, and the impact of the pandemic. Note that this underspend is offset by the homecare overspend (see paragraph above), with the latter including the funding of individuals who would otherwise have moved into residential care. Note also that these figures do not reflect the costs of other provider support measures implemented in response to COVID 19. The Council is currently engaging with Care Providers on the response to the current issues being seen.
- 1.4.3 There is also a projected overspend seen on employee costs of £0.1m. This is markedly lower than the variance seen last year, and is a result of continuing programme work around understanding demand and growth predictions, levels of productivity and the workforce shape required to best deliver pathways.
- 1.4.4 In the 2019 Spending review, Government announced an overall national increase in social care funding of £1.5bn in 2020/21. Of this, £1bn funding was been allocated to Councils as a specific Social Care grant in 2020/21, with Kirklees' share at £7.8m. This funding was factored into baseline budgets in the 2020-23 Annual budget Report to Cabinet and Council alongside other specific adult social care grants such as Winter Pressures and the Improved Better Care Fund (iBCF).

#### COVID 19 Impacts – Adults and Health

- 1.4.5 The pandemic has had a significant impact on the Social Care market, as evidenced by some of the variances listed above. Adult social care providers have seen significant operational and financial pressures, including additional vacancies arising in care homes, additional costs of providing services in the context of COVID 19, impacts on cash flow, and uncertainty within the market. Such challenges have been well documented locally, regionally and nationally.
- 1.4.6 Officers have been working closely with the 2 Kirklees CCGs to establish a programme of practical support to social care providers, particularly care home providers. This is detailed further in Appendix 10.
- 1.4.7 Key elements of the support are a 5% premium paid to care home providers (estimated cost £1.7m) in addition to the business as usual % uplifts that were applied for the new financial year. The package of support also includes a partial payment for vacancies arising in care homes from 19<sup>th</sup> March, and support for costs beyond the care home beds purchased by the Council. The latter two elements have an estimated combined cost of up to c£3.7m. Payments have also been made to care homes to cover the 3 days after death of a resident. A programme has also been undertaken with the 2 CCG's to support hospital avoidance and early hospital discharge. Based on funding arrangements, this could potentially see significant spend for the support arrangements required.
- 1.4.8 Arrangements have also been made to support domiciliary care/Extra Care/Supported Living providers. This has involved payment on planned rather than actuals, with the first 6 months of the year estimated at £0.5m. Alongside this there has also been specific, targeted support for providers.

## Environment

- 1.5.1 Within Environment there is a projected overspend of £1.2m on Schools Transport; in the main linked to special educational needs demand (links also to the Learning - High Needs Section 1.2 of the report earlier). An additional £550k was built into Environment base budgets going forwards as part of the 2020-23 Annual Budget report, as noted in paragraph 1.3.11, and a further review of this baseline will be undertaken as part of the Council's Budget Update in the Autumn. There is also a £0.3m short-term pressure in Bereavement due to an income shortfall projection relating to the Cremator Replacement project.

### COVID 19 Impacts – Economy and Infrastructure

- 1.5.2 At Quarter 1, the most significant variances within Economy and Infrastructure relate to the projected impacts of COVID 19, with a total full year estimated pressure of £12.5m across both spend and income budgets.
- 1.5.3 COVID 19 related spend pressures are estimated to be £2.7m; £2.2m of which are sat within Environment. These include additional spends of £0.5m on Waste services associated with traffic management at household waste sites and additional vehicles and hired staff for collections, £0.4m for cremator works and temporary mortuary facilities, £0.3m on Personal Protective Equipment (PPE) and £0.3m on School Catering, including the provision of 'grab bags' for pupils during school closures. There is also a further £0.3m pressure estimated within Schools Transport, linked in the main to the potential impact of social distancing measures going forwards. This is in addition to the overspends already noted in paragraphs 1.3.9 and 1.5.1 above, linked to special educational needs demand. Within Growth and Housing there is also a forecast additional spend of £0.5m for temporary accommodation facilities provided during the pandemic.
- 1.5.4 There are substantial projected income losses of £9.8m across Economy and Infrastructure; the most significant being £3.5m on Catering due to school closures and £2.4m on Parking Fees and Fines, largely as a result of national lockdown measures on non-essential businesses and home working as a result of social distancing. Other losses include an estimated £1m on Trade Waste and £0.4m on Commercial Properties. Detail of further projected income losses as at Quarter 1 can be found at Appendix 2b.

## **1.6 Corporate Strategy, Commissioning and Public Health**

### COVID 19 Impacts – Corporate Strategy, Commissioning & Public Health

- 1.6.1 There is forecast additional spend of £5.1m within Corporate Strategy, Commissioning and Public Health relating to COVID 19. This largely reflects an estimated £4m payment to Kirklees Active Leisure (KAL) to address the net revenue losses incurred as a result of enforced closure of leisure centres during the pandemic.
- 1.6.2 It should be noted that the income compensation scheme outlined in paragraph 1.2.7 will compensate for COVID related losses from leisure services whereby a council has budgeted to collect income from leisure centres either through direct customer charges, where they are council owned, or through a planned management fee, where there is an arms-length relationship. However, the income compensation scheme does not cover other Council/provider arrangements such as KAL Leisure Trust. At Quarter 1 it is assumed that the full £4m estimated payment to KAL will be covered instead by the un-ringfenced COVID Support grant.

- 1.6.3 Within Finance, there is a forecast £0.9m income loss on Welfare and Exchequer due to temporary suspension of recovery action for non-payment and the suspense of court hearings during the pandemic.

## **1.7 Central Budgets**

- 1.7.1 There is a forecast overspend of £1.4m in Central Budgets relating to the current 2020/21 employer pay offer of 2.75%. This is subject to confirmation. Approved Central Budgets for 2020/21 include pay inflation at 2%.

## **1.8 General Fund Reserves**

- 1.8.1 The reserves position at Appendix 3 reflects the Council's reserves strategy and approach reported and approved at Budget Council on 12 February 2020 and since reaffirmed in the Financial Outturn and Rollover report to Cabinet on 28<sup>th</sup> July.
- 1.8.2 General fund reserves and balances are estimated to reduce through 2020/21 by £29.5m; from £115.7m at the start of the year to £86.2m as at 31 March 2021. The movement includes the Quarter 1 forecast overspend of £7.7m and the estimated High Needs overspend of £7.6m, together with planned drawdowns in the year of £3.1m; the most significant being £1.3m from the revenue grants reserve, £0.8m from the Public Health reserve and £0.6m from the Strategic Investment Support reserve. The remaining £11.1m reduction reflects the net movement on the COVID 19 Response reserve; namely the addition of tranche 2 and 3 COVID Support funding totalling £16.0m, and the drawdown of the full £27.1m to offset the additional pressures attributable to the pandemic, as noted in section 1.2 earlier.
- 1.8.3 The forecast reserves level as at 31st March 2021 includes £10.0m relating to statutory schools reserves (which cannot be re-directed for non-school uses) and £0.3m ringfenced Public Health reserves. This leaves forecast usable reserves of £75.9m; equivalent to 25.1% of the original 2020/21 net revenue budget of £302.3m. If the estimated £19.8m DSG deficit referred to in paragraph 1.3.5 is removed from this calculation, then the useable reserves level is adjusted to £95.7m, or 31.7%. For comparator purposes, the median percentage across the 26 metropolitan Councils on this particular indicator was 35% as at 31 March 2019.
- 1.8.4 The significance of this indicator is that it features as part of CIPFA's suite of 'financial resilience' performance indicators being developed to support officers, members and other stakeholders as an independent and objective suite of indicators that measure the relative financial sustainability and resilience of Councils, given extensive and ongoing national coverage and concern about financial sustainability across the local government sector.
- 1.8.5 Forecast financial resilience reserves as at 31st March 2021 are £29.5m, net of the forecast Quarter 1 overspend. This is currently below the minimum £37m requirement recommendation by the Chief Financial Officer at least to the start of 2021/22, as set out in the 2020-23 Annual Budget Report. It is expected however, that the Council's Executive Team will continue to enact a range of management actions as appropriate to support the local recovery effort within the parameters of public health protection and guidance and, with continuing Government support, will aim to deliver a break even position as far as possible by year end. This would enable financial resilience reserves to be maintained at the 2020/21 opening balance of £37.1m.
- 1.8.6 Regular monitoring and review of corporate reserves will continue to be undertaken as part of the standard monitoring cycle through the remainder of the financial year.

broader MTFP review will also include a more fundamental re-assessment of reserves transfers previously approved as part of the 2020-23 budget, in light of the forecast ongoing impact of COVID related pressures into 2021/22.

## 1.9 Collection Fund

- 1.9.1 The Collection Fund accounts separately for council tax and business rates income and payments. At Quarter 1, there is a projected in year deficit of £16.1m; £6.4m with respect to Council Tax and £9.7m from Business Rates.
- 1.9.2 The projected £6.4m in-year deficit from council tax reflects a forecast 96.6% achievement against planned income of £190.0m. This assumes the application of Kirklees' share of £4.0m Hardship Funding to offset additional discounts applied to current working age recipients of Local Council Tax Support (LCTS); see also paragraph 1.2.12. As at Quarter 1, there have been in the region of 2,500 such recipients; or 10% of the total current working age LCTS caseload. The in-year deficit also includes a forecasted slowdown of housing growth compared to budgeted assumptions, as a result of national lockdown measures.
- 1.9.3 The 2020/21 budget calculations, pre-COVID 19, assumed approximately 23,000 working age LCTS recipients. Revised figures show a significant increase in claimants to 26,000, equivalent to a 13% rise, as at Quarter 1. It is estimated that in the region of £4.7m income will be lost in-year, prior to offsets from the Hardship Fund, as a result of the increased working age LCTS claimants and additional hardship discounts.
- 1.9.4 The projected in-year Business Rates deficit of £9.7m equates to a forecast achievement of 81.2% against planned income (local share) of £51.5m. £6.7m of the deficit relates to lost income as a result of the expanded retail discount scheme, first announced by Government in March 2020 in response to the pandemic after 2020/21 budgets had already been set. The additional reliefs awarded to businesses will be funded in full by Central Government through section 31 grant payments to the general fund in-year. The balance of forecast deficit relates to the impact of the COVID 19 emergency on business activity.
- 1.9.5 Taking into account the opening balance and repayments to the general fund in year, the above in-year projections result in forecast deficits at 31st March 2020 of £7.6m for council tax and £9.3m for business rates. Technically, £6.7m of the year end projected deficit on Business Rates will be funded through additional s31 grant payments to the general fund; albeit accounting rules dictate that the grant cannot be applied directly to the collection fund.

**Table 2 – Collection Fund Summary**

<b>Collection Fund forecast (Council Share)</b>	<b>Council Tax</b>	<b>Business Rates</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>(Surplus)/Deficit at 1st April 2020</b>	<b>1,180</b>	<b>(3,800)</b>	<b>(2,620)</b>
Re-payments to/(from) General Fund 20/21	58	3,377	3,435
In year Financial Performance	6,400	9,700	16,100
<b>(Surplus)/Deficit at 31st March 2021</b>	<b>7,638</b>	<b>9,277</b>	<b>16,915</b>
s31 grant for expanded retail discount	-	(6,713)	(6,713)
<b>Remaining unfunded deficit (notional)</b>	<b>7,638</b>	<b>2,564</b>	<b>10,202</b>

- 1.9.6 Any in-year deficit or surplus on council tax income and business rates income is

forward into the following financial year through the Collection Fund. This means there is a timing delay when the financial impact of COVID-19 on the Collection Fund would hit Council finances; effectively 2021/22.

- 1.9.7 As part of the financial support package to councils announced in July, as referred to in paragraph 1.2.6 earlier, Government indicated that Local Authorities would be able to spread collection fund deficits as at 31<sup>st</sup> March 2021 over the following three years to 2023/24. No direct financial support has yet been announced to fund council tax or business rates losses, however consideration will be given to the apportionment of irrecoverable losses between Central and Local Government as part of the Spending Review later this year.

### **North and West Yorkshire Business Rates Pool**

- 1.9.8 Kirklees is part of the Joint North and West Yorkshire Business Rates 50% Pool in 2020/21. The financial model underpinning the pool estimates a potential overall gain to the combined pool in the region of £9m in-year, however this is based on projections made in a pre-COVID 19 environment. The final figures may therefore be significantly lower. Specific proposals for the allocation of retained levies will be considered through the Business Rate Joint Committee.
- 1.9.9 The impact of COVID 19 on the local economy could likely result in substantial Business Rates income losses for member authorities of the pool. Authorities that suffer a reduction in retained rates income to 92.5% of their baseline funding level would ordinarily receive a safety net payment from Central Government to restore income back to this 92.5% threshold. However, in the case of pool members, all losses and gains are pooled. This means that the safety net payment could be lost where the retained rates income loss across the pool does not exceed the 7.5% threshold. The pool agreement dictates that any loss in income to the pool from safety nets foregone will be met from income generated from other authorities within the pool not having to pay levies in the year. If this is insufficient, as is likely for 2020/21, then any residual loss will be shared amongst all members of the pool.

### **1.10 Housing Revenue Account**

- 1.10.1 The Council's Housing Revenue Account (HRA) accounts for all Council housing related revenue expenditure and income in a separate statutory (ring-fenced) account. The forecast revenue outturn at Quarter 1 is a deficit of £0.6m against an annual turnover budget of £91.5m in 2020/21; equivalent to 0.6%.
- 1.10.2 The deficit includes an increase on the KNH fee of £0.2m, projected additional grounds maintenance costs of £0.1m and an estimated overspend of £0.1m on Right to Buy Administration. There are also projected minor variations totalling £0.2m on income; £0.1m of which relates to an under collection of rent income due to increased void levels resulting from the COVID 19 emergency.
- 1.10.3 Further pressures linked to COVID 19 include increased material costs due to demand over lockdown, and additional workforce pressures relating to salary costs for operatives that work on planned/capital schemes. Forecasts as at Quarter 1 assume such costs will be covered by existing KNH reserves. This position will be reviewed and updated regularly through subsequent monitoring rounds.
- 1.10.4 Forecast HRA reserves at 31 March 2021, net of set asides for business risks and investment needs and a minimum working balance, is £60.5m. A summary of the HRA outturn and reserves position can be found at Appendix 4.

## 1.11 Capital

- 1.11.1 The budget for the Capital Plan including rollover was set at £205.5m within the Financial Outturn & Rollover Report 2019/20. Since then, capital budgets have been further reviewed under Financial Procedure Rules 3.10-3.15, in terms of re-profiling slippage into future years, with the aim of narrowing of the gap between the reported in-year capital budget and forecast outturn for 2020/21. In total £9m (£7.6m borrowing slippage, £1.4m grant slippage) has been re-profiled into subsequent financial years as shown in Appendix 6. A further £80k grant has been removed in relation to the Huddersfield Heat Network which will no longer be received.
- 1.11.2 The Council's revised capital budget for 2020/21 is £196.4m. The forecast capital outturn at Quarter 1 is £186.3m; forecast £10.1m variance.
- 1.11.3 The quarter 1 position is summarised in Table 3 below, categorised by Council primary outcomes as set out in the Corporate Plan, which illustrates how the Council's investment proposals align with the Council's ambitions for its residents. Each primary outcome is further structured between strategic priorities, baseline work programmes and one-off projects.

**Table 3 – Forecast Capital Outturn 2020/21 at Quarter 1**

<b>By Category</b>	<b>Revised Budget £000</b>	<b>Actuals to Date £000</b>	<b>Annual Forecast £000</b>	<b>Variance £000</b>
Achieve & Aspire	17,506	514	17,463	(43)
Best Start	748	7	748	0
Independent	1,790	0	1,790	0
Sustainable Economy	123,252	5,771	122,508	(744)
Well	10,777	65	9,880	(897)
Safe & Cohesive	185	5	185	0
Clean & Green	4,706	106	4,721	15
Efficient & Effective	2,955	184	2,350	(605)
<b>General Fund</b>	<b>161,919</b>	<b>6,652</b>	<b>159,645</b>	<b>(2,274)</b>
Independent –Strategic Priorities	13,448	355	9,737	(3,711)
Independent - Baseline	21,084	1,509	16,938	(4,146)
<b>Housing Revenue Account</b>	<b>34,532</b>	<b>1,864</b>	<b>26,675</b>	<b>(7,857)</b>
<b>Total Capital Plan</b>	<b>196,451</b>	<b>8,516</b>	<b>186,320</b>	<b>(10,131)</b>

- 1.11.4 A more summary breakdown of the capital outturn position is provided at Appendix 5, along with key variances highlighted.
- 1.11.5 Officers will continue to review capital budget profiles in year, including any more detailed recommendations for potential re-profiling of scheme budgets between years (allowable under Financial Procedure Rules 3.10-3.15), as part of future financial monitoring.
- 1.11.6 Future capital plan updates will continue to be presented to Council via the annual budget strategy update and annual budget approval reports to Cabinet and Council as a matter of course, as part of the annual planning cycle.
- 1.11.7 This also includes an early review of the existing multi-year plan to enable the existing plan to be re-phased over a longer financial planning cycle, of upto 10 years. The review will also take into consideration the Council's Economic Recovery Plan. Progress against

this review will be presented as part of the Budget Strategy update report to Cabinet/Council on 20<sup>th</sup> and 21st October 2020, respectively.

### **2020/21 Budget Proposals**

- 1.11.8 This report also includes a number of specific capital scheme proposals for Cabinet approval in line with Council Financial Procedure Rules. Once approved, these will be built into quarter 2 and upcoming capital plan updates and are outlined below:

#### **Brambles Primary Academy**

- 1.11.9 Cabinet on 22 January 2019 approved a capital allocation of £9.7m for the construction of the new 420 place Brambles Primary Academy on land at Clare Hill being purchased by the Council for the provision of the new school. The budget was based on a successful tender exercise carried out in autumn 2018, with the school expected to open by Easter 2020. Uncertainties created by a subsequent legal challenge around the allotments issue and a number of proposed Public Right of Way (PROW) applications meant that the construction contract could not be let, and a start on site was not achieved.
- 1.11.10 Following the court decision earlier this year relating to the allotments and the Planning Inspectorate decision in relation to the proposed PROW's, the Council is now in a position to start work on the construction of the new build school. A new tender exercise was undertaken during spring 2020 and a successful contractor has been identified with a start on site for the new school anticipated for late September 2020, with a potential opening, subject to final negotiations, for the start of the new term in September 2021.
- 1.11.11 The 18-month delay to the project has led to an increased budget requirement to £10.925m, which is an increase of £1.225m in comparison to the budget approved in January 2019. This is primarily due to a combination of the following; building inflation, the introduction of Building Regulation Part L 25b which has tightened the requirements around carbon emissions, the provision of a temporary car park that has been created on site during spring 2020 to accommodate advance works for the new school, and additional professional fees created by the 18-month delay.
- 1.11.12 It is proposed the Chief Finance Officer uses existing delegations under FPR 3.23 to 'make variations to capital funding as necessary to ensure the capital funding position is optimised, subject to reporting such actions to Cabinet and Council.' Cabinet is asked to approve the additional £1.225m funding to be added to the capital plan in 2021/22 for the above existing scheme. The updated funding requirement will be reported to Council as part of the overall revised Capital Plan within the Medium-Term Financial Strategy Review report in autumn.

#### **Children's Residential Homes**

- 1.11.13 This proposal is for £2m and is part of the overall £9.992m Specialist Accommodation headline capital allocation within Best Start, Strategic Priorities. The Care Quality Commission and Children's service have identified a preferred bed model for residential units which is more closely associated with normal family life. The 2019 Sufficiency Strategy also sets out Children's Service's approach to improve the availability of local placements to ensure that children and young people are not placed at a distance from their communities and the proposal is to acquire properties to develop small children's homes within the borough.
- 1.11.14 Work is being undertaken to identify appropriate preferred houses for purchase from private landlords, for conversion into Children's homes. On 28<sup>th</sup> July 2020, Cabinet approved via the Council Financial Outturn and Rollover Report 2019/20, authority to the



Strategic Director for Children' Services, in consultation with the Portfolio Member for Children's Services, along with the Head of Corporate Landlord and Head of Legal Services, to negotiate and to procure identified properties to meet service needs within the programme total. Further detail can be found at Appendix 7.

#### Adults, Wellbeing Pods (Castle Grange and Claremont in-house residential homes)

- 1.11.15 Providing safe visiting arrangements to care homes has been challenging. It is proposed to use some of the Council's own allocation from the Infection, Control & Prevention (IPC) funding from Government purpose build modular and fully furnished Wellbeing pods to be placed in the garden areas of Castle Grange and Claremont in-house residential homes. These will enable families and care home residents and families to meet safely over the coming months and years and do so in a controlled, safe manner that minimises infection risk, and prevents the spread of Covid-19. Their long life expectancy means that they can be used to support a range of activities even when COVID 19 represents less of a risk. Each of these homes has been allocated £45,782 as part of tranche 1 and tranche 2 of the national IPC funding streams.
- 1.11.16 Alongside this, the Council's other internal care homes have been allocated funding from the IPC funding (ranging from £9,156 to £45,782 per site). Current options are being shaped for these to best utilise the funding for the purposes of Infection Control. Such options may involve smaller scale capital related building works, and Cabinet is asked to delegate authority to Strategic Director of Adults Housing and Health, to progress works on other internal care homes, as appropriate.

#### Adult Social Care Case Management System – Care First

- 1.11.17 Adult Social Care uses a case management system called Care First, which is a number of years old, and requires replacement. OLM the system provider has stated that due to the system being deemed 'end of life' there will be no further enhancements carried out unless it is a bug fix, a new statutory requirement or a change requested by a number of customers to be deemed sufficient priority. A system which supports a personalised, integrated delivery of care and enables electronic transfers of care across the system is now required. Additionally, we need to support practitioners to operate in a mobile and agile way.
- 1.11.18 Procurement is due to start later this year on the replacement system and, in advance of this, Cabinet is asked to approve a revised programme cost of £2.387m to support the purchase and implementation of a new system. Within this, the Capital related elements total £2.04m, with £0.347m of associated revenue costs (to be covered by utilisation of existing revenue budgets held by the Service). The Capital amount of £2.04m supersedes the £600k previously allocated for system replacement, therefore under FPR 3.23 Cabinet is asked for additional funding of £1.44m, whereby 'the Chief Finance Officer is permitted to make variations to capital funding as necessary to ensure the capital funding position is optimised, subject to reporting such actions to Cabinet and Council.' Note that this request is in addition to the wider existing Adults Capital funding seen under the 'Independent' Programme. The updated funding requirement will be reported to Council as part of the Budget Strategy Update report to Cabinet/Council in October. Further detail can be found in Appendix 8.

#### Civic Centre 1 Refurbishment

- 1.11.19 The pandemic has highlighted radical changes in the way office based staff work, bringing normal work practices under the microscope. With office health, mental wellbeing, and connectivity emerging as areas that are recognised as vital to productivity, motivation and morale, this capital proposal is timely and relevant to the Council's early prioritisation and

investment to a post-Covid-19 office 'offer'. As the Council begins a return to site strategy with more flexible workplace conditions and social distancing to support health and productivity, the civic quarters will be refurbished to address these revised needs.

- 1.11.20 Members approved £300k towards Civic Centre 1 refurbishment as part of baseline programme allocations from within the Corporate Landlord Asset Investment on 2<sup>nd</sup> June 2020. Cabinet is now requested to approve a revised refurbishment scheme of £2.5m at Civic Centre 1 to adapt offices to a post Covid-19 working environment; £2.35m in 2020/21 and £150k in 2021/22. To enable this, it is proposed to forward programme £2.2m from the later years of the corporate landlord current multi-year plan to accommodate this priority scheme. Further detail can be found at Appendix 9.

#### Dewsbury Town Hall

- 1.11.21 Due to Covid-19 restrictions, Dewsbury Town Hall is currently out of public use. It is proposed to take advantage of this window of opportunity over the next 6 months and forward programme intended decorative works from later years of the current plan. Essential re-decoration and refurbishment works recognise the importance in being able to optimise the commercial use of Dewsbury Town Hall, helping the building to sustain itself through hires and income, contribute to town centre vibrancy, and attract community groups delivering outcomes. Cabinet are asked to approve £315k for the works which are to be funded from the Sustainability of Town Halls £450k capital programme line.

#### Town Centre Footfall Count Cameras

- 1.11.22 The changing nature of town centres means that across the Council there is need to better understand town centre activity, to inform and monitor area action plans, town centre funding bids and investment decisions, using data that allows comparison and benchmarking with regional and national trends.
- 1.11.23 The council are looking to procure a footfall monitoring system to understand in real time how pedestrian activity changes throughout the town centres over the course of a day and throughout the year, not just a snapshot at a point in time. The approach involves fixed count points located around the town centres, providing data that can be analysed and reported hourly, daily, weekly, monthly showing detailed trends of the town centre activity. This can then be used to inform decision making across the centres, measure the success of the implementation of schemes and the impact and recovery of the town centres to Covid19. Alongside the council using the data to inform decision making, external parties regularly use footfall data as an indicator to make investment decisions.
- 1.11.24 Cabinet are requested to approve the headline indicative cost of £125k for a 5 year period to monitor both Huddersfield (£70k) and Dewsbury (£45k) town centres. This is to be funded from the existing town centre action plan budgets and would be paid annually at approximately £25k for a 5 year period.

#### Transforming Cities Fund

- 1.11.25 The updated capital plan presented to Cabinet on 28<sup>th</sup> July 2020, includes the Transforming Cities Fund (TCF) programme which is a national sustainable transport fund administered by the Department for Transport (DfT) for delivery of transformational projects in the period 2020/21 to 2022/23. Kirklees Council alongside West Yorkshire Combined Authority (WYCA) submitted bids for three funding scenarios – Low, Core and High. The specific funding for the Kirklees TCF currently shown as the working assumption within the plan is £39.5m TCF and £6m local match funds from within the Town Centre Action Plan (TCAP) budget. This represented the Low scenario.

1.11.26 Kirklees Council are working towards the delivery of the High scenario. The West Yorkshire Combined Authority (WYCA) Committee has made a decision to underwrite the costs of progressing the TCF High scenario using West Yorkshire devolution funding. Revised funding allocation to be delivered over a longer timeframe, although Kirklees would still need to spend on projects or project phases that enable their TCF-funded components to be spent by March 2023, is £72m; £66m TCF/WYCA Devolution top-up, £6m TCAP. The expectation is that WYCA and District promoters will identify alternative funding streams for the gap between Low and High.

1.11.27 Cabinet are asked to note the revised funding position based on the High scenario and a longer programme timeline to be determined and managed by WYCA. Further detail of the full programme to be adopted into the Capital Plan is also due at Cabinet on 1<sup>st</sup> September.

## **2 Information required to take a decision**

2.1 The Appendices accompanying this report provide a more detailed breakdown of the Quarter 1 financial monitoring position, as follows:

- i) Appendix 1 sets out by service area, the forecast general fund revenue outturn position in 2020/21
- ii) Appendix 2 summarises the forecast full year impact on general fund of COVID 19, for both additional costs and lost income.
- iii) Appendix 3 summarises the forecast reserves and balances movements in-year,
- iv) Appendix 4 summarises the forecast HRA financial position including movements in HRA reserves in-year;
- v) Appendix 5 sets out by Outcome area the forecast capital outturn position in 2020/21 and the reasons for the more significant forecast capital variances across strategic priority and baseline capital schemes.
- vi) Appendix 6 shows capital budget re-profiled into future years of the capital plan.
- vii) Appendix 7 shows the detailed business case for the purchase and conversion of Children's homes.
- viii) Appendix 8 shows the detailed business case for the replacement of the Adults Social Care case management system, CareFirst.
- ix) Appendix 9 shows the detailed business case for Civic Centre 1 refurbishment scheme.
- x) Appendix 10 details the financial support given to social care providers in response to the COVID 19 emergency;
- xi) Appendix 11 lists the funding streams received by the Council to tackle the COVID 19 emergency;
- xii) Appendix 12 is the Corporate Risk Register, updated as at July 2020.

2.2 The corporate risk register at Appendix 12 summarises the key strategic risks or barriers to achieving the corporate objectives. It also provides visibility about the management actions which are either in place or brought into action to mitigate the impact of these risks. Many of these are of a financial nature and provide contextual information on

setting the council's budget. There isn't a direct link but they do help to inform the level of reserve held by the council.

- 2.3 Individual risks vary over time, and the need to set aside reserves changes depending on the underlying budget provisions. The risk assessment reflects the approved budget plans updated for emerging and changing medium and significant risk, including COVID 19 impact.

### **3 Implications for the Council**

#### **3.1 Working with People**

#### **3.2 Working with Partners**

#### **3.3 Place Based working**

#### **3.4 Climate Change & Air Quality**

#### **3.5 Improving Outcomes for Children**

#### **3.6 Other (eg Legal/Financial or Human Resources)**

- 3.6.1 The Council's 2020-23 budget plans, approved at Budget Council on 12 February 2020, included further target revenue savings proposals of £5.4m over the 2020-23 period. The plans also incorporated a number of actions as part of the Council's refreshed reserves strategy. This included the Chief Finance Officer (Service Director Finance) recommendation that existing financial resilience reserves be maintained at £37.1m at the start of 2020/21.

- 3.6.2 The rationale for the above reflected continued uncertainty on the post 2020 national funding landscape for Councils, further uncertainty at UK's intended negotiated withdrawal from the EU, whilst at the same time the Council is facing continuing and significant challenges and service pressures over the medium term. It also took into consideration a range of risks recorded in the Council's updated corporate risk register, which was appended to the annual budget report. Since this time there has been heightened uncertainty caused by the ongoing COVID-19 pandemic and the resulting financial effects on the Council.

- 3.6.3 Council officers have implemented processes to capture COVID-19 related costs across the totality of Council activity. In addition, Government has requested monthly returns on the financial impact of COVID-19, starting from April 2020, to help inform Government intelligence on the scale of financial impact on Councils. The financial impact on Council finances is also significant across a range of Council income streams, with national lockdown measures having a material short-term impact on fees and charges across Council service activity. There are also significant pressures on council tax and business rates income.

- 3.6.4 This Council, together with the Local Government Association (LGA), Special Interest Group of Metropolitan Authorities (SIGOMA) and other sectoral and stakeholder lobbying will continue to work with Government to ensure the Council is appropriately compensated for COVID related pressures.

- 3.6.5 As at Quarter 1, pressures arising from COVID 19 are estimated to total £53.1m across both general fund and collection fund. This is adjusted down by the Council's share of Government funding; £27.1m to date in 2020/21 (net of £1.1m used to offset 2019/20 COVID financial impacts).

- 3.6.6 Compensation will also be received for lost income through the national funding package for local government, announced in early July as part of a “comprehensive plan to ensure councils’ financial sustainability for the future”. The funding package compensates councils for 75% of income losses from sales, fees and charges, where the losses are greater than 5% of the council’s planned income receivable. Further details of the scheme are yet to emerge and thus, for the purposes of Quarter 1 financial monitoring, a prudent estimate of £6.3m compensation has been included, based on total sales fees and charges budgets and the current forecasted level of income losses.
- 3.6.7 Government have also announced that Councils may spread Collection Fund deficits arising in 2020/21 over three years to 2023/24. Under usual circumstances, any in-year deficit or surplus on council tax and business rates income is carried forward through the Collection Fund to the following year. Quarter 1 forecasts indicate a potential overall year-end deficit of £16.9m.
- 3.6.8 It is acknowledged that at Quarter 1, the 2020/21 financial forecasts and underlying assumptions are subject to some degree of volatility. National and local measures to manage the spread of COVID infection in parallel to the national and local recovery plan are under constant review, and emerging intelligence will be factored into subsequent monitoring projections.
- 3.6.9 The Council’s refreshed reserves strategy approved in the 2020-23 budget plans is directed at strengthening organisational flexibility and financial resilience over the medium to longer term in account of the continued funding uncertainty for Councils post 2021. Any projected overspend would in the first instance effectively be transferred to reserves at year end and offset by financial resilience reserves, as indicated at Appendix 3.
- 3.6.10 Forecast financial resilience reserves as at 31st March 2021 are £29.4m, net of the forecast Quarter 1 overspend. This is currently below the minimum £37m requirement recommendation by the Chief Financial Officer at least to the start of 2021/22, as set out in the 2020-23 Annual Budget Report. It is expected however, that the Council’s Executive Team will continue to enact a range of management actions as appropriate to support the local recovery effort within the parameters of public health protection and guidance and, with continuing Government support, will aim to deliver a break even position as far as possible by year end. This would enable financial resilience reserves to be maintained at the 2020/21 opening balance of £37.1m.
- 3.6.11 On the 21<sup>st</sup> July 2020, the Chancellor announced that the 2020 Spending review will be finalised in the autumn, covering years 2021/22 to 2023/24 for revenue, and 2021/22 to 2024/25 for capital spending. There is also a planned fundamental review of the business rates system, first announced in the March 2020 Budget, for which Government have now released a consultation document. The consultation is split into two distinct parts, with the first tackling the more technical aspects of the current business rates system and the second covering wider ranging, more fundamental reforms in the medium to longer term. Government have asked for responses to both elements, with deadlines of 18<sup>th</sup> September and 31<sup>st</sup> October respectively.
- 3.6.12 It is intended that the forthcoming annual budget strategy report to Cabinet and Council in early autumn will incorporate a more detailed review, quantification and sensitivity analysis on a range of emerging budget and other risks to help inform the Council’s financial planning framework and overall reserves requirement as part of the refreshed Medium Term financial Plan (MTFP). This will also incorporate updated future funding projections from the CSR, if timings allow, and a further review of any COVID-19 financial impacts anticipated to affect the Council’s budget beyond 2020/21.

intended that the current MTFP duration of 3 years is extended to 5 years, and thus the refreshed MTFP strategy for revenue will span the period from 2021/22 to 2025/26.

- 3.6.13 A fundamental review of the 5 year plan will be undertaken in the summer to re-phase and reprioritise capital plan priorities over a 10 year period. The plan will be revamped in line with the Councils Economic Recovery Plan permitting strong financial management which will underpin sustainable decision making, deliverability of services/schemes, the financial risk and achievement of outcomes. The outcome will also be presented as part of the annual budget strategy report.

#### **4 Consultees and their opinions**

This report has been prepared by the Service Director Finance, in consultation with the Executive Team.

#### **5 Next Steps and timelines**

To present this report to Cabinet as part of the Quarterly financial monitoring reporting cycle.

#### **6 Cabinet portfolio holders recommendations**

The portfolio holder agrees with the recommendations set out in this report.

#### **7 Officer recommendations and reasons**

Having read this report and the accompanying Appendices, Cabinet are asked to:

##### General Fund

- 7.1 note the 2020/21 forecast revenue overspend of £7.7m as at quarter 1;
- 7.2 note the 2020/21 forecast £7.6m High Needs overspend which as per current DfE guidance will roll forward into 2021/22 on the Council balance sheet as a negative reserve;
- 7.3 note that in conjunction with the assumed continued support of Central Government to adequately compensate the Council for COVID 19 pressures, the Council's Executive Team continue to identify opportunities for spending plans to be collectively brought back in line within the Council's overall budget by year end;
- 7.4 approve the proposed use of Kirklees allocation of £551k supplementary hardship funding through the existing Local Welfare Provision Scheme, as outlined in paragraph 1.2.12.
- 7.5 note the forecast year-end position on corporate reserves and balances;
- 7.6 note the details of the financial support to package to Adult Social Care providers as outlined in Appendix 10, further to the agreed delegation of approval to the Strategic Director with responsibility for Adult Social Care in consultation with the S151 officer and Cabinet Members with responsibility for Adult Social Care and for Resources;

##### Collection Fund

- 7.7 note the forecast position on the Collection Fund as at Quarter 1;

## HRA

7.7 note the Quarter 1 forecast HRA position and forecast year-end reserves position;

## Capital

7.8 note the Quarter 1 forecast capital monitoring position for 2020/21;

7.9 approve the re-profiling across years of the capital plan as set out in this report and at Appendix 6;

7.10 approve £1.225m additional funds required for Brambles Primary Academy as set out in this report;

7.11 approve £2m capital proposals for Children's homes, as set out in this report and at Appendix 7;

7.12 approve capital proposals relating to Infection, Prevention and Control measures on in-house residential homes as set out in this report;

7.13 delegate authority to the Strategic Director for Adults, Housing & Health to use IPC funding towards building works on other internal care homes as set out in this report ;

7.14 approve an additional £1.44m capital funds to replace the existing outdated Adults Social Care case management system CareFirst (revised overall programme cost of £2.49m including £347k revenue costs) as set out in this report and at Appendix 8;

7.15 approve a £2.5m refurbishment scheme at Civic Centre 1 to adapt to a post Covid-19 working environment, as set out in this report and at Appendix 9;

7.16 approve the release of funding from the Sustainability of Major Town Halls – Service Development capital programme line for redecoration and refurbishment works at Dewsbury Town Hall as set out in this report;

7.17 approve the release of funding from existing Town Centre Action Plan capital budgets to fund expenditure on Town Centre Footfall Count Cameras, as set out in this report; and

7.18 note the increase in funding for Transforming Cities Fund from the Low scenario to the High scenario and a longer programme timeline to be determined and managed by WYCA, as set out in this report.

## **8 Contact Officer**

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## **9 Background papers and History of Decisions**

COVID 19 Impact on Council Finances Report to Cabinet 21 May 2020

Annual budget report 2020-23, Budget Council, 12 February 2020

Financial Outturn and Rollover Report 2019/20, Cabinet 28 July 2020

**10 Service Director responsible**  
Eamonn Croston, Service Director Finance.



## Corporate Revenue Budget Monitoring 2020/21 – Month 3

Strategic Director portfolio responsibilities	Annual					Variance made up of:		
	Controllable Budget (Net)	Planned use of reserves	Revised Budget	Forecast	Variance	General COVID Spend	COVID Income Losses	Other
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Child Protection & Family Support	39,039	-	39,039	42,249	3,210	2,184	-	1,026
Resources, Improvements & Partnership	20,913	-	20,913	20,500	(413)	-	-	(413)
Learning & Early Support & Schools	17,667	25	17,692	19,308	1,616	481	220	915
<b>Sub Total (Children &amp; Families)</b>	<b>77,619</b>	<b>25</b>	<b>77,644</b>	<b>82,057</b>	<b>4,413</b>	<b>2,665</b>	<b>220</b>	<b>1,528</b>
Customers and Communities	12,390	-	12,390	13,171	781	442	487	(148)
ASC - Older People and Physical Disability	19,410	-	19,410	34,134	14,724	15,605	-	(881)
ASC - Learning Disabilities and Mental Health	64,454	-	64,454	65,083	629	-	-	629
Adults Sufficiency	13,625	-	13,625	13,761	136	-	-	136
<b>Sub Total (Adults &amp; Health)</b>	<b>109,879</b>	<b>-</b>	<b>109,879</b>	<b>126,149</b>	<b>16,270</b>	<b>16,047</b>	<b>487</b>	<b>(264)</b>
Growth & Housing	5,593	1,398	6,991	8,312	1,321	493	1,229	(401)
Economy & Skills	8,348	136	8,484	9,107	623	-	745	(122)
Environment	26,674	295	26,969	37,936	10,967	2,216	7,778	973
E&I Management	2,846	-	2,846	2,866	20	-	-	20
<b>Sub Total (Economy &amp; Infrastructure)</b>	<b>43,461</b>	<b>1,829</b>	<b>45,290</b>	<b>58,221</b>	<b>12,931</b>	<b>2,709</b>	<b>9,752</b>	<b>470</b>
Strategy, Innovation & Planning	14,734	14	14,748	14,973	225	167	4	54
Public Health & People	(2,061)	827	(1,234)	3,100	4,334	4,203	47	84
Governance & Commissioning	10,113	70	10,183	10,687	504	663	44	(203)
Finance	8,360	319	8,679	9,644	965	100	897	(32)
<b>Sub Total (Corporate Strategy, Commissioning &amp; Public Health)</b>	<b>31,146</b>	<b>1,230</b>	<b>32,376</b>	<b>38,404</b>	<b>6,028</b>	<b>5,133</b>	<b>992</b>	<b>(97)</b>
Central	40,194	-	40,194	41,594	1,400	-	-	1,400
<b>General Fund Total</b>	<b>302,299</b>	<b>3,084</b>	<b>305,383</b>	<b>346,425</b>	<b>41,042</b>	<b>26,554</b>	<b>11,451</b>	<b>3,037</b>
COVID Support Grant Offset				(27,090)	(27,090)	(26,554)	(536)	-
Estimated COVID Income Loss Compensation				(6,280)	(6,280)		(6,280)	-
<b>Revised General Fund Total</b>	<b>302,299</b>	<b>3,084</b>	<b>305,383</b>	<b>313,055</b>	<b>7,672</b>	<b>-</b>	<b>4,635</b>	<b>3,037</b>

Forecast Full Year COVID Costs to be Funded from COVID Support Grant

	£k
<b>Children and Families</b>	<b>2,665</b>
Child Protection and Family Support	2,184
Learning, Early Support and Schools	481
<b>Adults and Health</b>	<b>16,047</b>
ASC - Older People and Physical Disability	15,605
Customers and Communities	442
<b>Economy and Infrastructure</b>	<b>2,709</b>
Environment	2,216
Growth and Housing	493
<b>Corporate Strategy, Commissioning and Public Health</b>	<b>5,133</b>
Finance	100
Governance and Commissioning	663
Public Health and People	4,203
Strategy Innovation and Planning	167
<b>Grand Total</b>	<b>26,554</b>

**Full Year Projected External Income Losses related to COVID 19**

	£k
Catering	3,515
Parking - Fees	1,574
Trade Waste	1,009
Welfare and Exchequer	896
Parking - Fines	826
Markets	535
Registrars	470
Bereavement Services	426
Commercial Properties	423
Business & Enterprise Centres	322
Other	1,455
<b>Total Income Losses</b>	<b>11,451</b>
<b>Full Year Budgeted Income</b>	<b>56,000</b>
<b>Estimated Proportion of Annual Income Lost</b>	<b>20%</b>

## General Fund Earmarked Reserves

	Reserves position at 1st April 2020 Incl. Budget Report approved movements	Other in-year transfers to reserves	Revised Balance on reserves	Planned Drawdown in-year (COVID 19)	Planned Net Drawdown in-year (Other)	Unplanned use of Reserves (forecast variance and High Needs overspend)	Forecasted Reserves position as at 31st March 2021
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Schools Balances	(9,967)		(9,967)		-	-	(9,967)
DSG Deficit	14,396		14,396		(2,184)	7,600	19,812
<b>Total Statutory (School Reserves)</b>	<b>4,429</b>	<b>-</b>	<b>4,429</b>		<b>(2,184)</b>	<b>7,600</b>	<b>9,845</b>
<b>Earmarked</b>							-
Financial Resilience Reserves	(37,146)		(37,146)		-	7,672	(29,474)
<b>Earmarked (Other)</b>							-
Rollover	(656)		(656)		329	-	(327)
Revenue Grants (various)	(9,095)		(9,095)		1,327	-	(7,768)
Public Health	(1,150)		(1,150)		827	-	(323)
Stronger Families Grant	(1,011)		(1,011)		-	-	(1,011)
Insurance	(1,900)		(1,900)		-	-	(1,900)
Ward Based Activity	(1,199)		(1,199)		14	-	(1,185)
Social Care Reserve	(2,195)		(2,195)		-	-	(2,195)
Property and Other Loans	(3,000)		(3,000)		-	-	(3,000)
Adverse Weather	(2,432)		(2,432)		40	-	(2,392)
Strategic Investment support	(4,229)		(4,229)		600	-	(3,629)
Waste Management	(5,684)		(5,684)		-	-	(5,684)
Mental Health	(1,400)		(1,400)		-	-	(1,400)
Business Rates	(2,000)		(2,000)		-	-	(2,000)
Covid-19 Response	(11,099)	(15,991)	(27,090)	27,090	-	-	-
School PFI	(2,184)		(2,184)		*2,184	-	-
Demand Reserve	(15,706)		(15,706)		-	-	(15,706)
Place Partnership Theme	(2,000)		(2,000)		-	-	(2,000)
Other	(6,037)		(6,037)		(53)	-	(6,090)
<b>Total - Earmarked Other</b>	<b>(72,977)</b>	<b>(15,991)</b>	<b>(88,968)</b>	<b>27,090</b>	<b>5,268</b>	<b>-</b>	<b>(56,610)</b>
<b>Sub Total Earmarked Reserves</b>	<b>(110,123)</b>	<b>(15,991)</b>	<b>(126,114)</b>	<b>27,090</b>	<b>5,268</b>	<b>7,672</b>	<b>(86,084)</b>
<b>GENERAL BALANCES</b>	<b>(9,998)</b>		<b>(9,998)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(9,998)</b>
<b>Grand Total</b>	<b>(115,692)</b>	<b>(15,991)</b>	<b>(131,683)</b>	<b>27,090</b>	<b>3,084</b>	<b>15,272</b>	<b>(86,237)</b>
<i>Usable reserves (excl. schools balances and public health)</i>	<i>(104,575)</i>	<i>(15,991)</i>	<i>(120,566)</i>	<i>27,090</i>	<i>2,257</i>	<i>15,272</i>	<i>(75,947)</i>

£2.2m School PFI reserve assumed to part offset High Needs DSG deficit for element relating to general fund contribution to schools PFI.

## HOUSING REVENUE ACCOUNT 2020/21 - MONTH 3

	Annual		
	Revised Budget	Forecast	Variance
	£'000	£'000	£'000
Repairs & Maintenance	26,992	26,992	0
Housing Management	34,732	35,512	780
Other Expenditure	26,119	25,742	(377)
<b>Total Expenditure</b>	<b>87,843</b>	<b>88,246</b>	<b>403</b>
<b>Rent &amp; Other Income</b>	<b>(91,480)</b>	<b>(91,327)</b>	<b>153</b>
Revenue Contribution to Capital Funding	3,637	3,637	0
Planned transfer to HRA Reserves	0	0	0
<b>Total</b>	<b>0</b>	<b>556</b>	<b>556</b>

## HRA RESERVES

	Balance at 31 March 2020	Approved Movement in Reserves	Balance at 31 March 2021
	£'000	£'000	£'000
Set aside for business risks	(4,000)		(4,000)
Forecast in Year Surplus/Deficit		556	556
To support the Capital Investment Programme		0	0
Set aside to meet investment needs (as per HRA Business Plan)	(55,518)		(55,518)
Working balance	(1,500)		(1,500)
<b>Total</b>	<b>(61,018)</b>	<b>556</b>	<b>(60,462)</b>

	Annual Budget Report Plan	Budget Adjustment incl Re- profiling	Qtr 1 Revised Budget	Actuals to Date	Forecast	Variance	Variance
	£'000	£'000	£'000	£'000	£'000	£'000	%
<b>General Fund</b>							
Aspire & Achieve	18,408	-902	17,506	514	17,463	-43	0%
Best Start	748	0	748	7	748	0	0%
Independent	1,855	-65	1,790	0	1,790	0	0%
Sustainable Economy	123,481	-229	123,252	5,771	122,508	-744	-1%
Well	14,617	-3,840	10,777	65	9,880	-897	-8%
Safe & Cohesive	185	0	185	5	185	0	0%
Clean and Green	8,706	-4,000	4,706	106	4,721	15	0%
Efficient & Effective	2,955	0	2,955	184	2,350	-605	-20%
<b>GENERAL FUND TOTAL</b>	<b>170,955</b>	<b>-9,036</b>	<b>161,919</b>	<b>6,652</b>	<b>159,645</b>	<b>-2,274</b>	<b>-1%</b>
<b>Housing Revenue Account</b>							
Strategic Priorities	13,448	0	13,448	355	9,737	-3,711	-28%
Baseline	21,084	0	21,084	1,509	16,938	-4,146	-20%
<b>HOUSING REVENUE TOTAL</b>	<b>34,532</b>	<b>0</b>	<b>34,532</b>	<b>1,864</b>	<b>26,675</b>	<b>-7,857</b>	<b>-23%</b>
<b>CAPITAL PLAN TOTAL</b>	<b>205,487</b>	<b>-9,036</b>	<b>196,451</b>	<b>8,516</b>	<b>186,320</b>	<b>-10,131</b>	<b>-5%</b>

### Capital Monitoring Key Highlights – General Fund

Activity Level	Annual Budget £'000	Variance for the year £'000	Comments
<b>Sustainable Economy</b>			
Baseline - Housing Private	3,621	(555)	Reduced number of schemes carried out to date due to COVID19.
<b>Well</b>			
Baseline - KAL Self-financed	661	(600)	Slippage on schemes
<b>Efficient &amp; Effective</b>			
One Off Projects - One Venues	732	(605)	Slippage on schemes
<b>Total</b>	<b>5,014</b>	<b>(1,760)</b>	

### Capital Monitoring Key Highlights – Housing Revenue Account

Activity Level	Annual Budget £'000	Variance for the year £'000	Comments
<b>HRA Strategic Priorities</b>			
Housing Growth	5,948	(2,148)	Projections based on completion of 40 Right To Buy purchases for year plus conversion and refurbishment of former TRA and other Council premises, and purchase of open market properties for temporary homeless use.
New Build - Phase 1 - Ashbrow Extra Care	1,500	(1,000)	Contract date start revised to September start
Council House Building	4,000	(563)	Progress on new build impacted by Covid ; Fernside Avenue, Corfe Close and Howley Walk are all expected to start on site by the end of December.

Activity Level	Annual Budget £'000	Variance for the year £'000	Comments
<b>HRA Baseline</b>			
Compliance	5,790	(3,840)	Significant delay on Fire door replacements following two unsuccessful procurements, but currently in discussion to agree an exception and make a direct award to the most suitable supplier and expect installations early September. Also lead consultant (AHR) has been appointed for Fire engineering surveys, therefore awaiting outcome of surveys.
Fuel Poverty	826	(306)	Expected to spend approximately £400k on Retrofit (redesign 10 properties). Also looking at targeting E & F energy efficiency rated properties (95) with boiler replacements and other measures. Value of this approximately £120k.
<b>HRA TOTAL</b>	<b>18,064</b>	<b>(7,857)</b>	



## Corporate Capital Budget Monitoring 2019/20 – Quarter 1 Re-profiling

	2020/21	2021/22 to 2024/25
	£'000	£'000
<b>General Fund</b>		
<b>Achieve &amp; Aspire</b>		
<i>Strategic Priorities:</i>		
New Pupil Places	(902)	902
<b>Achieve &amp; Aspire Total</b>	<b>(902)</b>	<b>902</b>
<b>Independent</b>		
<i>Strategic Priorities:</i>		
Commissioning Option Appraisals to facilitate outcomes of Specialist Accommodation Strategy	(40)	40
<i>One Off Projects:</i>		
Adults Social Care Operation	(25)	25
<b>Independent Total</b>	<b>(65)</b>	<b>65</b>
<b>Sustainable Economy</b>		
<i>Baseline:</i>		
Bereavement	(150)	150
<b>Sustainable Economy Total</b>	<b>(150)</b>	<b>150</b>
<b>Well</b>		
<i>Strategic Priorities:</i>		
Spensborough Valley Leisure Centre	1,593	(1,593)
<i>Baseline:</i>		
Play Strategy	(5,433)	5,433
<b>Well Total</b>	<b>(3,840)</b>	<b>3,840</b>
<b>Clean and Green</b>		
<i>Strategic Priorities:</i>		
Garden Waste Containers and Vehicles	(4,000)	4,000
<b>Clean &amp; Green Total</b>	<b>(4,000)</b>	<b>4,000</b>
<b>TOTAL CAPITAL PLAN RE-PROFILED</b>	<b>(8,957)</b>	<b>8,957</b>
<b>Funding:</b>		
Borrowing	(7,603)	7,603
Grants & Contributions	(1,354)	1,354
<b>TOTAL FUNDING RE-PROFILED</b>	<b>(8,957)</b>	<b>8,957</b>

## CAPITAL BUSINESS CASE

**Project Title: Acquisition of properties for use as Children's Services Residential Homes**

Client Service: Children's Services

KMC Capital total (Gross): £1,992M

**DESCRIPTION****Background.**

The Council has a statutory duty under the Children's Act 1989 (Section 22g) to secure enough accommodation to meet the needs of all Children Looked After. Our aspirations as Corporate Parents are no different to what any parent wants for their children, we believe our children and young people should have not just a place to live in because they need to be looked after, but a place to call home that they are proud of, feel safe in and thrive in.

Children's Services has 3 mainstream in-house Residential Homes. Our children and young people in residential care have told us they feel safer and enjoy home more when they are in smaller residential homes. They highlighted how larger homes have more children and young people with more complex needs placed together and that this can create complications that are difficult for our children and young people to manage and can impact on their mental health and wellbeing.

We have listened to and acted on what our children and young people have told us and over recent years, the capacity of each home has been reduced to 4 beds. This is in line with the Care Quality Commission and Children's service preferred model for residential homes which is more closely associated with feeling like a normal family home and is a clear shift away from larger institutional type buildings. This means there is a total 12 residential places for our children and young people in the Kirklees borough.

The 2019 Sufficiency Strategy set's out Children's Service's approach to improve the availability of local placements to ensure that children and young people are not placed at a distance from their communities. By investing in early intervention support to help keep children and young people living at home with their families, the Strategy aims for residential placements to be used only for those who need them most.

The Strategy commits to acquiring properties to develop small children's homes within the borough.

There has been an 8% increase (53 children) in the number of Children Looked After since the 12-month low seen in August 2019. (635 children). There has been a steady upward trend over the last 12 months. At the end of July 2020, the number of Children Looked After stands at 688.

In all instances where a child needs to become Looked After, the first preference, providing this best meets the child's needs, is to try find a placement in a family type setting, for instance, foster care, special guardianships or with a connected carer.

Covid 19 has brought additional pressures and demands to the system. During this period there has been a small number of placement breakdowns and Foster Carers deregistering alongside a reduction in the availability of Independent Fostering Agency placements. During the lockdown period, children turning 18 living in Residential or Foster Care placements were unable able to move on.

We need to accelerate progress to create a sustainable model for improved residential placement capacity in the short term and further develop Multi Systemic Therapy (MST) Services to support the aims of keeping children and young people living at home with their families and new models of care in our residential homes; reducing the need for longer term residential placements.

Children's Service's intend to meet this need through the purchase of properties from the private market which are ready to move in to (subject to completion of essential Health and Safety works to meet regulatory standards for Children's Residential Homes.)

In the short – medium term, the properties will create additional placement capacity in the system to meet need as a result of the ongoing Covid situation. Longer term, the intention is to use the property for MST Family Integrated Transitions (MST FIT); working with young people, their carers and families to try reduce the need for long term residential care and decommission older residential properties which do not meet the vision of a modern children's residential home.

On 28th July 2020, Cabinet approved via the Council Financial Outturn and Rollover Report 2019/20 authority to be delegated to the Strategic Director (Children's Services) in consultation with the Cabinet Member (Children's Services) and the Head of Corporate Landlord and the Head of Legal Services, to negotiate and to procure identified properties to meet service needs.

#### **What are the benefits / critical success factors?**

The project anticipates delivery of both quantitative and qualitative benefits which will contribute to the Council's priorities of Children have the Best Start, Well – specifically in relation to mental health and wellbeing and Safe and Cohesive – children and young people will have the opportunity to live in a home that feel like a normal home, is safe and in an area that allows them to engage, contribute and be part of an inclusive community.

In the short – medium term, additional placements will be created as a result of the property purchases. This will result in less children and young people needing to be placed outside of Kirklees.

Success will be measured by a number of factors including – the number of children placed more than 20 miles outside Kirklees, placement stability (number of placement moves) for Looked after Children and achievement of service spend within budget. Savings and efficiencies achieved through cost avoidance will be re-invested into prevention activities with the aim of reducing flow through the system which results in higher cost professional social care interventions.

Longer term, MST FIT will provide short residential interventions with families and carers to prevent placement breakdown and reduce the need for children and young people to enter into longer term residential placements. There is an expectation this will result in some cost avoidance. At this point we are unable to forecast what this will be. MST FIT will be providing a detailed business case in relation to outcome and cost avoidance in the near future.

Our children and young people living in residential care have told us they feel safer and enjoy home more when they are in smaller residential homes. They highlighted how larger homes can have more children and young people with more complex needs living together and that this impacts on their mental health and wellbeing. By creating smaller homes there is opportunity to improve health and wellbeing outcomes for this vulnerable cohort.

## FINANCE

KMC Gross Total (including external/grant funding if applicable) (£000):

Profile:	Year	20/21	21/22	22/23	23/24
	Sum	£692	£500	£600	£2006

KMC Net Total (excluding external/grant funding i.e. cost to KMC) (£000):

£1.192m

Profile:	Year	20/21	21/22	22/23	23/24
	Sum	£692	£500	£600	£200

### Revenue Implications:

The current annual cost for an Internal Residential Home is approximately £668K, the staffing element of this is approximately £585K supporting 15.3 FTE's. Based on the home being at full capacity, the average placement cost per week is £3.2k.

It is expected there will be dual running of the new property alongside existing residential homes until such a time where it is considered safe and the need for additional placements due to Covid demand spikes has passed. Additional revenue costs will be as set out above.

The revenue implications will be met by an appropriate combination of Covid related costs for the dual running (estimated 12 month period) re-direct of service budgets where appropriate, and drawdown from the demand reserve to support transitional arrangements.

Overall impact of demand pressures on service will continue to be monitored and reviewed in-year including specific COVID impacts, and as part of the forthcoming MTFs review.

A decision will be made on the future of existing homes that do not meet the vision for a modern Children's Residential Home. It is likely homes will be decommissioned which will reduce revenue pressures.

### Lifespan of completed asset:

The purchase of properties will be a long term acquisition. It is estimated the lifespan of the property will exceed 100+ years.

Within the property - New boilers fitted should have a life of 15-20 years, whilst new heating distribution systems should last 40-50 years. New flat roofs will have a lifespan of 15-30 years depending on the materials used (e.g. felt, asphalt, EPDM) whilst pitched slate roofs can have a life expectancy of 50-100 years+. Rewired electrical systems are expected to have a life of 25-40 years.

### Lifecycle capital costs (during the lifetime of the asset):

It is recognised that there are life cycle capital costs associated with the purchase of properties. Roofs, boilers, electrical systems etc. installed will require ongoing maintenance and eventual replacement. These costs may be higher depending on the age and condition of the properties. We will not know what these costs are until a full condition survey has been undertaken. At this time a suitable property has not been identified.

## DELIVERY & MANAGEMENT

### **How will the project be delivered/Managed.**

This project will be jointly managed by Children's Services and Corporate Landlord Facilities Management Team. Progress and decision making authority will sit across Children's Service SLT and the Capital Board. The Service Director for Resources, Improvement and Partnerships will act as overall Project Executive.

**How will the Programme/Project impact on hard to reach groups?** No impact on hard to reach groups, however there will be positive impact on the outcomes for children and young people who considered vulnerable by virtue of being looked after.

**Is this subject to OJEU Regs?** No – not applicable.

### **How will this be procured**

This project will be delivered through the Capital Delivery and Facilities Management Service. Management of the purchase process will be through the Capital Delivery and Asset Maintenance team and Legal Services.

### **Timescales**

Purchase of property is intended to be completed by the end of October 2020

### **Key risks in undertaking / not undertaking this project:**

Lack of placement sufficiency and the number of children placed in accommodation more than 20 miles away was an issue identified in the 2016 Ofsted inspection of Children's Services. There is still a need to improve placements within the district to satisfactorily address this action. If we do not improve the placement offer in the district, children and young people who need to be looked after will continue to be placed away from their communities and support networks, and as an authority means we cannot effectively meet their needs locally and may still be considered to be lacking in this area by Ofsted in future inspections.

Conversion of purchased properties into Residential Homes may result in objections from local residents and subsequently from Councillors representing their Ward.

### **How will these risks be managed / mitigated?**

The Sufficiency Strategy has a number of strands to increasing placement capacity, purchasing additional properties is just one area that will contribute to a sustainable model. There is ongoing work to increase availability of family type settings through Foster Carers, Special Guardianship Orders and Connected Persons as well as reunification work to help children and young people return safely to their families and intervention work to prevent children coming into care through Multi Systemic Therapy and Family Group Conferencing.

Mitigations to minimise impact on local communities are in place. Consideration of proximity to neighbours is a key factor taken into account when identifying potential suitable properties.

## CAPITAL BUSINESS CASE

**Project Title:** Adult Social Care; Replacement of Case Management Systems

Client Service: Adults

Date of this BC: 12<sup>th</sup> August 2020

KMC Capital total £2,040,334 Capital, with associated revenue costs of £346,667

## DESCRIPTION

### Description of the project and its purpose including key objectives:

The need to purchase a replacement Social Care Case Management System has been identified as business critical and there are several key drivers supporting the case for change, which are detailed below.

Currently Adult Social Care uses a case management system called Care First. Children's Services used the same system but replaced it in 2018. The Adult's system is now obsolete and requires replacement. OLM the system provider has stated that due to the system being deemed 'end of life' there will be no further enhancements carried out unless it is a bug fix, a new statutory requirement or a change requested by a number of customers to be deemed sufficient priority. Given the supplier is no longer supporting developments there is an increased risk to the service that should the system 'fail' in any way rectifying the issues could be more problematic.

The system is now considered more difficult to use and is less flexible than other solutions now available on the market. It is less able to meet the changing needs and aspirations of the service as well as our ability to meet our integration requirements as it requires information to be entered on to multiple different systems

New system tools and effective workflow functionality is urgently needed to replace a system that is no longer fit for purpose, is inefficient and unable to support a modernised social care service. This functionality will remove the significant number of manual interventions, rekeying and "work arounds" that are currently taking place.

In 2019 an outline business case, including an options appraisal, was submitted to the Adults Senior Leadership team and it was agreed that we would tender for a new system via the Corporate Procurement Framework.

Considerable learning has been taken from the implementation of the replacement system in Children's Services and in other councils to enable an accurate scoping of the resource requirements to support implementation

Learning and insights from the current COVID-19 pandemic has highlighted the need for a system that supports new and changing ways of working both within the council and with partner agencies. We need a system to support personalised, integrated delivery of care and enable electronic transfers of care across the system. Additionally, we need to support practitioners to operate in a mobile and agile way, ensuring effective productivity and use of resources through improved intelligence and data.

Having an effective internal case management system that is 'fit for purpose' and for future use and by utilising Digital by Design opportunities will enable us to achieve our vision and values including better partnership working and improvements in the quality of services delivered, thus improving outcomes for users, their families and carers.

In addition to replacing CareFirst the aspiration would be to procure a system which would enable replacement of other systems within Adults social care provision and other departments, for example Officebase and several bespoke databases.

## **What are the benefits / critical success factors?**

(include cost/benefit analysis, quantified & unquantified)

### **1. Key Benefits**

- More effective support provision through improved interoperability between IT systems and better integration where appropriate across services, council wide and with partners. For example; enabling an interface with SAP, Client Financial Affairs, Accessible Homes Teams, Children's Services etc will remove the need for citizens having to 'tell their story' more than once, thereby improving experience and providing a more seamless flow through services.
- Building on the work undertaken around business process improvement will continue to make processes more efficient and the recording of data more consistent.
- Appropriate access for trusted 3rd Party Partners and the ability to directly add intelligence and make online referrals
- Supporting mobile and agile working through the ability to access, update information and undertake assessments away from traditional office bases. Additional improved mobile functionality will enable real-time access and the ability to capture electronic signatures where needed, thereby reducing the risk of data loss on paper forms.
- Improved business intelligence and performance reporting from the system to support business decisions relating to how the service is managed through a performance culture as well as intelligence to support future planning and service modelling.
- Integration with the developing 'Care Account' on the Firmstep platform will enable citizens to view their care and support documents on-line and offer a greater level of self-serve ability for updating information, assessments and reviews, therefore offering more choice and control.
- Reduced revenue spend on ongoing maintenance costs.

### **2. Critical Success Factors**

#### **2.1 Implications for the Council**

Capital Investment from the Council is required to support the procurement and implementation of a new case management system. This investment will in turn support the overall delivery of the following Council objectives and priorities:

- i) Well
- ii) Independent
- iii) Safe and Cohesive
- iv) Clean and Green
- v) Efficient and Effective

#### **2.2 Working with People**

There will be a positive impact and benefit to people who use Adult Services, their families and carers who will benefit from more timely and coordinated care. Staff will be enabled to work more effectively and efficiently through a reduction in duplication of data entry, information sharing with partners and more streamlined record keeping. Technology is a great enabler to support us in achieving our vision for improved digital access by citizens and providers.

Cashable savings are difficult to quantify at this time due to the interdependency with other work streams however ongoing monitoring and evaluation will support the identification of potential savings moving forwards.

### **2.3 Working with Partners**

The new system will promote efficiency and enable Adult Services to interact digitally with its partners and providers to further streamline processes and implement improved ways of working.

The new system will offer the functionality to allow integration and interoperability with other Systems in partner organisations and will support the implementation of the Adult Services Transformation Programme of work.

The new system will offer the opportunity to share information with partner organisations (subject to appropriate security and consent) which will improve services to people who use Adult Services as all partner agencies will have access to relevant information about an individual's situation.

### **2.4 Place Based Working**

Implementing a new case management system with the ability to integrate and interface with partners and other systems will support more locality-based working.

### **2.5 Climate Change and Air Quality**

The new system will support staff to work in a mobile and agile way, enabling flexibility to access care records and work from any location thus reducing the need to travel to and from a central office base.

### **2.6 Improving outcomes for children**

The All Age Disability/Transitions team will need to be involved in this project as the new Case Management system will need to integrate with Liquid Logic, the system in Children services' to ensure we can appropriately support young people transitioning into adulthood.

### **2.7 Other (e.g legal, financial or human resources)**

- There will be a requirement for initial capital spend to cover the following;
  - Purchase of the new system
  - Time limited project/implementation team
  - Training costs
- On 28 January 2020, Cabinet approved the corporate Capital Plan. This includes Capital funding relating to Adult Social Care under the 'Independent' Programme of £24.2m from 2020-21 to 2024-25. Within this, £600k was conditionally agreed for the purchase of a replacement system, (£550k for 20/21 and £50k for 2021-22).
- Following our research, supplier market testing and discovery days, this has enabled more detailed financial analysis to take place and the level of investment required is as outlined below to both purchase the system and successfully implement it. The £600k to purchase the system is in the capital budget and conditionally approved and therefore this new bid is in addition to it.
- The expected ongoing maintenance cost is anticipated to be £50,000 per annum which is less than the current ongoing annual cost of CareFirst which is £168,233 in 2020/21. This gives an estimated annual saving of £118,233. This amount is subject to RPI/inflation so can increase each year per annum.



- It is expected that the service will be able to realise efficiency benefits through implementation of the new system which will release capacity to accommodate demographic growth along with other measures in the transformation programme to improve outcomes.

## FINANCE

The total cost of the project is estimated to be £2.387m. This is broken down in the table below. Note that the amount to be capitalised within this is £2.04m, with £0.347m of associated revenue costs.

Formal procurement activity is due to start later this year on the replacement system and, in advance of this, Cabinet is asked to approve the revised programme cost of £2.387m. The Capital amount of £2.04m supercedes the £600k previously allocated in the Capital Plan for system replacement, and so Cabinet is asked for additional funding of £1.44m. This is commitment of funding that will support purchase and implementation of the system. Note that this request is in addition to the wider existing Adults Capital Programme/portfolio.

The associated revenue costs of £0.347m can be covered by utilisation of existing budgets held by the Service.

	Total Amt	yr 1 (2020-21)	yr 2 (2021-22)
<b><u>Case Management System replacement</u></b>			
Project staff cost (Capital)	£ 797,550	£ 170,625	£ 626,925
Associated staff cost (revenue)	£ 346,667	£ 121,333	£ 225,334
Training costs	£ 171,938	£ -	£ 171,938
System Purchase	£ 500,000	£ 550,000	£ 50,000
Integration costs	£ 100,000	£ -	£ -
Contingency on capital spend	£ 470,846	£ 216,188	£ 254,659
	<b>£ 2,387,001</b>	<b>£ 1,058,146</b>	<b>£ 1,328,856</b>
<b><u>Funded by</u></b>			
Capital (funding requested)	£ 1,440,334	£ 386,813	£ 1,053,522
Capital (funding already in place)	£ 600,000	£ 550,000	£ 50,000
Revenue (already in place)	£ 346,667	£ 121,333	£ 225,334
	<b>£ 2,387,001</b>	<b>£ 1,058,146</b>	<b>£ 1,328,856</b>

### Revenue Implications:

Research into other systems, market engagement and discovery days has highlighted that the current annual maintenance costs for the Carefirst system would be reduced, creating a revenue saving in the region of £625,282 over the seven year period as set out in the table below.

Ongoing Operations- Revenue spend	Year 2,3,4&5	Year 6&7
Estimated maintenance/contract costs (zero cost in year 1)	+£200,000 (estimated £50K pa)	+£100,000
Current expected CareFirst maintenance/contract – no longer required.	-£588,816 (£168,233 p.a.)	-£336,466 (£168,233 p.a.)

<b>Grand Total Revenue saving</b>	<b>-£388,816</b>	<b>-£236,466</b>
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**Lifespan of completed asset: \_**

The limitations under the Crown Commercial Services (CCS) Framework RM3821 Lot 3c term of the contract is 5 years +1 +1 giving a maximum of 7 years

**Lifecycle capital costs (during the lifetime of the asset):**

This would be covered by the ongoing maintenance contract (detailed above).

**DELIVERY & MANAGEMENT**

**How will the project be delivered/managed.**

A project team has been established and it is managed through the Adults Transformation governance structure.

**How will the Programme/Project impact on hard to reach groups?**

Equality Impact Assessment underway.

**Is this subject to OJEU Regs?**

The framework detailed below was set up in full compliance with OJEU regulations.

**How will this be procured**

It will be procured via the Crown Commercial Services (CCS) Framework RM3821 Lot 3c. This government framework for Data and Application Solutions (DAS) (start date 25/01/19 – end date 24/01/21) comprises a list of suppliers and standardised contract terms. The applicable lot relating to Social Care Case Management on this framework is lot 3c.

**Timescales**

Following approval, it is proposed work progresses as outlined on the project plan/timeline below:

	<b>Projected Start Date</b>	<b>Projected End Date</b>
Develop specification, statement of requirements and tender		25 August 2020
Compile tender document and scrutiny by Legal	29 June 2020	30 August 2020
Tender published		31 August 2020
Tender return	01 September 2020	30 September 2020
Tender evaluation	01 October 2020	30 October 2020
Standstill period	31 October 2020	13 November 2020
Contract signed (award)		01 December 2020
Negotiate implementation plan with supplier	01 December 2020	31 January 2021
Work on: <ul style="list-style-type: none"> <li>• System build</li> <li>• Data migration</li> <li>• Configuration and testing</li> <li>• End user training</li> </ul>	01 December 2020	31 January 2022
End user training	01 December 2021	30 January 2022
System “go live “		31 January 2022

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**Key risks in undertaking / not undertaking this project:**

(risk and sensitivity analysis)

CareFirst is no longer fit for purpose and has been considered an “end of life” system for several years. As outlined above, the system is considered difficult to use and is less flexible than other solutions available on the market. The current system is less able to meet the changing needs and aspirations of the service as well as our ability to meet our integration requirements as it requires information to be entered on to multiple different systems.

New system tools and effective workflow functionality is urgently needed to replace a system that was designed many years ago and is now outdated and unable to support a modernised social care service. This will remove the significant number of manual interventions and “work arounds” that are currently taking place.

Given the system is end of life and the supplier is no longer supporting developments there is an increased risk that should the system ‘fail’ in any way rectifying the issues could be more problematic. There is a risk that the system has now extended beyond a reliable lifetime. Continuing with the current system is therefore not deemed a viable option.

As we move forward with the project and complete the detailed specification, we need to consider the changing landscape and strategic direction of travel, in particular the integration agenda and move to place based, outcome based approaches and digital by design developments.

Learning and insights from the current COVID-19 pandemic has highlighted the need for a system that supports new and changing ways of working both within the council and with partner agencies. We need a system to support personalised, integrated delivery of care and enable electronic transfers of care across the system. Additionally, we need to support practitioners to operate in a mobile and agile way, ensuring effective productivity and use of resources through improved intelligence and data.

**How will these risks be managed / mitigated?**

The potential impact of all risks will be assessed when they are identified, and mitigation planned to minimise or eliminate the risks that will have a potential negative impact on the project. The risks will be managed through the Adults Transformation Board governance structure.

## CAPITAL BUSINESS CASE

Project Title: **Civic Centre I – Conditions works and refurbishment to create 21st Century Office Space**

Client Service: Corporate Landlord and Capital

Date of this OBC: August 2020

KMC Capital total : £2.5M

## DESCRIPTION

### Background:

Civic Centre I is located in the centre of Huddersfield forming an essential part of the Civic campus. The building is primarily used for the Council's office accommodation. Although the building has benefitted from some refurbishment in recent years with toilet refurbishments, replacement UPVC windows and the refurbishment of the 4th floor office accommodation to post COVID-19 working standards completed earlier this year, it has various mechanical and electrical condition, fire safety and compartmentation and general wear and tear issues, that need to be addressed to bring the entire building up to 21st Century standards in line with the works already undertaken on the 4th floor.

The Council are committed to the Civic campus with a 125-year lease on Civic Centre I and its ownership of Civic Centre III. As part of the Council's Occupational Estate there is a need to bring the office accommodation in Civic Centre I up to meet modern day standards and extend the lifespan of the building.

The Council is moving towards a more modern way of working within an office by removing the standardised rows and rows of tightly packed desks and providing staff with more space between work areas to feel comfortable, also where possible desks may be laid out differently to suit the needs of the teams within the space.

Within the office space at Civic Centre I, areas will be created to form more flexible and innovative ways of working and these include – large pods for meetings or individual pods for private working spaces, soft seated meeting areas for informal meetings and touch down tables in a social area for staff who only need to dock down for a short time. The space will also be much more open with low level storage and lockers allowing for a more conducive feel on the floor. Post covid-19, this layout is still a possibility as increased space for people to work in was always a key part of the modern workspace.

The Coronavirus pandemic has highlighted the need for radical changes in the way we work, bringing our normal work practices under the microscope. With office health, mental wellbeing, and connectivity emerging as areas that we now recognise as vital to productivity, motivation and morale, our post covid-19 offices need to adapt. As staff begin to return to the workplace with more flexible environment and social distancing, it is proposed that the civic quarters will be refurbished to address these revised needs. It is estimated that the refurbishment of Civic Centre I will be in the region of £2.5M. This initial estimate is based on pro-rata costs of the 4<sup>th</sup> floor already completed, as designs are worked up and a tender exercise undertaken this estimate will be firmed up into a robust cost plan.

The budget provision of £300K for some of the condition improvements has already been approved at the 2<sup>nd</sup> June Cabinet in the Corporate Landlord 2-year baseline programme from 2020/21. It is proposed to fund the rest of the £2.5M for year 3 (2022/23) of the Corporate Landlord baseline, re-profiling it forward to 2020/21.

## What are the benefits / critical success factors?

- The refurbishment of Civic Centre I will contribute to addressing a key priority for Capital Delivery and FM Service which is to ensure that all buildings are warm, dry, safe and secure.
- The scheme will ensure that the office accommodation is adapted to post covid-19 working standards enabling staff to return to a safe and healthy working environment.
- The project is linked to the Council Asset Strategy, improving strategically important assets in order to improve building environments and enhance service delivery as well as make revenue savings.
- Reducing the Kirklees carbon footprint –energy efficient equipment with the latest TREND controls

## FINANCE

### Revenue Implications

The Capital expenditure covered by this business case of £2.5M is funded wholly from prudential borrowing and as a result the Council will incur financing charges of £162.5k p.a. for 20 years. This project aims to have a positive impact on energy running costs by reducing energy usage and therefore bills. These works will also reduce maintenance costs by providing new assets, though there is a need to ensure that appropriate revenue budgets are set in the medium and long term in order to maintain the new assets properly.

### Lifecycle capital costs (during the lifetime of the asset):

It is recognised that there are life cycle capital costs associated with this programme of works. The systems installed will require ongoing maintenance and eventual replacement. All elements of a Council building are covered by a rolling programme of condition surveys co-ordinated by the Head of Corporate Landlord and Capital in conjunction with Asset Maintenance condition surveyors. These surveys ensure that priority buildings receive a fabric, electrical and mechanical survey. All condition related data is stored on the Council's Asset Management system and is used to prioritise works for future capital replacement projects.

Responsibility for the lifecycle costs of this programme rests with the Head of Corporate Landlord and Capital.

## DELIVERY & MANAGEMENT

### How will the project be delivered/ managed?

Design and delivery of the Corporate Landlord Capital programme is the responsibility of the Corporate Landlord and Capital Service. Overall management of the Corporate Landlord Capital Plan resides with the Capital Delivery team. Within the Corporate Landlord Facilitates Management Team, the Strategic Manager of Corporate Landlord will act as the Client, agreeing design brief etc. The Head of Corporate Landlord and Capital will act as the overall Project Executive.

### How will the Programme/Project impact on hard to reach groups?

All works undertaken as part of this programme will comply with Part M of the Building Regulations and British Standard 8300.

### Is this subject to OJEU Regs? No

Where projects are delivered via Framework Agreements, these agreements will have already been subject to the full OJEU process.

### How will this be procured?

This programme of works will be delivered through the Corporate Landlord and Capital Service.

Management of the procurement process will be through the Capital Delivery and Asset Maintenance team.

**Key risks in undertaking / not undertaking this project:**

This project contains condition items that could, if not tackled, lead to legislative breaches and the potential partial or full closure which could impact on delivery of services to the public.

Leaving office accommodation that is not suitable for a post covid-19 working environment. Staff not being able to return to work which could have an impact on their health & wellbeing and in turn could impact of service delivery.

Tenders can be volatile for projects undertaken during specific periods. Schemes coming in over tender can jeopardise start on site dates whilst measures are taken to either bring schemes back within budget or find additional funds.

There are general risks associated with procuring capital projects in relation to scope creep, site conditions, unforeseen delays which could have an impact on deliverability and the ability to provide the required services on time and within the approved budget.

**How will these risks be managed / mitigated?**

***Allowance has been made in the Capital Plan to cover the discovery of unknowns, to provide flexibility in the case of high tenders being received and to enable emergency works that arise to be added to the project.***

Regular Project Boards will be held to oversee the project, taking key decisions in relation to procurement routes; timings; budgets etc. within the powers delegated by Cabinet. A risk register will be formulated and measures to mitigate risks to either eliminate or manage accordingly.

### Financial support to social care providers

Adult social care providers have seen significant operational and financial pressures as a result of COVID 19.

Cabinet on 26<sup>th</sup> May 2020 received a report on money received from government specifically to support care providers with Infection Prevention and Control (IPC) measures.

Cabinet agreed to proposals around the use of this money, accepted the likely need for further financial support for providers, agreed delegations to the Strategic Director with responsibility for Adult Social Care in consultation with the S151 officer and Cabinet Members with responsibility for Adult Social Care and for Resources and to receive a report on decisions taken through this route.

Officers have been working closely with the 2 Kirklees CCGs to establish a programme of practical support to social care providers, particularly care home providers. Alongside this, good partnership working has enabled the Council to access funding via the NHS to fund some elements of the financial support package for providers.

In relation to the IPC funding, the delegated decision reached was:

An IPC fund for the care sector be established and 75% of the funding allocated to care homes on a per bed basis and 25% allocated to care providers generally on a separate allocation approach which

- Apportioned between care homes, and dom care/Extra care/Specialist framework on the basis of number of providers. This gave a 57% care homes and 43% dom care etc split.
- This gave a unit rate applied of £351.51 for each dom care/extra care/specialist framework/res care user.

This methodology weighted funding towards the non-care home sector which had not already received IPC funding.

An additional financial support package was agreed in June 2020 to support providers with the additional costs of providing services in the context of the pandemic and to enable changes in operational practice that supported safer working practices. This extended until 31<sup>st</sup> July 2020 the provisions of the existing support package that was established in April 2020 and previously reported to Cabinet.

It was clear that support for a further period of time was required. Engagement with providers identified some specific issues that the next package sought to address.

This further package extended the existing package from 31<sup>st</sup> July to 30<sup>th</sup> September, introduced a partial payment for vacancies arising in care homes from 19<sup>th</sup> March, extended some support for additional running costs beyond the care home beds purchased by the Council and, in order to support provider cashflow, moved to paying 2 weeks in advance and 2 weeks in arrears on a temporary basis (to 31<sup>st</sup> March 2021) with defined review points. Risk to the Council is mitigated by the fact that any care home provider needs to give the Council more than 2 weeks notice to cease providing a service and so, in these circumstances, the Council can cease payment in advance to minimise the risk of financial loss.

Work has commenced with providers to establish the likely longer term nature of the care home market with a recognition by providers that it is likely to change and that the number of residential care beds required in the longer term is likely to be static despite an ageing population or will decrease.

The budgeted cost of support to providers is set out below. It is anticipated that this will be funded through a number of routes, including specific IPC money provided by government, additional financial support provided to the Council by government to support front line services and through the NHS.

Financial support to providers across a range of measures (March to September 2020): £6.7m.  
IPC funding: £4.553m.

## COVID 19 Funding Streams

Funding Stream	National Total	Kirklees Allocation	Description (as per the relevant Gov.uk website)
<b>COVID Support Grant</b>	£3,194m	£24.325m	Un-ringfenced grant to help offset Government directed additional Council spend
<b>COVID Support Grant</b>	£500m	£3.8m	Supplementary un-ringfenced grant to help offset Government directed additional Council spend
<b>Hardship Fund</b>	£500m	£4.956m	The Government has provided billing authorities in England with a £500 million hardship fund to enable them to support economically vulnerable people and households in their local area by providing them with a further reduction in their council tax.
<b>Hardship Fund supplementary funding</b>	£63m	£550k	Councils have responded quickly and effectively to the complex challenges faced by local communities and this funding will help them continue to provide much needed crisis support to households who are struggling to afford food, fuel and other essentials."
<b>Re-open High Streets Safely fund</b>	£49.964m	£389k	<p>To prepare for the reopening of non-essential retail when the scientific advice allows, to help councils in England introduce a range of safety measures in a move to kick-start local economies, get people back to work and customers back to the shops.</p> <p>It will also support a range of practical safety measures including new signs, street markings and temporary barriers. This will help get businesses get ready for when they can begin trading safely, not only in high streets and town and city centres, but also in other public spaces like beachfronts and promenades.</p>
<b>Adult Social Care Infection Control Fund</b>	£600m	£3.546m	The Adult Social Care Infection Control Fund was announced in May and is worth £600 million. The primary purpose of this fund is to support adult social care providers, including those with whom the local authority does not have a contract, to reduce the rate of COVID-19 transmission in and between care homes and support wider workforce resilience.








Funding Stream	National Total	Kirklees Allocation	Description (as per the relevant Gov.uk website)
<b>Small Business Grant Fund &amp; Retail, Hospitality &amp; Leisure Grant Fund</b>	£12,333m	£113.65m	The Small Business Grant Fund (SBGF) supports small and rural businesses in England with their business costs during coronavirus. The Retail, Hospitality and Leisure Grant Fund (RHLGF) supports businesses in the retail, hospitality and leisure sectors with their business costs during coronavirus.
<b>Local Authority Discretionary Fund</b>	£616.65m	£5.244m	Aimed at small or micro businesses who were not eligible for the small business grant fund or the retail, leisure and hospitality fund
<b>Test and Trace Service</b>	£300m	£2.381m	Local authorities will be central to supporting the new test and trace service across England. Recognising this, the Government announced that £300 million will be provided to all local authorities in England to develop and action their plans to reduce the spread of the virus in their area
<b>Rough Sleeping contingency fund</b>	£3.196m	£12k	<p>Rough sleepers, or those at risk of rough sleeping have been supported by £3.2 million of initial emergency funding if they need to self-isolate to prevent the spread of COVID-19.</p> <p>This funding was announced in March and has been made available to all local authorities in England and reimburses them for the cost of providing accommodation and services to those sleeping on the streets to help them successfully self-isolate. Funding covers period to 30 June 2020</p>
<b>Interim housing for thousands of rough sleepers taken off the streets further Gov't funding allocation</b>	£105m (£85m new and £20m re-directed from existing homelessness/rough sleeping budgets)	Awaiting confirmation on individual LA funding allocations	The £105 million will be used to provide interim support for 15,000 vulnerable people accommodated during the pandemic. It'll be used to support rough sleepers and those at risk of homelessness into tenancies of their own, including through help with deposits for accommodation, and securing thousands of alternative rooms already available and ready for use, such as student accommodation.
<b>COVID funding for schools</b>	Not specified	Max funding allowance per school	<p>Schools can claim for specified COVID related costs upto a maximum of the following funding allowances : £25k per school with 250 or less pupils; £30k if 251-500 pupils; £50k if 501 to 1000 pupils; £75k if over 1000 pupils; special schools and alternative provision – all schools £50k.</p> <p>Funding allowance available covers the period March to July 2020.</p>


Funding Stream	National Total	Kirklees Allocation	Description (as per the relevant Gov.uk website)
<b>Business Improvement Districts</b>	£6.1m	£10.7k	<p>The money will go to Business Improvement Districts (BIDs), local business partnerships that bring local authorities, developers and communities together to provide local leadership, drive regeneration and deliver projects and additional local services.</p> <p>These monies will be distributed via a grant to local authorities to be passed on to BIDs, and will cover funding for 3 months and contribute to their operational costs over a 3 month period.</p>

Risk No	Risk – Description of the risk	Management actions already in place to mitigate the risk	Control Opptnty	Trend
	<b>Emergency &amp; Immediate Risk</b>			
0	The current national emergency as result of the Covid 19 coronavirus has huge implications on the Kirklees community, and the Council.	There are additional risks and impacts on the council (and community) in the short and medium term, which relate to community, operational and financial impact This is an ever-changing position, which requires regular reconsideration until the current crisis is declared under control/has passed, with a substantial number of areas of uncertainty.	L	↑
	<b>Community Impacts &amp; Risks</b>	The current national emergency has a serious and significant risk to the community citizens and services users, with particular concerns about the impact on specific user groups.		
1	<p>The council does not adequately safeguard children and vulnerable adults, as a result of increased complexity, referral volumes and a lack of service capacity to respond to the assessed need.</p> <p>This risk may have worsened as a result of the full and partial coronavirus lockdown, with reduced referrals, an unwillingness of third parties to make referrals and a reduced ability to investigate. the basic controls described above remain valid</p>	<ul style="list-style-type: none"> <li>• Disclosure &amp; Barring Service (DBS) checking, staff training, supervision, protection policies kept up to date and communicated.</li> <li>• Effective management of social work (and related services); rapid response to any issues identified and from any serious case review work.</li> <li>• Active management of cases reaching serious case review stage, and any media interest</li> <li>• Review of current practices following the child sexual exploitation in Rotherham and the emerging requirements.</li> <li>• Ensure that workloads are balanced to resources.</li> <li>• Staff and skill development to minimise dependence on key individuals.</li> <li>• Use of agency staff and or contractors when necessary</li> <li>• Ideal manager training</li> <li>• Development of market sufficiency strategy; consider approaches to support the development of the available service offer both locally and regionally.</li> <li>• Ensure competence of the Safeguarding Boards and that they are adequately resourced to challenge and improve outcomes</li> <li>• Ensure routine internal quality assessment</li> <li>• Take effective action after Serious Case Reviews</li> <li>• Effective listening to messages about threats from other parts of the council and partner agencies</li> <li>• Proactive recognition of Members role as “corporate parent”</li> </ul>	H	↑




4X5=20

		<ul style="list-style-type: none"> <li>Children’s Improvement Board to assist governance and quality improvement</li> <li>Ensure effective record keeping</li> </ul> <p><i>Responsible for this risk – R Parry and M Meggs (owners several)</i></p>		
2	Legacy issues of historical childcare management practices, and particularly, the heightened national attention to Child Sexual Exploitation and historical abuse cases leads to reputational issues, and resource demands to address consequential matters.	<ul style="list-style-type: none"> <li>Additional resources and expertise allocated to new and historical Child Sex Exploitation (CSE) and other legacy work, as required.</li> <li>Risk matrix and risk management approach implemented with the police and partners.</li> <li>Understand relationship with the Prevent strategy, and issues linked to counter terrorism</li> <li>Take steps per risk 7 to seek to avoid ongoing issues</li> <li>Ensure effective record keeping</li> </ul> <p><i>Responsible for this risk –M Meggs</i></p>	LM	  4x4=16
3	Failure to address matters of violent extremism and related safer stronger community factors, including criminal exploitation, create significant community tension, (and with the potential of safeguarding consequences for vulnerable individuals).	<ul style="list-style-type: none"> <li>Prevent Partnership Action Plan.</li> <li>Community cohesion work programme</li> <li>Local intelligence sharing and networks.</li> <li>Status as a Prevent Priority Area provides funding for a Prevent Coordinator Post and enables the development of bids for additional funding.</li> <li>Counter terrorism local profile.</li> <li>Awareness that campaigns such as black lives matter may give cause to action and reaction.</li> </ul> <p><i>Responsible for this risk – R Parry and M Meggs(owners C Gilchrist)</i></p>	M	  4x5=20
4	Significant environmental events such as severe weather impact on the Council’s ability to continue to deliver services.	<ul style="list-style-type: none"> <li>Effective business continuity and emergency planning (including mutual aid) investment in flood management, gritting deployment plans.</li> <li>Winter maintenance budgets are supported by a bad weather contingency.</li> <li>Operational plans and response plans designed to minimise impacts (e.g. gully cleansing for those areas which are prone to flooding.)</li> </ul> <p><i>Responsible for this risk – K Battersby (owners S Procter, W Acornley)</i></p>	M	  3x5=15


<p>5</p>	<p>Risk of infection with a high consequence infectious disease (HCIDs airborne) with the consequent impacts of pressure on services through demand, and a reduced ability to deliver services resultant from staff absences and similar.</p> <p>International transmission of HCIDs issues can also affect supply chains with the consequence of availability of products</p>	<ul style="list-style-type: none"> <li>• National mitigation actions controlled through UK Government and devolved administrations.</li> <li>• Advice/instruction to/from, Chief Medical Officer, PHE, Health and Social care system. and schools (from DfE).</li> <li>• More local mitigations controlled through Public Health, Health protection.</li> <li>• Local lockdown processes in line with statutory positions</li> <li>• Business continuity planning and arrangements invoked.</li> <li>• Preparations for risk of recurrence</li> <li>• Understanding supply change and alternatives, and mitigations to retain essential existing suppliers where appropriate</li> <li>• Appropriate advice and Information cascaded to Kirklees citizens and staff</li> </ul> <p><i>Responsible for this risk –Rachel Spencer Henshall &amp; all of ET</i></p>	<p>L</p>	<p style="text-align: center;"></p> <p style="text-align: center;">5x5=25</p>
<p><b>The UK exiting the EU</b></p>				
<p>6</p>	<p>The process of the UK exiting the EU lead to the following consequences and impact:</p> <ul style="list-style-type: none"> <li>• Economic uncertainty impact on business rates and housing growth, with knock-ons to council tax, new homes bonus and business rate income.</li> <li>• The potential for increased cuts in core government funding (as a result of economic pressures) in the context of ongoing increases in demand for council services.</li> <li>• Rising inflation could lead to increased costs ( e.g. the cost of raw materials ). Interest rate volatility impacting on the cost of financing the council’s debt.</li> <li>• The general uncertainty affecting the financial markets could lead to another recession.</li> </ul>	<p>These risks are largely addressed elsewhere in the Matrix, but there is a shortening timescale, and local businesses may consider that coronavirus related risk is a more severe threat now.</p> <ul style="list-style-type: none"> <li>• Monitor government proposals and legislation, and their impact on council, partner services and local businesses</li> <li>• Working with the WY Combined Authority, and other WY local authorities and partners</li> <li>• Continue to lobby, through appropriate mechanisms, for additional resources and flexibilities in the use of existing funding streams to e.g. Local Government Association (LGA)</li> <li>• Be aware of underlying issues through effective communication with partners, service providers and suppliers and other businesses about likely impact on prices and resources.</li> <li>• Ensure that budgets anticipate likely cost impacts</li> <li>• Utilise supplementary resources to cushion impact of any cuts and invest to save.</li> <li>• Ensure adequacy of financial revenue reserves to protect the council financial exposure and that they are managed effectively not to impact on the council essential services</li> <li>• Local intelligence sharing and networks.</li> <li>• Prevent partnership action plan.</li> <li>• Community cohesion work programme</li> </ul>	<p>LM</p>	<p style="text-align: center;"></p>





	<ul style="list-style-type: none"> <li>• An uncertain economic outlook potentially impacting on levels of trade and investment.</li> <li>• Uncertainty about migration impacting on labour markets, particularly in key sectors like health and social care</li> <li>• Potential impact on community cohesion, with increased community tensions and reported hate crimes</li> </ul>	<ul style="list-style-type: none"> <li>• Continue to work with local employer representative bodies e.g. FSB, MYCCI to make best use of existing resources and lobby for additional resources to support businesses pre/post EU Exit</li> <li>• Service and financial strategies kept under review to keep track of developments related to the UK exiting the EU.</li> <li>• Working Group established to consider and monitor implications.</li> </ul> <p><i>Responsible for this risk –all ET (owner D Bundy, N Parkar)</i></p>		4x4=16
	<b>The finances of the Council</b>	The current national emergency has a serious and significant risk to the councils financial position-		
7	A failure to achieve the Councils savings plan impacts more generally on the councils finances with the necessity for unintended savings (from elsewhere) to ensure financial stability	<ul style="list-style-type: none"> <li>• Established governance arrangements are in place to achieve planned outcomes at Cabinet and officer level</li> <li>• Escalation processes are in place and working effectively.</li> <li>• Alignment of service, transformation and financial monitoring.</li> <li>• Tracker developed which allows all change plans to be in view and monitored on a monthly basis</li> <li>• Programme management office established and resourced</li> <li>• Monthly (and quarterly) financial reporting</li> </ul> <p><i>Responsible for this risk - E Croston &amp; ET (owner J Anderson)</i></p>	H	 4x5=20





11	Exposure to uninsured losses or significant unforeseen costs, leads to the necessity for unintended savings to balance the councils finances.	<ul style="list-style-type: none"> <li>• Ensure adequacy of financial revenue reserves to protect the council financial exposure and managed effectively not to impact on the council essential services.</li> <li>• Consider risks and most cost-effective appropriate approach to responding to these (internal or external insurance provision)</li> </ul> <p style="text-align: center;"><i>Responsible for this risk - E Croston &amp; J Muscroft(owner K Turner)</i></p>	H	 4x4=16
12	<p>The financial regime set by government causes a further loss of resources or increased and under-funded obligations (e.g. in relation to social care), with impact on the strategic plans.</p> <p>This relates to the essential dependence on initial and medium-term financial support from government as a consequence of impact on the councils finances from coronavirus.</p>	<p>The current crisis has resulted in some changes to national finance proposals- but major and fundamental changes to national government funding of crisis costs and implications (e.g. loss of tax and trading revenues) impact more heavily. The government has promised continuing resource to meet coronavirus consequence, but it is unclear if this will be adequate, if the government will seek to risk share, and the financial consequence in the medium term. In the longer- term risks remain.</p> <ul style="list-style-type: none"> <li>• Monitor government proposals and legislation, and their impact on council and partner services.</li> <li>• Continue to lobby, through appropriate mechanisms, for additional resources e.g. Local Government Association (LGA)</li> <li>• Be aware of underlying issues through effective communication with citizens, partners, service providers and suppliers about likely impact on resources</li> <li>• Ensure that budgets anticipate likely impacts</li> <li>• Ensure adequacy of financial revenue reserves to protect the council financial exposure and managed effectively not to impact on the council essential services.</li> </ul> <p style="text-align: center;"><i>Responsible for this risk - E Croston &amp; ET (owner J Anderson)</i></p>	L	 5x5=25
<b>Other Resource &amp; Partnership Risks</b>		The current national emergency has a serious and significant risk to the councils position with regard to commercial and community suppliers, information management /technology/cyber, health and safety- addressed in more detail in the special report		
13	<p>Council supplier and market relationships, including contractor failure leads to;</p> <ul style="list-style-type: none"> <li>• loss of service,</li> <li>• poor quality service</li> <li>• an inability to attract new suppliers (affecting competition, and to replace any incumbent contractors who have failed)</li> </ul>	<ul style="list-style-type: none"> <li>• Avoid, where possible, over dependence on single suppliers</li> <li>• More thorough financial assessment when a potential supplier failure could have a wide impact on the council's operations but take a more open approach where risks are few or have only limited impact.</li> <li>• Recognise that supplier failure is always a potential risk; those firms that derive large proportions of their business from the public sector are a particular risk.</li> <li>• Need to balance between only using suppliers who are financially sound but may be expensive and enabling lower cost or new entrants to the supplier market.</li> </ul>	MH	



	<ul style="list-style-type: none"> <li>• complexities and difficulties in making arrangements in respect of significant and long running major outsource contracts, and their extension and renewal.</li> </ul>	<ul style="list-style-type: none"> <li>• Consideration of social value, local markets and funds recirculating within the borough</li> <li>• Understanding supply chains and how this might impact on the availability of goods and services</li> <li>• Be realistic about expectation about what the market can deliver, taking into account matter such as national living wage, recruitment and retention issues etc.</li> <li>• Develop and publish in place market position statement and undertake regular dialogue with market.</li> <li>• Effective consultation with suppliers about proposals to deal with significant major external changes</li> <li>• Early consultation with existing suppliers about arrangements to be followed at the end of existing contractual arrangements</li> <li>• Realign budgets to reflect real costs</li> <li>• Commission effectively</li> <li>• Ensuring adequate cash flow for smaller contractors</li> </ul> <p style="text-align: center;"><i>Responsible for this risk – J Muscroft (owner J Lockwood)</i></p>		<p>5x4=20</p>
<p><b>14</b></p>	<p>Management of information from loss or inappropriate destruction or retention and the risk of failure to comply with the Council’s obligations in relation to Data Protection, Freedom of Information legislation and the General Data Protection Regulations (GDPR) leading to reputational damage, rectification costs and fines. Cyber related threats affecting data integrity and system functionality.</p>	<ul style="list-style-type: none"> <li>• Thorough, understandable information security policies and practices that are clearly communicated to workforce and councillors</li> <li>• Effective management of data, retention and recording.</li> <li>• Raised awareness and staff and councillor training</li> <li>• Compliance with IT security policy.</li> <li>• Compliance with retention schedules.</li> <li>• Compliance with information governance policy.</li> <li>• Business continuity procedures.</li> <li>• Recognition of increased risk from homeworking (e.g. destruction of paper records)</li> <li>• Comply with new legislation around staff access to sensitive data.</li> <li>• Council has a Senior Information Risk Owner (“SIRO”) officer and a Data Protection Officer (DPO) who are supported by an Information Governance Board</li> <li>• Development of action plan to respond to GDPR requirements and resourcing requirements as appropriate</li> <li>• Increased awareness of officers and members as to their obligations</li> <li>• Proactive management of cyber issues, including additional web controls</li> </ul>	<p><b>H</b> (INFO) <b>M</b> (CYBER)</p>	<p style="text-align: center;"></p> <p>4x5=20</p>

		<i>Responsible for this risk – J Muscroft (owner K Deacon) &amp; A Simcox (owner T Hudson)</i>		
15	Health and safety measures are inadequate leading to harm to employees or customers and possible litigious action from them personally and/or the Health and Safety Executive.(and the potential of prosecution and corporate /personal liability)(and in particular issues of fire safety,)	<ul style="list-style-type: none"> <li>Ensuring appropriate H&amp;S responses re Coronavirus (appropriately balancing statutory obligations, desirable positions and commerciality/business risk)</li> <li>New Fire Safety Policy approved and being implemented with improved monitoring of fire risk</li> <li>Prioritised programme of remedial works to buildings to tackle fire safety and other issues</li> <li>Review work practices to address H&amp;S risks</li> <li>Monitor safety equipment</li> <li>Improved employee training as to their responsibilities, as employees and (where appropriate) as supervisors. Improved employee work practices</li> <li>Approval of additional resources to improve corporate monitoring regime.</li> </ul> <p><i>Responsible for this risk – R Spencer Henshall (owner S Westerby)</i></p>	H	  3x5=15
16	Exposure to increased liabilities arising from property ownership and management, including dangerous structures and asbestos, with reputational and financial implications.	<ul style="list-style-type: none"> <li>Active site management</li> <li>Routine servicing and cleansing regimes (including coronavirus compliance in both operational and managed tenanted commercial property)</li> <li>Work practices to address risks from noxious substances</li> <li>Property disposal strategy linked to service and budget strategy</li> <li>Review of fire risks Develop management actions, categorised over the short to medium term and resource accordingly.</li> <li>Prioritisation of funding to support reduction of backlog maintenance</li> <li>Clarity on roles and responsibilities particularly where property management is outsourced</li> </ul> <p><i>Responsible for this risk – K Battersby (owner D Martin)</i></p>	H	  4x4=16
17	A funding shortfall in partner agencies) leads to increased pressure on community services with unforeseen costs.	<ul style="list-style-type: none"> <li>Engagement in resilience discussions with NHS partners</li> <li>Secure funding as appropriate</li> <li>Consider extension of pooled funds</li> <li>Accept that this may lead to an increase in waiting times</li> <li>Strengthen partnership arrangements to ascertain whether other funding or cost reduction solutions can be introduced.</li> <li>Assess dependency on voluntary organising, and impacts that coronavirus has on their sustainability, and consider actions.</li> </ul> <p><i>Responsible for this risk – R Parry &amp; all ET (owner Various)</i></p>	L	  4x4=16
18	The risk of retaining a sustainable, diverse, workforce, including <ul style="list-style-type: none"> <li>aging and age profile</li> </ul>	<ul style="list-style-type: none"> <li>Effective Workforce Planning (including recruitment and retention issues)</li> <li>Modernise Human Resources policies and processes</li> <li>Increased accessibility to online training managers/ employees.</li> </ul>	H	




	<ul style="list-style-type: none"> <li>encouraging people to enter hard to recruit roles (which often have low pay, or challenging hours or tasks)</li> <li>encouraging entrants to professional roles where pay is often below market levels.</li> <li>and ensuring that the workforce is broadly content, without whom the council is unable to deliver its service obligations.</li> </ul>	<ul style="list-style-type: none"> <li>Selective use of interim managers and others to ensure continuity of progress regarding complex issues</li> <li>Ensure robust change processes including Equality Impact Assessments (EIA's) and consultation.</li> <li>Understand market pay challenges</li> <li>Promote the advantages of LG employment</li> <li>Emphasise the satisfaction factors from service employment</li> <li>Engage and encourage younger people through targeted apprenticeships, training, and career development</li> <li>Ensuring awareness to ensure employees safety and health (including stress)</li> <li>Consider issues about a workforce reflective of the community, inclusion, diversity and coronavirus issues</li> </ul> <p><i>Responsible for this risk – R Spencer Henshall (owner D Lucas)</i></p>		4x4=16
19	National legislative or policy changes have unforeseen consequences with the consequence of affecting resource utilisation or budgets.	<ul style="list-style-type: none"> <li>Reprioritise activities</li> <li>Deploy additional resources</li> <li>Use of agency staff or contractors where necessary</li> <li>Development of horizon scanning service</li> </ul> <p><i>Responsible for this risk – all ET (owner Various)</i></p>	L	 5x4=20
20	Compliance with the councils own climate change commitments, and or statutory climate change obligations fails to achieve objectives and ambitions, and or causes unanticipated costs or operational consequences	<ul style="list-style-type: none"> <li>Reconsideration of priorities and potential achievability within timescales</li> <li>Monitoring of achievements</li> <li>Effective project planning and costing</li> <li>Awareness of local consequences</li> <li>Awareness of local consequences of national commitments and obligations</li> <li>Lobbying for financial and other government support in relation to the costs of meeting obligations</li> </ul> <p><i>Responsible for this risk – K Battersby (owner Various)</i></p>	M	 4x4=16

All risks shown on this corporate matrix are considered to have a potentially high probability, or impact, which may be in the short or medium horizon  
20200714

**Risk Factor**

Probability Likelihood, where 5 is very likely and 1 is very unlikely  
 Impact The consequence in financial or reputational terms  
 Risk Probability x Impact

TREND ARROWS

Worsening	
Broadly unchanged	
Improving	

CONTROL OPPORTUNITIES

H	This risk is substantially in the control of the council
M	This risk has features that are controllable, although there are external influences
L	This risk is largely uncontrollable by the council

**Risk Factor**

Probability Likelihood, where 5 is very likely and 1 is very unlikely

Impact The consequence in financial or reputational terms

Risk Probability x Impact

**Name of meeting:** Cabinet  
**Date:** 01 September 2020  
**Title of report: -** Code of Practice for commercial property relationships during the COVID-19 pandemic

### Purpose of report

The report seeks approval to adopt the Government’s Code of Practice for commercial property relationships to provide a basis for future negotiation with tenants of the Council’s leased estate seeking support to mitigate the economic impacts of COVID-19.

<b>Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?</b>	<b>Yes</b>  Expenditure >£250,000 and affects more than 1 ward
<b>Key Decision - Is it in the <a href="#">Council’s Forward Plan (key decisions and private reports?)</a></b>	<b>Yes</b>
<b>The Decision - Is it eligible for call in by Scrutiny?</b>	<b>Yes</b>
<b>Date signed off by <u>Strategic Director</u> &amp; name</b>	<b>Karl Battersby – 21<sup>st</sup> August 2020</b>
<b>Is it also signed off by the Service Director for Finance?</b>	<b>Eamonn Croston - 21<sup>st</sup> August 2020</b>
<b>Is it also signed off by the Service Director for Legal Governance and Commissioning?</b>	<b>Julie Muscroft – 21<sup>st</sup> August 2020</b>
<b>Cabinet member <a href="#">portfolio</a></b>	<b>Cllr Graham Turner, Portfolio Holder for Corporate Strategy and Asset Strategy</b>

**Electoral wards affected: All**

**Ward councillors consulted: None specifically**

**Public.**

**(Have you considered GDPR?) Yes.**

## **1. Summary**

- 1.1 The Council's holds a large number of non-operational properties throughout its various services (the leased estate) including a diverse range of retail and industrial units and non-commercial properties managed on behalf of individual services. In response to the COVID-19 pandemic, the Council agreed to defer commercial rental payments for the first quarter of 2020/21 whilst the economy was affected by the UK-wide lockdown.
- 1.2 As the majority of Kirklees businesses have now re-commenced trading the Council has resumed its normal charging regime for tenants of its leased estate. Whilst many businesses have received grants or other forms of financial support from the Government, it is clear that some remain in financial hardship.
- 1.3 The Government has published a Code of Practice for managing commercial property relationships during the pandemic. This suggests that those tenants that can afford to pay rent during this period should, but where landlords are able to support tenants in genuine difficulty they should try to do so.
- 1.4 The report recommends that the Council adopts the Government's Code of Practice to provide the basis for managing future requests for financial support on a case by case basis.

## **2. Information required to take a decision**

- 2.1 The Council holds a wide-ranging leased estate of non-operational properties including:
  - the Commercial Portfolio (Retail, Office, Industrial, Ground Leases)
  - the Non Commercial Portfolio (Farms, Gardens, Garages, long leasehold interests etc)
  - the network of nine Business and Enterprise Centres
  - the Housing Shop Portfolio (Shops on Housing Estates)
  - properties held for regeneration purposes (The Piazza, The Arcade etc)
  - properties managed centrally on behalf other services (Nurseries in Schools, Cafes in parks, etc).
- 2.2 The leased estate contributes to the Council's wider aims and objectives (e.g. regeneration, economic development) and also generates income to support revenue budgets. Income is generated by the Council granting leases/tenancies of its land and buildings to individuals/businesses to use in exchange for rent/fees. Cabinet adopted a new Corporate Estate Management Policy in May 2017. This covers the Council's non-operational land and property holdings.
- 2.3 In response to the COVID-19 pandemic, the Council agreed to defer commercial rental payments for the leased estate for a three month period commencing in April 2020. Market traders were subject to separate arrangements. The purpose of the deferral was to provide additional financial support for tenant businesses whilst they accessed the package of Government support (small business grants, furlough scheme etc).
- 2.4 Normal charging has now recommenced following the deferral period. For tenants paying monthly in advance (predominantly of the business/enterprise centres) invoicing resumed on 1st July 2020. The majority of tenants (who are on quarterly in advance payments terms) will be invoiced as normal from 1st October 2020.

2.5 The Council's recent business survey indicates that 95% of Kirklees businesses have been impacted by the virus/lockdown in some form, the degree of impact varies considerably as some businesses have been able to continue trading whilst others have had to close. As the national lockdown has now eased and most sectors have been able to return to trading, it is now appropriate for the Council to consider how it should address repayment of deferred rents, and the provision of any future financial support to tenants of the leased estate.

*Code of Practice for Commercial Property Sector*

2.6 Government has published a voluntary Code of Practice for the commercial property sector during COVID-19, set out at Appendix 1. The Code aims to encourage commercial tenants and landlords to work together to protect viable businesses. It sets out a series of principles that should underpin negotiations between landlords and tenants but does not seek to prescribe the specific arrangements (e.g. rent deferment, rent-free periods etc) that should follow.

2.7 The Code of Practice is expected will be in place until at least 24 June 2021. It has been developed in close collaboration between Government and business organisations including:

- British Chambers of Commerce
- British Retail Consortium
- Federation of Small Businesses
- Royal Institution for Chartered Surveyors.

2.8 The Code encourages tenants to continue to pay their rent in full if they are in a position to do so, and to pay what they can if not. It further acknowledges that landlords should provide support to businesses in greatest need if they are able to do so, whilst having regard to their own commitments and fiduciary duties. The Code sets out four core principles that should underpin negotiations between commercial landlords and tenants to negotiate new payment terms:

- transparency and collaboration – emphasising the mutual interest in business continuity and the need to act reasonably, swiftly, transparently and in good faith
- a unified approach in dealings with other stakeholders (e.g. utility companies or banks) in managing the economic impacts of COVID-19
- Government support – a recognition that where either landlord or tenant has received financial support in relation to the virus, this has been provided to help businesses meet their commitments, including rent and other property costs
- acting reasonably and responsibly at all times.

2.9 The Code of Practice suggests that landlords should consider tenant requests to renegotiate rent on case by case basis, but taking into account the impact of the following factors on their entire business:

- the closure period impacting the tenant's business, and ability to trade via other means
- the duration and extent of restricted trading due to social distancing requirements
- extra costs and obligations through protecting customers to adhere to social distancing requirements

- needs of other stakeholders such as banks, employees, suppliers during this period
- Government support received and how this has been used
- the tenant's previous track record under its lease terms and any concessions to the tenant already agreed
- the impact that providing support may have on the tenant's competitors and on other support already offered to tenants
- possible alternative considerations in a regulated sector, for example, pubs that are regulated under the Pubs Code.

2.10 The Code of Practice further considers service and insurance charges, noting that any such charges support the ongoing maintenance and insurance of business premises and should generally be paid in full, unless the reduced utilisation of premises during lockdown has resulted in a reduced requirement for ongoing maintenance.

2.11 On this basis, it is proposed that the Council adopts a case by case approach to considering further requests from tenants to renegotiate rent payments, based on the principles set out in the Government Code of Practice. This will allow further support to be focused on those businesses that can demonstrate that they are in genuine need, and enable budgets to be managed proactively to account for further reductions in or deferment of rental/service charge income.

2.12 Adoption by the Council of the Government's Code of Practice will also create a policy framework for consistency and transparency of decision-making. Support for the Code of Practice from key business organisations including the British Chambers of Commerce and Federation of Small Businesses is also helpful in this context. If adopted, the Code of Practice will sit alongside and supplement the existing Corporate Estate Management Policy; in matters relating to negotiation of rental payments in response to COVID-19, the Code of Practice will take precedence whilst it remains in force.

#### *Support for tenants*

2.13 Whilst some tenants may be able to return to normal payment cycles, it is acknowledged that others may require support including

- an extended time period to pay the deferred rent (the Code of Practice is in place until at least June 2021 and it is proposed that any repayment terms agreed are concurrent with the Code)
- offering a rent free or reduced rent period of up to six months (for the worst effected businesses)
- renegotiation of the lease agreement if there are benefits to both parties in doing so.
- in extreme circumstances, where a business is unlikely to continue trading and all other support has been exhausted, early surrender of the lease may be appropriate.



2.14 The Council will establish a simple online application process to manage further requests for rent concessions from tenants. In accord with the Code of Practice, evidence from tenants seeking support will be sought on the impact of the virus on trading; the level of Government support received and how this has been used; and information in relation to State Aid and other matters, to support applications. These will be considered by a small panel of officers drawn from relevant services. Appraisal guidance will be developed to ensure the adoption of a consistent approach to evaluating applications and the type and level of concession that it is appropriate to adopt.

### **Options**

2.15 The Council could determine not to adopt the Code of Practice and fail to offer further support for those commercial tenants that remain in financial hardship as a result of the pandemic. This would not be in the interests of the affected businesses or the Council in that it could lead to an increase in business failures and vacancy rates across the leased estate.

2.16 The Council could adopt a blanket approach to the provision of financial support and offer a further rent deferment period to all tenants of the leases estate. Whilst many businesses have received grants or other forms of financial support from the Government, it is clear that many also remain in financial hardship. On this basis such an approach would not be fair to all tenants, or indeed affordable for the Council.

### **Costs**

2.17 The overall rental income from the Councils leased estate is currently just under £4.5 million per annum. The decision to defer rents for q1 2020/21 reduced cashflow by £885,000 – of which approximately £485,000 is from the commercial estate/ housing/ regeneration portfolio and £400,000 from the business and enterprise centres.

2.18 If the Council adopted a uniform approach to the provision of future support to tenants this could generate a significant revenue pressure for the Council. Applying three months rent free for all tenants would result in lost income of £1.125m and six months rent free would reduce income by £2.25m. This would have a very significant impact on the Council's ability to continue to invest in and maintain the current property portfolio.

2.19 In this context, adopting a case by case approach to target to those businesses in greatest need of support, in accord with the Code of Practice, will have a less significant impact on income.

### **Expected impact/outcome/benefits**

2.20 The expected outcomes/benefits of the proposals will include reducing the financial impact on businesses of the lockdown and related economic impacts of COVID-19. The Code of Practice will provide a consistent basis for negotiation with tenants and enable the Council to focus future financial support on those businesses in greatest need.

### **Risks**

2.21 There are a number of risks associated with the adoption of the Code of Conduct, including:

- financial risks – considering future requests for support on a case by case basis could reduce the level of certainty in relation to budgets/income streams relating to the leased estate

- reputational risks – some tenants may be dissatisfied that the Council has returned to its usual charging arrangements for the leased estate, or dissatisfied with the outcome of an application for support under the scheme.

2.22 These risks will be managed and mitigated by officers, with the proposed approach to negotiating future support underpinned by the adoption of a national Code of Practice supported by the Government and key business organisations. It is considered that the positive reputational benefits of providing further support for affected businesses and charities in greatest need outweigh any negative reputational impacts of the proposals.

### **3 Implications for the Council**

#### **Working with people**

3.1 The proposals will support the Council's efforts to work together with people and communities to find shared solutions. The Council has drawn on learning from the implementation of the earlier COVID-19 support programmes and this will inform delivery of future support for tenants under the Code of Practice. The operation of the scheme will be kept under regular review in response to business feedback.

#### **Working with Partners**

3.2 The Code of Practice has been developed by the Government in response to feedback from business organisations and other groups. The Council will work with local partners including the Mid Yorkshire Chamber of Commerce and Industry and the Federation of Small Businesses (who have endorsed the Code of Practice) in order to publicise the scheme and support engagement with tenants.

#### **Place Based Working**

3.3 The scheme will support those commercial tenants that are in greatest need, including those in some of the area's most deprived communities. Ward Councillors will be fully engaged in the process to encourage eligible businesses and charities to apply for support.

#### **Climate Change and Air Quality**

3.4 There is some evidence to suggest that the changes in behaviour brought about by the lockdown have reversed the decline in air quality and improved emissions during this period. Whilst this initiative is unlikely to have a significant impact on climate change, the Council will ensure that the climate emergency and opportunities for low carbon growth are central to the economic recovery planning process.

#### **Improving outcomes for Children**

3.5 There will be no impact.

#### **Other (legal/financial/human resources)**

3.6 Decisions to award short-term financial support for tenants must be made with reference to the statutory framework governing the holding and disposal of land and premises by the Council. Section 123 of the Local Government Act requires that the Council should not grant a lease of more than seven years 'for a consideration less than the best that can be reasonably obtained'.

- 3.7 The General Disposal Consent 2003 removes the requirement for local authorities to secure the consent of the Secretary of State for any disposal/lease where the difference between the unrestricted value of the interest to be disposed of and the consideration accepted is £2,000,000 or less. Specific consent is not required for the disposal of any interest in land which the authority considers will help it to secure the promotion or improvement of the economic, social or environmental well-being of the area.
- 3.8 Implementation of the Code of Practice will be in accord with s123 of the Local Government Act 1972 and the General Disposal Consent 2003. In applying for financial support, tenants will be required to demonstrate that granting such an award will contribute to the economic, social or environmental wellbeing of the district.
- 3.9 The provision of further financial support for tenants of the leased estate must be compliant with State Aid regulations. It is anticipated that most applicants will be awarded aid based on the De Minimis rules although it is possible that some awards will be granted under the UK COVID-19 Temporary Framework. The Council will write to all tenants granted further support advising them of the State Aid compliance route that has been applied and requiring them to certify their eligibility for aid as a condition of receipt of the grant.
- 3.10 The scheme will be administered by existing Council Officers. No additional resources will be required to support implementation of the scheme.
- 3.11 An Integrated Impact Assessment (IIA) has not been undertaken for the proposals as a result of the short timeframe for implementing the scheme in response to COVID-19 pandemic. An IIA will be undertaken during the first three months of implementation.

#### **4 Consultees and their opinions**

- 4.1 A number of key business organisations have endorsed the Code of Practice. Engagement with stakeholders including Mid Yorkshire Chamber of Commerce and Industry, Federation of Small Businesses and other groups will continue as the scheme is implemented and it will be shaped in response.

#### **5 Next steps and timelines**

- 5.1 Subject to approval by Cabinet, the Code of Practice will become an adopted policy of the Council. Next steps will include
- further engagement with tenants and business organisations to publicise the proposed approach
  - those tenants that indicate that they are unable to return to usual payment arrangements will be invited to apply for further support, providing the evidence set out in paragraph 2.14.

## 6. Officer recommendations and reasons

1. Cabinet notes the content of this report and approves the adoption of the Government's Code of Practice for commercial property relationships to provide the basis for future negotiations with tenants of the leased estate in relation to further financial assistance
2. Cabinet delegates authority to the Strategic Director (Economy and Infrastructure) and the Service Director (Finance), in consultation with the Portfolio Holder for Corporate Strategy and Asset Strategy, to establish an appropriate scheme of financial assistance for tenants of the Council's leased estate, in accord with the principles established in the Code of Practice.
3. Cabinet delegates authority to the Strategic Director (Economy and Infrastructure) to implement and monitor the scheme of financial assistance

### Reasons

1. To enable Cabinet to adopt the Code of Practice to provide a consistent basis for negotiations with tenants of the leased estate in relation to further financial assistance
2. To enable rapid and efficient implementation of the proposals in accordance with the scheme of delegations.
3. To enable rapid and efficient implementation of the proposals in accordance with the scheme of delegations.

## 7. Cabinet portfolio holder's recommendations

The Cabinet Portfolio Holder supports the recommendations, which have been developed at the request of Cabinet in order to provide a framework for future negotiations between the Council and tenants of the leased estate in relation to financial support. By adopting the Code of Practice the Council is maintaining a consistent approach in following the guidance and policies of the Government during the pandemic, in relation to business support.

## 8. Contact officer(s)

Chris Duffill, Head of Business and Skills [chris.duffill@kirklees.gov.uk](mailto:chris.duffill@kirklees.gov.uk) 01484 221000

Matthew Garbutt, Disposals and Acquisitions Surveyor, [matthew.garbutt@kirklees.gov.uk](mailto:matthew.garbutt@kirklees.gov.uk)  
01484 221000

## 9. Background Papers and History of Decisions

N/a

## 10. Strategic Director responsible

Karl Battersby  
Strategic Director Economy and Infrastructure  
[karl.battersby@kirklees.gov.uk](mailto:karl.battersby@kirklees.gov.uk)  
01484 221000



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Ministry of Housing,  
Communities &  
Local Government

# Code of Practice for commercial property relationships during the COVID-19 pandemic



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June 2020



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# Ministerial Foreword

Our commercial property sector is respected across the world and has attracted record international investment in recent years. It acts as a foundation for our economy, providing our businesses with space to operate even as their needs change. Likewise, commercial landlords rely on a vibrant and growing business community to occupy their properties.

The current pandemic, and the necessary restrictions government has introduced to constrain it, represent an unprecedented challenge for both tenants and landlords. While some of these restrictions are now being lifted, we know that the economic disruption of coronavirus will continue to be felt for some time.

Our objective for the commercial property sector during this period is simple: to provide the right support to those in the chain of commercial property payments, from customers, to tenant businesses, to commercial landlords and lenders, so that our economy can recover swiftly. To date, this has meant enacting a moratorium on forfeitures and associated measures for tenant businesses and making available over £330bn of guaranteed loans. This in addition to a significant package of interventions including business rate relief and the world-leading Coronavirus Job Retention Scheme.

Now, this code will support businesses to come together to negotiate affordable rental agreements. It builds upon the discussions already taking place by giving those tenants and landlords affected by the crisis the tools to come to a mutually beneficial agreement; ensuring that best practice becomes common practice.

Government has always been clear that tenants who are able to pay their rent in full should continue to do so, whilst those businesses that cannot pay in full should communicate with their landlord and pay what they can. Landlords should also provide support to businesses if they too are able to do so.

This Code of Practice sits alongside other measures, such as the moratorium on forfeiture of commercial leases and changes to Commercial Rent Arrears Recovery, statutory demands and winding up petitions, which provide tenant businesses the breathing space to work with landlords and other partners on a plan for a sustainable future. But these measures cannot last forever, which is why we have worked closely with leading business groups to publish this Code of Practice.

Our transition back to normality will take time and government will continue to monitor the economy to determine whether further intervention is necessary. This Code of Practice represents a good starting point on our road to economic recovery.

**Minister for Regional Growth and Local Government**

A handwritten signature in black ink, appearing to read "Simon Clarke". The signature is written in a cursive style and is positioned above a horizontal line that extends to the right.

# Introduction

1. This Code of Practice is published in response to the impacts of COVID-19 on landlords and tenants in the commercial property sector and covers the whole of the United Kingdom. It is intended to reinforce and promote good practice amongst landlord and tenant relationships as they deal with income shocks caused by the pandemic. This is a voluntary code and does not change the underlying legal relationship or lease contracts between landlord and tenant and any guarantor.
2. COVID-19 and the associated closure measures have had a significant impact on the economy, and on the income of the hospitality, leisure and retail industries in particular. Businesses will continue to feel the effects of this as the economy recovers from the shock of this pandemic. In this situation, it is in the interests of both landlords and tenants to do everything reasonable to enable otherwise viable businesses to continue operating through the period of recovery. This means that landlords and tenants must work together collaboratively and many will want to find temporary, and where possible sustainable, arrangements outside of the existing letter of their leases in order to create a shared recovery plan. The aim of this code is to facilitate those discussions by communicating best practice and presenting a unified approach.
3. The legal position is that tenants are liable for covenants and payment obligations under the lease, unless this is renegotiated by agreement with landlords. Tenants who are in a position to pay in full should do so. Tenants who are unable to pay in full should seek agreement with their landlord to pay what they can, taking into account the principles of this code. This will allow landlords to support those tenants who are in greatest need and to maintain development activity which will contribute to economic recovery. It also means landlords should provide support to a tenant where reasonably possible, whilst having regard to their own financial commitments and fiduciary duties.
4. We all recognise the difficulties that many tenants are facing, particularly those affected by the closures during lockdown. Not all will be in the same position as they previously were in terms of ability to pay rent and it may be in the interest of both parties to reach a new temporary agreement. We hope this code will help provide options for tenants and landlords to discuss, and that this will in particular help smaller businesses without access to significant legal or other resources. Tenants experiencing temporary severe hardship as a result of the impact of coronavirus should feel able to approach their landlords to discuss a request for support. Landlords should be willing to consider a reasonable case put forward by a tenant in such distress and whether some temporary arrangement the landlord can reasonably offer might enable the tenant to survive.
5. Where government support (for example the Coronavirus Job Retention Scheme, loans, grants, Business Rates Relief or VAT deferral) has been provided to businesses, whether landlord or tenant, this support is intended to help them meet the costs of maintaining their businesses and saving jobs. We recognise rent is one of these costs.
6. This code applies to all commercial leases held by businesses which have been seriously negatively impacted by the COVID-19 crisis, whether, for example, in the hospitality, retail, leisure, office, industrial and logistics, ports, or rural sectors – but it is

expected that the hospitality, leisure and parts of the retail sectors will have most need of it. Businesses within the agricultural sector may also want to consider the principles included, whilst acknowledging the differing legal framework for agricultural tenancies.

7. Each relationship will need to respond to these circumstances differently. Therefore, this code is voluntary and presents options for how to agree new payment arrangements. The relationship between landlord and tenant is defined by law (and by contract in Scotland), and parties may wish to seek legal advice when agreeing payment arrangements.
8. Both parties should take into account the impact of any changes to the long-term viability of their businesses. They should also consider any resources that may be available to them and, having regard to their duties and other stakeholders, be willing to consider renegotiating rent where possible to ensure the continuation of viable businesses.
9. Some landlords and tenants will have already come to new arrangements in response to COVID-19 shocks and have followed best practice in doing so. We expect these arrangements will be honoured and the publication of this code does not change that. Similarly, government recognises that there will be circumstances where parties are unable to reach agreement and that other measures may be necessary.
10. Landlords and tenants are encouraged to engage with their lenders and finance providers to seek flexible support in relation to their existing financial arrangements where this is needed. UK Finance has issued the following guidance in advance of this code: <https://www.ukfinance.org.uk/covid-19/business-support/support-for-commercial-landlords>
11. Current government interventions, including the moratoriums on forfeiture and anti-irritancy measures in England/Wales/Northern Ireland and Scotland respectively, do not undermine or permanently alter the existing legislative framework governing the relationship between tenant and landlord. These interventions are intended to be exceptional, time-limited measures to deal with unprecedented times of acute market shock. Government is also currently legislating to limit use of statutory demands and winding up petitions until 30 September through the Corporate Governance and Insolvency Bill.
12. The following organisations have endorsed this code and will encourage their members to adhere to the principles and approach. The code, and the signatories' support of it, will apply until 24 June 2021. To date, signatories include the following leading representative bodies who formed the code's steering group:
  - a. British Chambers of Commerce
  - b. British Property Federation
  - c. British Retail Consortium
  - d. Commercial Real Estate Finance Council Europe
  - e. Revo
  - f. Royal Institution for Chartered Surveyors
  - g. UKHospitality

13. Signatories also include the following organisations who support the code's principles:

- a. Agricultural Law Association
- b. Association of Convenience Stores
- c. British Beer and Pubs Association
- d. British Independent Retailers Association
- e. Central Association of Agricultural Valuers
- f. Country Land Association
- g. Federation of Small Businesses
- h. Property Owners Forum
- i. Scottish Property Federation
- j. Tenant Farmers Association and Tenant Farmers Association Cymru
- k. UKActive
- l. UK Major Ports Group

# Principles

14. **Transparency and Collaboration:** We have a mutual interest in business continuity that reaches far beyond the extent of this pandemic. We are economic partners, not opponents. Therefore, in all dealings with each other, in relation to this code and the COVID-19 crisis, we will act reasonably, swiftly, transparently and in good faith. This is without prejudice to requirements of reasonableness as exist in any regulatory regime or in relation to legislation.
15. **A Unified Approach:** We will endeavour to help and support each other in all of our dealings with other stakeholders, including governments, utility companies, banks, financial institutions and others, to achieve outcomes reflecting this code's objectives and to help manage the economic and social consequences of COVID-19.
16. **Government Support:** Where businesses (whether landlord or tenant) have received government COVID-19 related subsidies or reliefs (for example the Job Retention Scheme, loans, grants, business rates relief or VAT deferral), we recognise that this support has been provided to help businesses meet their commitments. This will include a spectrum of costs from supplies of goods and services as well as rent and other property costs such as insurance, utilities and service charges.
17. **Acting Reasonably and Responsibly:** We will operate reasonably and responsibly, recognising the impact of COVID-19, in order to identify mutual solutions where they are most needed.
18. We recognise there will be cases where landlords and tenants have followed these principles but have been unable to reach a specific agreement. They might both feel that a negotiated outcome could still be achieved and therefore a third party mediator could be employed by mutual agreement of tenants and landlords to help facilitate negotiations (if the cost of this is proportionate and with the understanding both sides would bear their own costs).

## New arrangements

19. Every landlord and tenant relationship is different and we respect the rights of parties to settle on an arrangement that reflect this. However, in seeking an arrangement and any changes to rental payments, both parties should act in good faith, reasonably and flexibly as set out in the principles above.
20. Tenants seeking concessions should be clear with their landlords about why this is needed. This means being prepared to be transparent and explaining their request by providing financial information about their business. This should be to an appropriate and relevant extent, which may differ from case to case. Landlords should provide concessions where they reasonably can, taking into account their own fiduciary duties and financial commitments, and landlords seeking to refuse concessions should be clear with their tenants about why they are doing so. This means providing a reasonable explanation of their decision which clearly takes into account the information provided by

the tenant. Both parties will want to consider how to protect commercially sensitive information as part of this process.

21. In considering a tenant's request to renegotiate their rent, landlords may wish to bear in mind the impact of the following issues on the entire business of both the tenant and the landlord. This is not an exhaustive list but could give an indication of the extent to which the tenant's financial position has been impacted across their entire business:

- a. Closure period impacting the tenant's business and ability to trade via other means.
- b. Duration and extent of restricted trading due to social distancing requirements.
- c. Extra costs and obligations through protecting customers to adhere to social distancing requirements.
- d. Needs of other stakeholders, such as banks, employees and suppliers, during this period.
- e. Government support received and how this has been used.
- f. The tenant's previous track record under its lease terms and any concessions to the tenant already agreed.
- g. The impact that providing support may have on the tenant's competitors and on other support already offered to tenants.
- h. Possible alternative considerations in a regulated sector. For example, pubs that are regulated under the Pubs Code.

22. Agreeing and adhering to a new arrangement agreed to by both parties should protect against forfeiture (or irritancy in Scotland) for non-payment of rent under the previous lease terms (to the extent that the rent has been amended by the rent payment plan) after the Coronavirus Act 2020 moratorium on forfeiture (and similar measures in Scotland) is lifted and for so long as the rent payment plan applies. It should also apply to leases not covered by the moratorium (e.g. agricultural).

23. The below sets out options of new arrangements that could be agreed to by both parties. While we all want to see cooperation and parties working together, these options are intended as suggestions and parties are not obliged to adopt them. This is not intended as an exhaustive list and parties may wish to suggest and come to other arrangements not set out below. Parties should also not take any inference from the order in which they are listed:

- a. A full or partial rent-free period for a set number of payment periods.
- b. A deferral of the whole or part of the rent for one or more payment periods.

- c. The payment of the rents over shorter payment periods for a set time (e.g. monthly rather than quarterly) including provision for their payment in arrears.
- d. Rental variations to reduce ongoing payments to a current market rate and/or to provide for all or part of the rent to be paid as a proportion of turnover of the site, incorporating any period during which the site was closed.
- e. Landlords drawing from rent deposits on the understanding that the landlord will not then require that the deposits be 'topped up' by the tenant before it is realistic and reasonable to do so.
- f. Reductions in rent, either in whole or part, across other units occupied by the tenant and owned by the landlord, as part of a negotiated agreement applying to a portfolio of units.
- g. Landlords waiving contractual default interest on unpaid rents or rents paid in arrears to make payment plans more affordable.
- h. Provisions for ending the solutions on a fixed date, or on reaching the trigger point of particular circumstances.
- i. Tenants and landlords agreeing to split the cost of the rent for the unoccupied period between them.
- j. Any of the above in return for other arrangements e.g. a reversionary lease on reasonable terms, the removal of a break right in favour of the tenant, or an extension of the lease.

## Service and insurance charges

24. It is important that buildings continue to be insured and safely maintained so that they are ready to support the economy's recovery after the COVID-19 crisis. Any service charge and insurance charge payable under the lease is not profit-making, and, unless otherwise agreed, needs to be paid in full. Recognising the impact this may have on tenants' finances, in relation to service charges:

- a. These should be reduced accordingly where the lack of use of a property has lowered the service charge costs incurred.
- b. Conversely, it is acknowledged that in some cases there may be additional service costs required, e.g. in order to operate a building which complies with health and safety requirements in the context of COVID-19, or recommissioning where buildings are reopened.
- c. Landlords should ensure that service charge costs are reduced where practicable and consistent with providing best value for occupiers.



- d. Where possible, the frequency of tenant service charge payments should be spread over shorter periods.
- e. Where there is a known net reduction in overall service charge due to lack of use of a property (taking into account any additional COVID-19 related costs), this reduction should be passed on to tenants as soon as possible ahead of the end of year reconciliation in order to help with cash flow and business viability.
- f. Landlords should ensure that all management fees reflect the actual work carried out in managing the services and the service charge during the COVID-19 crisis.
- g. Any solution the parties reach in relation to service charge should take account of the RICS Professional Statement Service Charges in Commercial Property, 1st edition and of all RICS guidance in relation to service charges and COVID-19.

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**Name of meeting:** Cabinet  
**Date:** 1<sup>st</sup> September 2020  
**Title of report:** Disposal of land at St. Pauls Road, Mirfield

### Purpose of report

This report seeks Cabinet approval dispose of the former Council Depot site at St. Pauls Road, Mirfield to Connect Housing at 'less than best consideration' to deliver a 13 unit development of affordable supported living apartments for adults with a social care need.

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	No
Key Decision - Is it in the <a href="#">Council's Forward Plan (key decisions and private reports?)</a>	Yes
The Decision - Is it eligible for call in by Scrutiny?	Yes
Date signed off by <u>Strategic Director</u> & name	Karl Battersby - 31 <sup>st</sup> July 20
Is it also signed off by the Service Director (Finance)?	Eamonn Croston - 19 August 20
Is it also signed off by the Service Director for Legal Governance and Commissioning?	Julie Muscroft - 31 <sup>st</sup> July 20
Cabinet member <a href="#">portfolio</a>	Cllr Cathy Scott – Housing and Democracy

**Electoral wards affected:** Mirfield

**Ward councillors consulted:** Cllrs Martin Bolt, Vivien Lees-Hamilton and Kath Taylor

### Public or private: Public (Appendix 2 in private)

Appendix 2 of this report is in private in accordance with Schedule 12A of the Local Government Act 1972, as it contains information relating to the financial and business affairs of a third party. It is considered that disclosure of the information would adversely affect Connect Housing and therefore the public interest in maintaining the exemption, which would protect the rights of an individual or the council, outweighs the public interest in disclosing the information and providing greater openness in the council's decision making.

**GDPR –** GDPR has been considered and there is no personal data contained in this report

## 1. **Summary**

- 1.1 The Kirklees Housing Strategy (2018-2023) was approved by Full Council on 12th September 2018 setting the overarching ambition for housing in Kirklees. As part of the evidence base for the growth element of the Strategy, a Housing Delivery Plan including a programme of housing land disposals and development was approved by Cabinet on 29th August 2018. Cabinet received a further update report on the Housing Delivery Plan on 20th January 2020.
- 1.2 The Housing Delivery Plan includes several sites to support the Council's strategic priority for more specialist accommodation and affordable housing, including the site at St. Pauls Road, Mirfield, shown edged red on the plan at Appendix 1. In respect of the St Pauls Road site, authority was given to work with an identified partner - Connect Housing, a Dewsbury based housing association - to develop a supported living scheme for people with learning disabilities.
- 1.3 Following this approval the proposed scheme design plans were shared with the Care Quality Commission (CQC) and revised plans were subsequently developed for a smaller scheme of one and two-bedroom flats plus staff facilities for any adult with a social care need, not just those with a learning disability. Cabinet agreed to support the amended development at its meeting on 20<sup>th</sup> January 2020.
- 1.4 The August 2018 and January 2020 reports stated that Connect would pay market value for the site. However, they have now undertaken an initial appraisal of scheme costs and obtained a residual valuation of the site and there is likely to be a viability gap and a requirement for the Council to dispose of the land to Connect Housing at 'less than best consideration' to make the scheme viable. This would likely constitute State Aid. In accordance with the Councils Corporate Disposals and Acquisitions Policy, any proposal to grant State Aid requires Cabinet Approval.
- 1.5 The purpose of this report is to:
- Seek Cabinet approval for the disposal of land at St Pauls Road at 'less than best consideration' to the selected registered provider, Connect Housing, for supported living apartments for adults with a social care need.
  - Seek Cabinet approval to grant State Aid to Connect Housing.
  - Seek Cabinet approval to delegate powers to officers to negotiate and agree terms of the discount and disposal.

## 2. **Information required to take a decision**

- 2.1 The St Pauls Road site (0.21ha) currently comprises one and two storey Council highways depot buildings. Connect are seeking planning permission to demolish the depot buildings and erect a two-storey supported living apartment block of 13 x 1 and 2 bed apartments with associated offices, gardens and parking (2019/62/94099/E). One of the apartments would be for staff use.
- 2.2 This development aims to be a direct alternative to residential care for particularly younger adults with a variety of social care needs who require on-site 24/7 staff providing care and support but want to maintain their independence. The close proximity of the development to the town centre, local amenities and open public spaces make it an ideal location for a supported living development. The development will be CQC registered and Connect Housing have developed their scheme in partnership with Kirklees Commissioning and Health Partnerships. The proposal is for 100% specialist affordable housing which will help to meet local need.

- 2.3 The St Pauls Road development will allow the Council to move people currently living in expensive residential care accommodation to a supported living setting which will be more appropriate for their needs. The scheme is expected to reduce care costs for the Council and will free up places for other residents who need residential care.

#### Land disposal at less than best consideration

- 2.4 The land at St Pauls Road was valued on 3<sup>rd</sup> August 2020. The valuations were carried out in accordance with the Technical Appendix to the Local Government Act 1972: General Disposal Consent 2003.
- 2.5 The unrestricted value is £167,000. The restricted value is £167,000
- 2.6 The unrestricted value is the best price reasonably obtainable for the property. It is the market value of the property taking into account any additional amount which might reasonably be expected to be available from a purchaser with a special interest. In general terms, unrestricted value is intended to be the amount which would be received for the disposal of the property where the principal aim was to maximise the value of the receipt.
- 2.7 The restricted value is the market value of the property having regard to the terms of the proposed transaction. It is defined in the same way as unrestricted value except that it should take into account the effect on value of any voluntary condition(s). A voluntary condition is something that the authority chooses to impose as a condition of the transaction that might lead to operational savings or income generated as a result of the transaction.
- 2.8 The valuations are the same in this case because following legal and financial advice it has been established that there are no voluntary conditions imposed in the disposal which are of a direct or indirect financial benefit to the Council and which can be taken into account in the valuations.
- 2.9 An initial assessment of the estimated build costs, available funding and gross development value has been undertaken and this indicates that there will be a need to dispose of the land at an undervalue in order to make the scheme viable. Further information can be found in Appendix 2 (private appendix). This would likely constitute State Aid (see below).
- 2.10 The General Disposal Consent (England) 2003 allows the Council to dispose of land at an undervalue not exceeding £2 million where the disposal will help secure the promotion or improvement of the economic, social or environmental well-being of an area. Given the fact the unrestricted market value is £167,000 the maximum undervalue would be well within the £2m allowable ceiling limit permitted under the General Disposal Consent.
- 2.11 To enable progression of the scheme, give certainty to both the developer and funders and secure delivery at pace, Cabinet approval is required to the grant of State Aid to Connect Housing and to sell the land at 'less than best consideration'. This would be on the proviso that:-
- a full assessment of financial viability is undertaken once the detailed appraisal is received; and
  - the discount reflects the shortfall in funding and does not exceed £167,000.
- 2.12 A discount is justified for the disposal of the site since:
- The land will be acquired using external funding for the purposes of constructing affordable housing;

- The scheme will increase and diversify the housing offer in the area to support housing growth and a longer-term supply of affordable specialist supported housing;
- The scheme has a developer, a suitable site and support from Homes England and therefore should be deliverable more quickly;
- Construction costs are elevated due to non-housing elements associated with specialist supported housing such as staff facilities; and
- The scheme will bring added value and benefits and promote and improve the economic, social and environmental wellbeing of the area.

2.13 The sale of the site will be conditional upon:

- the grant of a satisfactory planning permission for development of specialist supported housing which is free from third party challenge;
- continued availability of grant funding from Homes England for the development; and
- the Council receiving 100% nomination rights on first letting.

### State Aid

2.14 Disposal at 'less than best consideration' potentially has State Aid implications. State Aid is present when land is disposed of by the Council at less than best consideration. The decision of the European Commission on Services of General Economic Interest gives an exemption from the need to notify any State Aid for all compensation for social housing, subject to certain conditions. As the body giving the State Aid, the Council must inform the beneficiary (Connect Housing) of specific requirements to avoid overcompensation and the parameters to repay compensation and these would be covered in the formal sale arrangements.

## **3. Implications for the Council**

### **3.1 Working with People**

The scheme will support vulnerable adults. The supported living model will enable people with a social care need to live in a setting which will be more appropriate for their needs, will encourage and promote greater independence, will allow them to take more control over how their needs are met and enable assistive technologies to be utilised.

Partnership working is taking place with the accommodation team in Adult Services to identify potential suitable tenants. All tenants will be approved by the specialist accommodation allocation panel.

### **3.2 Working with Partners**

The scheme involves working collaboratively with a Registered Provider – Connect Housing. This offers an important housing investment route, helping to meet objectives in the Kirklees Economic Strategy, Housing Strategy and Housing Delivery Programme.

The Council has worked successfully with Connect Housing to deliver similar specialist supported living schemes in Kirklees over the last 10 years, for example Kings Mill Court at Newsome and Siggott Street in Longwood. Collaboration with Connect Housing will maximise and expand the investment, revenue resource, skills and specialisms available to the Council to support the delivery of a quality, specialist housing scheme. Their involvement will also result in a quicker and more predictable start on site than could be secured through a market approach, thereby supporting the requirement to deliver challenging housing targets at speed.

### 3.3 **Place Based Working**

There is a growing demand for specialist supported living provision locally - the council/Adult Services have identified over 100 adults to date. This number will increase significantly as the Council develops its 'working in partnership approach' taking a more proactive approach to sufficiency planning. As more specialist supported living accommodation is developed, Adult Services will be able to offer an alternative to traditional care home provision and therefore this will increase demand.

The new residents will use local shops and facilities that will help support the local economy.

Connects construction partner will engage with the local community/schools/community organisations prior to and during the construction phase to ensure that they are aware of what the development entails, minimise disruption and have a clear communication strategy for ensuring all parties are well informed of the programme for construction, process for contacting site, minimising parking/delivery issues etc.

### 3.4 **Climate Change and Air Quality**

Developing locality-based specialist accommodation and support provision to meet local need in the heart of the community close to community services, family and friends and public transport links will reduce the need to travel contributing to lower emissions.

The scheme has been designed to high design and environmental standards that will exceed current Building Regulations. A ground source heat pump will provide heating/hot water for the scheme along with photovoltaic solar panels to offset the cost of communal lighting. There will be electrical car charging points provided in designated car parking bays.

### 3.5 **Improving outcomes for children and young people**

There is potential for disabled young people entering adulthood to be considered for this development so they can develop life skills and independence in a safe and nurturing environment.

Connects construction partner will have four apprentices working on this development plus there will be additional apprentices via sub-contractors.

### 3.6 **Other (eg Legal/Financial or Human Resources)**

To enable the scheme to come forward, it is likely that the Council will be required to dispose of the site at 'less than best consideration'.

The level of the likely undervalue is not yet confirmed. This will be determined following a comprehensive assessment of Connect Housings development appraisal once they have submitted final detailed costings.

The scheme will result in savings to the Adult Social Care budget.

The specialist supported living model enables people to live as independently as possible with the Council funding the care and support cost. Welfare benefits cover the housing costs and the day to day running costs. This model represents excellent value for money and will achieve great outcomes and quality of life for the residents.

## 4 **Consultees and their opinions**

- 4.1 Prior to submission of the planning application a public consultation event was held for the local population of Mirfield to attend, review the proposals and provide comments or observations. The event was held in November 2019 at Mirfield Library.

Overall, the comments were positive. Local ward members were advised when the planning application had been submitted. The application was advertised in the press, neighbour consultation letters were sent out and a site notice was posted.

- 4.2 This report has been prepared with the close involvement of colleagues in Asset Management, Legal and Adult Services.

## **5 Next steps and timelines**

- 5.1 If approved the next steps will be:
- Securing full planning approval (Connect Housing);
  - Carrying out a full assessment of financial viability once the detailed appraisal is received from Connect Housing
  - Agreeing the sale discount post planning consent;
  - Both parties agreeing Heads of Terms
  - Disposing of the site to Connect Housing
  - Both parties agreeing Nominations and Voids Agreement
  - Establishing appropriate governance arrangements to oversee the delivery of the project and achievement of housing outputs.

## **6 Officer recommendations and reasons**

- 6.1 Cabinet to give approval to the granting of State Aid to Connect Housing.
- 6.2 Cabinet to give their approval to dispose of the land at 'less than best consideration' to a specialist housing provider, Connect Housing.
- 6.3 Cabinet to delegate authority to the Strategic Director, Economy and Infrastructure to:
- Negotiate and agree the terms of disposal with Connect Housing; and
  - Determine the appropriate level of discount following comprehensive assessment of Connect Housings development appraisal
- 6.4 That authority be delegated to the Service Director, Legal, Governance and Commissioning to enter into and execute any agreement and other ancillary documents necessary to dispose of the land to Connect Housing for use as specialist supported housing.
- 6.5 The reason for these recommendations is that, as set out in the report, the St Pauls Road site will contribute to the delivery of the Council's housing strategy, specifically in relation to providing a range of products to support housing growth and a long-term supply of affordable housing and meeting the housing needs of one of the most vulnerable groups. Selling the site to Connect Housing at an undervalue will ensure that the scheme is viable.

## **7. Cabinet portfolio holder's recommendations**

The Cabinet Portfolio Holder also recommends that Cabinet:

- 7.1 give approval to the granting of State Aid to Connect Housing.
- 7.2 give their approval to dispose of the land at 'less than best consideration' to a specialist housing provider, Connect Housing.
- 7.3 delegate authority to the Strategic Director, Economy and Infrastructure to:
- Negotiate and agree the terms of disposal with Connect Housing; and



- Determine the appropriate level of discount following comprehensive assessment of Connect Housings development appraisal

7.4 delegate authority to the Service Director, Legal, Governance and Commissioning to enter into and execute any agreement and other ancillary documents necessary to dispose of the land to Connect Housing for use as specialist supported housing.

8. **Contact officer**

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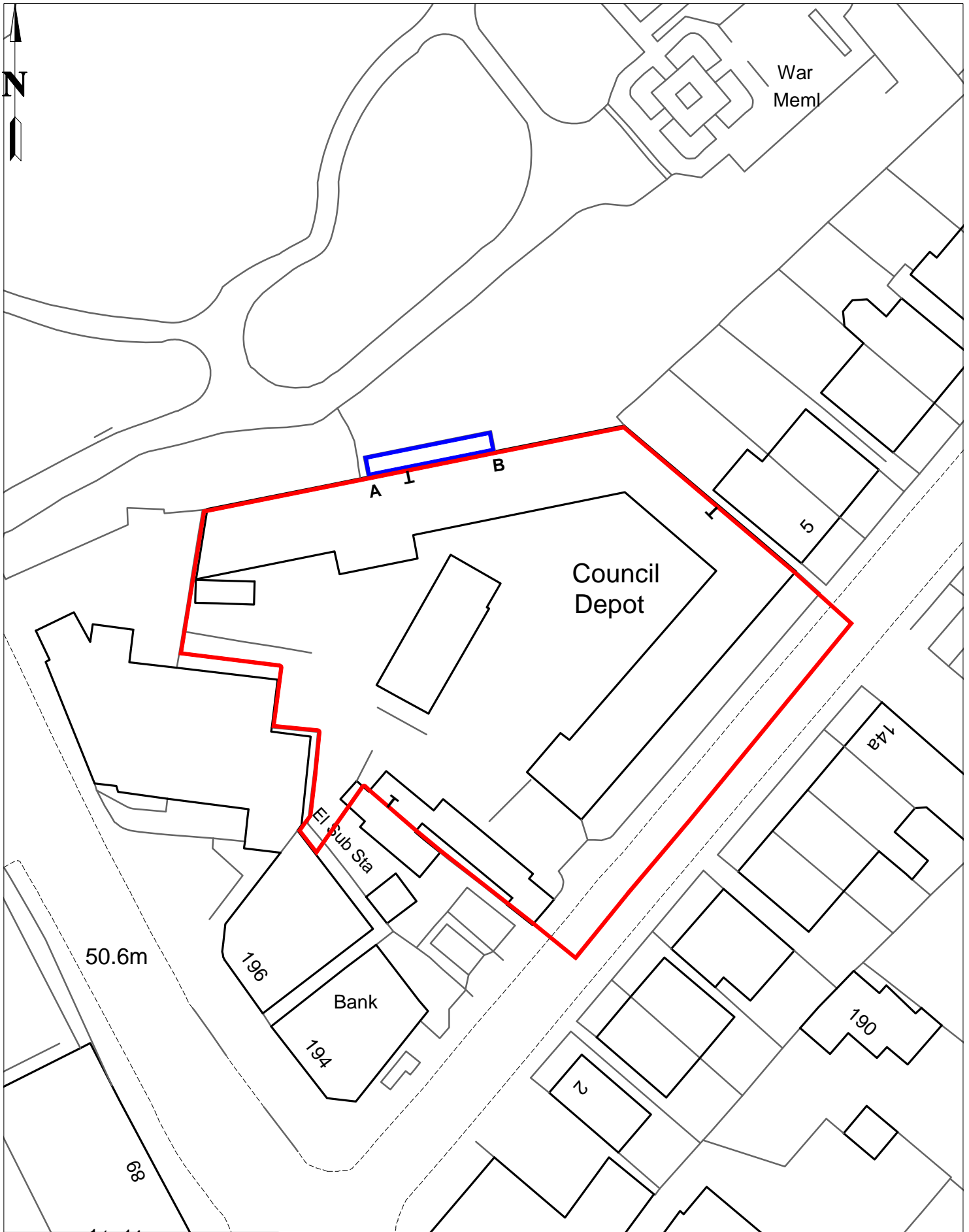
9. **Background Papers and History of Decisions**

29<sup>th</sup> August 2018 Cabinet Report  
20<sup>th</sup> January 2020 Cabinet Report

10. **Service Director responsible**

Naz Parkar – Director of Growth and Housing  
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**STRATEGIC ASSETS**

Plan No: 18-0608  
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